

CITY OF MARSHALL

2022 Annual Budget

January 1, 2022-
December 31, 2022

*Centered in a world
of opportunity*

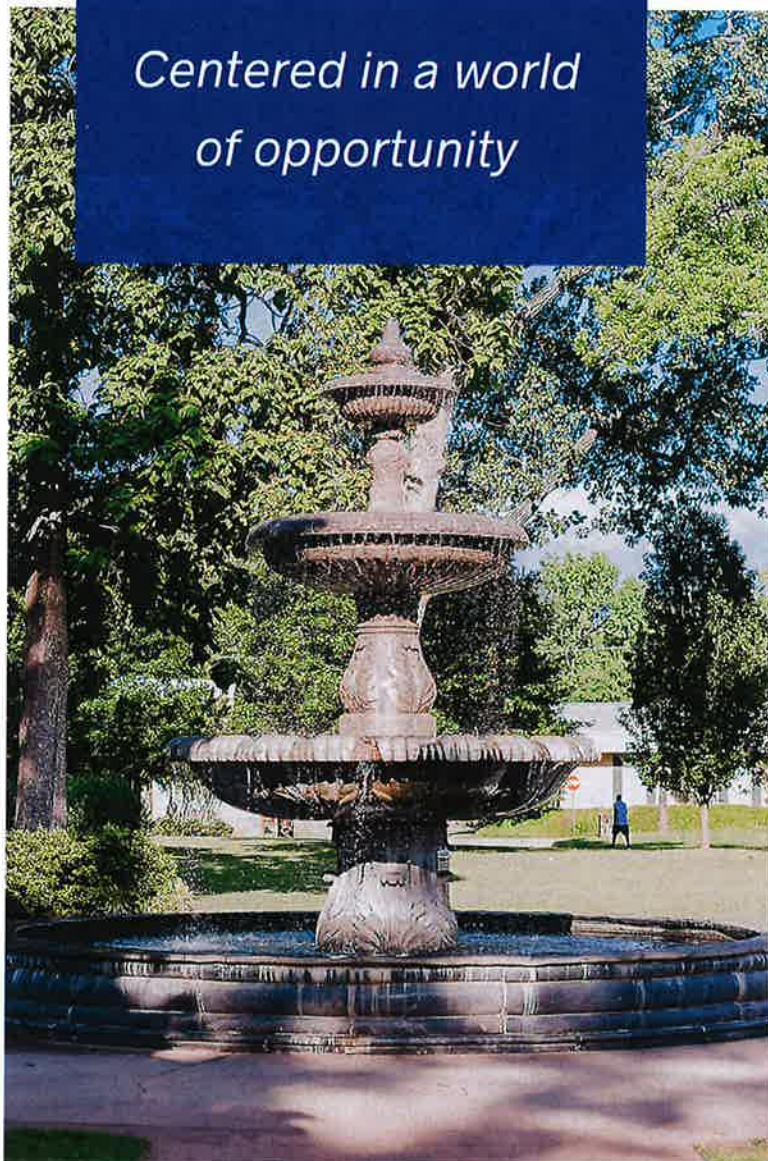


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2022 ANNUAL BUDGET CITY OF MARSHALL, TEXAS

This document contains details for the adopted budget for the City of Marshall for Fiscal Year 2022.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$402,340, which is a 7.01 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$30,879.

The members of the governing body voted on the budget as follows:

For:	Amy Ware, Mayor Leo Morris, District 2 Vernia Calhoun, District 5 Micah Fenton, District 7	Marvin Bonner, District 1 Jennifer Truelove, District 3 Amanda Abraham, District 6
Against:	None	
Absent:	None	

Property Tax Rate Comparison	2022 Budget	2021 Budget
Property Tax Rate:	\$0.567160	\$0.542160
No New Revenue Tax Rate:	\$0.530107	
Voter Approval Tax Rate:	\$0.594583	
Debt Rate:	\$0.093067	

The total amount of outstanding debt secured by property taxes is \$7,153,000.



CITY COUNCIL

May 2021 – May 2022

AMY WARE, Mayor
District #4

MARVIN BONNER
District #1

VERNIA CALHOUN
District #5

LEO MORRIS
District #2

AMANDA ABRAHAM
District #6

JENNIFER TRUELOVE
District #3

MICAH FENTON
District #7

MANAGEMENT STAFF

CITY MANAGER
Mark Rohr

POLICE CHIEF
Cliff Carruth

FINANCE DIRECTOR
Dawn Jones

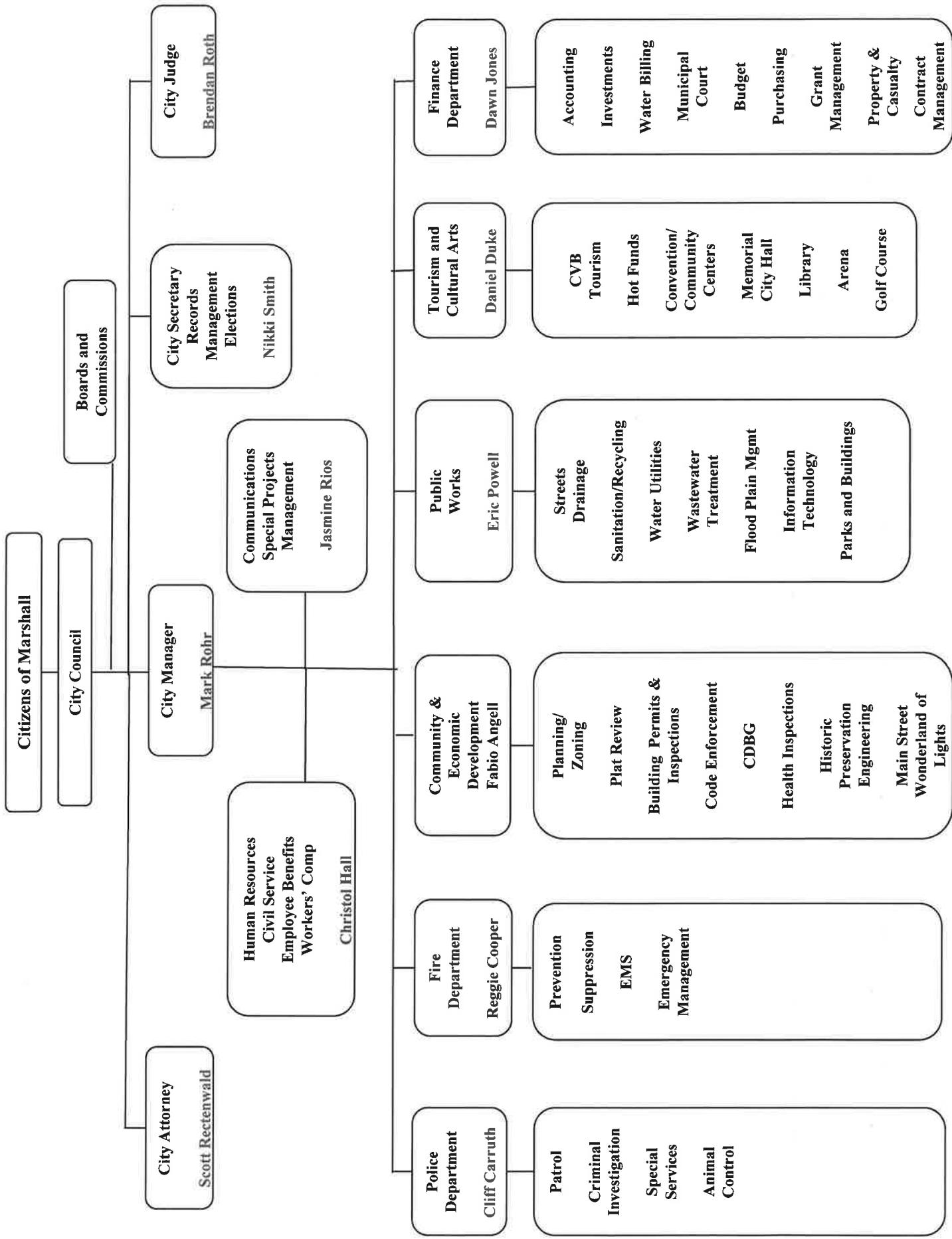
FIRE CHIEF
Reginald Cooper

PUBLIC WORKS DIRECTOR
Eric Powell

**COMMUNITY & ECONOMIC
DEVELOPMENT DIRECTOR**
Fabio Angell

**TOURISM & CULTURAL
ARTS DIRECTOR**
Daniel Duke

CITY SECRETARY
Nikki Smith





You can't go back and change the beginning, but you can start where you are and change the ending.

C.S. Lewis

The Honorable Mayor and City Council
City of Marshall
Marshall, Texas

Members of the City Council:

Transmitted herewith is the recommended 2022 budget for the City of Marshall, Texas. Once again, it is a balanced and conservative document that tries to provide maximum return to the citizens of Marshall given expanding, but still limited resources. It includes a growing projection for the sales tax, but the same property tax of \$.54216. This is the same rate in effect for the last seven years. The total recommended budget is \$42,251,691 which is up significantly over the prior year's budget. The main reason for this is the projected \$9,000,000 available to the city because of the American Rescue Plan (ARP) funds provided to us via the federal government.

Fund	Projected Revenue	Projected Expenses
General Fund	23,109,651	22,764,333
Water and Sewer Fund	10,408,455	10,408,455
ARP Grant	9,078,903	9,078,903
Total	42,251,691	42,251,691

The funding from the ARP is slated to be invested in the upgrade of our utilities' systems, which is consistent with the call for Utility Infrastructure improvements in the Mobilize Marshall Plan

and a demonstrated need for improvements based on past experiences. This will allow the city to stave off borrowing money for these improvements, until a later date, and allow for a build-up of necessary reserves in the respective accounts.

There are various standout expenditures recommended within to make improvements to the city. They are as follows:

- A. Some nine million dollars for the first year of a five-year program for utility infrastructure improvements.
- B. The purchase of much needed equipment in that same system to help improve and maintain those systems.
- C. The purchase of a new pumper in the Fire Department to replace an existing 1994 model, that is frequently in need of repairs.
- D. A set-aside fund of \$150,000 for equipment purchases and a \$100,000 for building improvements, which can accumulate over time and be a funding source when investments are needed. While I feel a consolidated and disciplined funding source for these will help in the future, we have two facilities (the Convention Center and the pool) that need significant investment and invite a serious public discussion regarding their future.
- E. Funding for the continuation of recently-implemented programs such as the Cradle of Entrepreneurship and the Downtown Façade Grant Program.
- F. Much needed equipment in the Public Works Department.
- G. An increased investment in the '22 Street Program for a total of \$1,850,000. This is an increase of \$350,000/year since the 2020 program. When combined with our decision to discontinue drawing up plans for street treatment, it enables us to enhance our roadway investment some 32% over previous years.

A substantial commitment has been made in the appropriations to bring safety services personnel pay to a rate reflective of the market. There will be significant discussion of this issue outside the budgetary discussions themselves. In addition, 2022 marks the second year in a row that a commitment has been made for raises for non-Safety personnel for the city. This is a recognition of the significant role they have played in the accomplishment of Mobilize Marshall projects and the advancement of the city as a whole.

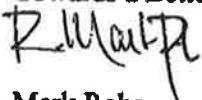
As we have discussed in the past, we are understaffed in most every area. Given that situation, combined with the city's limited means, makes our approach to adding personnel very conservative and limited to those areas we think can provide the greatest return. Having said that, we are offering six new positions along with one part-time slot as part of this budget.

- A. The first position is funded through the HOT Tax and is a Sports Authority Director under the direction of the Tourism and Cultural Arts Department. The goal is to enhance the number of visitors to the city for organized sporting events, adding to the commerce in the community, as well as increase HOT Funds that will fund this position.
- B. A new person in the Information Technology Division, largely funded through existing overtime in the one position we have staffed. Our technology needs are growing and this new position will help us work smarter, with less personnel, as we move into the future.

- C. A project supervisor in the utilities area. We simply can't implement nine million dollars a year in improvements, for the next five years, without someone dedicated to overseeing these projects. Also included is additional funding for a purchasing coordinator in this same department.
- D. One full-time employee in the ROW Division to help improve the appearance of the city and strengthening our economic development efforts.
- E. One full-time person at the golf course is provided for within.
- F. One part-time person in Convention and Visitors' Department to assist with the development of a new level of tourism in the city with the advent of Piney Park, the MSA (Marshall Sports Authority), the redevelopment of downtown and the hopes of developing the T and P ponds as a tourist destination through the aid of a grant.

In conclusion, these appropriations will help the city continue towards the successful implementation of the Mobilize Marshall Program, which will result in improved tax revenues and enhanced quality-of-life for our citizens.

Towards a Better Marshall,



Mark Rohr

AN ORDINANCE MAKING APPROPRIATIONS FOR THE SUPPORT OF THE CITY OF MARSHALL, TEXAS, FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2022 AND ENDING DECEMBER 31, 2022; APPROPRIATING MONEY TO A SINKING FUND TO PAY INTEREST AND PRINCIPAL DUE ON THE CITY'S INDEBTEDNESS; AND ADOPTING THE ANNUAL BUDGET OF THE CITY OF MARSHALL, TEXAS, FOR THE 2022 FISCAL YEAR.

WHEREAS, the budget, as presented in Section 1 below, for the fiscal year beginning January 1, 2022 and ending December 31, 2022 was duly presented to the City Council by the City Manager and a public hearing was ordered by the City Council and said notice was published in the Marshall News Messenger and said public hearing was held according to said notice; now, therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARSHALL, TEXAS:

SECTION 1

THAT the appropriations for the fiscal year beginning January 1, 2022 and ending December 31, 2022 for the support of the City of Marshall, Texas, be fixed and determined for said term in accordance with the expenditures shown in the City's fiscal year 2022 budget, as detailed below:

<u>FUND</u>	<u>TOTAL BUDGETED EXPENDITURES</u>
General Fund	\$ 23,109,651
Water & Sewer Enterprise Fund	<u>\$ 10,408,455</u>
Sub-Total -- Operating Budget	\$ 33,518,106
Debt Service Funds	\$ 1,089,063
Hotel/Motel Occupancy Tax Fund	\$ 825,200
Litter Control Fund	\$ 12,500
Street Maintenance Fund	\$ 618,000
Reserve Fund – General Fund	\$ 520,000
Reserve Fund – Water & Sewer Fund	\$ 400,000
Municipal Drainage Utility Fund	\$ 430,088
Emergency Medical Services – ESD	\$ 120,000
Municipal Court Tech Fund	\$ 7,050
Federal Grants	\$ 9,464,472
Adoption Center	\$ 2,875
2020 Debt Related Projects	\$ 700,000
Total Budget	<u>\$ 47,707,354</u>

SECTION 2

THAT the budget, as shown in words and figures in Section 1, is hereby approved in all respects and adopted as the City's budget for fiscal year beginning January 1, 2022 and ending December 31, 2022.

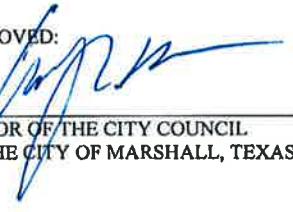
PASSED, APPROVED, AND ADOPTED this, the 9th day of September, 2021.

Mayor Amy Ware, District 4
Mayor Pro-Tem Amanda Abraham, District 6
Councilmember Marvin Bonner, District 1
Councilmember Leo Morris, District 2
Councilmember Jennifer Truelove, District 3
Councilmember Vernia Calhoun, District 5
Councilmember Micah Fenton, District 7

voted Aye
voted Aye
voted Aye
voted Aye
voted Aye
voted Aye
voted Aye

Total Ayes: 7
Total Nays: 0
Total Abstain: 0
Total Absent: 0

APPROVED:


MAYOR OF THE CITY COUNCIL
OF THE CITY OF MARSHALL, TEXAS

ATTEST:


NIKKI SMITH
CITY SECRETARY



2022 TAX RATE COLLECTION SCHEDULE

ASSESSED VALUATION		\$1,083,098,550
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*TAX RATE PER \$100 VAULATION

* FOR OPERATIONS	0.474093	\$5,134,894
FOR DEBT SERVICE	0.093067	<u>1,008,007</u>
* TOTAL	0.567160	<u>\$6,142,902</u>
TOTAL CURRENT TAX LEVY		\$6,142,902

FOR OPERATION:

ESTIMATED CURRENT TAX COLLECTIONS @ 95.00%	\$4,878,150
ESTIMATED DEBT SERVICE COLLECTIONS @ 95.00%	957,607
ESTIMATED DELINQUENT TAX COLLECTIONS - GENERAL FUND	235,120
ESTIMATED DELINQUENT TAX COLLECTIONS - DEBT SERVICE COLLECTIONS	0
ESTIMATED PENALTY & INTERESR COLLECTIONS - GENERAL FUND	118,000
ESTIMATED PENALTY & INTERESR COLLECTIONS - DEBT SERVICE	<u>0</u>
TOTAL TAX COLLECTIONS - CITY OPERATIONS	<u>\$6,188,877</u>

* Tax Rate per \$100 valuation takes into consideration a 1/2 cent sales tax estimated receipt of 2,547,256 for property tax reduction



ANALYSIS OF TAX RATE PER \$100.00 VALUATION PREVIOUS 20 YEARS

TAX YEAR	BUDGET YEAR	GENERAL OPERATING		INTEREST & SINKING		TOTAL TAX RATE (TTR)
		TAX RATE	% OF TTR	TAX RATE	% OF TTR	
2002	2003	0.43700	88%	0.05755	12%	0.49455
2003	2004	0.43678	88%	0.05777	12%	0.49455
2004	2005	0.44206	89%	0.05249	11%	0.49455
2005	2006	0.44638	90%	0.04817	10%	0.49455
2006	2007	0.44979	91%	0.04476	9%	0.49455
2007	2008	0.42464	89%	0.05140	11%	0.47604
2008	2009	0.42589	89%	0.05015	11%	0.47604
2009	2010	0.42902	90%	0.04702	10%	0.47604
2010	2011	0.42723	90%	0.04881	10%	0.47604
2011	2012	0.40378	85%	0.07226	15%	0.47604
2012	2013	0.40311	85%	0.07293	15%	0.47604
2013	2014	0.39830	84%	0.07774	16%	0.47604
2014	2015	0.42699	90%	0.04905	10%	0.47604
2015	2016	0.46452	86%	0.07764	14%	0.54216
2016	2017	0.46931	87%	0.07285	13%	0.54216
2017	2018	0.45796	84%	0.08420	16%	0.54216
2018	2019	0.46073	85%	0.08143	15%	0.54216
2019	2020	0.46099	85%	0.08118	15%	0.54216
2020	2021	0.46170	85%	0.08046	15%	0.54216
2021	2022	0.47409	84%	0.09307	16%	0.56716



ANALYSIS OF PROPERTY VALUATIONS ASSESSED AT 100% PREVIOUS 10 YEARS

TAX YEAR	BUDGET YEAR	ASSESSED VALUE		ASSESSED TOTAL PERSONAL PROPERTY			NET ASSESSED VALUE	% OF TOTAL ASSESSED RATE	
		REAL PROPERTY	PROPERTY	ASSESSED VALUE	LESS EXEMPTIONS	ASSESSED VALUE		ASSESSED	TAX
2012	2013	1,048,088,720	311,001,870	1,359,090,590	309,899,946	1,049,190,644	77%	0.47604	
2013	2014	1,069,838,890	229,288,090	1,299,126,980	315,853,613	983,273,367	76%	0.47604	
2014	2015	1,099,057,240	202,393,900	1,301,451,140	326,952,822	974,498,318	75%	0.47604	
2015	2016	1,122,594,660	167,083,430	1,289,678,090	321,904,022	967,774,068	75%	0.54216	
2016	2017	1,127,597,620	163,000,580	1,290,598,200	319,287,272	971,310,928	75%	0.54216	
2017	2018	1,180,521,180	153,354,990	1,333,876,170	343,444,806	990,431,364	74%	0.54216	
2018	2019	1,212,812,358	161,582,240	1,374,394,598	361,251,566	1,013,143,032	74%	0.54216	
2019	2020	1,356,157,070	188,045,210	1,544,202,280	473,239,830	1,070,962,450	69%	0.54216	
2020	2021	1,370,475,722	162,898,630	1,533,374,352	473,755,396	1,059,618,956	69%	0.54216	
2021	2022	1,378,819,183	176,484,500	1,555,303,683	472,205,133	1,083,098,550	70%	0.56716	



BUDGET SUMMARY

The City's 2022 Annual Budget is funded primarily through two types of funds, the General Fund and the Water and Sewer Enterprise Fund.

The General Fund is used to pay for core City services. Examples of these services are public safety, parks and recreation, street maintenance, and the library. The revenue to pay for these services comes primarily from sales tax and property taxes, but also includes fees, licenses and permits, fines, and other various sources.

The City's property tax is levied each October 1 based on the assessed value of all real and business personal property in the city. The City Council sets the property tax rate. The value of property is established by the Harrison Central Appraisal District.

The Water and Sewer Enterprise Fund is funded from water and sewer user fees.

The following pages summarize revenue and expenditures for both of these funds.

The City also has various other funds that are designated for a special purpose and do not support the annual operations of the city. The larger of these funds are shown in this document following the Water and Sewer Enterprise Fund.

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2022 PERSONNEL SUMMARY

GENERAL FUND, WATER & SEWER ENTERPRISE FUND, MUNICIPAL DRAINAGE FUND, HOTEL OCCUPANCY TAX FUND

Note: This list includes all permanent employees. Some departments have funds allocated on an annual basis for seasonal and/or part-time employees. These seasonal and/or part-time employees are not included in this listing since the number hired varies based on the needs of the department. Each department with part-time and hourly funding is indicated with an asterisk(*) by the department or division name. The funded amount can be found in the detailed department budget unless otherwise indicated.

	PART-TIME	FULL-TIME	TOTAL
GENERAL GOVERNMENT			
ADMINISTRATION - .50 POSITION FUNDED IN WATER & SEWER ENTERPRISE FUND		2.50	2.50
HUMAN RESOURCES		2.00	2.00
TOTAL GENERAL GOVERNMENT	0.00	4.50	4.50
FINANCE DEPARTMENT			
ACCOUNTING	3.00	3.00	
RECORDS MANAGEMENT	1.00	1.00	
MUNICIPAL COURT	2.00	3.00	5.00
PURCHASING - .50 POSITION FUNDED IN WATER & SEWER ENTERPRISE FUND		0.50	0.50
WATER BILLING - 10 POSITIONS FUNDED IN WATER & SEWER ENTERPRISE FUND			
TOTAL FINANCE	2.00	7.50	9.50
PUBLIC SAFETY			
POLICE DEPARTMENT			
SPECIAL SERVICES	16.00	16.00	
PATROL	38.00	38.00	
CRIMINAL INVESTIGATION	14.00	14.00	
ANIMAL CONTROL	3.00	3.00	
SUBTOTAL POLICE	0.00	71.00	71.00
FIRE DEPARTMENT			
PREVENTION	2.00	2.00	
SUPPRESSION	30.00	30.00	
EMERGENCY MEDICAL SERVICES	19.00	19.00	
EMERGENCY MANAGEMENT	0.00		
SUBTOTAL POLICE	0.00	51.00	51.00
TOTAL PUBLIC SAFETY	0.00	122.00	122.00
PUBLIC WORKS - GENERAL FUND			
ADMINISTRATION - .50 POSITION FUNDED IN WATER & SEWER ENTREPRISE FUND	0.50	0.50	
STREET	10.00	10.00	
COMMUNITY APPEARANCE/ROW MAINTENANCE	6.00	6.00	
PARKS	5.00	5.00	
INFORMATION TECHNOLOGY - .50 POSITION FUNDED IN WATER & SEWER ENTERPRISE FUND	3.50	3.50	
BUILDINGS	4.00	4.00	
TOTAL PUBLIC WORKS - GENERAL FUND	0.00	29.00	29.00



2022 PERSONNEL SUMMARY

GENERAL FUND, WATER & SEWER ENTERPRISE FUND, MUNICIPAL DRAINAGE FUND, HOTEL OCCUPANCY TAX FUND

TOTAL PUBLIC WORKS - GENERAL FUND	0.00	29.00	29.00
COMMUNITY & ECONOMIC DEVELOPMENT			
PLANNING - 1.5 POSITIONS FUNDED, COMMUNITY DEVELOPMENT BLOCK GRANT AND WATER & SEWER ENTERPRISE	3.50	3.50	
BUILDING PERMITS & INSPECTIONS	2.00	2.00	
CODE ENFORCEMENT - 1.4 POSITIONS FUNDED IN COMMUNITY DEVELOPMENT BLOCK GRANT	0.60	0.60	
HEALTH INSPECTION	1.00	1.00	
MAIN STREET*	2.00	2.00	
ENGINEERING - .50 POSITION FUNDED IN WATER & SEWER ENTERPRISE FUND			
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	0.00	9.10	9.10
TOURISM & CULTURAL ARTS			
COMMUNITY FACILITIES	3.00	3.00	
ARENA*	2.00	2.00	
MEMORIAL CITY HALL*	1.00	1.00	2.00
GOLF COURSE*	3.00	2.00	5.00
LIBRARY*		7.00	7.00
ADMINISTRATION - .70 POSITION FUNDED IN HOTEL OCCUPANCY TAX FUND	0.30	0.30	
TOTAL TOURISM & CULTURAL ARTS	4.00	15.30	19.30
TOTAL GENERAL FUND	6.00	187.40	193.40
PUBLIC WORKS - WATER & SEWER ENTERPRISE FUND			
ADMINISTRATION - 2 GENERAL FUND POSITIONS, GENERAL GOVERNMENT, FINANCE, PUBLIC WORKS	5.00	5.00	
WATER PRODUCTION	9.00	9.00	
WATER DISTRIBUTION/COLLECTION	19.00	19.00	
WASTEWATER TREATMENT	12.00	12.00	
WATER BILLING - 10 POSITIONS FOR FINANCE, WATER BILLING	10.00	10.00	
ENGINEERING - .50 POSITION FOR COMMUNITY & ECONOMIC DEVELOPMENT, PLANNING	0.50	0.50	
TOTAL WATER & SEWER ENTERPRISE FUND	0.00	55.50	55.50
MUNICIPAL DRAINAGE FUND			
MUNICIPAL DRAINAGE	3.00	3.00	
TOTAL MUNICIPAL DRAINAGE FUND	0.00	3.00	3.00
HOTEL OCCUPANCY TAX FUND			
ADMINISTRATION - .70 POSITION FOR TOURISM & CULTURAL ARTS, ADMINISTRATION	1.00	1.70	2.70
TOTAL HOTEL OCCUPANCY TAX FUND	1.00	1.70	2.70
COMMUNITY DEVELOPMENT BLOCK GRANT			
COMMUNITY & ECONOMIC DEVELOPMENT - 2.4 POSITIONS FOR PLANNING AND CODE ENFORCEMENT	2.40	2.40	
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	2.40	2.40

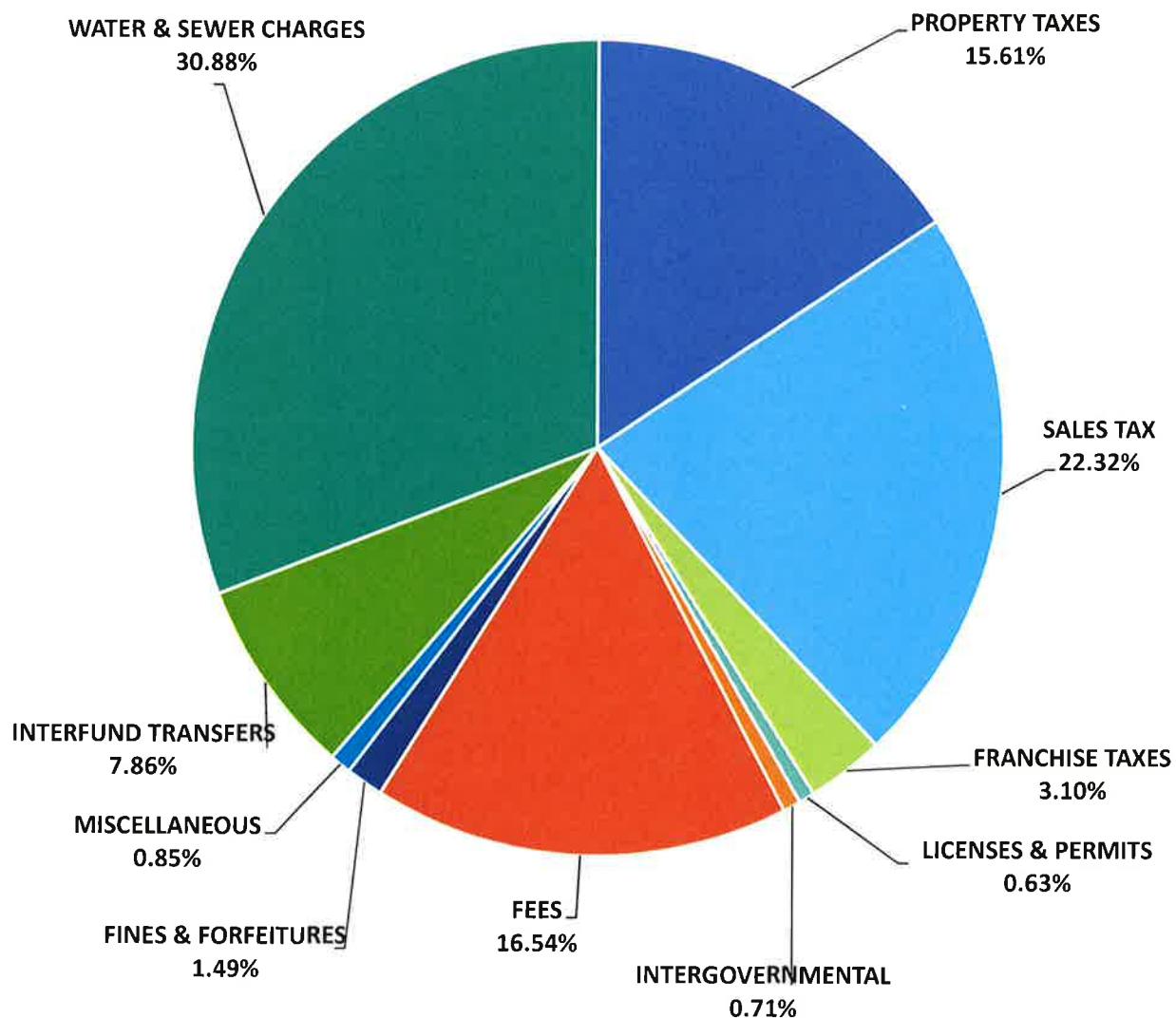


BUDGET SUMMARY - ESTIMATED REVENUES AND EXPENDITURES GENERAL FUND AND WATER & SEWER ENTERPRISE FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
REVENUE					
PROPERTY TAXES	\$4,869,636	\$5,019,487	\$2,885,904	\$4,849,023	\$5,231,270
SALES TAX	7,120,884	6,608,403	3,813,968	6,844,864	7,482,403
FRANCHISE TAXES	896,394	1,007,200	262,666	1,007,200	1,040,000
LICENSES & PERMITS	183,541	189,400	98,803	206,400	210,215
INTERGOVERNMENTAL	106,453	161,235	101,812	166,235	238,135
FEES	4,997,665	5,400,835	2,537,318	5,393,687	5,545,150
FINES & FORFEITURES	275,162	484,332	146,109	500,000	500,000
MISCELLANEOUS	587,610	864,131	49,189	387,416	286,014
INTERFUND TRANSFERS	2,034,848	2,033,908	403,383	1,972,747	2,634,679
WATER & SEWER CHARGES	8,777,778	9,101,854	3,757,001	9,487,993	10,350,240
TOTAL REVENUE	\$29,849,971	\$30,870,785	\$14,056,152	\$30,815,565	\$33,518,106
EXPENDITURES					
GENERAL GOVERNMENT	\$541,500	\$552,660	\$222,010	\$533,681	\$523,698
FINANCE DEPARTMENT	484,457	499,954	229,180	536,317	593,444
POLICE DEPARTMENT	4,862,971	5,228,135	2,192,256	5,118,373	5,355,563
FIRE DEPARTMENT	4,209,051	4,254,820	2,048,199	4,268,060	4,623,065
PUBLIC WORKS GENERAL FUND	5,612,976	6,100,996	2,892,708	6,643,166	6,938,039
COMMUNITY & ECONOMIC DEVELOPMENT	493,367	515,309	253,037	741,389	774,065
TOURISM & CULTURAL ARTS	981,325	966,297	527,557	1,222,593	1,587,585
NONDEPARTMENTAL	2,421,081	2,490,300	1,189,800	2,388,634	2,714,192
PUBLIC WORKS WATER UTILITIES	7,668,687	9,470,740	4,501,743	9,541,393	10,408,455
TOTAL EXPENDITURES	\$27,275,415	\$30,079,211	\$14,056,490	\$30,993,606	\$33,518,106

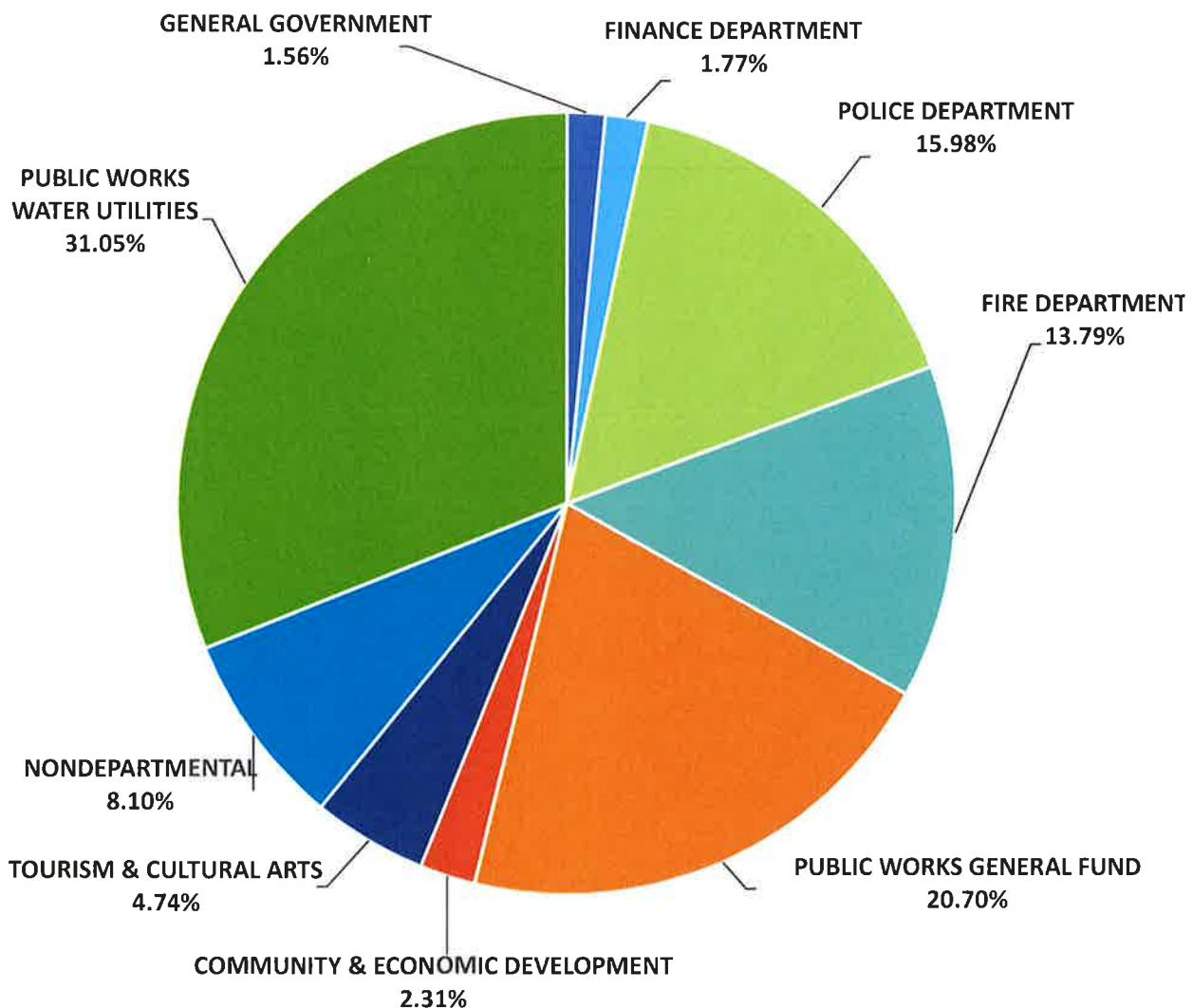


BUDGET SUMMARY - ESTIMATED REVENUES BY PERCENTAGE GENERAL FUND AND WATER & SEWER ENTERPRISE FUND





BUDGET SUMMARY - ESTIMATED EXPENDITURES BY PERCENTAGE GENERAL FUND AND WATER & SEWER ENTERPRISE FUND





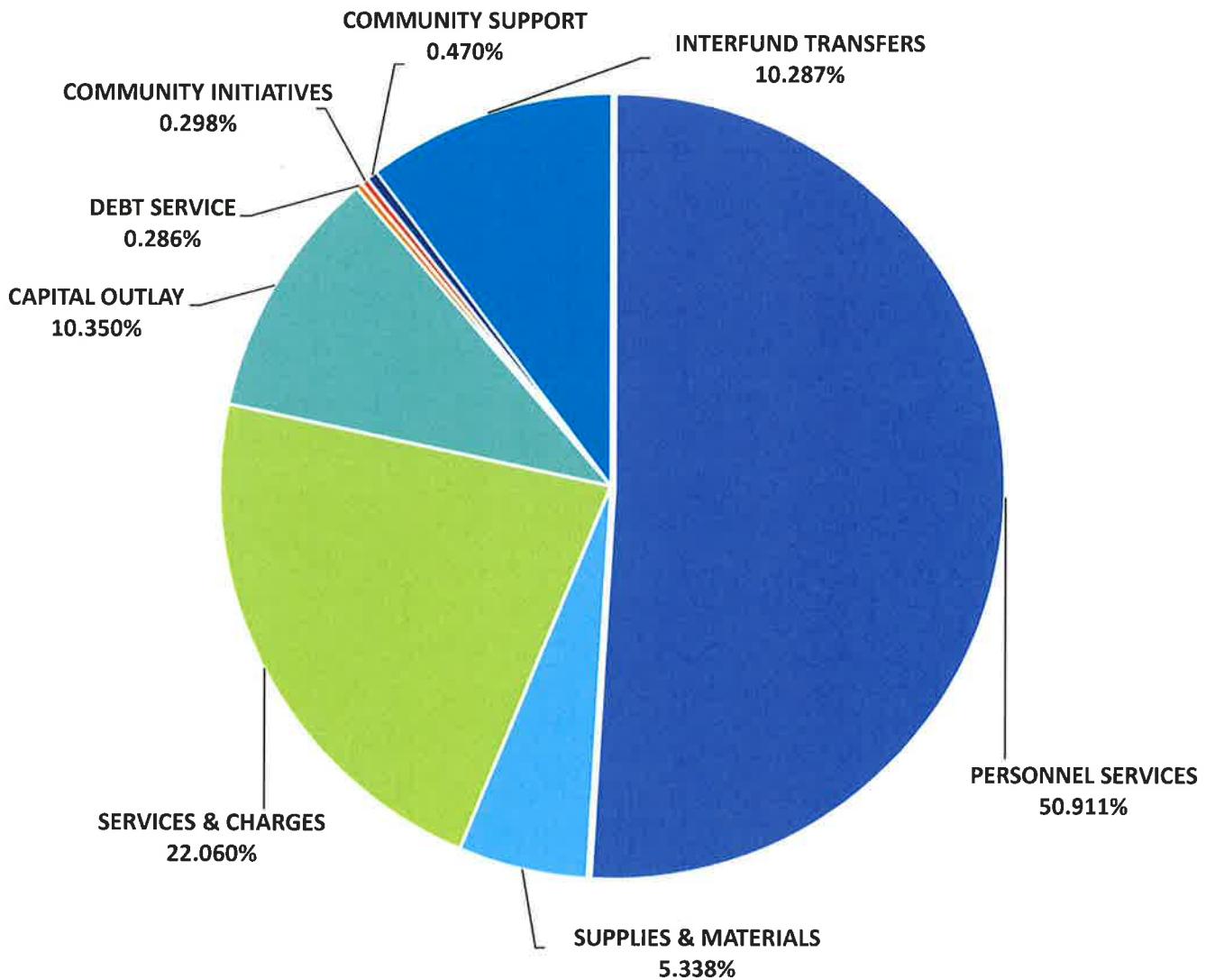
BUDGET SUMMARY - ESTIMATED EXPENDITURES BY CLASSIFICATION GENERAL FUND AND WATER & SEWER ENTERPRISE FUND

2022 BUDGET

PERSONNEL SERVICES	\$17,064,379
SUPPLIES & MATERIALS	1,789,273
SERVICES & CHARGES	7,394,150
CAPITAL OUTLAY	3,469,073
DEBT SERVICE	\$95,880
COMMUNITY INITIATIVES	100,000
COMMUNITY SUPPORT	157,440
INTERFUND TRANSFERS	3,447,910
TOTAL	\$33,518,106



BUDGET SUMMARY - ESTIMATED EXPENDITURES BY % CLASSIFICATION GENERAL FUND AND WATER & SEWER ENTERPRISE FUND





GENERAL FUND

The General Fund is used to pay for core City services. The following departments provide services directly to citizens or provide support services to the departments:

- General Government which includes Legislative, City Attorney, Administration, and Human Resources
- Finance which includes Accounting, City Secretary, Records Management, Procurement, and Municipal Court
- Public Safety including Police and Fire
- Public Works which includes Streets, Sanitation, Community Appearance/ROW Maintenance, Information Technology, Parks & Recreation, and Buildings
- Community & Economic Development which includes Planning, Economic Development, Building Permits and Inspections, Code Enforcement, Health Inspections, and Main Street
- Tourism and Cultural Arts which includes Convention & Community Centers, Arena, Memorial City Hall, Golf Course, and Library
- Non-departmental
- Capital Outlay

The revenue to pay for these services comes primarily from sales tax, fees and property tax, but also includes licenses and permits, fines and other various sources.

This section of the budget includes the following:

- Property tax information including the tax rate and collection schedule, 20-year property rate analysis, and analysis of property valuations for the previous 10 years
- General Fund estimated revenues
- General Fund estimated expenditures
- General Fund detailed line-item departmental budgets



ESTIMATED REVENUE & EXPENDITURE BUDGET SUMMARY GENERAL FUND

2022 BUDGET

ESTIMATED REVENUE	\$23,109,651
FUNDS AVAILABLE FOR APPROPRIATIONS	<u>\$23,109,651</u>
ESTIMATED EXPENDITURES	
GENERAL GOVERNMENT	\$523,698
FINANCE DEPARTMENT	593,444
POLICE DEPARTMENT	5,355,563
FIRE DEPARTMENT	4,623,065
PUBLIC WORKS	6,938,039
COMMUNITY & ECONOMIC DEVELOPMENT	774,065
TOURISM & CULTURAL ARTS	1,587,585
NONDEPARTMENTAL	2,714,192
EXPENDITURES TOTAL	<u>\$23,109,651</u>
ESTIMATED EXCESS REVENUE OVER EXPENDITURES	\$0



ESTIMATED REVENUES - GENERAL FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
TAXES					
PROPERTY TAXES-CURRENT	\$4,340,653	\$4,734,487	\$2,662,216	\$4,564,023	\$4,878,150
PROPERTY TAXES-DELINQUENT	383,857	185,000	130,299	185,000	235,120
PROP TAXES-PENALTY/INTEREST	145,126	100,000	93,390	100,000	118,000
SALES TAX	4,747,256	4,464,654	2,542,645	4,563,243	4,935,147
FRANCHISE TAX ELECTRICAL	598,542	640,000	162,693	640,000	640,000
FRANCHISE TAX GAS	110,206	142,200	58,640	142,200	200,000
FRANCHISE TAX TELEPHONE	106,191	130,000	22,331	130,000	120,000
FRANCHISE TAX CABLE TV	81,455	95,000	19,002	95,000	80,000
SALES TAX-PROPERTY TAX REDUCE	2,373,628	2,143,749	1,271,323	2,281,621	2,547,256
TAXES SUBTOTAL	\$12,886,913	\$12,635,090	\$6,962,538	\$12,701,087	\$13,753,673
LICENSES & PERMITS					
BUILDING PERMITS	\$112,958	\$120,000	\$65,540	\$132,750	\$130,000
ELECTRICAL PERMITS	16,064	20,000	7,302	21,870	22,500
LIQUOR PERMITS	3,040	4,200	1,728	4,900	4,900
PLUMBING PERMITS	16,194	19,200	7,748	20,880	21,000
OTHER LICENSES/PERMITS	4,200	3,500	775	3,500	4,500
ITINERATE VENDOR PERMIT	60	100	0	100	100
BURNING PERMITS	11,300	11,000	5,650	11,000	11,000
LICENSES & PERMITS SUBTOTAL	\$163,816	\$178,000	\$88,743	\$195,000	\$194,000
INTERGOVERNMENTAL REVENUE					
COUNTY-LIBRARY	\$52,095	\$69,460	\$55,463	\$69,460	\$69,460
COUNTY-AMBULANCE AID	5,756	7,675	5,756	7,675	7,675
COUNTY-CHILD SAFETY FEE	0	0	0	0	31,000
MIXED BEVERAGE - STATE	19,277	30,000	11,267	30,000	30,000
COUNTY-ANIMAL CONTROL	29,325	54,100	29,325	59,100	100,000
INTERGOVERNMENTAL REVENUE SUBTOTAL	\$106,453	\$161,235	\$101,812	\$166,235	\$238,135
FEES					
DEVELOPMENT FEES	\$4,210	\$6,000	\$2,456	\$6,000	\$8,000
LOT CUTTING PROCEEDS	375	2,200	0	8,200	10,000
RECORD DUPLICATION FEES	6,835	5,000	4,105	6,500	7,000
TAXABLE RECORD DUPLICATION FEE	4,591	2,800	2,767	2,800	4,000
EMERG SERV DIST CONTRACTS-AMBULANCE	1,203,833	1,261,535	612,068	1,250,000	1,300,000
SUPPLEMENTAL AMB FEES (TASPP)	139,637	200,200	0	135,000	150,000
SPECIAL RESPONSE FEES	5,070	11,000	5,290	11,000	11,000
DRIVEWAY/CULVERT FEES	1,592	1,000	2,560	1,000	1,750
REFUSE COLLECTION FEES	3,233,345	3,254,597	1,682,739	3,341,300	3,341,300
CONVENIENCE STATION FEES	33,817	33,817	19,142	30,000	30,000
ANIMAL SHELTER FEES	422	2,000	180	2,500	500
ANIMAL ADOPTION FEE	373	2,000	121	2,500	3,000
BURGLAR ALARM FEE	10,135	11,000	5,650	11,000	11,000
WRECKER LICENSE & INSPECT. FEE	7,310	8,080	0	8,080	20,000

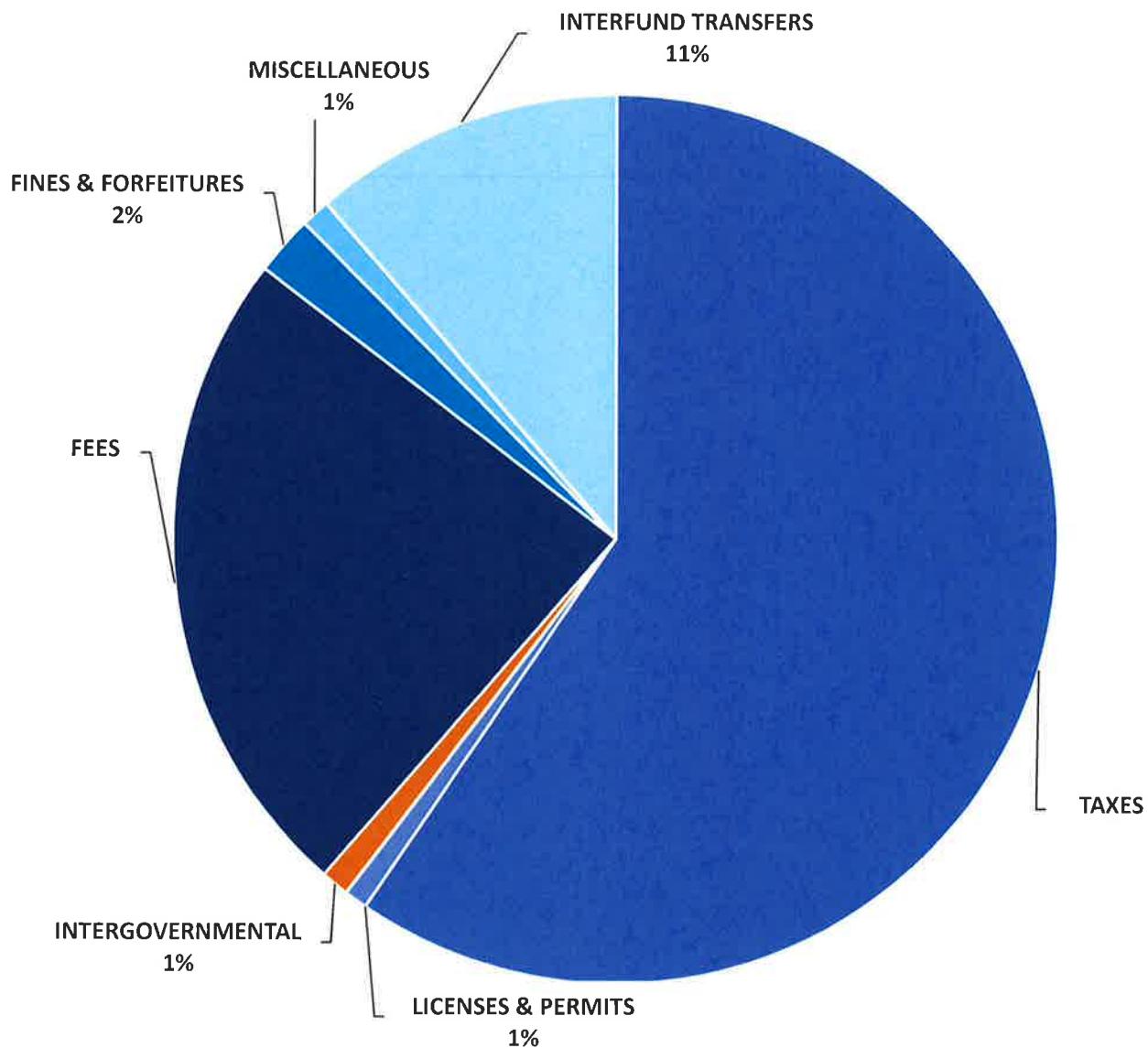


ESTIMATED REVENUES - GENERAL FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FOOD HANDLERS FEES	65,490	86,000	25,365	86,000	86,000
MAIN STREET PROJECTS	662	1,500	250	5,500	6,000
COMMUNITY CENTER FEES	1,690	24,000	6,755	17,500	20,000
ATHLETIC FIELD FEES	1,860	5,000	2,625	10,000	15,000
RENTALS	27,702	89,000	15,794	31,475	40,000
CONVENTION CENTER FEES	13,582	95,000	22,630	95,000	90,000
MEMORIAL CITY HALL RENTAL/TICKETS	72,629	68,300	22,312	68,300	100,000
CONCESSION FEES	2,631	1,000	2,401	1,000	1,500
LIBRARY ROOM RENTAL FEES	215	650	50	650	600
WEISMAN BLDG TENANT RENT	17,782	14,556	6,990	17,782	22,500
CHAMBER RENT OF BDC	3,600	3,600	1,800	3,600	5,000
COVERED ARENA FEES	27,905	85,000	31,640	85,000	95,000
GOLF COURSE FEES	108,452	120,000	60,578	150,000	160,000
LIBRARY FINES	1,922	6,000	1,049	6,000	6,000
FEES SUBTOTAL	\$4,997,665	\$5,400,835	\$2,537,318	\$5,393,687	\$5,545,150
FINES & FORFEITURES					
FINES & FORFEITURES	\$272,788	\$484,332	\$146,109	\$500,000	\$500,000
TRAFFIC LIGHT REVENUE	4,059	0	0	0	0
TRAFFIC LIGHT EXPENSES	-1,685	0	0	0	0
FINES & FORFEITURES SUBTOTAL	\$275,162	\$484,332	\$146,109	\$500,000	\$500,000
MISCELLANEOUS REVENUE					
INTEREST EARNED	\$68,877	\$116,027	\$8,988	\$70,000	\$75,000
INDUSTRIAL DISTRICT AGREEMENT	223,671	298,084	0	204,224	2,213
MEDCO SVS AGREEMENT	4,800	4,800	2,400	4,800	4,800
SALE OF ASSETS	156,538	156,538	4,360	10,000	50,000
MISCELLANEOUS	83,448	121,620	27,589	55,000	50,000
DONATIONS/CONTRIBUTIONS-GENERAL	0	0	0	0	20,000
DONATIONS/CONTRIBUTIONS-SPECIFIC	0	0	0	0	15,000
OIL & GAS ROYALTIES	781	1,392	850	1,392	2,001
SPONSORSHIPS	0	0	0	0	5,000
GOLF PRO SHOP PROCEEDS	0	0	0	0	20,000
MISCELLANEOUS REVENUE SUBTOTAL	\$538,115	\$698,461	\$44,187	\$345,416	\$244,014
INTERFUND TRANSFERS IN					
INTERFUND TRANSFER-POLICE SPEC PRO	\$150,000	\$150,000	\$0	\$60,000	\$60,000
INTERFUND TRANSFER - HOT FOR CONVENTION CE	940	0	0	0	115,362
INTERFUND TRANSFER - HOT FOR MCH, CULTURAL	298,908	298,908		299,217	20,000
INTERFUND TRANSFER - DEBT SERVICE	0	0	0	0	300,608
INTERFUND TRANSFER - W&S	1,585,000	1,585,000	403,383	1,613,530	1,858,709
INTERFUND TRANSFER - GF RESERVES, PW					280,000
INTERFUND TRANSFERS IN SUBTOTAL	\$2,034,848	\$2,033,908	\$403,383	\$1,972,747	\$2,634,679
GRAND TOTAL	\$21,002,973	\$21,591,861	\$10,284,088	\$21,274,172	\$23,109,651



ESTIMATED REVENUE BY PERCENT GENERAL FUND





ESTIMATED EXPENDITURES - GENERAL FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
GENERAL GOVERNMENT					
LEGISLATIVE	\$82,535	\$87,358	\$14,454	\$37,658	\$33,158
CITY ATTORNEY	105,061	70,325	49,257	108,861	98,000
ADMINISTRATION	236,481	230,060	99,978	236,125	201,054
HUMAN RESOURCES	117,423	164,917	58,321	151,037	191,486
GENERAL GOVERNMENT SUBTOTAL	\$541,500	\$552,660	\$222,010	\$533,681	\$523,698
FINANCE DEPARTMENT					
FINANCE	\$193,418	\$197,862	\$101,313	\$247,246	\$272,950
CITY SECRETARY	91,502	85,774	33,592	82,165	69,260
MUNICIPAL COURT	197,622	203,678	93,160	204,266	220,271
PURCHASING	1,915	12,640	1,115	2,640	60,962
FINANCE SUBTOTAL	\$484,457	\$499,954	\$229,180	\$536,317	\$623,443
POLICE DEPARTMENT					
SPECIAL SERVICES	\$951,850	\$1,009,646	\$461,756	\$1,058,943	\$1,150,336
PARTOL	2,751,203	3,035,817	1,172,292	2,864,346	2,916,400
CRIMINAL INVESTIGATION	1,026,090	1,041,397	492,224	1,051,043	1,124,617
ANIMAL SERVICES	133,828	141,275	65,984	144,041	164,210
POLICE SUBTOTAL	\$4,862,971	\$5,228,135	\$2,192,256	\$5,118,373	\$5,355,563
FIRE DEPARTMENT					
FIRE PREVENTION	\$180,846	\$180,846	\$48,096	\$183,997	\$182,468
FIRE SUPPRESSION	2,523,311	2,509,306	1,278,591	2,451,231	2,619,094
EMERGENCY MEDICAL SERVICES	1,488,702	1,547,998	711,419	1,619,682	1,808,353
EMERGENCY MANAGEMENT	16,192	16,670	10,093	13,150	13,150
FIRE SUBTOTAL	\$4,209,051	\$4,254,820	\$2,048,199	\$4,268,060	\$4,623,065
PUBLIC WORKS					
ADMINISTRATION	\$0	\$0	\$0	\$0	\$33,440
STREETS/DRAINAGE	1,533,642	1,961,190	1,032,869	2,254,895	2,295,606
SANITATION	2,732,790	2,730,360	1,164,742	2,866,576	2,869,176
COMMUNITY APPEARANCE/ROW	156,232	158,390	89,098	216,929	387,403
PARKS	308,048	347,186	154,167	395,932	458,658
RECREATION	16,320	26,015	7,359	49,900	0
INFORMATION TECHNOLOGY	291,396	398,465	188,714	344,918	407,964
BUILDINGS	574,548	479,390	255,759	514,016	455,793
PUBLIC WORKS SUBTOTAL	\$5,612,976	\$6,100,996	\$2,892,708	\$6,643,166	\$6,908,040

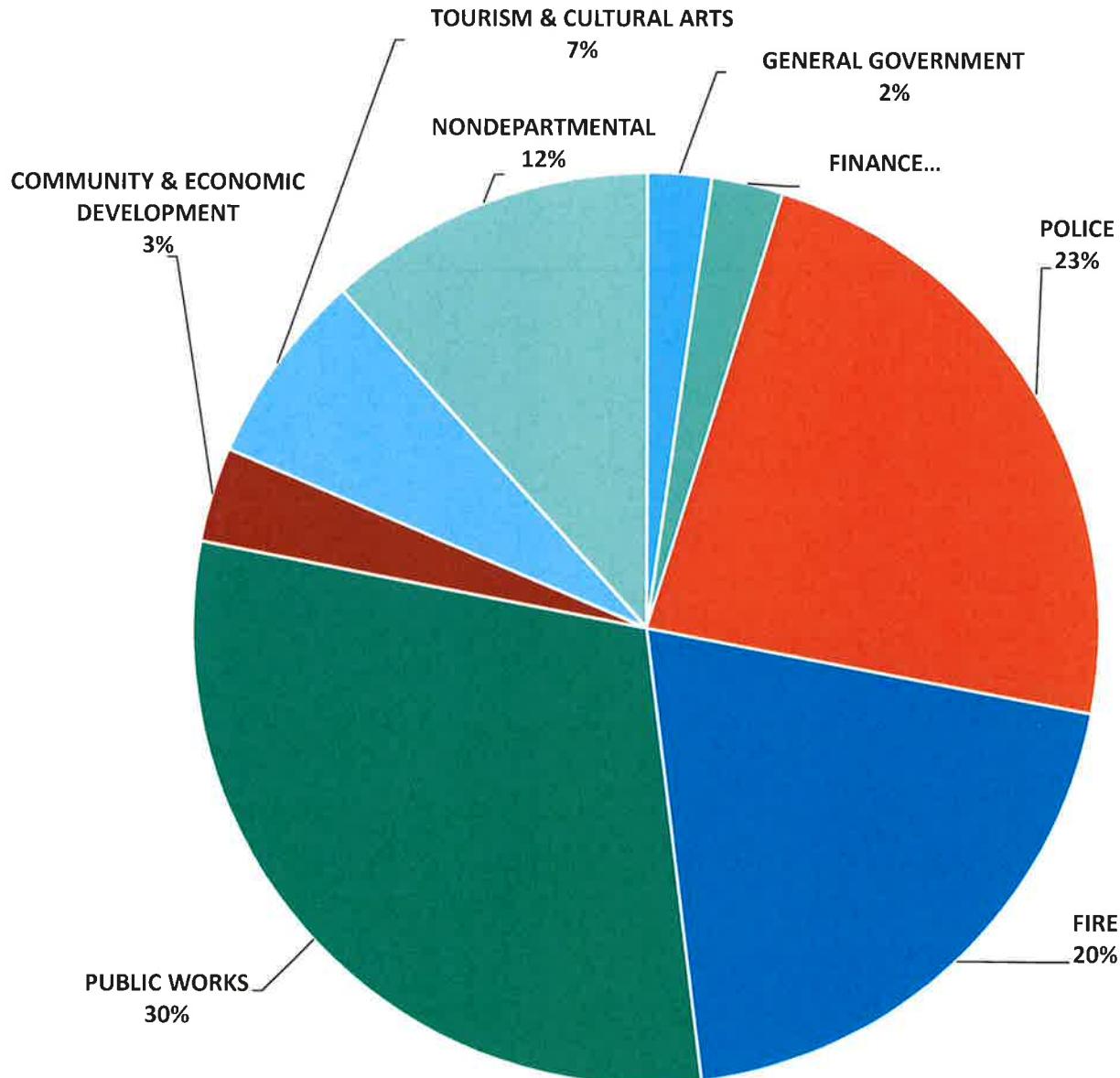


ESTIMATED EXPENDITURES - GENERAL FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
COMMUNITY & ECONOMIC DEVELOPMENT					
PLANNING	\$202,350	\$225,513	\$131,638	\$372,230	\$380,800
BUILDING PERMITS & INSPECTIONS	126,639	131,317	61,001	132,262	134,587
CODE ENFORCEMENT	58,000	50,830	16,016	107,319	82,224
HEALTH	46,339	46,359	18,981	46,894	46,480
MAIN STREET	60,039	61,290	25,401	82,684	129,974
COMMUNITY & ECONOMIC DEVELOPMENT SUBTOT	\$493,367	\$515,309	\$253,037	\$741,389	\$774,065
TOURISM & CULTURAL ARTS					
CONVENTION CENTER/COMMUNITY CENTERS	\$160,941	\$160,941	\$83,926	\$208,616	\$380,419
ARENA	104,493	104,610	71,023	184,880	218,127
MEMORIAL CITY HALL	121,367	119,542	64,881	118,484	259,616
GOLF COURSE FEES	186,332	173,011	85,504	185,912	197,350
LIBRARY	394,235	394,235	210,049	499,077	505,381
ADMINISTRATION	13,957	13,958	12,174	25,624	26,692
TOURISM & CULTURAL ARTS SUBTOTAL	\$981,325	\$966,297	\$527,557	\$1,222,593	\$1,587,585
NONDEPARTMENTAL					
NONDEPARTMENTAL	\$2,421,081	\$2,490,300	\$1,189,800	\$2,388,634	\$2,714,192
NONDEPARTMENTAL SUBTOTAL	\$2,421,081	\$2,490,300	\$1,189,800	\$2,388,634	\$2,714,192
GRAND TOTAL	\$19,606,728	\$20,608,471	\$9,554,747	\$21,452,213	\$23,109,651



ESTIMATED EXPENDITURES BY PERCENT GENERAL FUND





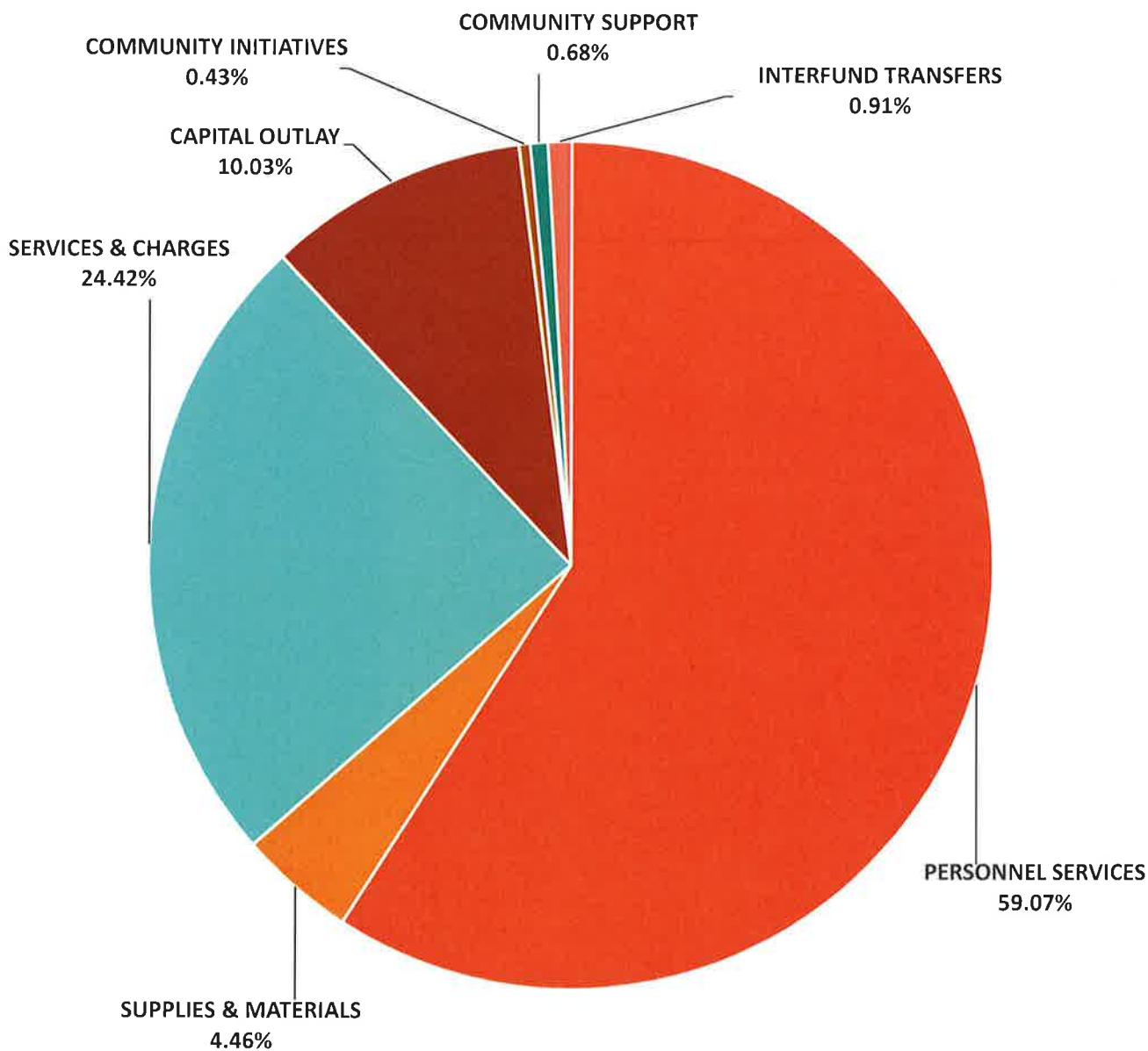
SUMMARY OF ESTIMATED EXPENDITURES BY CLASSIFICATION GENERAL FUND

2022 BUDGET

PERSONNEL SERVICES	\$13,649,906
SUPPLIES & MATERIALS	1,031,323
SERVICES & CHARGES	5,643,309
CAPITAL OUTLAY	2,317,673
DEBT SERVICE	0
COMMUNITY INITIATIVES	100,000
COMMUNITY SUPPORT	157,440
INTERFUND TRANSFERS	210,000
TOTAL	\$23,109,651



ESTIMATED EXPENDITURES BY CLASSIFICATION PERCENT GENERAL FUND





GENERAL FUND RESERVE CALCULATION 2022

UNCOMMITTED RESERVES (Per 12/31/2020 Audit) **\$6,227,982**

2021 BUDGET AMENDMENTS

Increase Reserves

Decrease Reserves

\$525,500

(\$525,500)

NET UNCOMMITTED RESERVES

\$5,702,482

2021 BUDGET (As Adopted) **\$21,274,172**

RESERVES TO BE MAINTAINED **\$5,318,543**

(100% of the amount necessary to fund 3 months operations
based on the 2021 budget)

RESERVES OVER (UNDER) MINIMUM REQUIRED **\$383,939**

Resolution R-02-02 requires maintaining operating reserves
equal to 3-months operating expenses based on the prior
years budgeted expenditures



DEPARTMENTAL BUDGETS

The Departmental Budgets are line-item budgets. The Departmental Budgets provide budgeted amounts by categories of expenditures. They are also divided into divisions within each department. The departments and divisions in this section of the Budget are as follows:

GENERAL GOVERNMENT

- Legislative
- City Attorney
- Administration
- Human Resources

FINANCE

- Finance
- City Secretary
- Records Management
- Municipal Court
- Procurement

POLICE

- Special Services
- Patrol
- Criminal Investigation
- Animal Control

FIRE

- Fire Prevention
- Fire Suppression
- Emergency Medical Services
- Emergency Management

PUBLIC WORKS

- Streets
- Sanitation
- Row/Community Appearance
- Parks & Recreation
- Information Technology
- Buildings

COMMUNITY & ECONOMIC DEVELOPMENT

- Planning
- Building Permits & Inspections
- Code Enforcement
- Health Inspections
- Main Street

TOURISM & CULTURAL ARTS

Community Facilities:

- Convention Center/Community Centers
- Arena
- Memorial City Hall
- Golf Course
- Library
- Administration

NONDEPARTMENTAL

CAPITAL OUTLAY



GENERAL GOVERNMENT

Within the General Government budget are line-item budgets for several functions that provide various services to citizens and the City departments.

LEGISLATIVE

The Legislative budget funds the costs of elections for the City Council and other costs incurred by or on behalf of the City Council.

CITY ATTORNEY

The City Attorney budget funds the cost of legal services provided to the City. The City Council contracts for the services of a City Attorney.

ADMINISTRATION

The Administration budget funds the operation of the City Manager's office. The City Manager is the administrative head of the City and is responsible for the day to day administration of the City. The City Manager carries out the policies and directives of the City Council. The City Manager ensures that City ordinances, resolutions and regulations are enforced. The City Manager oversees the delivery of services and supervises all departments. The City Manager recommends measures and actions to the Council necessary for the operation of the City and delivery of services. The City Manager is the budget officer for the City.

HUMAN RESOURCES

Human Resources Division works to attract, develop and retain a diverse, well-qualified workforce. Human Resources monitors Federal, State and local regulations to assure compliance; consults with management and employees on human resources issues; and, coordinates and monitors worker's compensation claims and activities related to employee benefits including the City's Health insurance and retirement programs. The Human Resources Division is responsible for the City's Risk Management.



**General Fund
General Government
Legislative**

GENERAL GOVERNMENT - LEGISLATIVE

		ACTUAL 2020	BUDGET 2020	ACTUAL	BUDGET 2021	ADOPTED
				6/30/2021		2022
01-0303-01-01	CODIFICATION	\$1,682	\$4,808	\$2,490	\$4,808	\$4,808
01-0305-01-01	PROFESSIONAL SERVICES	0	0	10,000	0	0
01-0307-01-01	TELEPHONE-INTERNET SERVICE	4,606	4,700	768	4,700	4,700
01-0312-01-01	GENERAL ADVERTISING	14,428	14,000	0	4,000	4,000
01-0315-01-01	ELECTION CONTRACT FEES	11,991	7,500	0	10,300	11,000
01-0324-01-01	PRINTING & REPRODUCTION	0	150	0	150	150
01-0345-01-01	CONFERENCE & TRAINING	212	15,000	0	12,500	7,000
01-0346-01-01	DUES & SUBSCRIPTION	545	700	270	700	700
01-0347-01-01	MISCELLANEOUS	341	500	926	500	800
01-0391-01-01	CHARTER COMMISSION	48,089	40,000	0	0	0
01-0490-01-01	NON DEPRECIABLE CAPITAL ITEMS	640	0	0	0	0
EXPENDITURES TOTAL		\$82,535	\$87,358	\$14,454	\$37,658	\$33,158



**General Fund
General Government
City Attorney**

GENERAL GOVERNMENT - CITY ATTORNEY

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0305-01-03	PROFESSIONAL SERVICES	\$27,206	\$20,000	\$495	\$20,000	\$36,000
01-0316-01-03	CONTRACTED SERVICES	72,960	45,600	46,694	84,000	60,000
01-0346-01-03	DUES AND SUBSCRIPTION	4,895	4,725	2,068	4,861	2,000
	EXPENDITURES TOTAL	\$105,061	\$70,325	\$49,257	\$108,861	\$98,000



General Fund
General Government
Administration

GENERAL GOVERNMENT - ADMINISTRATION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-01-04	SALARIES-OFFICIAL & ADMIN	\$86,038	\$85,000	\$42,981	\$86,487	\$87,551
01-0106-01-04	SALARIES-OFFICE & CLERICAL	87,237	90,604	32,908	0	68,848
01-0110-01-04	SALARIES-PART TIME HOURLY	7,530	0	0	0	0
01-0111-01-04	SALARIES-LONGEVITY	844	1,272	16	1,344	216
01-0122-01-04	TMRS	29,353	29,428	13,315	32,159	24,795
01-0133-01-04	FICA	12,805	12,259	5,893	13,659	11,730
01-0134-01-04	WORKER'S COMPENSATION	408	397	214	426	364
01-0201-01-04	OFFICE SUPPLIES	789	1,000	208	1,000	700
01-0304-01-04	TELEPHONE-CELLULAR	456	1,000	76	500	0
01-0311-01-04	TRANSPORTATION	5,844	3,000	2,250	5,400	3,000
01-0324-01-04	PRINTING & REPRODUCTION	3,626	4,000	1,699	4,000	3,000
01-0345-01-04	CONFERENCE AND TRAINING	970	1,500	234	1,500	750
01-0346-01-04	DUES & SUBSCRIPTION	276	500	0	0	0
01-0347-01-04	MISCELLANEOUS	305	100	184	100	100
EXPENDITURES TOTAL		\$236,481	\$230,060	\$99,978	\$146,575	\$201,054



General Fund
General Government
Human Resources

GENERAL GOVERNMENT - HUMAN RESOURCES

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-01-08	SALARIES OFFICIALS & ADMIN	\$64,458	\$66,872	\$32,780	\$68,042	\$68,878
01-0106-01-08	SALARIES-OFFICE & CLERICAL	6,200	41,142	6,464	26,078	36,615
01-0109-01-08	SALARIES-OVERTIME	0	100	0	100	100
01-0110-01-08	SALARIES-PART/TIME HOURLY	19,475	0	4,905	4,905	0
01-0111-01-08	SALARIES-LONGEVITY	1,008	1,152	0	16	96
01-0122-01-08	TMRS	10,870	18,072	4,439	17,084	17,068
01-0133-01-08	FICA	7,030	8,451	2,806	7,876	8,075
01-0134-01-08	WORKMEN'S COMPENSATION	241	243	114	226	222
01-0201-01-08	OFFICE SUPPLIES	556	500	711	500	500
01-0205-01-08	FUEL,OIL, & LUBE	484	2,000	377	1,000	0
01-0213-01-08	MOTOR VEHICLE SUPPLIES	399	2,000	0	1,500	1,200
01-0238-01-08	DRUG TESTING SUPPLIES	0	0	0	0	1,000
01-0304-01-08	TELEPHONE-CELLULAR	1,029	1,310	97	1,310	650
01-0311-01-08	TRANSPORTATION	1,120	1,200	278	1,200	0
01-0323-01-08	SERVICE AGREEMENT-TECHNICAL	944	3,750	0	3,750	32,282
01-0324-01-08	PRINTING & REPRODUCTION	24	650	98	650	1,000
01-0345-01-08	CONFERENCE AND TRAINING	20	1,500	0	1,200	2,000
01-0346-01-08	DUES & SUBSCRIPTIONS	426	1,375	0	1,000	1,000
01-0347-01-08	MISCELLANEOUS	185	100	571	100	4,000
01-0382-01-08	PRE-EMPLOYMENT TESTING-CIVIL SERVICE	2,955	14,500	4,683	14,500	14,500
01-0387-01-08	PRE-EMPLOYMENT TESTING-NON CIVIL SERVI	0	0	0	0	2,300
EXPENDITURES TOTAL		\$117,423	\$164,917	\$58,321	\$151,037	\$191,486



FINANCE DEPARTMENT

Within the Finance budget are line-item budgets for several functions that provide various services to citizens and the City departments.

FINANCE

The mission of the Finance Department is to provide timely, complete and accurate financial information to the City Council, City Manager and all departments and to properly safeguard the assets of the City and oversee that procurement of goods and services are in compliance with Federal, State and local laws and regulations.

Responsibilities of the department include:

- Preparation of financial statements, reports and schedules ensuring compliance with generally accepted accounting principles (GAAP)
- Accounts payable, accounts receivable, procurement, payroll and general ledger
- Reconciliation of cash, investments and money market accounts
- Grants management
- Coordination of information for the annual audit
- Budget planning and preparation
- Policy and procedure development and maintenance

CITY SECRETARY

The City Secretary is responsible for indexing and maintaining the City's permanent records. This office also responds to all open record requests. The City Secretary is responsible for the annual City Council election and special elections.

MUNICIPAL COURT

The Municipal Court budget funds the operation of the City's court. Municipal Court processes citations, collects fines and conducts court proceedings.

PROCUREMENT

The mission of Procurement is to provide support to City management and departments in the procurement of goods and services in compliance with Federal, State and local laws and regulations.

Note: The Finance Director also oversees the Water Billing Department in Water Utilities



**General Fund
Finance Department
Finance**

FINANCE DEPARTMENT - FINANCE

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-02-10	SALARIES-OFFICIAL & ADMIN	\$47,333	\$41,839	\$39,242	\$90,296	\$91,460
01-0106-02-10	SALARIES-OFFICE & CLERICAL	90,250	90,250	32,930	82,171	98,209
01-0109-02-10	SALARIES-OVERTIME	0	500	0	500	500
01-0111-02-10	SALARIES-LONGEVITY	1,008	984	32	1,128	816
01-0122-02-10	TMRS	23,072	26,886	9,255	27,786	30,112
01-0133-02-10	FICA	10,281	12,572	5,540	12,797	14,246
01-0134-02-10	WORKER'S COMPENSATION	367	362	186	368	403
01-0201-02-10	OFFICE SUPPLIES	4,946	4,500	4,015	4,500	5,989
01-0304-02-10	TELEPHONE-CELLULAR	861	993	265	993	840
01-0305-02-10	PROFESSIONAL SERVICES	567	1,500	555	1,500	1,500
01-0311-02-10	TRANSPORTATION	2,411	3,000	420	3,000	1,800
01-0323-02-10	SERVICE AGREEMENT-TECHNICAL	10,958	11,269	6,871	17,500	17,500
01-0324-02-10	PRINTING & REPRODUCTION	668	500	303	500	600
01-0342-02-10	REPAIR & MAINTENANCE EQUIPMENT	0	0	0	1,000	750
01-0345-02-10	CONFERENCE & TRAINING	277	2,000	989	2,500	7,000
01-0346-02-10	DUES & SUBSCRIPTION	75	707	335	707	850
01-0347-02-10	MISCELLANEOUS	345	0	373	0	375
EXPENDITURES TOTAL		\$193,418	\$197,862	\$101,313	\$247,246	\$272,950



**General Fund
Finance Department
City Secretary/Payroll**

FINANCE DEPARTMENT - CITY SECRETARY/PAYROLL

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-02-11	SALARIES OFFICIALS & ADMIN	\$47,333	\$41,839	\$24,959	\$54,821	\$50,283
01-0103-02-11	SALARIES-TECHNICIAN	21,496	20,779	1,356	1,695	0
01-0109-02-11	SALARIES-OVERTIME	0	200	0	200	0
01-0111-02-11	SALARIES-LONGEVITY	0	216	0	264	240
01-0122-02-11	TMRS	11,657	10,803	4,406	11,158	8,066
01-0133-02-11	FICA	5,378	5,052	2,027	5,139	3,816
01-0134-02-11	WORKMEN'S COMPENSATION	147	145	74	148	105
01-0201-02-11	OFFICE SUPPLIES	824	1,740	40	1,740	1,000
01-0311-02-11	TRANSPORTATION	2,411	3,000	210	3,000	0
01-0345-02-11	CONFERENCE AND TRAINING	85	1,000	470	3,000	5,000
01-0346-02-11	DUES & SUBSCRIPTIONS	2,171	1,000	50	1,000	750
EXPENDITURES TOTAL		\$91,502	\$85,774	\$33,592	\$82,165	\$69,260



**General Fund
Finance Department
Municipal Court**

FINANCE DEPARTMENT - MUNICIPAL COURT

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-02-12	SALARIES OFFICIALS & ADMIN	\$50,891	\$55,162	\$23,589	\$51,386	\$50,533
01-0102-02-12	SALARIES-PROFESSIONAL	40,287	39,980	19,375	39,980	41,180
01-0106-02-12	SALARIES-OFFICE & CLERICAL	68,874	68,474	33,149	69,671	72,607
01-0109-02-12	SALARIES-OVERTIME	0	200	0	200	200
01-0111-02-12	SALARIES-LONGEVITY	1,872	2,544	0	1,968	1,968
01-0122-02-12	TMRS	19,904	20,676	9,432	20,468	20,626
01-0133-02-12	FICA	12,342	12,726	5,802	12,485	12,124
01-0134-02-12	WORKMEN'S COMPENSATION	367	366	180	358	353
01-0201-02-12	OFFICE SUPPLIES	1,033	1,000	967	1,250	1,000
01-0304-02-12	TELEPHONE-CELLULAR	441	820	80	820	0
01-0305-02-12	PROFESSIONAL SERVICES	300	500	0	1,200	1,200
01-0323-02-12	SERVICE AGREEMENTS TECHNICAL	0	0	0	0	7,000
01-0324-02-12	PRINTING & REPRODUCTION	799	800	0	800	800
01-0345-02-12	CONFERENCE AND TRAINING	581	0	200	3,000	10,000
01-0346-02-12	DUES & SUBSCRIPTIONS	0	180	0	180	180
01-0347-02-12	MISCELLANEOUS	(69)	0	384	500	500
01-0352-02-12	LAUNDRY SERVICE	0	250	0	0	0
EXPENDITURES TOTAL		\$197,622	\$203,678	\$93,160	\$204,266	\$220,271



**General Fund
Finance Department
Purchasing**

FINANCE DEPARTMENT - PURCHASING

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0106-02-13	SALARIES-OFFICE & CLERICAL	\$0	\$0	\$0	\$0	\$43,764
01-0111-02-13	SALARIES-LONGEVITY	0	0	0	0	240
01-0122-02-13	TMRS	0	0	0	0	7,159
01-0133-02-13	FICA	0	0	0	0	3,387
01-0134-02-13	WORKER'S COMPENSATION	0	0	0	0	97
01-0201-02-13	OFFICE SUPPLIES	0	0	0	0	1,250
01-0218-02-13	SMALL TOOLS & EQUIPMENT	0	0	0	0	1,500
01-0323-02-13	SERVICE AGREEMENT-TECHNICAL	1,790	11,000	1,115	2,000	1,265
01-0324-02-13	PRINTING & REPRODUCTION	0	0	0	0	150
01-0345-02-13	CONFERENCE AND TRAINING	0	1,500	0	500	2,000
01-0346-02-13	DUES & SUBSCRIPTIONS	125	140	0	140	150
EXPENDITURES TOTAL		\$1,915	\$12,640	\$1,115	\$2,640	\$60,962



POLICE DEPARTMENT

The Marshall Police Department's mission is to preserve public safety and quality of life within the City of Marshall, to respond effectively to the changing needs of the community, and to promote mutual respect between the Police Department and the people we serve.

We are visionary and committed to partnering with our community in working together to create adaptive solutions.

The Marshall Police Department works continually to preserve public safety and quality of life within the City of Marshall, to respond effectively to the changing needs of the community, and to promote mutual respect between the Police Department and the people we serve.

The Marshall Police Department works to preserve a high quality of life and feeling of safety for the City's diverse population, all members of the Marshall Police Department are committed to serve with professionalism, respect and concern for the community. To optimize the use of police resources, the Marshall Police Department balances firm and quick response to all forms of crime with crime prevention approaches and community involvement in addressing specific problems.

The Marshall Police Department's philosophy and work processes reflect modern, quality law enforcement concepts and technology, involving every member of the Marshall Police Department in an effort to continually improve all areas of administration and operations. Quality leadership at all levels reflects the Marshall Police Department's commitment to a strong work ethic, while valuing diversity, promoting effective policing methods and through training, enhance and maintain the flexibility to serve the public.

The Marshall Police Department constantly strives for effectiveness in preventing and fighting crime, for effective collaboration with other city departments, and for providing leadership and support for regional law enforcement efforts through several task force commitments. To this end, the Marshall Police Department recruits, hires, trains, supports and retains qualified personnel as sworn and civilian members as a progressive law enforcement agency.

The divisions of the Police Department are Administrative (titled Special Services in the line-item budget), Patrol, and Investigative (titled Criminal Investigation in the line-item budget). The City's Animal Control Division is also assigned to the Police Department. The Marshall Police Department features many specialized "Divisions" to increase the overall effectiveness of the Department. Specialized Divisions consist of the Crime Scene Unit, Special Response Team (S.R.T.), a Hostage Negotiation Unit, Police Canine Units, Narcotics Unit, Traffic Division, and specially trained Juvenile Investigators. The Marshall Police Department also supports the Crime Stoppers and Community Policing Programs.



**General Fund
Police Department
Special Services**

POLICE DEPARTMENT - SPECIAL SERVICES

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-03-22	SALARIES-OFFICIAL & ADMIN	\$95,745	\$95,014	\$46,377	\$96,676	\$102,300
01-0102-03-22	SALARIES PROFESSIONALS	135,690	135,200	65,260	135,200	145,201
01-0104-03-22	SALARIES-PROTECTIVE SERVICES	0	0	11,907	0	0
01-0106-03-22	SALARIES-OFFICE & CLERICAL	372,521	433,306	163,403	438,006	443,143
01-0109-03-22	SALARIES-OVERTIME	29,383	10,903	17,851	10,903	0
01-0111-03-22	SALARIES-LONGEVITY	7,384	8,820	0	8,484	7,188
01-0112-03-22	SALARIES-INCENTIVE	6,288	6,240	3,024	6,240	6,240
01-0113-03-22	UNIFORM ALLOWANCES	2,124	1,440	1,080	1,440	1,440
01-0115-03-22	SALARY SPECIAL ASSIGNMENT PAY	2,519	3,334	1,511	5,834	5,834
01-0122-03-22	TMRS	107,920	114,783	51,957	117,953	113,389
01-0130-03-22	POLICE RELIEF FUND PAYMENT	101	84	44	84	84
01-0133-03-22	FICA	34,010	38,171	16,114	38,714	37,250
01-0134-03-22	WORKER'S COMPENSATION	5,759	6,051	2,356	4,684	4,822
01-0137-03-22	HEALTH AND WELLNESS	0	0	0	0	3,500
01-0163-03-22	WEAPON REPLACEMENT ALLOWANCE	1,350	1,350	0	1,350	1,350
01-0201-03-22	OFFICE SUPPLIES	7,348	12,500	2,284	10,000	13,000
01-0205-03-22	FUEL,OIL, & LUBE	907	0	1,467	800	2,000
01-0206-03-22	CLOTHING & BOOTS	782	0	0	0	0
01-0208-03-22	FOOD SUPPLIES	135	0	0	0	0
01-0213-03-22	MOTOR VEHICLE SUPPLIES	1,480	0	95	0	1,320
01-0217-03-22	OTHER SUPPLIES	3,626	400	123	1,266	1,266
01-0218-03-22	SMALL TOOLS & MINOR EQUIPMENT	126	174	0	174	174
01-0225-03-22	TACTICAL	3,740	4,500	34	8,000	8,000
01-0230-03-22	PROGRAM EXPENSES	0	0	0	0	4,000
01-0237-03-22	WRECKER SERVICES	0	0	0	0	4,000
01-0239-03-22	WELFARE & MORALE	160	1,250	47	750	750
01-0304-03-22	TELEPHONE-CELLULAR	19,099	14,000	1,873	17,900	17,900
01-0305-03-22	PROFESSIONAL SERVICES	9,960	1,800	7,336	1,800	1,800
01-0311-03-22	TRANSPORTATION	6,500	6,000	2,500	6,000	6,000
01-0318-03-22	RADIO REPAIRS	735	4,100	0	4,100	4,100
01-0323-03-22	SERVICE AGREEMENT-TECHNICAL	58,466	60,000	51,662	92,452	100,952
01-0324-03-22	PRINTING & REPRODUCTION	3,024	1,827	954	1,500	1,500
01-0328-03-22	COURT OFFICER EXPENSES	0	0	0	0	1,000
01-0340-03-22	REPAIR & MAINTENANCE BUILDINGS	38	0	0	0	3,500
01-0342-03-22	REPAIR & MAINTENANCE EQUIPMENT	20	1,566	514	1,300	0
01-0344-03-22	RENTALS	0	348	0	348	348
01-0345-03-22	CONFERENCE & TRAINING	3,325	3,000	1,264	2,200	15,000
01-0346-03-22	DUES & SUBSCRIPTIONS	1,105	865	860	915	915
01-0347-03-22	MISCELLANEOUS	72	1,000	2,364	1,000	1,000



**General Fund
Police Department
Special Services**

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0359-03-22	JAIL CONTRACT	24,260	40,020	7,444	40,020	40,020
01-0382-03-22	PRE-EMPL TESTING - CIVIL SERVICE	0	0	26	0	4,000
01-0383-03-22	DRUG TESTING	100	0	0	750	750
01-0384-03-22	ACCREDITATION/RECOGNITION	3,200	1,600	0	1,600	4,600
01-0387-03-22	PRE-EMPL TESTING-NON CIVIL SER	190	0	26	500	500
01-0421-03-22	COMPUTER REPLACEMENT	0	0	0	0	30,200
01-0496-03-22	MACHINERY & EQUIPMENT -TACTICAL	2,659	0	0	0	10,000
EXPENDITURES TOTAL		\$951,850	\$1,009,646	\$461,756	\$1,058,943	\$1,150,336



**General Fund
Police Department
Patrol**

POLICE DEPARTMENT - PATROL

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-03-23	SALARIES-PROFESSIONAL	\$344,151	\$343,866	\$166,554	\$345,413	\$368,922
01-0103-03-23	SALARIES-TECHNICIAN	124,838	244,192	60,797	202,062	264,160
01-0104-03-23	SALARIES-PROTECTIVE SERVICE	1,329,407	1,330,826	574,016	1,337,537	1,254,074
01-0109-03-23	SALARIES-OVERTIME	91,757	40,653	53,907	40,653	9,188
01-0111-03-23	SALARIES-LONGEVITY	14,365	15,520	29	16,812	16,388
01-0112-03-23	SALARIES-INCENTIVE	29,936	30,120	19,803	30,120	30,120
01-0113-03-23	UNIFORM ALLOWANCE	0	0	180	0	0
01-0115-03-23	SALARY SPECIAL ASSIGNMENT PAY	11,750	9,050	920	1,550	1,550
01-0122-03-23	TMRS	321,131	332,789	145,289	338,217	315,700
01-0130-03-23	POLICE RELIEF FUND PAYMENTS	341	253	161	253	253
01-0133-03-23	FICA	32,702	29,496	14,306	29,525	28,350
01-0134-03-23	WORKER'S COMPENSATION	40,172	42,815	15,513	30,840	30,104
01-0136-03-23	SPANISH SPEAKING PAY	0	0	0	0	4,800
01-0163-03-23	WEAPON REPLACEMENT ALLOWANCE	16,275	19,950	0	19,950	18,375
01-0165-03-23	OVERTIME REIMBURSEMENT	(18,576)	0	(694)	0	0
01-0203-03-23	MEDICAL SUPPLIES	0	0	47	0	0
01-0205-03-23	FUEL, OIL & LUBE	65,119	86,668	45,894	86,668	95,334
01-0206-03-23	CLOTHING & BOOTS	21,156	9,750	3,242	9,750	15,750
01-0213-03-23	MOTOR VEHICLE SUPPLIES	52,032	45,000	17,202	58,527	58,527
01-0217-03-23	OTHER SUPPLIES	331	800	2,447	15,800	15,800
01-0218-03-23	SMALL TOOLS & MINOR EQUIPMENT	1,228	1,500	487	1,500	38,000
01-0224-03-23	AMMUNITION	6,013	6,000	6,289	6,660	9,000
01-0228-03-23	PERSONNEL PROTECTVE EQUIP	0	0	468	4,000	18,000
	POLICE CAR GRAPHIC SUPPLIES	1,740	0	0	0	0
01-0318-03-23	RADIO REPAIRS	1,589	4,000	2,086	4,000	4,000
01-0332-03-23	LIABILITY INSURANCE	26,384	41,425	13,625	41,425	41,130
01-0342-03-23	REPAIR & MAINTENANCE EQUIPMENT	10,160	3,000	8,867	3,000	10,000
01-0345-03-23	CONFERENCE & TRAINING	7,092	12,000	13,710	10,000	10,000
01-0346-03-23	DUES & SUBSCRIPTIONS	0	1,000	280	1,190	1,190
01-0347-03-23	MISCELLANEOUS	2,203	2,000	329	2,000	2,000
01-0351-03-23	COMMUNITY POLICING	0	0	0	0	12,800
01-0352-03-23	LAUNDRY SERVICE	722	1,740	168	1,740	1,740
01-0387-03-23	DRUG TESTING	530	0	30	750	750
01-0421-03-23	COMPUTER REPLACEMENT	0	0	0	0	30,000
01-0425-03-23	CARS & TRUCKS	255	90,000	6,340	0	0
01-0461-03-23	LEASE/PURCHASE PAYMENTS	216,403	291,404	0	216,404	202,395
01-0462-03-23	IN-CAR MEDIA	0	0	0	8,000	8,000
	EXPENDITURES TOTAL	\$2,751,203	\$3,035,817	\$1,172,292	\$2,864,346	\$2,916,400



**General Fund
Police Department
Criminal Investigation**

POLICE DEPARTMENT - CRIMINAL INVESTIGATION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-03-24	SALARIES-PROFESSIONAL	\$146,091	\$144,976	\$69,510	\$147,876	\$153,005
01-0103-03-24	SALARIES-TECHNICIAN	248,084	247,770	120,073	252,725	267,738
01-0104-03-24	SALARIES-PROTECTIVE SERVICE	343,043	354,016	179,159	356,755	379,350
01-0106-03-24	SALARIES-OFFICE & CLERICAL	28,107	27,893	8,453	28,381	30,593
01-0109-03-24	SALARIES-OVERTIME	19,986	11,913	8,986	11,913	5,000
01-0111-03-24	SALARIES-LONGEVITY	9,512	9,552	0	9,772	9,864
01-0112-03-24	SALARIES-INCENTIVE	21,591	21,480	9,644	20,880	20,880
01-0113-03-24	UNIFORM ALLOWANCE	8,088	7,200	3,960	7,920	9,360
01-0115-03-24	SALARY SPECIAL ASSIGNMENT PAY	0	0	200	0	879
01-0122-03-24	TMRS	136,121	136,054	66,438	140,030	141,756
01-0130-03-24	POLICE RELIEF FUND PAYMENTS	104	96	64	96	96
01-0133-03-24	FICA	13,496	13,824	6,444	14,022	14,776
01-0134-03-24	WORKER'S COMPENSATION	16,839	18,272	6,010	11,947	12,720
01-0163-03-24	WEAPON REPLACEMENT ALLOWANCE	7,350	6,825	0	6,825	6,825
01-0165-03-24	OVERTIME REIMBURSEMENT	(1,604)	0	(5,298)	0	0
01-0205-03-24	FUEL, OIL & LUBE	14,957	19,810	10,725	19,810	21,791
01-0206-03-24	CLOTHING & BOOTS	0	0	153	0	0
01-0213-03-24	MOTOR VEHICLE SUPPLIES	4,408	6,000	3,568	5,000	5,293
01-0217-03-24	OTHER SUPPLIES	1,348	261	2,124	261	261
01-0218-03-24	SMALL TOOLS & MINOR EQUIPMENT	977	2,000	0	2,000	6,000
01-0327-03-24	SPECIAL INVESTIGATIONS	0	0	0	0	12,000
01-0342-03-24	REPAIR & MAINTENANCE EQUIPMENT	745	830	332	830	3,830
01-0345-03-24	CONFERENCE & TRAINING	3,420	8,000	600	10,000	16,000
01-0346-03-24	DUES & SUBSCRIPTIONS	3,185	3,450	474	3,000	3,600
01-0347-03-24	MISCELLANEOUS	193	1,175	606	1,000	1,000
01-0368-03-24	PRISONER TRANSFER	49	0	0	0	2,000
	EXPENDITURES TOTAL	\$1,026,090	\$1,041,397	\$492,224	\$1,051,043	\$1,124,617



**General Fund
Police Department
Animal Services**

POLICE DEPARTMENT - ANIMAL SERVICES

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0103-03-25	SALARIES-TECHNICIAN	96,416	94,869	46,531	97,353	100,522
01-0109-03-25	SALARIES-OVERTIME	1,546	3,889	844	3,889	4,277
01-0111-03-25	SALARIES-LONGEVITY	672	672	0	816	960
01-0122-03-25	TMRS	16,140	16,267	7,869	16,952	16,438
01-0130-03-25	POLICE RELIEF FUND PAYMENTS	35	0	18	0	0
01-0133-03-25	FICA	7,545	7,606	3,624	7,807	7,813
01-0134-03-25	WORKER'S COMPENSATION	2,727	2,890	1,077	2,142	2,700
01-0201-03-25	OFFICE SUPPLIES	84	500	69	500	725
01-0203-03-25	MEDICAL SUPPLIES	2,114	5,000	433	5,000	9,500
01-0205-03-25	FUEL, OIL & LUBE	1,913	2,450	1,914	2,450	3,259
01-0206-03-25	CLOTHING & BOOTS	0	348	0	348	1,044
01-0207-03-25	FOOD-ANIMAL	1,523	1,740	969	1,740	3,000
01-0213-03-25	MOTOR VEHICLE SUPPLIES	668	2,500	1,649	2,500	0
01-0217-03-25	OTHER SUPPLIES	846	348	211	348	1,000
01-0218-03-25	SMALL TOOLS & MINOR EQUIPMENT	240	500	0	500	650
01-0222-03-25	COMPUTER SUPPLIES	0	0	0	0	1,800
01-0230-03-25	PROGRAM EXPENSES	0	0	0	0	3,000
01-0340-03-25	REPAIR & MAINTENANCE BUILDINGS	683	0	250	0	3,000
01-0342-03-25	REPAIR & MAINTENANCE EQUIPMENT	75	348	119	348	500
01-0345-03-25	CONFERENCE & TRAINING	337	1,000	0	1,000	3,500
01-0347-03-25	MISCELLANEOUS	263	348	406	348	522
EXPENDITURES TOTAL		\$133,828	\$141,275	\$65,984	\$144,041	\$164,210



FIRE DEPARTMENT

The mission of the Marshall Fire Department is to serve the citizens of Marshall by providing the highest level of Fire Prevention, Fire Suppression, Emergency Medical Services and Emergency Management Coordination through professionalism and compassion.

The primary mid-range goal is to replace and/or relocate our two current substations. At 50 years old each, our current substations bring about many ADA, gender and modernization issues that must be addressed soon.

The primary long-range goal remains the addition of a fire station in the Marshall Business Park area.

Goals of the Fire Department are to continue to meet national and state recommended staffing levels for firefighting operations and make improvements toward better communications and safer work environments for our personnel.

Our current long range goals are to build a training facility adequate to meet the needs of our firefighters as well as the upgrades and potential relocation of our substations in an effort to better meet the needs of our community.

The major responsibilities of the Marshall Fire Department are: Fire Prevention, Fire Suppression, Emergency Medical Services and Emergency Management Coordination.

The Fire Department also undertakes many other specialized duties including rescue, investigations, inspections, code enforcements, and hazardous materials response.



**General Fund
Fire Department
Fire Prevention**

FIRE DEPARTMENT - FIRE PREVENTION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-04-31	SALARIES-PROFESSIONAL	\$113,750	\$113,750	\$29,583	\$115,139	\$116,492
01-0109-04-31	SALARIES-OVERTIME	1,159	2,000	281	2,000	2,000
01-0111-04-31	SALARIES-LONGEVITY	1,744	1,744	0	1,840	824
01-0112-04-31	SALARIES-INCENTIVE PAY	9,674	9,600	2,437	9,600	9,600
01-0115-04-31	SALARY SPECIAL ASSIGNMENT PAY	16,123	12,593	4,985	12,000	12,000
01-0129-04-31	FIREMAN EMERG RELIEF EMP	54	52	14	52	52
01-0132-04-31	FIREMEN RELIEF & RETIREMENT	28,434	28,435	7,755	30,909	29,245
01-0133-04-31	FICA	2,072	2,020	537	2,054	1,945
01-0134-04-31	WORKER'S COMPENSATION	2,887	3,037	1,176	2,338	2,245
01-0163-04-31	WEAPON REPLACEMENT ALLOWANCE	1,050	1,050	0	1,050	1,050
01-0201-04-31	OFFICE SUPPLIES	85	100	0	100	100
01-0205-04-31	FUEL, OIL & LUBE	564	665	565	665	665
01-0206-04-31	CLOTHING & BOOTS	0	100	0	100	100
01-0213-04-31	MOTOR VEHICLE	600	2,500	1,504	2,500	2,500
01-0217-04-31	OTHER SUPPLIES	101	200	0	200	200
01-0218-04-31	SMALL TOOLS & MINOR EQUIPMENT	31	300	0	200	200
01-0318-04-31	RADIO REPAIRS	0	100	0	100	100
01-0324-04-31	PRINTING & REPRODUCTION	413	1,000	0	750	750
01-0342-04-31	REPAIR & MAINTENANCE EQUIPMENT	0	100	0	100	100
01-0345-04-31	CONFERENCE & TRAINING	759	850	(741)	850	850
01-0346-04-31	DUES & SUBSCRIPTION	1,346	600	0	1,400	1,400
01-0347-04-31	MISCELLANEOUS	0	50	0	50	50
	EXPENDITURES TOTAL	\$180,846	\$180,846	\$48,096	\$183,997	\$182,468



**General Fund
Fire Department
Fire Suppression**

FIRE DEPARTMENT - SUPPRESSION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-04-32	SALARIES-OFFICIAL & ADMIN	\$97,050	\$97,050	\$86,633	\$177,056	\$183,390
01-0102-04-32	SALARIES-PROFESSIONAL	398,286	398,286	183,671	405,123	431,245
01-0103-04-32	SALARIES-TECHNICIAN	236,106	236,106	69,968	107,998	113,900
01-0104-04-32	SALARIES-PROTECTIVE SERVICE	825,048	825,049	370,269	835,424	960,635
01-0109-04-32	SALARIES-OVERTIME	21,440	21,440	23,907	6,000	6,000
01-0111-04-32	SALARIES-LONGEVITY	13,745	12,036	0	12,576	12,200
01-0112-04-32	SALARIES-INCENTIVE PAY	125,028	125,028	62,580	93,096	93,096
01-0113-04-32	UNIFORM ALLOWANCE	1,416	1,440	720	1,440	1,440
01-0118-04-32	PREMIUM PAY	43,640	43,640	20,430	38,581	39,949
01-0119-04-32	STEP PAY	6,509	7,000	2,972	7,000	7,000
01-0129-04-32	FIREMEN EMERG RELIEF EMP	800	870	363	870	870
01-0132-04-32	FIREMEN RELIEF & RETIREMENT	367,679	340,179	171,499	368,941	404,386
01-0133-04-32	FICA	25,388	24,349	11,759	24,547	26,822
01-0134-04-32	WORKER'S COMPENSATION	34,756	36,621	21,090	27,952	30,955
01-0163-04-32	WEAPON REPLACEMENT ALLOWANCE	525	525		525	525
01-0165-04-32	OVERTIME REIMBURSEMENT	(6,925)	0	(540)	0	0
01-0201-04-32	OFFICE SUPPLIES	842	800	703	800	800
01-0202-04-32	AGRICULTURE SUPPLIES	45	150	233	150	0
01-0205-04-32	FUEL,OIL & LUBE	12,197	17,592	8,605	17,592	17,592
01-0206-04-32	CLOTHING	16,994	18,600	15,286	18,600	18,600
01-0208-04-32	FOOD & BEVERAGE SUPPLIES	(189)	150	79	150	150
01-0212-04-32	ELECTRICAL SUPPLIES	0	50	0	50	0
01-0213-04-32	MOTOR VEHICLE SUPPLIES	110,526	45,000	52,608	55,000	56,900
01-0217-04-32	OTHER SUPPLIES	1,809	1,500	926	1,500	1,500
01-0218-04-32	SMALL TOOLS & MINOR EQUIPMENT	931	2,000	1,681	2,000	2,000
01-0223-04-32	FIRE HOSE/ACCESS SUPPLIES	4,156	3,000	0	3,000	3,000
01-0226-04-32	HAZARD MATERIAL SUPPLIES	1,253	1,500	583	1,500	1,500
01-0228-04-32	PERSONNEL PROTECTVE EQUIP	3,899	16,000	2,953	14,000	25,000
01-0301-04-32	AUDIT SERVICES	8,975	11,000	0	11,000	11,000
01-0304-04-32	TELEPHONE-CELLULAR	4,461	6,360	829	6,360	6,360
01-0311-04-32	TRANSPORTATION	8,746	8,073	3,364	8,073	8,073
01-0318-04-32	RADIO REPAIRS	148	500	0	400	400
01-0322-04-32	SERVICE AGREEMENT	2,604	2,520	1,519	2,520	2,520
01-0323-04-32	SERVICE AGREEMENT-TECHNICAL	4,030	4,100	3,504	3,900	3,900
01-0324-04-32	PRINTING & REPRODUCTION	213	200	0	300	300
01-0342-04-32	REPAIR & MAINTENANCE EQUIPMENT	12,853	10,000	6,775	10,000	10,000
01-0344-04-32	RENTALS	1,015	2,000	433	3,350	1,500
01-0345-04-32	CONFERENCE & TRAINING	8,655	13,500	5,034	13,500	13,500
01-0346-04-32	DUES & SUBSCRIPTION	1,376	1,382	960	1,382	1,382
01-0347-04-32	MISCELLANEOUS	3,174	275	1,311	275	0



**General Fund
Fire Department
Fire Suppression**

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0383-04-32	DRUG TESTING	0	0	0	0	275
01-0387-04-32	PRE-EMPL TESTING-NON CIVIL SERVICE	175	200	0	200	200
01-0395-04-32	CHRONIC DISEASE PREVENTION	0	1,000	0	750	750
01-0458-04-32	EQUIPMENT REPLACEMENT FUND	0	48,265	24,132	48,265	0
01-0461-04-32	LEASE/PURCHASE PAYMENTS	123,933	123,970	121,752	119,485	119,479
EXPENDITURES TOTAL		\$2,523,311	\$2,509,306	\$1,278,591	\$2,451,231	\$2,619,094



General Fund
Fire Department
Emergency Medical Services

FIRE DEPARTMENT - EMERGENCY MEDICAL SERVICES

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-04-33	SALARIES-PROFESSIONAL	\$250,207	\$247,345	\$125,178	\$253,537	\$267,787
01-0103-04-33	SALARIES-TECHNICIAN	159,878	158,850	77,545	214,452	232,315
01-0104-04-33	SALARIES-PROTECTIVE SERVICE	382,016	493,904	188,738	445,921	500,000
01-0106-04-33	SALARIES-OFFICE & CLERICAL	35,191	34,903	16,953	35,513	36,464
01-0109-04-33	SALARIES-OVERTIME	8,067	4,500	12,384	4,500	4,500
01-0111-04-33	SALARIES-LONGEVITY	7,828	10,432	581	11,268	11,260
01-0112-04-33	SALARIES-INCENTIVE PAY	61,869	85,296	25,290	84,756	84,756
01-0115-04-33	SALARY SPECIAL ASSIGNMENT PAY	0	26,487	0	26,487	26,487
01-0118-04-33	PREMIUM PAY	16,372	24,582	6,819	25,224	27,182
01-0119-04-33	STEP PAY	11,003	2,400	4,658	2,400	2,400
01-0122-04-33	TMRS	5,892	5,844	2,816	6,042	5,872
01-0129-04-33	FIREMEN EMERG RELIEF EMP	393	335	183	335	335
01-0132-04-33	FIREMEN RELIEF & RETIREMENT	181,122	208,490	89,880	235,312	249,791
01-0133-04-33	FICA	15,326	18,001	7,536	18,439	19,393
01-0134-04-33	WORKER'S COMPENSATION	21,950	23,042	9,009	17,909	19,254
01-0166-04-33	SALARY SVGS-NON EMERGENCY TRSF	0	(46,961)	0	(46,961)	0
01-0167-04-33	OT SVGS-NON EMERGENCY TRSF	0	(2,434)	0	(2,434)	0
01-0201-04-33	OFFICE SUPPLIES	1,387	1,000	0	1,000	1,000
01-0203-04-33	MEDICAL SUPPLIES	68,559	54,000	40,265	70,000	70,000
01-0205-04-33	FUEL, OIL & LUBE	24,479	28,000	19,258	27,000	30,250
01-0208-04-33	FOOD & BEVERAGE SUPPLIES	0	100	0	100	100
01-0213-04-33	MOTOR VEHICLE SUPPLIES	21,393	45,000	12,652	35,000	60,000
01-0217-04-33	OTHER SUPPLIES	8	1,500	0	1,500	1,500
01-0218-04-33	SMALL TOOLS & MINOR EQUIPMENT	5,168	1,000	1,077	1,000	1,000
01-0229-04-33	EXPENSE REDUCTION SVGS-ESD	0	(38,000)	0	0	0
01-0300-04-33	EMERGENCY DOCTOR CONTRACT	18,000	18,600	9,000	18,600	18,600
01-0316-04-33	CONTRACTED SERVICES	115,445	102,000	55,581	112,000	112,000
01-0318-04-33	RADIO REPAIRS	225	200	0	200	525
01-0322-04-33	SERVICE AGREEMENT	12,537	11,000	5,500	11,000	11,000
01-0342-04-33	REPAIR & MAINTENANCE EQUIPMENT	5,200	500	517	500	1,000
01-0345-04-33	CONFERENCE & TRAINING	4,683	8,500	0	7,000	11,500
01-0346-04-33	DUES & SUBSCRIPTIONS	705	932	0	932	932
01-0347-04-33	MISCELLANEOUS	0	500	0	500	500
01-0377-04-33	CERTIFICATIONS/LICENSES	0	0	0	0	0
01-0387-04-33	DRUG TESTING	0	100	0	100	100
01-0395-04-33	CHRONIC DISEASE PREVENTION	0	550	0	550	550
01-0440-04-33	MACHINERY & EQUIPMENT	51,207	17,500	0	0	0
01-0490-04-33	NON DEPRECIABLE CAPITAL ITEMS	2,594	0	0	0	0
EXPENDITURES TOTAL		\$1,488,702	\$1,547,998	\$711,419	\$1,619,682	\$1,808,353



**General Fund
Fire Department
Emergency Management**

FIRE DEPARTMENT - EMERGENCY MANAGEMENT

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0132-04-34	FIREMEN RELIEF & RETIREMENT	\$458	\$421	\$184	\$442	\$442
01-0133-04-34	FICA	33	31	13	31	31
01-0134-04-34	WORKMEN'S COMPENSATION	44	46	18	35	35
01-0304-04-34	TELEPHONE-CELLULAR	912	757	152	0	0
01-0311-04-34	TRANSPORTATION	2,304	2,305	886	2,127	2,127
01-0323-04-34	SERVICE AGREEMENT-TECHNICAL	1,200	1,200	0	1,200	1,200
01-0334-04-34	INTERNET-SATELLITE SERVICE	3,647	4,015	1,230	4,015	4,015
01-0342-04-34	REPAIR & MAINTENANCEEQUIPMENT	7,595	7,595	7,610	5,000	5,000
01-0345-04-34	CONFERENCE AND TRAINING	0	300	0	300	300
EXPENDITURES TOTAL		\$16,192	\$16,670	\$10,093	\$13,150	\$13,150



PUBLIC WORKS DEPARTMENT

The mission of the Public Works Department is to make the City of Marshall the ideal place to live, work and play by delivering the most efficient, professional, and responsive services the residents, business owners and visitors expect.

STREET MAINTENANCE is responsible for providing and maintaining safe and convenient thoroughfares within the City of Marshall through professional service; providing a high level concrete and asphalt roadway maintenance, mosquito control services, roadway crack sealing programs, replacing and updating street signs, converting old street lighting to new LED lighting, striping of streets, walkways, and public parking areas, sweeping on public streets and traffic signal light maintenance.

2022 Goals and Objectives of Street Maintenance are:

- Increase roadway maintenance program
- Utilize updated repair methods and materials
- Continue utilizing our work order program and expand its capabilities
- Update annual street maintenance schedule, condition report and current/future improvement schedule utilizing StreetLogix software
- Prepare a ten (10) year Street Improvement Plan utilizing the StreetLogix Data for approval by City Council
- Replace and add traffic control devices where needed based on current TxMUTCD standards
- Increase spraying of right-of-ways to prevent vegetation growth
- Inspecting all City operated traffic signals to ensure proper operation

SANITATION DIVISION (Contractual) Through the management of an existing contract, ensure that the existing hauler provides a high degree of customer service for environmentally friendly sanitation collection, recycling, and convenience station operations for city residents and businesses. The Sanitation Division is responsible for providing services through a program of contracted services.

2022 Goals and Objectives of the Sanitation Division are:

- Continue City-Wide Dump Days and Neighborhood Clean Sweep programs each quarter with emphasis on improving each event
- Initiate an annual educational outreach to educate elementary grade students to recycle and reduce waste through our Keep Marshall Beautiful Program
- Update solid waste and recycling management plan in accordance with the Texas Health and Safety Code
- Review operations at the Convenience Center to identify ways to improve resident access and costs



COMMUNITY APPEARANCE/RIGHT-OF-WAY MAINTENACE is responsible for maintaining all City ROWs which includes trimming all vegetation along the roadside, pruning of trees and shrubs and maintaining lawn areas at various City property, maintaining the median and ROW of US 59 as well as other necessary activities related to Community Appearance/Right-of-Way Maintenance. This includes maintenance of US 59 and IH 20 interchange, lawn and trees at City buildings and ROWs as well as city owned cemeteries.

2022 Goals and Objectives of the Community Appearance/Right-of-Way Maintenance

- Increase litter control and landscaping projects on all roadways.
- Maintain all City building turf areas.
- Increase training as it relates to pesticide applications.
- Increase training related to turf management and proper tree/shrub care.
- Increase litter control\pickup throughout the City.
- Create a plan to manage the maintenance of Marshall and Greenwood Cemeteries in cooperation with the Harrison County Historical Commission and friends of the cemetery (contracted maintenance)

PARKS MAINTENANCE maintains City parks and provides support services for organizations holding events at the parks. Parks division maintains the city's community park, five neighborhood parks, a nature park, a fishing pond, and a ball field sports complex.

2022 Goals and Objectives of Parks Maintenance

- Increase effective maintenance of all City parks
- Review the current Parks Master Plan and implement improvements within existing budget limitations
- Continue to assist the Community Appearance\ROW Crew

SUPPORT SERVICES provides support to all City Departments as it relates to Information Technology, Building Systems maintenance\repair and Fleet\Fuel management. The Support Services Superintendent, along with the City Engineer, is responsible for oversight of construction projects for the City

1. **INFORMATION TECHNOLOGY** plans and maintains the City's computer systems, web site, and network.
2. **BUILDING SYSTEMS MAINTENANCE/REPAIR AND FLEET/FUEL MANAGEMENT** oversees the maintenance and operation of city-owned buildings.



**General Fund
Public Works Department
Administration**

PUBLIC WORKS DEPARTMENT - ADMINISTRATION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-05-51	SALARIES OFFICIALS & ADMIN	\$0	\$0	\$0	\$0	\$25,753
01-0122-05-51	TMRS	0	0	0	0	4,163
01-0133-05-51	FICA	0	0	0	0	2,004
01-0134-05-51	WORKMEN'S COMPENSATION	0	0	0	0	70
01-0201-05-51	OFFICE SUPPLIES	0	0	0	0	250
01-0323-05-51	SERVICE AGREEMENT-TECHNICAL	0	0	0	0	500
01-0324-05-51	PRINTING & REPRODUCTION	0	0	0	0	50
01-0345-05-51	CONFERENCE AND TRAINING	0	0	0	0	500
01-0346-05-51	DUES & SUBSCRIPTIONS	0	0	0	0	150
EXPENDITURES TOTAL		\$0	\$0	\$0	\$0	\$33,440



General Fund
Public Works Department
Streets

PUBLIC WORKS DEPARTMENT - STREETS

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0107-05-52	SALARIES-SKILLED CRAFT	\$183,344	\$183,157	\$88,939	\$185,352	\$190,374
01-0108-05-52	SALARIES-SERVICE MAINTENANCE	77,070	77,070	59,023	142,750	146,541
01-0109-05-52	SALARIES-OVERTIME	7,820	11,080	3,036	11,080	8,000
01-0111-05-52	SALARIES-LONGEVITY	3,024	3,984	0	3,648	3,888
01-0122-05-52	TMRS	44,388	44,741	25,081	56,944	53,460
01-0133-05-52	FICA	20,728	23,698	11,539	26,227	25,292
01-0134-05-52	WORKER'S COMPENSATION	11,740	12,822	4,073	8,097	8,601
01-0201-05-52	OFFICE SUPPLIES	40	500	16	500	250
01-0203-05-52	MEDICAL SUPPLIES	355	3,500	3,808	3,500	3,500
01-0205-05-52	FUEL, OIL & LUBE	30,121	30,000	18,397	30,000	30,000
01-0206-05-52	CLOTHING & BOOTS	2,855	4,000	1,174	4,300	4,500
01-0210-05-52	SIGN SUPPLIES	17,367	11,000	4,384	15,000	13,000
01-0213-05-52	MOTOR VEHICLE SUPPLIES	33,480	35,000	6,464	35,000	35,000
01-0216-05-52	STREET MAINTENANCE	54,325	80,000	33,568	55,000	50,000
01-0217-05-52	OTHER SUPPLIES	40	1,000	14	1,000	500
01-0218-05-52	SMALL TOOLS & MINOR EQUIPMENT	1,512	2,000	284	2,000	2,000
01-0219-05-52	REPAIR & MAINTENANCE SUPPLIES	7,379	3,000	190	3,000	2,000
01-0304-05-52	TELEPHONE-CELLULAR	1,695	1,600	291	1,300	1,300
01-0308-05-52	TELEPHONE-LAND	0	100	0	100	100
01-0316-05-52	CONTRACTED SERVICES	1,991	14,158	8,515	22,500	20,000
01-0318-05-52	RADIO REPAIRS	53	500	26	500	300
01-0324-05-52	PRINTING & REPRODUCTION	42	100	0	0	0
01-0342-05-52	REPAIR & MAINTENANCE EQUIPMENT	3,146	1,500	12,629	1,500	2,000
01-0344-05-52	RENTALS	0	350	175	350	350
01-0345-05-52	CONFERENCE & TRAINING	0	300	0	300	500
01-0346-05-52	DUES & SUBSCRIPTIONS	205	200	0	200	200
01-0347-05-52	MISCELLANEOUS	928	300	233	300	300
01-0356-05-52	ELECTRIC SERVICE-STREET LIGHTS	328,757	233,000	131,684	350,000	325,000
01-0365-05-52	REPAIR & MAINT OF TRAFFIC SGNL	0	0	0	2,000	4,000
01-0366-05-52	REPAIR & MAINT -STREET LIGHTS	19,586	20,000	0	20,000	15,000
01-0367-05-52	SPRAY CONTRACT	750	750	658	750	750
01-0371-05-52	MOSQUITO SPRAY	10,580	18,000	0	18,000	18,000
01-0408-05-52	IMPROVEMENTS-STREETS	670,321	1,137,378	618,669	1,239,295	1,250,000
01-0420-05-52	IMPROVEMENTS - DATA PROCESSING	0	0	0	0	900
01-0440-05-52	OTHER MACHINERY & EQUIPMENT	0	0	0	0	75,000
01-0458-05-52	EQUIPMENT REPLACEMENT FUND	0	6,402	0	6,402	0
01-0460-05-52	IMPROVEMENTS-SIDEWALKS	0	0	0	8,000	5,000
	EXPENDITURES TOTAL	\$1,533,642	\$1,961,190	\$1,032,869	\$2,246,895	\$2,295,606



**General Fund
Public Works Department
Sanitation**

PUBLIC WORKS DEPARTMENT - SANITATION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0245-05-53	POLY CART REPAIR/REPLACEMENT	\$0	\$0	\$0	\$2,000	\$2,000
01-0347-05-53	MISCELLANEOUS	32	0	0	0	0
01-0362-05-53	CONVENIENCE STATION REFUSE FEE	82,866	82,866	33,092	96,000	96,000
01-0392-05-53	SANITATION CONTRACT	2,645,493	2,645,494	1,131,650	2,760,576	2,760,576
01-0393-05-53	BRUSH & TREE DISPOSAL	\$0	\$0	\$0	\$6,000	\$5,000
01-0394-05-53	TIRE DISPOSAL	1,040	2,000	0	2,000	2,000
01-0399-05-53	BAD DEBT EXPENSE	3,359	0	0	0	3,600
EXPENDITURES TOTAL		\$2,732,790	\$2,730,360	\$1,164,742	\$2,866,576	\$2,869,176



**General Fund
Public Works Dept
Community Appearance
ROW Maintenance**

PUBLIC WORKS DEPARTMENT - COMMUNITY APPEARANCE/ROW MAINTENANCE

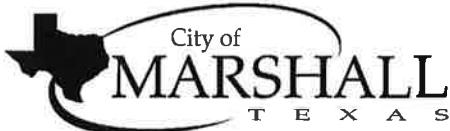
		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0107-05-54	SALARIES-SKILLED CRAFT	\$68,863	\$75,878	\$28,252	\$113,867	\$34,879
01-0108-05-54	SALARIES-SERVICE MAINTENANCE	39,887	25,925	33,637	28,381	141,956
01-0109-05-54	SALARIES-OVERTIME	2,591	0	242	0	5,000
01-0110-05-54	SALARIES-PART/TIME HOURLY	2,653	25,630	0	0	0
01-0111-05-54	SALARIES-LONGEVITY	576	144	0	816	480
01-0122-05-54	TMRS	19,113	16,789	10,320	23,763	27,842
01-0133-05-54	FICA	8,764	9,759	4,713	10,944	13,172
01-0134-05-54	WORKER'S COMPENSATION	4,105	4,265	2,760	3,658	4,374
01-0202-05-54	AGRICULTURAL SUPPLIES	0	0	0	1,000	1,000
01-0203-05-54	MEDICAL SUPPLIES	50	0	322	0	1,000
01-0205-05-54	FUEL, OIL & LUBE	1,728	0	1,757	13,000	13,000
01-0206-05-54	CLOTHING & BOOTS	655	0	332	0	2,700
01-0211-05-54	GARBAGE BAGS	0	0	0	500	500
01-0213-05-54	MOTOR VEHICLE SUPPLIES	2,879	0	1,002	10,000	5,000
01-0217-05-54	OTHER SUPPLIES	1,185	0	140	1,000	500
01-0218-05-54	SMALL TOOLS & MINOR EQUIPMENT	3,061	0	222	5,000	2,500
01-0219-05-54	REPAIR & MAINTENANCE SUPPLIES	1,876	0	18	1,000	1,500
01-0304-05-54	TELEPHONE-CELLULAR	0	0	0	1,000	1,000
01-0333-05-54	CEMETARY CONTRACT	0	0	0	0	50,000
01-0342-05-54	REPAIR & MAINTENANCE EQUIPMENT	(2,015)	0	5,196	2,000	3,000
01-0344-05-54	RENTALS	0	0	0	500	500
01-0346-05-54	DUES & SUBSCRIPTIONS	104	0	0	0	0
01-0347-05-54	MISCELLANEOUS	157	0	185	500	500
01-0440-05-54	MACHINERY & EQUIPMENT	0	0	0	0	77,000
	EXPENDITURES TOTAL	\$156,232	\$158,390	\$89,098	\$216,929	\$387,403



General Fund
Public Works Department
Parks

PUBLIC WORKS DEPARTMENT - PARKS

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0103-05-55	SALARIES-TECHNICIAN	\$44,015	\$41,142	\$20,938	\$41,862	\$42,999
01-0106-05-55	SALARIES-OFFICE & CLERICAL	7,823	1,177	1,402	0	0
01-0107-05-55	SALARIES-SKILLED CRAFT	34,424	33,862	16,826	34,455	35,393
01-0108-05-55	SALARIES-SERVICE MAINTENANCE	82,153	83,679	42,028	85,142	87,410
01-0109-05-55	SALARIES-OVERTIME	4,986	5,000	477	10,000	5,000
01-0111-05-55	SALARIES-LONGEVITY	3,936	2,352	80	3,264	3,504
01-0122-05-55	TMRS	29,019	28,173	13,579	29,021	26,596
01-0133-05-55	FICA	12,947	13,175	5,898	13,366	12,582
01-0134-05-55	WORKMEN'S COMPENSATION	2,953	3,187	1,593	2,111	1,974
01-0201-05-55	OFFICE SUPPLIES	0	350	0	350	100
01-0202-05-55	AGRICULTURAL SUPPLIES	1,308	2,400	1,221	3,000	2,000
01-0205-05-55	FUEL,OIL, & LUBE	12,337	12,600	5,858	12,600	12,600
01-0206-05-55	CLOTHING & BOOTS	1,303	1,400	1,582	1,400	1,500
01-0211-05-55	GARBAGE BAGS	4,160	6,300	4,819	8,000	7,000
01-0212-05-55	ELECTRICAL SUPPLIES	0	500	0	500	500
01-0213-05-55	MOTOR VEHICLE SUPPLIES	10,111	12,000	1,164	12,000	12,000
01-0214-05-55	PLUMBING SUPPLIES	26	500	0	500	500
01-0215-05-55	BUILDING SUPPLIES	0	500	0	500	500
01-0217-05-55	OTHER SUPPLIES	2,094	2,100	1,874	7,000	7,000
01-0218-05-55	SMALL TOOLS & MINOR EQUIPMENT	1,183	1,900	4,167	7,000	6,000
01-0219-05-55	REPAIR & MAINTENANCE SUPPLIES	1,066	4,500	3,186	4,500	4,500
01-0234-05-55	CHEMICAL SUPPLIES	908	3,000	367	3,000	4,000
01-0304-05-55	TELEPHONE-CELLULAR	1,438	1,500	232	1,500	1,500
01-0323-05-55	SERVICE AGREEMENT-TECHNICAL	0	2,500	0	2,500	2,500
01-0337-05-55	ELECTRIC SERVICE	18,299	20,000	9,328	20,000	20,000
01-0340-05-55	REPAIR & MAINTENANCE BUILDINGS	553	4,400	217	4,400	2,000
01-0341-05-55	REPAIR & MAINTENANCE-LIGHTS	12,127	15,000	0	15,000	12,500
01-0342-05-55	REPAIR & MAINTENANCE EQUIPMENT	4,190	10,000	2,022	10,000	10,000
01-0343-05-55	REPAIR & MAINTENANCE-PARKS	7,529	7,600	4,563	25,000	10,000
01-0344-05-55	RENTALS	3,120	2,500	1,330	2,000	2,000
01-0347-05-55	MISCELLANEOUS	129	200	33	200	200
01-0363-05-55	REP & MAINT GROUNDS-TELEGRAPH	0	0	0	3,000	3,000
01-0364-05-55	REPAIR & MAINTENANCE GROUNDS	3,909	4,000	1,850	20,000	10,500
01-0413-05-55	IMPROVEMENTS AIRPORT PARK CIP	0	0	0	0	42,800
01-0440-05-55	MACHINERY & EQUIPMENT	0	0	0	0	68,000
01-0458-05-55	EQUIPMENT REPLACEMENT FUND	0	19,689	7,535	12,761	0
	EXPENDITURES TOTAL	\$308,048	\$347,186	\$154,167	\$395,932	\$458,658



**General Fund
Public Works Dept
Information Technology**

PUBLIC WORKS DEPARTMENT - INFORMATION TECHNOLOGY

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0103-05-57	SALARIES-TECHNICIAN	\$140,590	\$150,556	\$70,871	\$112,337	\$169,386
01-0106-05-57	SALARIES-OFFICE CLERICAL	0	0	761	0	0
01-0109-05-57	SALARIES-OVERTIME	26,097	4,000	10,261	4,000	1,000
01-0111-05-57	SALARIES-LONGEVITY	1,824	1,776	0	1,728	2,064
01-0122-05-57	TMRS	27,574	25,575	13,602	19,611	27,905
01-0133-05-57	FICA	12,891	11,956	6,265	9,032	13,184
01-0134-05-57	WORKMEN'S COMPENSATION	323	344	131	260	405
01-0201-05-57	OFFICE SUPPLIES	507	750	301	750	500
01-0205-05-57	FUEL,OIL, & LUBE	3,058	3,600	2,805	3,600	3,600
01-0213-05-57	MOTOR VEHICLE SUPPLIES	3,283	1,000	(4,135)	1,000	1,000
01-0218-05-57	SMALL TOOL & MINOR EQUIPMENT	1,191	3,600	1,293	3,600	2,000
01-0304-05-57	TELEPHONE-CELLULAR	3,754	5,900	1,089	5,900	5,900
01-0308-05-57	TELEPHONE -LAND	0	120	173	120	120
01-0316-05-57	CONTRACTED SERVICES	188	10,000	34,149	10,000	10,000
01-0323-05-57	SERVICE AGREEMENT-TECHNICAL	36,778	79,500	33,521	89,500	90,000
01-0342-05-57	REPAIR & MAINTENANCE EQUIPMENT	3,390	6,000	3,022	8,000	8,000
01-0344-05-57	COPIER RENTAL - BDC	0	0	0	0	3,000
01-0345-05-57	CONFERENCE AND TRAINING	0	1,000	0	1,000	1,000
01-0346-05-57	DUES & SUBSCRIPTIONS	119	750	114	750	750
01-0347-05-57	MISCELLANEOUS	249	650	337	650	650
01-0420-05-57	IMPROVEMENTS - DATA PROCESSING	0	57,000	8,672	45,000	50,000
01-0421-05-57	COMPUTER REPLACEMENT	0	20,000	194	17,500	17,500
01-0458-05-57	EQUIPMENT REPLACEMENT FUND	0	14,388	5,290	10,580	0
01-0490-05-57	NON DEPRECIABLE CAPITAL ITEMS	29,579	0	0	0	0
EXPENDITURES TOTAL		\$291,396	\$398,465	\$188,714	\$344,918	\$407,964



General Fund
Public Works Department
Buildings

PUBLIC WORKS DEPARTMENT - BUILDINGS

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0103-05-58	SALARIES-TECHNICIAN	\$45,814	\$45,344	\$22,257	\$77,121	\$47,391
01-0106-05-58	SALARIES-OFFICE & CLERICAL	0	0	761	0	0
01-0108-05-58	SALARIES-SERVICE MAINTENANCE	94,510	96,762	41,337	93,946	86,404
01-0109-05-58	SALARIES-OVERTIME	4,498	200	1,423	200	1,000
01-0111-05-58	SALARIES-LONGEVITY	960	1,536	0	1,248	720
01-0122-05-58	TMRS	23,855	23,619	10,959	28,655	21,937
01-0133-05-58	FICA	11,152	11,004	5,047	13,197	10,380
01-0134-05-58	WORKMEN'S COMPENSATION	2,550	2,678	1,045	2,077	1,924
01-0201-05-58	OFFICE SUPPLIES	0	300	1,242	300	300
01-0204-05-58	JANITORIAL SUPPLIES-WEISMAN	25,289	20,350	13,545	21,000	18,000
01-0205-05-58	FUEL,OIL, & LUBE	2,346	1,845	3,185	2,000	2,000
01-0206-05-58	CLOTHING & BOOTS	613	750	472	750	900
01-0212-05-58	ELECTRICAL SUPPLIES	0	595	0	600	600
01-0213-05-58	MOTOR VEHICLE SUPPLIES	3,015	3,500	990	3,500	3,500
01-0217-05-58	OTHER SUPPLIES	485	500	155	500	500
01-0218-05-58	SMALL TOOLS & MINOR EQUIPMENT	6,636	2,200	1,845	2,200	1,500
01-0240-05-58	JANITORIAL SUPPLIES-WEISMAN	226	0	0	0	0
01-0304-05-58	TELEPHONE-CELLULAR	1,339	700	282	800	800
01-0305-05-58	PROFESSIONAL SERVICES	0	850	0	1,000	3,000
01-0318-05-58	RADIO REPAIRS	53	85	26	85	100
01-0322-05-58	SERVICE AGREEMENT	1,613	900	1,272	900	900
01-0323-05-58	SERVICE AGREEMENT-TECHNICAL	0	500	0	500	500
01-0336-05-58	ELECTRIC SERVICE-WEISMAN	0	1,000	0	0	0
01-0337-05-58	ELECTRIC SERVICE	162,618	130,000	68,370	130,000	130,000
01-0338-05-58	GAS SERVICE	18,894	26,000	16,307	26,000	26,000
01-0340-05-58	REPAIR & MAINTENANCE BUILDINGS	58,160	50,000	18,550	40,000	35,000
01-0342-05-58	REPAIR & MAINT-EQUIPMENT	29,276	25,000	13,482	25,000	25,000
01-0344-05-58	RENTALS	1,217	2,000	839	2,000	2,000
01-0347-05-58	MISCELLANEOUS	77	200	0	200	200
	ELECTRIC SERV-PERKINS BLDG	13	0	0	0	0
01-0361-05-58	REPAIR & MAINT-AIR CONDITIONER	28,010	48,000	18,073	50,000	45,000
01-0364-05-58	REPAIR & MAINTENANCE GROUNDS	1,860	0	700	0	0
01-0365-05-58	REPAIR & MAINT OF TRAFFIC SGNL	4,101	4,125	0	0	0
01-0370-05-58	EXTERMINATION CONTRACT	14,002	15,800	5,978	16,000	16,000
01-0374-05-58	PASS CONTRACT	16,993	15,825	0	15,825	15,825
01-0375-05-58	GUARANTEED SVGS-SCHNEIDER EL	0	(106,588)	0	(106,588)	(106,588)
01-0385-05-58	REPAIR & MAINT-ROOF	100	25,000	0	25,000	25,000
01-0386-05-58	REPAIR & MAINT-WEISMAN	8,740	23,000	7,617	20,000	10,000
01-0405-05-58	IMPROVEMENTS-BUILDINGS	5,535	0	0	20,000	0



**General Fund
Public Works Department
Buildings**

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0440-05-58	MACHINERY & EQUIPMENT	0	0	0	0	30,000
01-0458-05-58	EQUIPMENT REPLACEMENT FUND	0	5,810	0	0	0
	EXPENDITURES TOTAL	\$574,548	\$479,390	\$255,759	\$514,016	\$455,793



COMMUNITY & ECONOMIC DEVELOPMENT DEPARTMENT

The Community & Economic Development Department is made up of the following divisions: Planning and Zoning, Building Permits & Inspections, Consumer Health Inspections, Code Enforcement, Retail & Quality of Life Recruitment, Main Street, and Community Block Development Grant.

The mission of the Community & Economic Development Department is to enhance the quality of life for the citizens of Marshall by providing a Department which encourages quality growth, development/redevelopment, and the stabilization of neighborhoods through a concentrated effort of planning, land use controls, permitting, and code enforcement.

2022 Goals and Objectives for the Planning & Community Development Department are:

- Continue the implementation of the 2043 Your Vision Your Marshall Comprehensive Plan for the City
- Update Zoning & Subdivision Regulations in accordance with Comprehensive Plan
- Develop and implement economic development programs which increase retail and quality of life recruitment activities
- Create and maintain an interactive map of available properties for development and re-development
- Continue promotion of our historic resources by creating a nationally recognized historic district for downtown
- Maximize the use of federal funds to support affordable housing and neighborhood revitalization efforts
- Enhance relationships with community organizations to assist with programs that benefit low to moderate income households
- Collaborate with neighborhoods to reduce code violations and improve property values



General Fund
Community Economic Development
Planning

COMMUNITY & ECONOMIC DEVELOPMENT - PLANNING

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-15-61	SALARIES OFFICIALS & ADMIN	\$76,598	\$76,598	\$52,638	\$70,706	\$58,434
01-0102-15-61	SALARIES-PROFESSIONAL	22,789	22,789	10,966	64,825	88,439
01-0103-15-61	SALARIES-TECHNICIAN	22,524	22,256	9,150	22,645	24,306
01-0106-15-61	SALARIES-OFFICE & CLERICAL	64,557	28,163	28,037	28,656	68,108
01-0111-15-61	SALARIES-LONGEVITY	888	1,128	15,645	1,153	1,416
01-0122-15-61	TMRS	31,999	34,420	12,770	32,767	36,724
01-0133-15-61	FICA	14,275	16,097	6,810	15,091	17,374
01-0134-15-61	WORKMEN'S COMPENSATION	712	502	320	449	536
01-0168-15-61	WAGE REIMB FROM CDBG	(57,859)	0	(31,827)	0	(45,437)
01-0201-15-61	OFFICE SUPPLIES	2,109	600	2,657	600	600
01-0227-15-61	PRINTING SUPPLIES	0	0	0	0	500
01-0231-15-61	VOLUNTEER SUPPLIES	0	0	0	0	100
01-0304-15-61	TELEPHONE-CELLULAR	555	0	0	0	600
01-0305-15-61	PROFESSIONAL SERVICES	3,455	3,455	2,430	12,500	5,000
01-0311-15-61	TRANSPORTATION	8,192	7,200	2,550	9,288	7,800
01-0312-15-61	GENERAL ADVERTISING	971	1,000	1,278	1,000	1,000
01-0319-15-61	PLATT FEES	0	300	0	300	300
01-0324-15-61	PRINTING & REPRODUCTION	50	0	110	0	0
01-0345-15-61	CONFERENCE AND TRAINING	205	1,500	150	1,250	5,000
01-0346-15-61	DUES & SUBSCRIPTIONS	420	1,250	1,954	1,000	2,500
01-0347-15-61	MISCELLANEOUS	60	0	0	0	0
01-0390-15-61	CENSUS PROGRAM	9,850	8,255	0	0	0
01-0420-15-61	IMPROVEMENTS - DATA PROCESSING	0	0	16,000	10,000	7,500
01-0701-15-61	CRADLE ENTREPRENEURSHIP	0	0	0	50,000	50,000
01-0702-15-61	FACADE GRANT PROGRAM	0	0	0	50,000	50,000
EXPENDITURES TOTAL		\$202,350	\$225,513	\$131,638	\$372,230	\$380,800



General Fund
Community and Economic Development
Building Permits and Inspections

COMMUNITY & ECONOMIC DEVELOPMENT - BUILDING PERMITS & INSPECTIONS

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-15-62	SALARIES OFFICIALS & ADMIN	\$51,311	\$49,546	\$24,454	\$50,412	\$52,554
01-0103-15-62	SALARIES-TECHNICIAN	46,363	45,365	22,418	46,158	48,119
01-0111-15-62	SALARIES-LONGEVITY	624	624	0	720	816
01-0122-15-62	TMRS	16,085	15,630	7,786	16,160	15,637
01-0133-15-62	FICA	7,520	7,308	3,586	7,443	7,540
01-0134-15-62	WORKMEN'S COMPENSATION	414	453	143	284	286
01-0201-15-62	OFFICE SUPPLIES	424	1,000	532	750	750
01-0205-15-62	FUEL,OIL, & LUBE	2,046	4,785	1,026	4,785	4,785
01-0206-15-62	CLOTHING & BOOTS	635	500	445	500	500
01-0213-15-62	MOTOR VEHICLE SUPPLIES	319	1,000	410	700	700
01-0218-15-62	SMALL TOOLS & MINOR EQUIPMENT	396	0	0	0	0
01-0227-15-62	PRINTING SUPPLIES	0	0	0	0	500
01-0304-15-62	TELEPHONE-CELLULAR	0	0	0	1,500	0
01-0305-15-62	PROFESSIONAL SERVICES	0	0	0	1,000	1,000
01-0324-15-62	PRINTING & REPRODUCTION	0	0	0	0	0
01-0342-15-62	REPAIR & MAINTENANCE EQUIPMENT	0	350	0	350	350
01-0345-15-62	CONFERENCE AND TRAINING	303	303	83	1,000	750
01-0346-15-62	DUES & SUBSCRIPTIONS	0	400	0	400	200
01-0347-15-62	MISCELLANEOUS	198	100	120	100	100
01-0458-15-62	EQUIPMENT REPLACEMENT FUND	0	3,953	0	0	0
EXPENDITURES TOTAL		\$126,639	\$131,317	\$61,001	\$132,262	\$134,587



General Fund
Community and Economic Development
Code Enforcement

COMMUNITY & ECONOMIC DEVELOPMENT - CODE ENFORCEMENT

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-15-63	SALARIES-PROFESSIONAL	\$66,052	\$19,356	\$31,824	\$19,695	\$75,899
01-0108-15-63	SALARIES-SERVICE MAINTENANCE	0	0	0	28,381	0
01-0109-15-63	SALARIES-OVERTIME	1,683	0	557	0	0
01-0111-15-63	SALARIES-LONGEVITY	720	24	0	72	912
01-0122-15-63	TMRS	11,202	3,171	5,378	7,997	12,424
01-0133-15-63	FICA	4,725	1,483	2,180	3,683	5,876
01-0134-15-63	WORKMEN'S COMPENSATION	348	92	436	785	213
01-0168-15-63	WAGE REIMB FROM CDBG	(71,684)	0	(27,692)	0	(59,610)
01-0201-15-63	OFFICE SUPPLIES	486	250	105	250	250
01-0205-15-63	FUEL,OIL, & LUBE	2,236	4,310	810	4,310	4,310
01-0206-15-63	CLOTHING & BOOTS	85	200	174	200	200
01-0213-15-63	MOTOR VEHICLE SUPPLIES	2,550	0	(221)	0	1,500
01-0227-15-63	PRINTING SUPPLIES	0	0	0	0	2,250
01-0305-15-63	PROFESSIONAL SERVICES	0	0	0	0	2,500
01-0320-15-63	WASTE DISPOSAL-CONDEMMED STREETS	38,025	15,000	0	35,000	35,000
01-0324-15-63	PRINTING & REPRODUCTION	0	2,250	0	2,250	0
01-0342-15-63	REPAIR & MAINTENANCE EQUIPMENT	1,572	500	0	500	500
01-0458-15-63	EQUIPMENT REPLACEMENT FUND	0	4,194	2,465	4,196	0
	EXPENDITURES TOTAL	\$58,000	\$50,830	\$16,016	\$107,319	\$82,224



General Fund
Community and Economic Development
Health Inspection

COMMUNITY & ECONOMIC DEVELOPMENT - HEALTH INSPECTION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-15-64	SALARIES OFFICIALS & ADMIN	\$34,993	\$32,261	\$14,087	\$32,825	\$33,701
01-0109-15-64	SALARIES-OVERTIME	0	0	364	0	0
01-0111-15-64	SALARIES-LONGEVITY	528	480	0	528	192
01-0122-15-64	TMRS	5,819	5,356	2,295	5,540	5,322
01-0133-15-64	FICA	2,717	2,505	1,106	2,552	2,518
01-0134-15-64	WORKMEN'S COMPENSATION	142	155	49	97	95
01-0201-15-64	OFFICE SUPPLIES	234	500	340	500	500
01-0205-15-64	FUEL,OIL, & LUBE	671	2,245	359	2,245	2,245
01-0206-15-64	CLOTHING & BOOTS	490	150	0	150	150
01-0213-15-64	MOTOR VEHICLE-SUPPLIES	550	357	155	357	357
01-0227-15-64	PRINTING SUPPLIES	0	0	0	0	250
01-0312-15-64	GENERAL ADVERTISING	0	200	0	200	200
01-0324-15-64	PRINTING & REPRODUCTION	145	450	0	450	0
01-0345-15-64	CONFERENCE AND TRAINING	0	1,500	169	1,250	750
01-0346-15-64	DUES & SUBSCRIPTIONS	50	100	0	100	100
01-0347-15-64	MISCELLANEOUS	0	100	58	100	100
	EXPENDITURES TOTAL	\$46,339	\$46,359	\$18,981	\$46,894	\$46,480



General Fund
Community and Economic Development
Main Street

COMMUNITY & ECONOMIC DEVELOPMENT - MAIN STREET

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-15-65	SALARIES-PROFESSIONAL	\$41,149	\$41,149	\$12,042	\$46,158	\$49,554
01-0108-15-65	SALARIES-SERVICE MAINTENANCE	0	0	4,166	0	28,709
01-0109-15-65	SALARIES-OVERTIME	0	0	20	0	0
01-0111-15-65	SALARIES-LONGEVITY	144	144	0	192	48
01-0122-15-65	TMRS	7,163	7,163	2,780	8,097	13,060
01-0133-15-65	FICA	3,346	3,665	1,186	3,729	6,181
01-0134-15-65	WORKMEN'S COMPENSATION	107	105	54	108	172
01-0201-15-65	OFFICE SUPPLIES	309	1,000	377	750	500
01-0204-15-65	JANITORIAL SUPPLIES	0	0	0	0	3,500
01-0205-15-65	FUEL,OIL, & LUBE	0	0	0	0	1,800
01-0208-15-65	FOOD & BEVERAGE SUPPLIES	0	0	0	0	1,000
01-0210-15-65	SIGN SUPPLIES	0	0	0	0	1,200
01-0213-15-65	MOTOR VEHICLE-SUPPLIES	0	0	0	0	1,200
01-0217-15-65	OTHER SUPPLIES	0	0	556	750	5,000
01-0218-15-65	SMALL TOOLS & MINOR EQUIPMENT	0	0	0	0	2,500
01-0227-15-65	PRINTING SUPPLIES	0	0	0	0	250
01-0231-15-65	VOLUNTEER SUPPLIES	0	0	0	0	2,500
01-0232-15-65	COMMUNITY OUTREACH SUPPLIES	0	0	0	0	2,500
01-0304-15-65	TELEPHONE-CELLULAR	491	0	80		500
01-0311-15-65	TRANSPORTATION	2,440	2,400	510	2,400	2,400
01-0316-15-65	CONTRACTED SERVICES	0	0	0	0	1,200
01-0324-15-65	PRINTING & REPRODUCTION	0	0	0	0	1,000
01-0345-15-65	CONFERENCE AND TRAINING	0	0	0	1,500	1,500
01-0346-15-65	DUES & SUBSCRIPTIONS	728	1,500	535	1,500	1,200
01-0347-15-65	MISCELLANEOUS	0	0	337	0	0
01-0364-15-65	REPAIR & MAINTENANCE GROUNDS	3,363	3,364	2,138	7,500	2,500
01-0373-15-65	PROMOTION	800	800	619	10,000	0
	EXPENDITURES TOTAL	\$60,039	\$61,290	\$25,401	\$82,684	\$129,974



TOURISM & CULTURAL ARTS DEPARTMENT

The Tourism and Cultural Arts Department is made-up of the following areas: Visit Marshall/Tourism Promotion, Convention Center and Community Centers, City Arena, Memorial City Hall Performance Center, Oaklawn Municipal Golf Course and the Marshall Public Library.

VISIT MARSHALL

Visit Marshall is organized to promote Marshall as a destination for tourists. The goal is to solicit individuals to visit Marshall for leisure, business meetings, trade shows, special events and other means to increase hotel/motel occupancy.

CONVENTION CENTER

The Marshall Convention Center was built to host meetings, banquets, trade shows, exhibits, weddings, and theater performances. Our goal is to provide excellent, well-maintained facilities and customer service for citizens and visitors alike.

COMMUNITY CENTERS

City of Marshall Community Centers' purpose is to provide a space for Marshall Citizens to host birthday parties, family reunions, community events, community meetings and for recreational usage.

CITY ARENA

The Arena includes the management, operation and maintenance of the RV campsites as well as the arena that hosts livestock, equine and similar outdoor events.

MEMORIAL CITY HALL PERFORMANCE CENTER

Memorial City Hall is the premier event venue in Marshall nestled in Historic Downtown. The 1920s-era performance center, exhibit gallery and meeting space includes 560-seat auditorium space, an exhibit area for a permanent installation from the Harrison County Historical, various spaces for temporary art or other exhibits and a 1,400 square-foot meeting or banquet space with a kitchen.

OAK LAWN MUNICIPAL GOLF COURSE

The Municipal Golf Course is a 9-hole golf course featuring a driving range and clubhouse open to the public.

MARSHALL PUBLIC LIBRARY

The Marshall Public Library aspires to be a vibrant destination that ignites imagination, fosters lifelong learning, and inspires the community to greater achievement by enriching, empowering, and educating the community through exemplary services, exceptional resources and engaging programs.



General Fund
Tourism and Cultural Arts
Community Facilities

TOURISM & CULTURAL ARTS - COMMUNITY FACILITIES

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0106-17-71	SALARIES-OFFICE & CLERICAL	\$12,812	\$12,812	\$13,155	\$27,555	\$29,716
01-0108-17-71	SALARIES-SERVICE MAINTENANCE	51,948	51,834	24,856	51,238	49,276
01-0109-17-71	SALARIES-OVERTIME	958	959	1,022	3,000	2,500
01-0110-17-71	SALARIES-PART/TIME HOURLY	0	0	0	9,048	9,048
01-0111-17-71	SALARIES-LONGEVITY	1,056	1,056	0	1,200	1,344
01-0122-17-71	TMRS	10,927	10,928	6,483	13,785	12,921
01-0133-17-71	FICA	5,108	5,109	2,986	7,041	6,113
01-0134-17-71	WORKMEN'S COMPENSATION	1,183	1,183	422	838	688
01-0201-17-71	OFFICE SUPPLIES	0	0	0	0	500
01-0204-17-71	JANITORIAL SUPPLIES	2,186	2,000	323	2,000	4,000
01-0205-17-71	FUEL,OIL, & LUBE	812	1,000	291	1,000	1,000
01-0206-17-71	CLOTHING & BOOTS	0	0	0	0	40
01-0208-17-71	FOOD AND BEVERAGE	0	0	0	0	400
01-0212-17-71	ELECTRICAL SUPPLIES	0	0	0	0	500
01-0213-17-71	MOTOR VEHICLE SUPPLIES	2,320	1,000	508	1,000	3,000
01-0215-17-71	BUILDING SUPPLIES	0	0	0	0	500
01-0217-17-71	OTHER SUPPLIES	0	0	0	0	500
01-0218-17-71	SMALL TOOLS & MINOR EQUIPMENT	0	0	0	0	3,000
01-0219-17-71	REPAIR & MAINTENANCE SUPPLIES	0	0	518	0	1,000
01-0304-17-71	TELEPHONE-CELLULAR	0	0	0	0	1,000
01-0322-17-71	SERVICE AGREEMENT	967	0	0	0	6,000
01-0326-17-71	PROPERTY INSURANCE	12,411	8,511	6,741	8,511	8,511
01-0337-17-71	ELECTRIC SERVICE	50,887	57,456	17,696	71,400	70,000
01-0338-17-71	GAS SERVICE	7,093	7,093	6,927	9,000	9,000
01-0340-17-71	REPAIR & MAINTENANCE BUILDING	0	0	0	0	10,000
01-0342-17-71	REPAIR & MAINTENANCE EQUIPMENT	273	0	0	0	3,000
01-0346-17-71	DUES & SUBSCRIPTIONS	0	0	0	0	500
01-0347-17-71	MISCELLANEOUS	0	0	0	0	500
01-0360-17-71	JANITORIAL SERVICES CONTRACT	0	0	0	0	2,500
01-0364-17-71	REPAIR & MAINTENANCE GROUNDS	0	0	0	0	8,000
01-0405-17-71	IMPROVEMENTS-BUILDING	0	0	0	0	115,362
01-0421-17-71	COMPUTER REPLACEMENT	0	0	0	0	8,000
01-0426-17-71	FURNITURE & FIXTURES	0	0	1,999	3,000	5,000
01-0440-17-71	MACHINERY & EQUIPMENT	0	0	0	0	5,500
01-0461-17-71	LEASE/PURCHASE PAYMENTS	0	0	0	0	1,500
EXPENDITURES TOTAL		\$160,941	\$160,941	\$83,926	\$209,616	\$380,419



**General Fund
Tourism and Cultural Arts
Arena**

TOURISM & CULTURAL ARTS - ARENA

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-17-73	SALARIES-PROFESSIONAL	\$37,087	\$37,087	\$24,270	\$50,835	\$52,233
01-0108-17-73	SALARIES-SERVICE MAINTENANCE	14,636	14,637	13,155	28,381	28,302
01-0109-17-73	SALARIES-OVERTIME	2,625	2,625	996	6,000	4,000
01-0110-17-73	SALARIES-PART/TIME HOURLY	0	0	0	5,000	3,000
01-0111-17-73	SALARIES-LONGEVITY	480	480	0	1,008	672
01-0122-17-73	TMRS	8,973	8,973	6,382	14,322	12,752
01-0133-17-73	FICA	3,607	3,607	2,504	6,979	6,034
01-0134-17-73	WORKMEN'S COMPENSATION	1,542	1,542	554	1,102	946
01-0202-17-73	AGRICULTURAL	5,391	5,392	7,466	11,000	11,000
01-0203-17-73	MEDICAL SUPPLIES	122	122	50	1,100	1,100
01-0204-17-73	JANITORIAL SUPPLIES	0	0	0	100	300
01-0205-17-73	FUEL,OIL, & LUBE	2,529	2,530	1,350	4,035	4,035
01-0206-17-73	CLOTHING & BOOTS	0	0	0	200	200
01-0212-17-73	ELECTRICAL SUPPLIES	0	0	0	750	750
01-0213-17-73	MOTOR VEHICLE SUPPLIES	108	108	0	750	750
01-0217-17-73	OTHER SUPPLIES	15	0	0	0	0
01-0218-17-73	SMALL TOOLS & MINOR EQUIPMENT	147	148	478	2,000	2,000
01-0219-17-73	REPAIR & MAINTENANCE SUPPLIES	951	1,000	358	1,000	1,000
01-0304-17-73	TELEPHONE-CELLULAR	504	500	86	500	500
01-0312-17-73	GENERAL ADVERTISING	0	100	0	100	0
01-0316-17-73	CONTRACTED SERVICES	0	1,500	0	1,500	3,000
01-0322-17-73	SERVICE AGREEMENT	0	400	0	400	400
01-0326-17-73	PROPERTY INSURANCE	4,025	2,753	2,186	2,753	2,753
01-0337-17-73	ELECTRIC SERVICE-WEISMAN	16,993	16,994	7,560	22,000	22,000
01-0338-17-73	GAS SERVICE	625	626	255	1,200	1,200
01-0340-17-76	REPAIR & MAINTENANCE BUILDINGS	0	0	0	0	6,000
01-0342-17-73	REPAIR & MAINTENANCE EQUIPMENT	2,821	2,821	2,524	8,700	9,000
01-0344-17-73	RENTALS	1,200	200	850	200	1,000
01-0346-17-73	DUES & SUBSCRIPTIONS	0	465	0	465	500
01-0347-17-73	MISCELLANEOUS	111	0	0	0	1,000
01-0421-17-73	COMPUTER REPLACEMENT	0	0	0	0	2,500
01-0436-17-73	IMPROVEMENTS-ARENA	0	0	0	12,500	7,500
01-0440-17-73	MACHINERY & EQUIPMENT	0	0	0	0	26,700
01-0458-17-73	EQUIPMENT REPLACEMENT FUND	0	0	0	0	5,000
EXPENDITURES TOTAL		\$104,493	\$104,610	\$71,023	\$184,880	\$218,127



General Fund
Tourism and Cultural Arts
Memorial City Hall

TOURISM & CULTURAL ARTS - MEMORIAL CITY HALL

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-17-75	SALARIES-PROFESSIONAL	\$56,355	\$56,139	\$27,270	\$57,121	\$58,682
01-0110-17-75	SALARIES-PART/TIME HOURLY	16,449	9,048	7,880	9,048	17,774
01-0111-17-75	SALARIES-LONGEVITY	96	48	0	96	144
01-0122-17-75	TMRS	9,238	10,673	4,530	9,504	9,237
01-0133-17-75	FICA	5,577	4,990	2,689	5,069	5,265
01-0134-17-75	WORKMEN'S COMPENSATION	146	144	73	146	164
01-0201-17-75	OFFICE SUPPLIES	2,524	1,500	1,693	107	2,000
01-0204-17-75	JANITORIAL SUPPLIES	0	0	0	0	2,000
01-0206-17-75	CLOTHING & BOOTS	0	0	0	0	350
01-0217-17-75	OTHER SUPPLIES	720	1,000	214	1,000	1,000
01-0218-17-75	SMALL TOOLS & MINOR EQUIPMENT	0	0	0	0	500
01-0304-17-75	TELEPHONE-CELLULAR	0	0	0	0	500
01-0316-17-75	CONTRACTED SERVICES-ARTISTS	0	0	0	0	60,000
01-0322-17-75	SERVICE AGREEMENT	0	0	0	0	6,500
01-0323-17-75	SERVICE AGREEMENT-TECHNICAL	0	0	(635)	1,393	7,000
01-0340-17-75	REPAIR & MAINTENANCE BUILDINGS	0	0	0	0	8,000
01-0345-17-75	CONFERENCE AND TRAINING	173	2,000	0	2,000	3,000
01-0346-17-75	DUES & SUBSCRIPTIONS	590	5,000	879	5,000	3,000
01-0347-17-75	MISCELLANEOUS	3,491	1,000	700	1,000	1,000
01-0364-17-75	REPAIR & MAINTENANCE GROUNDS	406	0	119	0	2,000
01-0373-17-75	PROMOTION	23,148	25,000	10,745	25,000	65,000
01-0421-17-75	COMPUTER REPLACEMENT	0	0	0	0	2,500
01-0426-17-75	FURNITURE & FIXTURES	0	3,000	0	2,000	2,000
01-0490-17-75	NON DEPRECIABLE CAPITAL ITEMS	2,455	0	8,724	0	2,000
	EXPENDITURES TOTAL		\$121,367	\$119,542	\$64,881	\$118,484
						\$259,616



**General Fund
Tourism and Cultural Arts
Golf Course**

TOURISM & CULTURAL ARTS - GOLF COURSE

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-17-76	SALARIES OFFICIALS & ADMIN	\$47,510	\$46,259	\$28,774	\$47,068	\$47,648
01-0108-17-76	SALARIES-SERVICE MAINTAINANCE	0	0	0	0	29,587
01-0109-17-76	SALARIES-OVERTIME	10,324	8,525	4,232	8,525	2,500
01-0110-17-76	SALARIES-PART/TIME HOURLY	36,975	45,000	11,451	45,000	42,003
01-0111-17-76	SALARIES-LONGEVITY	720	672	256	768	1,008
01-0122-17-76	TMRS	9,582	9,106	4,053	9,362	13,065
01-0133-17-76	FICA	7,285	7,685	3,412	7,754	6,757
01-0134-17-76	WORKMEN'S COMPENSATION	1,930	2,094	690	1,371	1,182
01-0201-17-76	OFFICE SUPPLIES	637	425	156	425	450
01-0202-17-76	AGRICULTURAL	1,216	4,150	1,142	4,150	2,500
01-0203-17-76	MEDICAL SUPPLIES	240	1,022	115	2,700	500
01-0205-17-76	FUEL,OIL, & LUBE	3,623	4,000	940	4,000	3,500
01-0206-17-76	CLOTHING & BOOTS	74	300	0	300	0
01-0208-17-76	FOOD & BEVERAGE SUPPLIES	476	476	0	4,750	4,000
01-0209-17-76	PRO SHOP	3,686	2,000	2,310	2,000	2,000
01-0210-17-76	SIGN SUPPLIES	0	1,200	0	1,200	500
01-0212-17-76	ELECTRICAL SUPPLIES	0	150	0	150	150
01-0213-17-76	MOTOR VEHICLE SUPPLIES	841	5,500	535	5,500	3,000
01-0217-17-76	OTHER SUPPLIES	226	1,000	116	1,000	500
01-0218-17-76	SMALL TOOL & MINOR EQUIPMENT	709	500	184	500	500
01-0219-17-76	REPAIR & MAINTENANCE SUPPLIES	1,603	6,050	239	6,050	1,000
01-0236-17-76	DRIVING RANGE	0	0	597	0	0
01-0304-17-76	TELEPHONE-CELLULAR	212	400	46	400	500
01-0322-17-76	SERVICE AGREEMENT	537	300	0	300	1,000
01-0337-17-76	ELECTRIC SERVICE	10,879	10,000	4,855	10,000	10,000
01-0340-17-76	REPAIR & MAINTENANCE BUILDINGS	0	1,000	2,069	1,000	1,000
01-0342-17-76	REPAIR & MAINTENANCE EQUIPMENT	24,956	4,500	5,816	4,500	5,000
01-0344-17-76	RENTALS	4,732	4,500	1,623	10,942	3,000
01-0346-17-76	DUES & SUBSCRIPTIONS	2,128	700	1,104	700	2,000
01-0347-17-76	MISCELLANEOUS	971	200	0	200	500
01-0364-17-76	REPAIR & MAINTENANCE GROUNDS	8,802	0	4,636	0	3,000
01-0458-17-76	EQUIPMENT REPLACEMENT FUND	0	5,297	2,649	5,297	0
01-0461-17-76	LEASE/PURCHASE PAYMENTS	5,459	0	3,504	0	9,000
EXPENDITURES TOTAL		\$186,332	\$173,011	\$85,504	\$185,912	\$197,350



**General Fund
Tourism and Cultural Arts
Library**

TOURISM & CULTURAL ARTS - LIBRARY

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0101-17-77	SALARIES OFFICIALS & ADMIN	\$61,769	\$61,298	\$29,848	\$62,370	\$65,043
01-0102-17-77	SALARIES-PROFESSIONAL	52,330	52,331	35,164	78,264	80,114
01-0105-17-77	SALARIES-PARAPROFESSIONAL	39,142	39,142	14,648	86,094	30,162
01-0106-17-77	SALARIES-OFFICE & CLERICAL	48,545	26,562	32,304	28,381	85,412
01-0110-17-77	SALARIES-PART/TIME HOURLY	894	8,209	0	4,420	4,553
01-0111-17-77	SALARIES-LONGEVITY	2,328	2,736	40	2,544	2,736
01-0122-17-77	TMRS	33,402	43,453	18,604	42,796	41,442
01-0133-17-77	FICA	15,656	20,319	8,504	20,049	19,944
01-0134-17-77	WORKMEN'S COMPENSATION	566	584	248	494	574
01-0201-17-77	OFFICE SUPPLIES	3,304	11,000	2,959	11,000	10,000
01-0212-17-77	ELECTRICAL SUPPLIES	0	50	0	50	50
01-0230-17-77	PROGRAM EXPENSES	2,449	7,000	3,511	7,000	10,000
01-0322-17-77	SERVICE AGREEMENT	2,147	2,147	923	3,000	3,000
01-0323-17-77	SERVICE AGREEMENT-TECHNICAL	8,132	8,133	344	12,000	12,000
01-0326-17-77	PROPERTY INSURANCE	3,607	3,315	1,959	3,315	3,315
01-0337-17-77	ELECTRIC SERVICE	15,667	15,667	6,871	17,000	17,000
01-0338-17-77	GAS SERVICE	1,437	2,000	1,593	2,000	2,000
01-0342-17-77	REPAIR & MAINTENANCE EQUIPMENT	1,355	1,355	780	3,000	3,000
01-0345-17-77	CONFERENCE AND TRAINING	490	100	0	100	2,500
01-0346-17-77	DUES & SUBSCRIPTIONS	40,183	40,000	23,886	40,000	40,000
01-0347-17-77	MISCELLANEOUS	0	201	150	200	200
01-0364-17-77	REPAIR & MAINTENANCE GROUNDS	115	1,000	0	1,000	1,000
01-0414-17-77	IMPROVEMENTS BOOKS-PUBLICATION	0	55,000	27,713	60,000	60,000
01-0420-17-77	IMPROVEMENTS - DATA PROCESSING	0	450	0	8,000	8,000
01-0440-17-77	MACHINERY & EQUIPMENT	3,005	(7,817)	0	6,000	3,337
01-0490-17-77	NON DEPRECIABLE CAPITAL ITEMS	57,709	0	0	0	0
EXPENDITURES TOTAL		\$394,235	\$394,235	\$210,049	\$499,077	\$505,381



**General Fund
Tourism and Cultural Arts
Administration**

TOURISM & CULTURAL ARTS - ADMINISTRATION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0102-17-78	SALARIES-PROFESSIONAL	\$10,794	\$10,794	\$9,486	\$19,822	\$20,669
01-0111-17-78	SALARIES-LONGEVITY	29	29	0	43	58
01-0122-17-78	TMRS	1,836	1,836	1,625	3,419	3,370
01-0133-17-78	FICA	858	858	740	1,575	1,595
01-0134-17-78	WORKMEN'S COMPENSATION	48	48	23	45	46
01-0304-17-78	TELEPHONE-CELLULAR	0	0	0	0	234
01-0311-17-78	TRANSPORTATION	393	393	300	720	720
EXPENDITURES TOTAL		\$13,957	\$13,958	\$12,174	\$25,624	\$26,692



NONDEPARTMENTAL

Nondepartmental covers the cost of services, supplies and capital outlay that benefit all divisions within the General Fund.



**General Fund
Nondepartmental**

NONDEPARTMENTAL

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
01-0112-12-00	EDUCATIONAL & INCENTIVE	\$2,880	\$4,000	\$1,987	\$4,000	\$3,000
01-0120-12-00	EMPLOYEE ASSISTANCE PROGRAM	0	11,904	0	11,904	0
01-0122-12-00	TMRS for DRAG-UP	33,048	16,206	10,986	16,206	18,000
01-0123-12-00	LIFE INSURANCE	2,968	7,855	1,715	7,855	4,000
01-0124-12-00	HEALTH INSURANCE	1,307,092	1,351,460	661,768	1,446,062	1,500,000
01-0125-12-00	DENTAL INSURANCE	41,463	55,761	22,133	56,876	55,000
01-0127-12-00	SICK LEAVE-ACCRUED PAYMENTS	214,311	214,312	82,050	93,366	100,000
01-0128-12-00	VACATION-ACCRUED PAYMENTS	104,515	71,781	44,702	71,000	75,000
01-0133-12-00	FICA FOR DRAG-UP	10,003	5,000	5,358	5,000	10,000
01-0134-12-00	WORKMEN'S COMPENSATION	0	2,000	0	0	0
01-0162-12-00	HSA INSURANCE	0	0	3,024	0	8,000
01-0301-12-00	AUDIT SERVICES	30,750	34,000	0	34,000	34,000
01-0302-12-00	HEALTH CONSULTANT SERVICES	20,376	30,526	12,688	20,526	21,000
01-0305-12-00	PROFESSIONAL SERVICES	75,975	89,385	3,960	42,850	25,000
01-0306-12-00	APPRaisal DISTRICT CHARGES	93,308	93,310	76,135	101,513	104,730
01-0307-12-00	TELEPHONE - INTERNET SERVICES	50,329	45,000	22,845	45,000	50,000
01-0308-12-00	TELEPHONE - LAND	28,988	14,000	11,915	14,000	20,000
01-0309-12-00	TELEPHONE - WIRING	110	20,000	0	20,000	0
01-0310-12-00	POSTAGE & FREIGHT	18,376	20,203	6,706	48,000	20,000
01-0312-12-00	GENERAL ADVERTISING	4,928	5,000	5,568	5,000	10,000
	STAR BOOT CAMP	21	0	0	0	0
01-0323-12-00	SERVICE AGREEMENT-TECHNICAL	10,906	7,625	5,327	7,625	16,000
01-0324-12-00	PRINTING & REPRODUCTION	812	700	817	700	1,000
01-0325-12-00	CYBER INSURANCE	0	0	0	0	54
01-0326-12-00	PROPERTY INSURANCE	114,433	105,850	54,547	110,850	90,252
01-0331-12-00	UNEMPLOYMENT INSURANCE	29,532	31,000	0	31,152	44,008
01-0332-12-00	LIABILITY INSURANCE	48,109	70,828	26,588	55,828	112,168
01-0334-12-00	HSA FEE	0	0	394	0	1,200
01-0344-12-00	RENTALS	1,244	1,244	622	1,244	2,000
01-0346-12-00	DUES & SUBSCRIPTIONS	0	200	175	200	500
01-0347-12-00	MISCELLANEOUS	12,566	15,000	6,892	15,000	5,000
01-0349-12-00	DUES/TML & NLC	2,237	1,747	2,009	1,747	2,500
	LOT CLEARING EXPENSE	0	2,850	0	2,850	0
01-0376-12-00	DUES ETCOG 376	3,528	3,590	3,528	3,590	3,590
01-0379-12-00	DISASTER RELIEF	48,581	48,273	40,142	0	0
01-0389-12-00	I-69 ALLIANCE DUES	5,750	5,750	5,750	5,750	5,750
01-0396-12-00	SEVERE WEATHER RESERVE	0	0	0	5,000	5,000
01-0750-12-00	ETCOG TRANSIT	35,000	35,000	35,000	35,000	35,000
01-0751-12-00	MARSHALL/HARRISON HEALTH DIST	68,940	68,940	34,470	68,940	68,940
01-0752-12-00	CHILD SEFETY ALLOCATION	0	0	0	0	31,000
01-0753-12-00	DEPOT ALLOCATION	0	0	0	0	22,500
01-0802-12-00	INTERFUND TRANSFER-RESERVES, VEHICLE/EQUIP	0	0	0	0	110,000
01-0803-12-00	INTERFUND TRANSFER-RESERVES, BUILDING	0	0	0	0	100,000
	EXPENDITURES TOTAL	\$2,421,081	\$2,490,300	\$1,189,800	\$2,388,634	\$2,714,192



WATER & SEWER ENTERPRISE FUND

The Water and Sewer Enterprise Fund supports the operation of the Marshall Water Utilities Divisions within Public Works. These divisions operate the water wastewater utility services which include water treatment and distribution and wastewater collection and treatment. The fund is supported through user fees paid by the City's water and sewer customers and other miscellaneous related fees.

This section of the budget includes the following:

- Water and Sewer Enterprise Fund estimated revenues
- Water and Sewer Enterprise Fund estimated expenses
- Water and Sewer Enterprise Fund detailed line-item budget



ESTIMATED REVENUE & EXPENDITURE BUDGET SUMMARY WATER & SEWER ENTERPRISE FUND

<u>2022 BUDGET</u>	
ESTIMATED REVENUE	\$10,408,455
FUNDS AVAILABLE FOR APPROPRIATIONS	<u>\$10,408,455</u>
ESTIMATED EXPENDITURES	
ADMINISTRATION	\$458,362
WATER PRODUCTION	1,247,343
DISTRIBUTION/COLLECTION	2,067,906
WASTEWATER TREATMENT	1,495,308
WATER BILLING	533,340
ENGINEERING	30,739
NONDEPARTMENTAL	4,575,456
EXPENDITURES TOTAL	<u>\$10,408,455</u>
ESTIMATED EXCESS REVENUE OVER EXPENDITURES	\$0

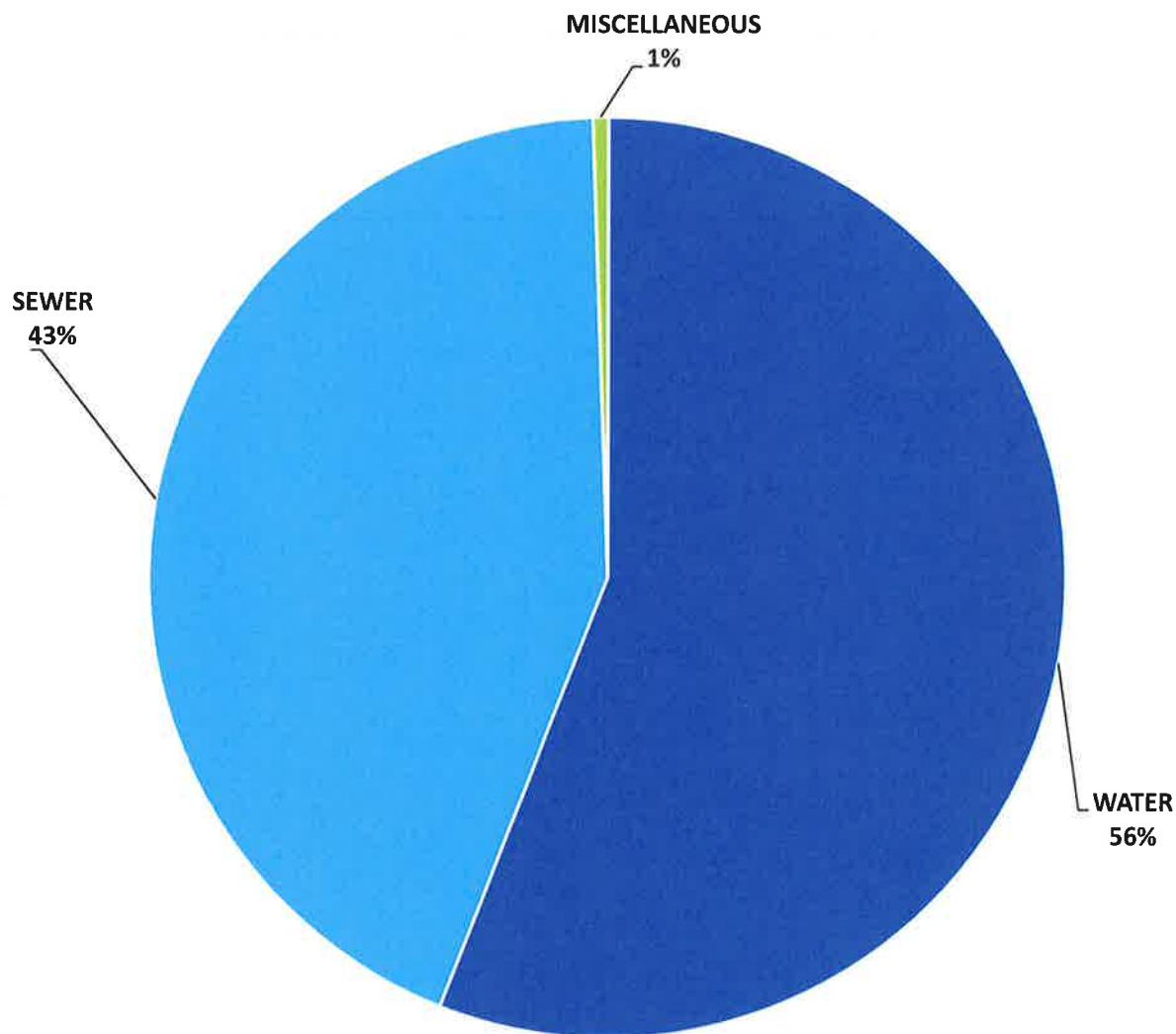


ESTIMATED REVENUE - WATER & SEWER ENTERPRISE FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
PERMITS & FEES					
WASTE WATER DISCHARGE PERMIT	\$6,159	\$2,500	\$7,070	\$2,500	\$7,000
BACK FLOW PREVENTION FEE	1,220	1,215	837	1,215	1,215
POLLUTION CONTROL FEES	12,347	7,685	2,154	7,685	8,000
PERMITS & FEES SUBTOTAL	\$19,725	\$11,400	\$10,061	\$11,400	\$16,215
WATER WATER & SEWER CHARGES					
WATER SALES	\$4,906,321	\$5,198,505	\$2,029,302	\$5,611,070	\$5,410,000
SEWER SALES	3,730,663	3,730,663	1,666,129	3,700,657	4,457,500
RECOVERED CHARGE OFFS	23,923	16,562	10,569	16,562	23,000
WATER CONNECTIONS/EXTENSIONS	13,225	13,225	1,350	36,000	336,000
SEWER CONNECTIONS/EXTENSIONS	9,175	9,175	2,000	12,240	12,240
WATER BILLING SERVICE FEES	45,230	72,260	23,255	50,000	50,000
WASTE HAULER FEES	49,242	61,464	24,396	61,464	61,500
WATER WATER & SEWER CHARGES SUBTOTAL	\$8,777,778	\$9,101,854	\$3,757,001	\$9,487,993	\$10,350,240
MISCELLANEOUS REVENUE					
INTEREST EARNED	\$22,009	\$22,879	\$1,476	\$15,000	\$15,000
I & S FUND INTEREST	991	2,621	24	500	500
MISCELLANEOUS	26,494	26,500	3,503	26,500	26,500
LEASE PROCEEDS	0	113,670	0	0	0
MISCELLANEOUS REVENUE SUBTOTAL	\$49,495	\$165,670	\$5,003	\$42,000	\$42,000
GRAND TOTAL	\$8,846,998	\$9,278,924	\$3,772,064	\$9,541,393	\$10,408,455



ESTIMATED REVENUES BY PERCENT WATER & SEWER ENTERPRISE FUND



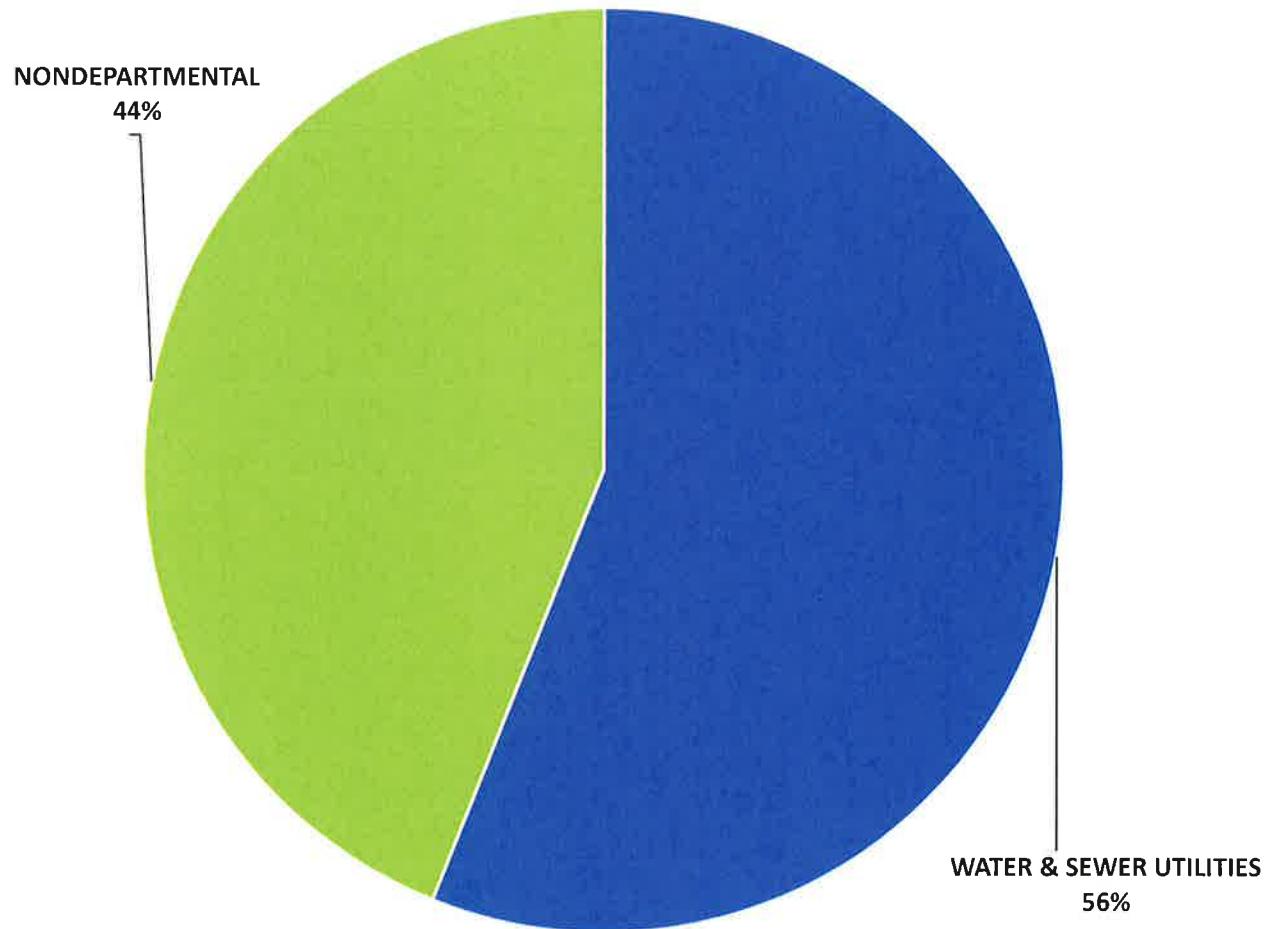


ESTIMATED EXPENDITURES - WATER & SEWER ENTERPRISE FUND

	ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
WATER & SEWER UTILITIES					
ADMINISTRATION	\$351,313	\$351,424	\$156,338	\$322,998	\$458,362
WATER PRODUCTION	1,284,282	1,379,835	605,040	1,242,498	1,247,343
DISTRIBUTION & COLLECTION	1,489,675	1,735,866	986,735	2,723,210	2,067,906
WASTEWATER TREATMENT	1,265,399	1,328,158	824,185	1,350,104	1,495,308
WATER BILLING	483,488	512,884	231,844	521,343	533,340
ENGINEERING	31,497	36,576	15,799	32,093	30,739
WATER & SEWER UTILITIES SUBTOTAL	\$4,905,654	\$5,344,743	\$2,819,941	\$6,192,246	\$5,832,998
NONDEPARTMENTAL					
NONDEPARTMENTAL	\$2,763,033	\$4,125,997	\$1,681,802	\$3,349,147	\$4,575,456
NONDEPARTMENTAL SUBTOTAL	\$2,763,033	\$4,125,997	\$1,681,802	\$3,349,147	\$4,575,456
GRAND TOTAL	\$7,668,687	\$9,470,740	\$4,501,743	\$9,541,393	\$10,408,455



ESTIMATED EXPENDITURES BY PERCENT WATER & SEWER ENTERPRISE FUND





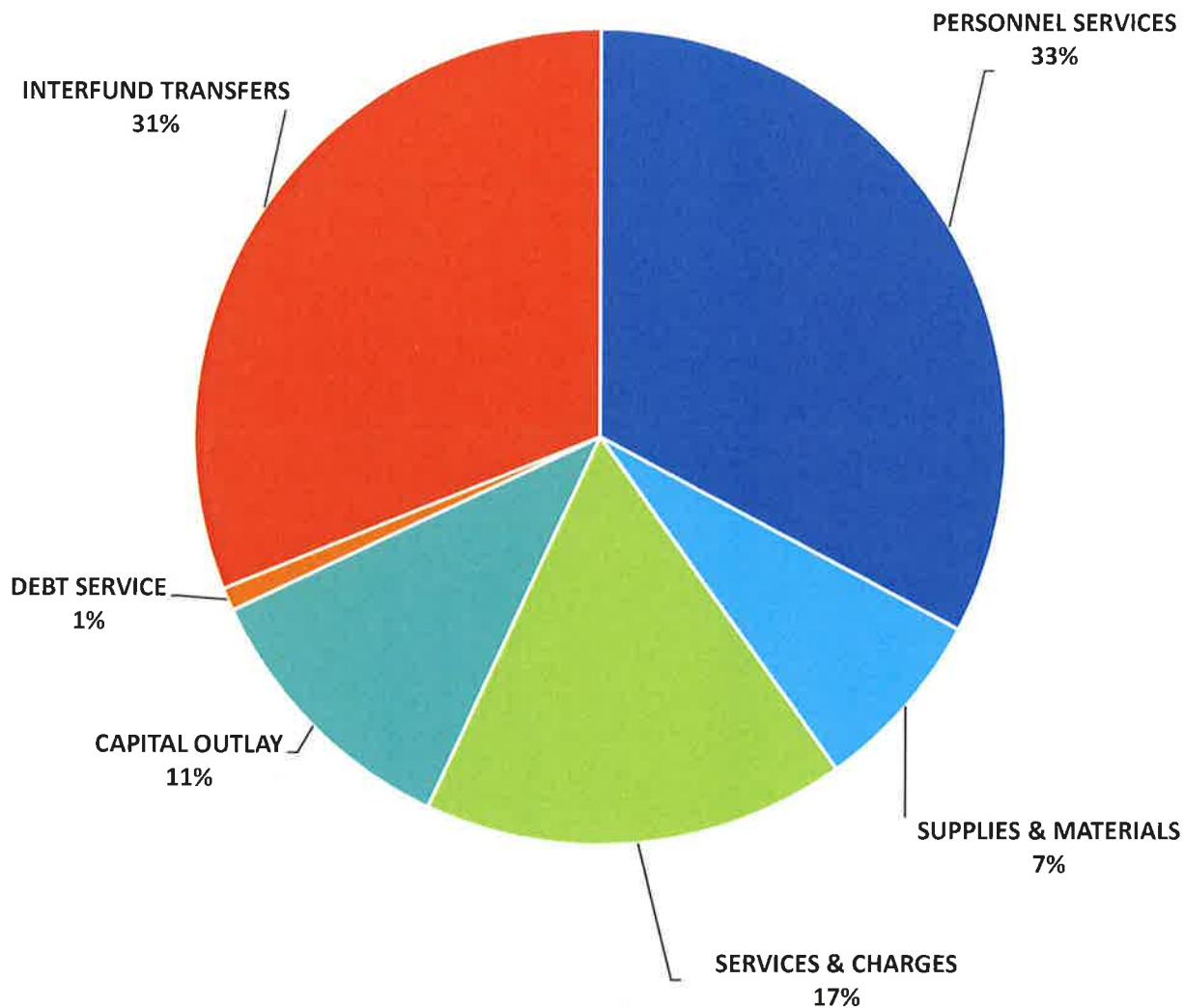
SUMMARY OF ESTIMATED EXPENDITURES BY CLASSIFICATION WATER & SEWER ENTERPRISE FUND

2022 BUDGET

PERSONNEL SERVICES	\$3,414,473
SUPPLIES & MATERIALS	757,950
SERVICES & CHARGES	1,750,841
CAPITAL OUTLAY	1,151,400
DEBT SERVICE	95,880
COMMUNITY INITIATIVES	0
COMMUNITY SUPPORT	0
INTERFUND TRANSFERS OUT	
TOTAL	\$10,408,455



ESTIMATED EXPENDITURES BY CLASSIFICATION PERCENT WATER & SEWER ENTERPRISE FUND





WATER & SEWER FUND RESERVE CALCULATION 2022

UNCOMMITTED RESERVES (Per 12/31/2020 Audit) **\$2,154,468**

2021 BUDGET AMENDMENTS

Increase Reserves

Decrease Reserves

0

NET UNCOMMITTED RESERVES **\$2,154,468**

2021 BUDGET (As Adopted) **\$9,541,393**

RESERVES TO BE MAINTAINED **\$2,385,348**

(100% of the amount necessary to fund 3 months operations
based on the 2021 budget)

RESERVES OVER (UNDER) MINIMUM REQUIRED **(\$230,880)**

Resolution R-02-02 requires maintaining operating reserves
equal to 3-months operating expenses based on the prior
years budgeted expenditures



PUBLIC WORKS DEPARTMENT/UTILITY DIVISIONS

The mission of the Public Works Department\Utility Division is to provide the highest quality drinking water production and distribution as well as wastewater collection and treatment in a professional, effective, and efficient manner, in accordance with TCEQ and EPA guidelines, so that public health, the environment, and quality of life are protected and enhanced.

WATER PRODUCTION DIVISION is responsible for overall treatment of raw water piped from Big Cypress Bayou, which is northeast of Marshall and treating the raw water in accordance with all TCEQ permit requirements and standards.

2022 Goals and Objectives of the Water Production Division are:

- Continue to follow the comprehensive capital improvement plan that was presented in 2020 to ensure that both the Raw Water Intake facility as well as the Water Treatment Plant are operating in accordance with all permits and regulations
- Plan\design\engineer\construct significant infrastructure improvements utilizing both COVID relief funds as well as Capital Funds generated through the rate increase.
- Monitor current rate structure to insure the milestones identified in the proposed rate study are on target
- Staff will continue to pursue grant assistance and alternative programs to fund infrastructure improvements to meet our City's objectives and Mobilize Marshall.
- In addition to system improvements, our goal is to provide an environment to continue development of our staff by providing the training and incentives to maintain a highly skilled workforce
- Continue to provide a cross-training program for maintenance staff

THE WASTEWATER TREATMENT DIVISION is responsible for treatment of wastewater collected from within our community, and discharging the fully treated water product back into the Parker Creek watershed.

2022 Goals and Objectives of the Wastewater Treatment Division are:

- Maintain industrial pretreatment program at highest level possible to greatly reduce or eliminate contaminant levels of commercial or industrial discharged product
- Plan\design\construct significant treatment upgrades to the existing WWTP to insure the City is providing the most cost effective treatment program and remain compliant with all current and future TCEQ permits
- Operate and maintain the wastewater treatment facility at the highest level of efficiency possible to reduce electrical and treatment costs, and extend the expected life of facility components
- Update industrial pretreatment program reporting process to greatly increase efficiency



PUBLIC WORKS DEPARTMENT/UTILITY DIVISIONS

- Continue to evaluate all components of the wastewater treatment plant as it relates to efficiency and age and prepare replacement schedules in accordance with the existing CIP

WATER DISTRIBUTION/WASTEWATER COLLECTION DIVISION Water is responsible for the following functions:

1. Repairs and maintenance of existing collection systems including pipes and manholes to allow for the efficient transfer of wastewater collected throughout the City to the wastewater treatment plant
2. Repair and maintenance of all potable water distribution piping, valves and hydrants within the City's water infrastructure
3. Introduce an aggressive replacement program for the most vulnerable sections of the distribution system

2022 Goals and Objectives of the Water Distribution\Wastewater Collection Division are:

- Continue to respond to breaks within the system and make repairs as quickly as possible to restore services to the City
- Evaluate alternative methods of servicing and repairing the existing infrastructure
- Continue replacement of older fire hydrants as well as maintenance of existing hydrants
- Expand the use of valve exercising equipment to insure the proper operation of all water valves
- Evaluate the entire system to determine additional looping of water lines within the distribution system to provide interconnect and equalized water flows
- Continue our comprehensive program to address (I & I) inflow and infiltration of groundwater and storm-water into the wastewater collection system to maintain EPA and TCEQ compliance guidelines
- Expand program of smoke testing to locate problems within the wastewater collection system
- Reintroduce a Infiltration\Inflow crew to identify and repair any and all I\I problems within the collection system
- Increase line inspections through our line camera/TV system to locate problems and schedule replacement of older lines to ensure system integrity and reliability
- Research grants or loan forgiveness plans that may be available on state and federal levels to fund replacement of older line and utility infrastructure to assure system integrity



Water and Sewer Enterprise Fund Administration

WATER & SEWER ENTERPRISE FUND - ADMINISTRATION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0101-20-41	SALARIES-OFFICIAL & ADMIN	\$197,319	\$162,288	\$95,040	\$195,269	\$266,655
40-0103-20-41	SALARIES-TECHNICIAN	0	0	0	0	20,600
40-0106-20-41	SALARIES-OFFICE & CLERICAL	37,021	37,102	18,016	37,650	61,277
40-0108-20-41	SALARIES-SERVICE MAINTENANCE	28,946	27,893	663	0	0
40-0109-20-41	SALARIES-OVERTIME	17	750	25	750	250
40-0110-20-41	SALARIES-PART/TIME & HOURLY	0	21,020	0	2,080	1,000
40-0111-20-41	SALARIES-LONGEVITY	720	832	0	672	1,464
40-0122-20-41	TMRS	45,325	45,777	19,682	40,818	57,008
40-0133-20-41	FICA-SALARY	19,635	20,054	8,724	17,806	26,970
40-0134-20-41	WORKER'S COMPENSATION	2,095	2,540	274	545	888
40-0201-20-41	OFFICE SUPPLIES	520	1,200	1,467	300	500
40-0205-20-41	FUEL, OIL & LUBE	1,915	3,360	1,407	1,500	1,500
40-0206-20-41	CLOTHING & BOOTS	359	300	0	300	450
40-0213-20-41	MOTOR VEHICLE SUPPLIES	587	600	0	600	300
40-0217-20-41	OTHER SUPPLIES	87	50	0	100	50
40-0304-20-41	TELEPHONE-CELLULAR	192	1,900	49	1,000	750
40-0311-20-41	TRANSPORTATION	12,950	12,000	4,750	11,400	11,400
40-0318-20-41	RADIO REPAIRS	53	0	26	0	0
40-0324-20-41	PRINTING & REPRODUCTION	1,905	2,100	926	2,500	2,000
40-0342-20-41	REPAIR & MAINTENANCE EQUIPMENT	0	1,050	0	500	300
40-0344-20-41	RENTALS	218	2,800	2,815	1,000	1,000
40-0345-20-41	CONFERENCE & TRAINING	908	2,000	0	2,500	2,500
40-0346-20-41	DUES & SUBSCRIPTION	374	300	19	300	300
40-0347-20-41	MISCELLANEOUS	167	600	0	500	300
40-0420-20-41	IMPROVEMENTS - DATA PROCESSING	0	0	0	0	900
40-0458-20-41	EQUIPMENT REPLACEMENT FUND	0	4,908	2,454	4,908	0
EXPENDITURES TOTAL		\$351,313	\$351,424	\$156,338	\$322,998	\$458,362



Water and Sewer Enterprise Fund Water Production

WATER & SEWER ENTERPRISE FUND - WATER PRODUCTION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0101-20-42	SALARIES-OFFICIAL & ADMIN	\$48,953	\$79,172	\$22,078	\$46,137	\$48,097
40-0103-20-42	SALARIES-TECHNICIAN	27,165	79,290	0	32,825	38,992
40-0107-20-42	SALARIES-SKILLED CRAFT	213,778	193,960	109,350	231,704	230,245
40-0109-20-42	SALARIES-OVERTIME	30,157	3,410	22,012	3,410	19,140
40-0111-20-42	SALARIES-LONGEVITY	3,908	4,370	0	3,840	4,224
40-0122-20-42	TMRS	53,053	58,970	25,428	52,724	50,790
40-0133-20-42	FICA-SALARY	24,694	27,573	11,679	24,321	24,000
40-0134-20-42	WORKER'S COMPENSATION	7,096	7,659	2,474	4,918	4,705
40-0201-20-42	OFFICE SUPPLIES	1,065	1,635	217	1,000	500
40-0203-20-42	MEDICAL SUPPLIES	0	0	0	0	5,000
40-0204-20-42	JANITORIAL SUPPLIES	2,106	2,000	897	2,000	2,000
40-0205-20-42	FUEL, OIL & LUBE	7,416	8,000	7,312	8,000	9,000
40-0206-20-42	CLOTHING & BOOTS	1,385	2,000	1,388	2,400	3,350
40-0212-20-42	ELECTRIC SUPPLIES	32	300	0	300	300
40-0213-20-42	MOTOR VEHICLE SUPPLIES	5,305	4,500	2,618	4,500	4,500
40-0217-20-42	OTHER SUPPLIES	1,464	2,500	391	2,000	1,250
40-0218-20-42	SMALL TOOLS & MINOR EQUIPMENT	2,784	3,000	780	3,500	2,500
40-0219-20-42	REPAIR & MAINTENANCE SUPPLIES	(4,640)	12,000	2,735	12,000	10,000
40-0234-20-42	CHEMICAL SUPPLIES	292,874	275,000	133,460	275,000	270,000
40-0304-20-42	TELEPHONE - CELLULAR	506	700	80	700	700
40-0305-20-42	PROFESSIONAL SERVICES	25,439	30,000	9,087	30,000	25,000
40-0311-20-42	TRANSPORTATION	250	250	0	0	0
40-0318-20-42	RADIO REPAIRS	105	1,000	53	1,000	750
40-0324-20-42	PRINTING & REPRODUCTION	318	3,000	0	2,000	1,000
40-0337-20-42	ELECTRIC SERVICE	316,377	320,000	163,807	335,000	335,000
40-0340-20-42	REPAIR & MAINTENANCE BUILDINGS	2,853	5,000	21,758	10,000	7,500
40-0342-20-42	REPAIR & MAINTENANCE EQUIPMENT	34,602	100,000	22,292	100,000	75,000
40-0344-20-42	RENTALS	708	600	298	1,000	700
40-0345-20-42	CONFERENCE & TRAINING	90	2,500	636	2,500	2,500
40-0346-20-42	DUES & SUBSCRIPTION	534	1,550	50	1,550	1,000
40-0347-20-42	MISCELLANEOUS	350	100	350	100	100
40-0364-20-42	REPAIR & MAINTENANCE OF GROUNDS	0	0	0	0	5,000
40-0367-20-42	SPRAY CONTRACT	1,590	2,300	1,145	2,500	2,500
40-0369-20-42	STAE & FED FEES AND/OR TAXES	25,441	26,500	25,769	26,500	26,500
40-0405-20-42	IMPROVEMENTS-BUILDINGS	12,200	0	0	2,000	3,000
40-0425-20-42	CARS & TRUCKS	63,887	0	8,360	0	0
40-0440-20-42	OTHER MACHINERY & EQUIPMENT	80,437	103,927	0	0	50,000
40-0458-20-42	REPLACEMENT FUND	0	17,069	8,535	17,069	0
EXPENDITURES TOTAL		\$1,284,282	\$1,379,835	\$605,040	\$1,242,498	\$1,264,843



Water and Sewer Enterprise Fund Distribution/Collection

WATER & SEWER ENTERPRISE FUND - DISTRIBUTION/COLLECTION

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0101-20-43	SALARIES-OFFICIAL & ADMIN	\$75,620	\$76,005	\$36,634	\$76,549	\$0
40-0107-20-43	SALARIES-SKILLED CRAFT	244,226	251,202	108,302	256,272	233,351
40-0108-20-43	SALARIES-SERVICE MAINTENANCE	329,708	329,708	25,829	368,461	377,063
40-0109-20-43	SALARIES-OVERTIME	39,660	27,129	25,829	27,129	27,400
40-0111-20-43	SALARIES-LONGEVITY	6,504	7,296	172	7,344	5,760
40-0122-20-43	TMRS	113,850	117,689	52,710	122,209	95,942
40-0133-20-43	FICA-SALARY	52,989	55,026	24,182	56,285	45,390
40-0134-20-43	WORKER'S COMPENSATION	15,789	17,077	5,726	11,384	8,900
40-0201-20-43	OFFICE SUPPLIES	642	1,000	147	750	500
40-0204-20-43	JANITORIAL SUPPLIES	1,028	150	449	300	300
40-0205-20-43	FUEL, OIL & LUBE	34,460	34,460	38,872	40,000	40,000
40-0206-20-43	CLOTHING & BOOTS	7,226	8,000	4,399	8,000	9,000
40-0213-20-43	MOTOR VEHICLE SUPPLIES	49,455	25,000	21,858	25,000	25,000
40-0217-20-43	OTHER SUPPLIES	117	1,300	306	1,300	1,000
40-0218-20-43	SMALL TOOLS & MINOR EQUIPMENT	4,903	6,000	1,374	6,000	6,000
40-0219-20-43	REPAIR & MAINTENANCE SUPPLIES	139,283	135,000	77,150	135,000	135,000
40-0220-20-43	WATER METERS & BOXES	98,400	100,000	13,558	100,000	75,000
40-0234-20-43	CHEMICAL SUPPLIES	5,390	5,390	6,239	10,000	10,000
40-0304-20-43	TELEPHONE - CELLULAR	1,596	2,300	227	2,300	2,300
40-0316-20-43	CONTRACTED SERVICES	8,484	7,247	21,115	35,000	35,000
40-0318-20-43	RADIO REPAIRS	158	500	471	500	500
40-0323-20-43	SERVICE AGREEMENT-TECHNICAL	6,958	0	2,283	0	0
40-0340-20-43	REPAIR & MAINTENANCE BUILDINGS	0	0	0	3,000	3,000
40-0342-20-43	REPAIR & MAINTENANCE EQUIPMENT	2,949	6,200	4,293	7,000	7,000
40-0344-20-43	RENTALS	1,566	1,000	315	1,000	1,500
40-0345-20-43	CONFERENCE & TRAINING	1,016	4,000	0	3,000	3,000
40-0346-20-43	DUES AND SUBSCRIPTIONS	433	1,500	60	1,500	1,500
40-0347-20-43	MISCELLANEOUS	809	1,000	742	1,000	1,000
40-0367-20-43	SPRAY CONTRACT	1,600	4,000	858	4,000	4,000
40-0411-20-43	IMPROVEMENTS-SEWER MAINS & SVS	64,681	210,718	58,113	655,218	300,000
40-0412-20-43	IMPROVEMENTS-WATER MAINS & SVS	85,100	210,718	428,277	655,217	300,000
40-0420-20-43	IMPROVEMENTS - DATA PROCESSING	0	0	0	0	2,500
40-0425-20-43	CARS & TRUCKS	36,397	0	0	0	0
40-0435-20-43	FIRE HYDRANT	21,404	21,404	0	25,000	22,500
40-0440-20-43	OTHER MACHINERY & EQUIPMENT	9,290	9,290	0	0	246,000
40-0442-20-43	ANNUAL MANHOLE REHAB	24,990	0	0	25,000	25,000
40-0458-20-43	EQUIPMENT REPLACEMENT FUND	0	58,557	26,246	52,492	0
40-0490-20-43	NON DEPRECIABLE CAPITAL ITEMS	2,996	0	0	0	0
EXPENDITURES TOTAL		\$1,489,675	\$1,735,866	\$986,735	\$2,723,210	\$2,050,406



Water and Sewer Enterprise Fund Wastewater Treatment

WATER & SEWER ENTERPRISE FUND - WASTEWATER TREATMENT

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0101-20-44	SALARIES-OFFICIALS & ADMIN	\$3,260	\$33,828	\$0	\$0	\$0
40-0103-20-44	SALARIES-TECHNICIAN	85,347	81,390	42,885	85,100	93,431
40-0107-20-44	SALARIES-SKILLED CRAFT	251,621	292,261	130,382	286,494	294,580
40-0108-20-44	SALARIES-SERVICE MAINTENANCE	28,107	27,893	13,548	28,381	29,137
40-0109-20-44	SALARIES-OVERTIME	37,607	9,810	22,237	9,810	27,400
40-0111-20-44	SALARIES-LONGEVITY	3,136	4,994	32	3,456	3,888
40-0122-20-44	TMRS	66,983	73,690	34,729	68,639	62,482
40-0133-20-44	FICA-SALARY	31,268	34,457	15,972	31,613	29,560
40-0134-20-44	WORKER'S COMPENSATION	7,412	7,904	2,734	5,436	5,705
40-0201-20-44	OFFICE SUPPLIES	740	1,000	1,145	1,000	750
40-0203-20-44	MEDICAL SUPPLIES	0	0	0	0	2,000
40-0204-20-44	JANITORIAL SUPPLIES	1,027	400	519	500	500
40-0205-20-44	FUEL, OIL & LUBE	9,697	12,000	6,655	12,000	12,000
40-0206-20-44	CLOTHING & BOOTS	3,087	3,150	664	3,300	5,400
40-0212-20-44	ELECTRICAL SUPPLIES	6,016	31,053	4,521	35,000	35,000
40-0213-20-44	MOTOR VEHICLE SUPPLIES	12,576	8,000	2,479	8,000	8,000
40-0217-20-44	OTHER SUPPLIES	4,901	10,000	1,664	9,000	9,000
40-0218-20-44	SMALL TOOLS & MINOR EQUIPMENT	5,386	2,700	4,789	3,000	3,000
40-0219-20-44	REPAIR & MAINTENANCE SUPPLIES	6,572	24,000	5,305	25,000	25,000
40-0234-20-44	CHEMICAL SUPPLIES	19,984	25,000	18,655	25,000	23,000
40-0304-20-44	TELEPHONE - CELLULAR	1,505	1,775	241	1,775	1,775
40-0305-20-44	PROFESSIONAL SERVICES	112,141	115,000	24,872	100,000	75,000
40-0311-20-44	TRANSPORTATION	250	250	0	0	0
40-0318-20-44	RADIO REPAIRS	0	200	0	200	200
40-0323-20-44	SERVICE AGREEMENT-TECHNICAL	10,146	12,000	7,104	15,000	15,000
40-0324-20-44	PRINTING & REPRODUCTION	(42)	400	(280)	400	500
40-0337-20-44	ELECTRIC SERVICE	315,349	295,000	163,348	350,000	350,000
40-0340-20-44	REPAIR & MAINTENANCE BUILDINGS	0	2,500	130,536	4,000	5,000
40-0342-20-44	REPAIR & MAINTENANCE EQUIPMENT	134,632	133,011	130,536	170,000	175,000
40-0344-20-44	RENTALS	9,958	8,000	51,311	8,000	8,000
40-0345-20-44	CONFERENCE & TRAINING	2,463	3,000	2,530	4,000	5,000
40-0346-20-44	DUES AND SUBSCRIPTIONS	758	1,000	50	1,000	1,000
40-0347-20-44	MISCELLANEOUS	293	500	17	500	500
40-0367-20-44	SPRAY CONTRACT	1,500	1,500	4,752	1,500	1,500
40-0369-20-44	STATE & FED FEES AND/OR TAXES	50,511	53,000	251	53,000	53,000
40-0440-20-44	MACHINERY & EQUIPMENT	44,467	44,467	0	0	134,000
40-0458-20-44	EQUIPMENT REPLACEMENT FUND	0	6,853	0	0	0
EXPENDITURES TOTAL		\$1,268,659	\$1,361,986	\$824,185	\$1,350,104	\$1,495,308



Water and Sewer Enterprise Fund Water Billing

WATER & SEWER ENTERPRISE FUND - WATER BILLING

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0101-20-46	SALARIES-OFFICIALS & ADMIN	\$47,998	\$47,632	\$23,396	\$48,465	\$55,982
40-0106-20-46	SALARIES-OFFICE & CLERICAL	115,538	115,356	55,958	118,157	119,718
40-0107-20-46	SALARIES-SKILLED CRAFT	138,757	150,363	66,042	153,776	158,474
40-0109-20-46	SALARIES-OVERTIME	1,238	1,710	1,474	1,710	1,710
40-0110-20-46	SALARIES PART/TIME & HOURLY	640	0	0	0	0
40-0111-20-46	SALARIES-LONGEVITY	3,112	3,360	0	3,456	3,744
40-0122-20-46	TMRS	50,177	52,094	24,395	54,076	52,764
40-0133-20-46	FICA-SALARY	22,193	24,360	10,791	24,906	24,963
40-0134-20-46	WORKER'S COMPENSATION	3,749	4,019	1,412	2,807	2,685
40-0201-20-46	OFFICE SUPPLIES	2,799	4,400	1,238	3,400	2,000
40-0205-20-46	FUEL, OIL & LUBE	6,559	10,000	4,318	10,000	10,000
40-0206-20-46	CLOTHING & BOOTS	977	1,200	355	1,200	1,400
40-0213-20-46	MOTOR VEHICLE	4,400	3,000	568	3,000	2,500
40-0217-20-46	OTHER SUPPLIES	99	400	0	1,400	1,400
40-0218-20-46	SMALL TOOLS & MINOR EQUIPMENT	1,016	2,000	1,179	2,000	2,000
40-0220-20-46	WATER METERS & BOXES	213	2,000	0	2,000	2,000
40-0304-20-46	TELEPHONE-CELLULAR	3,415	3,000	1,408	3,000	3,000
40-0305-20-46	PROFESSIONAL SERVICES	497	1,000	0	1,000	1,000
40-0310-20-46	POSTAGE & FREIGHT	46,077	54,000	18,606	54,000	50,000
40-0316-20-46	CONTRACTED SERVICES	16,772	21,000	8,645	21,000	17,000
40-0318-20-46	RADIO REPAIRS	0	200	0	200	200
40-0323-20-46	SERVICE AGREEMENT-TECHNICAL	13,166	7,140	10,678	7,140	15,000
40-0324-20-46	PRINTING & REPRODUCTION	1,076	1,200	0	1,200	1,200
40-0342-20-46	REPAIR & MAINTENANCE EQUIPMENT	1,724	1,350	680	1,350	2,000
40-0345-20-46	CONFERENCE & TRAINING	0	1,500	0	1,500	2,000
40-0346-20-46	DUES & SUBSCRIPTIONS	0	100	0	100	100
40-0347-20-46	MISCELLANEOUS	1,297	500	702	500	500
	EXPENDITURES TOTAL	\$483,488	\$512,884	\$231,844	\$521,343	\$533,340



Water and Sewer Enterprise Fund Engineering

WATER & SEWER ENTERPRISE FUND - ENGINEERING

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0103-20-47	SALARIES-TECHNICIAN	\$22,524	\$22,525	\$10,966	\$22,645	\$24,306
40-0111-20-47	SALARIES-LONGEVITY	1,200	1,200	0	600	600
40-0122-20-47	TMRS	3,882	3,882	1,821	3,861	3,913
40-0133-20-47	FICA-SALARY	1,185	1,749	473	1,778	1,852
40-0134-20-47	WORKER'S COMPENSATION	84	89	33	66	68
40-0205-20-47	FUEL, OIL & LUBE	1,547	1,548	0	0	0
40-0323-20-47	SERVICE AGREEMENT-TECHNICAL	0	0	1,153	0	0
40-0324-20-47	PRINT & REPRODUCTION	1,074	1,074	261	500	0
40-0342-20-47	REPAIR & MAINTENANCE EQUIPMENT	0	500	0	500	0
40-0347-20-47	MISCELLANEOUS	0	1,866	0	0	0
40-0458-20-47	EQUIPMENT REPLACEMENT FUND	0	2,143	1,072	2,143	0
EXPENDITURES TOTAL		\$31,497	\$36,576	\$15,779	\$32,093	\$30,739



NONDEPARTMENTAL

Nondepartmental covers the cost of services, supplies and capital outlay that benefit all divisions within the Water and Sewer Enterprise Fund.



Water and Sewer Enterprise Fund Nondepartmental

WATER & SEWER ENTERPRISE FUND - NONDEPARTMENTAL

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
40-0122-20-40	TMRS for DRAG-UP	\$12,169	\$1,961	\$2,506	\$1,961	\$6,000
40-0123-20-40	LIFE INSURANCE	1,272	1,914	735	1,914	2,000
40-0124-20-40	HEALTH INSURANCE	560,273	594,626	283,615	593,983	690,000
40-0125-20-40	DENTAL INSURANCE	17,693	24,630	9,486	25,123	25,200
40-0127-20-40	SICK LEAVE ACCRUED-RESERVE	37,510	15,000	5,953	15,000	15,000
40-0128-20-40	VACATION ACCRUED-RESERVE	30,535	7,450	9,134	7,450	21,000
40-0133-20-40	FICA for DRAG-UP	5,690	995	1,154	995	5,000
40-0162-20-40	HSA	0	0	0	0	3,200
40-0301-20-40	AUDIT SERVICES	12,750	15,000	0	15,000	15,000
40-0302-20-40	HEALTH CONSULTANT SERVICES	13,584	10,190	6,792	25,000	20,000
40-0305-20-40	PROFESSIONAL SERVICES	1,574	11,000	0	18,035	12,000
40-0307-20-40	TELEPHONE - INTERNET SERVICES	19,797	14,000	9,155	14,000	22,000
40-0308-20-40	TELEPHONE - LAND	16,257	5,000	7,414	5,000	18,500
40-0309-20-40	TELEPHONE - WIRING	258	15,000	0	15,000	1,000
40-0310-20-40	POSTAGE & FREIGHT	16,154	18,000	4,402	18,000	17,500
40-0312-20-40	GENERAL ADVERTISING	1,004	2,000	1,723	2,000	2,000
40-0317-20-40	RAW WATER RESERVATION FEE	144,000	141,190	93,475	153,475	153,475
40-0321-20-40	SALVINIA CONTROL	25,000	25,000	25,000	25,000	25,000
40-0323-20-40	SERVICE AGREEMENT-TECHNICAL	11,822	13,500	2,933	15,000	15,000
40-0324-20-40	PRINT & REPRODUCTION	348	750	482	750	750
40-0326-20-40	PROPERTY INSURANCE	49,043	43,693	22,733	43,693	38,680
40-0331-20-40	UNEMPLOYMENT INSURANCE	8,890	8,825	0	9,435	9,550
40-0332-20-40	LIABILITY INSURANCE	27,297	35,525	14,477	35,525	48,071
40-0334-20-40	INTERNET - SATELLITE	0	0	169	0	406
40-0335-20-40	CREDIT CARD SERVICES/FEES	62,725	35,520	35,081	60,000	60,000
40-0344-20-40	RENTALS	1,244	2,000	622	2,000	2,000
40-0347-20-40	MISCELLANEOUS	968	3,000	387	3,000	500
40-0348-20-40	SERVICE FEES/MGMT FEES	(47,400)	0	0	0	0
40-0349-20-40	DUES/TML & NLC	1,834	1,740	1,834	1,740	1,834
40-0379-20-40	DISASTER-WINTER WEATHER	0	0	110,758	0	0
40-0396-20-40	DISASTER RELIEF	4,430	0	253	0	1,000
40-0399-20-40	BAD DEBT EXPENSE	8,001	0	0	0	10,000
40-0519-20-00	DEBT SERVICE/LOAN PAYMENT-FILTER MEDIA	0	95,880	0	95,880	95,880
40-0800-20-40	INTERFUND TRANSFER-GENERAL FUND	1,585,000	1,585,000	403,383	1,613,530	1,858,709
40-0802-20-40	INTERFUND TRANSFER-RESERVES FUND	0	2,260	1,129	2,257	76,588
40-0804-20-40	INTERFUND TRANSFER RESERVES- SPECIAL PRO	0	0	0	0	1,302,613
40-0805-20-40	DEBT SERVICE PYMT W&S BONDS	0	1,353,000	616,000	521,000	0
40-0805-20-40	DEBT SVC PMT INTEREST	41,521	40,848	11,021	6,901	0
40-0805-20-40	BOND ISSUE COST	0	1,500	0	1,500	0
EXPENDITURES TOTAL		\$2,671,243	\$4,125,997	\$1,681,802	\$3,349,147	\$4,575,456



OTHER FUNDS

The City maintains other funds that have a specific, designated purpose. Four of these types of funds are included in this section.

Debt Service Funds

The General Obligation Debt Service Fund accounts for revenue and expenditures for the payment of long-term debt principal, interest, and related costs for the general fund. On March 10, 2016 the City Commission adopted an ordinance authorizing the issuance of City of Marshall, Texas General Obligation Refunding Bonds, 2016 Series. The issuance of these Bonds resulted in savings of indebtedness on the general obligation debt issued in 2007. In June, 2017, the City Commission adopted an ordinance authorizing the issuance of \$2,000,000 Combination Tax and Revenue Certificates of Obligation, Series 2017 for the purpose of improvements to Memorial City Hall. The certificates were issued July 13, 2017. In August, 2019 the City Commission adopted an ordinance authorizing the issuance of \$1,033,000 of 2019 General Obligation Refunding Bonds. The issuance of these bonds resulted in savings of indebtedness on the 2010A Certificates of Obligation. The bonds were issued August 29, 2019. The City Commission also adopted an ordinance authorizing the issuance of \$853,000 Tax Notes for the purpose of improvements to Memorial City Hall. The Tax Notes were issued August 29, 2019. On August 13, 2020 the City Council adopted an ordinance authorizing the issuance of \$1,795,000 2020 Series Tax Notes. The purpose of these Tax Notes are capital improvements and Downtown Redevelopment projects.

Special Revenue Funds

Several of the City's Revenue Funds are shown in this budget document. These funds are used to account for the proceeds and expenditures of specific revenue sources that are restricted to expenditures for specified purposes. They are as follows:

- Hotel/Motel Occupancy Tax Fund
- Municipal Court Technology Fund
- Litter Control Fund
- Animal Adoption Center
- Street Maintenance Fund
- Emergency Service District – ESD Fund
- Municipal Drainage Utility
- Library Fund



OTHER FUNDS

Federal Grant Funds

- **Coronavirus Fiscal Recovery Grant** – The City was allocated \$9,078,903 of federal funds from the Coronavirus State and Local Fiscal Recovery Grant. The funding is budgeted to be used for the first year of a five-year utility infrastructure improvements project, replacement of supplies depleted related to the pandemic, and lost revenue during the pandemic.
- **Community Development Block Grant** – The City annually receives a Community Development Block Grant from the U. S. Department of Housing and Urban Development (HUD). HUD provides these funds directly to communities to use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

Reserve Funds

The Reserve Funds are internal service funds that provide for the purchase of capital assets and capital improvements.



Other Funds Debt Service Funds

DEBT SERVICE FUNDS

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
62-2535-00-00	DEBT SERVICE FUND	\$433,164	\$433,164	\$371,427	\$371,427	\$371,428
62-2535-00-00	BUDGET FUND BALANCE	0	0	0	0	-2,085
	FUND BALANCE TOTAL	\$433,164	\$433,164	\$371,427	\$371,427	\$369,343
REVENUE						
62-2535-00-00	FUND BALANCE	\$0	\$0	\$0	\$0	\$2,085
62-4000-00-00	AD VALOREM PROPERTY TAXES	777,922	804,152	483,482	795,414	957,607
62-4001-00-00	AD VALOREM DELINQUENT TAXES	50,527	30,000	22,708	35,300	38,000
62-4002-00-00	PENALTY & INTEREST - TAXES	25,471	18,000	16,276	20,000	28,000
62-5100-00-00	INTEREST EARNED	\$2,766	\$1,000	\$77	\$6,003	\$140
62-8005-00-00	TRANSFER FROM GENERAL FUND	318,543	318,543	0	218,030	
62-8005-00-00	TRANSFER FROM HOT FUNDS	0	0	0	0	63,231
	REVENUE TOTAL	\$1,175,229	\$1,171,695	\$522,543	\$1,074,747	\$1,089,063
EXPENDITURES						
62-0348-00-00	SERVICE FEES/MGT FEES	\$9,188	\$6,500	\$7,741	\$6,000	\$18,000
62-0353-00-00	INTEREST & FEES	187,778	193,426	89,600	181,747	162,063
62-0354-00-00	PRINCIPAL PAYMENTS	1,040,000	976,769	650,000	887,000	909,000
	EXPENDITURES TOTAL	\$1,236,966	\$1,176,695	\$747,341	\$1,074,747	\$1,089,063
	FUND BALANCE 12/31/22	\$371,427	\$428,164	\$146,629	\$371,427	\$369,343



Other Funds
Debt Service Requirements

DEBT SERVICE REQUIREMENTS

ISSUE DATE	MATURITY DATE	DESCRIPTION	DEBT OUTSTANDING 1/1/2022	PAYMENT REQUIREMENTS 2022	PRINCIPAL INTEREST 2022	TAX RATE REQUIRED
GENERAL OBLIGATION BONDS						
2016	2027	GENERAL OBLIGATION REFUNDING POLICE, FIRE, PARKS	\$2,415,000	\$440,775	P 365,000 I 75,775	0.038300
2019	2032	GENERAL OBLIGATION REFUNDING MEMORIAL CITY HALL REPLACEMENT LOAN	847,000	113,708	P 95,000 I 18,708	0.009880
TOTAL GENERAL OBLIGATION BONDS			\$3,262,000	\$554,483	P 460,000 I 94,483	
COMBINATION TAX AND LIMITED SURPLUS REVENUE CERTIFICATES OF OBLIGATION						
2017	2032	CERTIFICATES OF OBLIGATION MEMORIAL CITY HALL 2ND	\$1,725,000	\$116,615	P 80,000 I 36,615	0.010133
2019	2026	TAX NOTES COMPLETE MEMORIAL CITY HALL	623,000	133,516	P 119,000 I 14,516	0.011602
2020	2027	TAX NOTES VARIOUS MUNICIPAL PROJECTS	1,543,000	266,449	P 250,000 I 16,449	0.023152
TOTAL REVENUE CERTIFICATES OF OBLIGATION			\$3,891,000	\$516,580	P 449,000 I 67,580	
GRAND TOTAL			\$7,153,000	\$1,071,063	P 909,000 I 162,063	0.093067



Other Funds
Hotel/Motel Occupancy Tax Fund

HOTEL/MOTEL OCCUPANCY TAX FUND

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
	FUND BALANCE					
03-2535-17-70	FUND BALANCE	\$79,207	\$79,207	\$305,415	\$305,415	\$595,722
	FUND BALANCE TOTAL	\$79,207	\$79,207	\$305,415	\$305,415	\$595,722
	REVENUE					
03-4002-17-70	PENALTY - MOTEL TAX	\$648	\$0	51	\$0	\$100
03-4011-17-70	HOTEL/MOTEL TAX	699,174	700,000	371,276	800,000	825,000
03-5100-17-70	INTEREST EARNED	131	0	30	0	0
03-5125-17-70	MISCELLANEOUS	60	0	0	0	100
	REVENUE TOTAL	\$700,013	\$700,000	\$371,357	\$800,000	\$825,200
	EXPENDITURES					
03-0101-17-70	SALARIES-OFFICIALS & ADMIN	0	0	0	0	92,962
03-0106-17-70	SALARIES-OFFICE & CLERICAL	25,186	0	22,132.99	0	0
03-0110-17-70	SALARIES-PART/TIME HOURLY	0	0	0	0	21,227
03-0111-17-70	SALARIES - LONGEVITY	67	0	0	0	82
03-0122-17-70	TMRS	4,283	0	3,792.53	0	15,500
03-0133-17-70	FICA	2,089	0	1,726.43	0	9,000
03-0134-17-70	WORKMEN'S COMPENSATION	102	0	53.16	0	253
03-0201-17-70	OFFICE SUPPLIES	0	0	0	0	3,000
03-0230-17-70	PROGRAM EXPENSES		298,908	0	0	20,000
03-0304-17-70	TELEPHONE-CELLULAR	0	0	0	0	1,326
03-0305-17-70	PROFESSIONAL SERVICES	0	0	0	0	7,000
03-0310-17-70	POSTAGE & FREIGHT	0	0	0	0	2,500
03-0311-17-70	TRANSPORTATION	916	0	700	0	4,080
03-0314-17-70	TOURISM PROMOTION	101,554	337,861	47,186	437,552	90,000
03-0322-17-70	SERVICE AGREEMENT	0	0	0	0	1,200
03-0329-17-70	EVENT SUPPORT	0	0	0	0	45,000
03-0340-17-70	REPAIR & MAINT - BUILDING	0	0	0	0	105,018
03-0345-17-70	CONFERENCE & TRAINING	0	0	0	0	4,000
03-0346-17-70	DUES & SUBSCRIPTIONS	0	0	0	0	5,000
03-0347-17-70	MISCELLANEOUS	310	0	0	0	1,000
03-0372-17-70	WONDERLAND OF LIGHTS	40,390	0	5,459	0	30,000
03-0426-17-70	FURNITURE & FIXTURES	0	0	0	0	1,213
03-0458-17-70	EQUIPMENT REPLACEMENT FUND	0	0	0	4,000	2,000
03-0800-17-70	INTERFUND TRANSFER TO GF	298,908	0	0	299,217	300,608
03-0805-17-70	DEBT SERVICE PAYMENT	0	63,231	0	63,231	63,231
	EXPENDITURES TOTAL	\$473,805	\$700,000	\$81,050	\$804,000	\$825,200
03-2535-17-70	FUND BALANCE 12/31/22	\$305,415	\$79,207	\$595,722	\$301,415	\$595,722



**Other Funds
Municipal Court
Technology Fund**

MUNICIPAL COURT TECHNOLOGY FUND

		Actual 2020	Budget 2020	Actual 6/30/2021	Budget 2021	Budget 2022
FUND BALANCE						
07-2535-00-00	MUNICIPAL COURT TECH FUND	\$2,776	\$0	\$0	\$0	\$0
	FUND BALANCE TOTAL	\$2,776	\$0	\$0	\$0	\$0
REVENUE						
07-5039-02-14	MUNICIPAL COURT TECH FEE	\$2,251	\$0	\$973	\$0	\$1,800
07-5040-02-14	JUDICIAL EFFIENCY FUND	273	0	80	0	50
07-5041-02-14	MUNI COURT TECH 2020	4,985	0	2,392	0	5,200
	REVENUE TOTAL	\$7,509	\$0	\$3,444	\$0	\$7,050
EXPENDITURES						
07-0201-02-14	OFFICE SUPPLIES	\$881	\$0	\$124	\$0	\$0
07-0323-02-14	SERVICE AGREEMENTS-TECH	11,559	0	5,593	0	5,593
07-0344-02-14	RENTALS	565	0	292	0	600
07-0345-02-14	CONFERENCE & TRAINING	0	0	0	0	857
07-0388-02-14	PRIOR YEAR/AUDIT ADJUSTMENTS	-2,720	0	0	0	0
	EXPENDITURES TOTAL	\$10,285	\$0	\$6,009	\$0	\$7,050
	FUND BALANCE 12/31/22	\$0	\$0	(\$2,565)	\$0	\$0



Other Funds
Litter Control Fund

LITTER CONTROL FUND

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
13-2535-05-56	LITTER CONTROL FUND	\$0	\$0	\$4,629	\$4,629	\$4,629
	FUND BALANCE TOTAL	\$0	\$0	\$4,629	\$4,629	\$4,629
REVENUE						
13-4423-05-56	LITTER CONTROL CONTRIBUTIONS	\$6,034	\$6,700	3,264	\$6,700	\$12,500
13-4429-05-56	LITTER CONTROL FEES	3,098	0	0	0	0
	REVENUE TOTAL	\$9,132	\$6,700	\$3,264	\$6,700	\$12,500
EXPENDITURES						
13-0357-05-56	LITTER CONTROL-SPECIAL LITTER PICKUP	\$0	\$0	\$578	\$0	\$0
13-0358-05-56	LITTER CONTROL-STREETS	4,503	6,700	175	6,700	12,500
	EXPENDITURES TOTAL	\$4,503	\$6,700	\$753	\$6,700	\$12,500
	FUND BALANCE 12/31/22	\$4,629	\$4,629	\$7,140	\$4,629	\$4,629



Other Funds 2020 Debit Related Projects

2020 DEBIT RELATED PROJECTS

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
63-2535-20-41	2020 DEBIT RELATED PROJECTS	\$185	\$185	\$1,500,478	\$1,500,478	\$700,000
	BUDGET FUND BALANCE	0	0	0	0	(700,000)
	FUND BALANCE TOTAL	\$185	\$185	\$1,500,478	\$1,500,478	\$0
REVENUE						
63-2535-20-41	FUND BALANCE	\$0	\$0	\$0	\$0	\$700,000
63-5100-20-41	INTEREST EARNED - FIRE	672	0	216	0	0
63-5110-21-40	INTERFUND TRANSFER	0	0	126,000	0	0
63-5304-21-41	BOND PROCEEDS	1,795,000	0	0	0	0
	REVENUE TOTAL	\$1,795,672	\$0	\$126,216	\$0	\$700,000
EXPENDITURES						
63-0404-20-41	BOND ISSUANCE COST	\$44,655	\$0	\$0	\$0	\$0
	IMPROVEMENTS-VARIOUS PROJECTS*	0	0	0	0	700,000
	IMPROVEMENTS-LIBRARY	0	45,000	0	0	0
	IMPROVEMENTS-#2 FIRE STATION	0	12,500	14,500	0	0
	IMPROVEMENTS-#4 FIRE STATION	1,970	17,500	10,845	0	0
	IMPROVEMENTS-AIRPORT PARK	0	138,000	0	0	0
	IMPROVEMENTS-BDC	136,053	160,000	41,351	0	0
	IMPROVEMENTS-POLICE BLDG	10,985	42,000	579	0	0
	DOWNTOWN REDEVELOPMENT PHASE 1	9,090	750,000	4,400	0	0
	REDEVELOPMENT NORTH WASHINGTON	33,250	0	344,588	0	0
	DOWNTOWN REDEVELOPMENT PHASE 3	0	0	20,850	0	0
	IMPROVEMENTS-ARENA	0	277,000	2,374	0	0
	IMPROVEMENTS-CITY HALL	41,076	50,000	4,564	0	0
	IMPROVEMENTS-CONVENTION CENTER	0	258,000	319	0	0
	EXPENDITURES TOTAL	\$277,079	\$1,750,000	\$444,369	\$0	\$700,000
	FUND BALANCE 12/31/22	\$1,518,778	(\$1,749,815)	\$1,182,325	\$1,500,478	\$0

* The public purpose of constructing, improving, extending, expanding, upgrading the following public works: (i) streets and roads, including related utility relocation, landscaping, sidewalks and pedestrian walkway/plaza, and traffic signals and safety improvements; (ii) fencing and parking improvements at Airport Park; (iii) fencing, gating, driveway and parking, HVAC, and roofing repairs and improvements for fire stations and police stations; (iv) electrical, parking, drainage, roofing and gutter repairs and improvements at Marshall City Arena; (v) roofing and ingress/egress repairs and improvements at the Marshall Convention Center; (vi) parking repairs and improvements at the City Library; (vii) walkway improvements at City Hall; (viii) purchasing, upgrading and relocating the city's data center and information technology system; and (x) payment of costs of issuance of the Note (the "Project").



Other Funds
Animal Adoption Center

ANIMAL ADOPTION CENTER

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
68-2535-03-26	FUND BALANCE	\$354,121	\$354,121	\$723,215	\$723,215	\$12,000
	BUDGETED FUND BALANCE	(271,546)	(271,546)	0	0*	0
	FUND BALANCE TOTAL	\$82,575	\$82,575	\$723,215	\$723,215	\$12,000
REVENUE						
68-2535-03-26	FUND BALANCE	\$271,546	\$271,546	\$0	\$0	\$0
68-5126-03-26	SPECIAL REVENUE	250,000	250,000	272,665	0	0
68-5127-03-26	DONATIONS-GENERAL	0	0	0	0	2,000
68-5128-03-26	DONATIONS-SPECIFIC	0	0	0	0	875
68-8005-03-26	INTERFUND TRANSFER	547,773	558,546	0	65,000	0
	REVENUE TOTAL	\$1,069,319	\$1,080,092	\$272,665	\$65,000	\$2,875
EXPENDITURES						
68-0305-03-26	PROFESSIONAL SERVICES	\$51,512	\$0	\$5,549	\$0	\$0
68-0347-03-26	MISCELLANEOUS	1,685	0	-237	0	2,875
68-0405-03-26	IMPROVEMENTS-BUILDINGS	375,083	899,527	637,164	861,139	0
68-0426-03-26	FURNITURE & FIXTURES	0	0	303	65,000	0
68-0490-03-26	NON DEPRECIABLE CAPITAL ITEMS	400	0	0	0	0
	EXPENDITURES TOTAL	\$428,679	\$899,527	\$642,779	\$926,139	\$2,875
	FUND BALANCE 12/31/22	\$723,215	\$263,140	\$353,101	(\$137,924)	\$12,000

* Estimated FY 20 year end fund balance of \$861,139 was not budgeted in FY 21. Actual FY 20 year end fund balance was \$723,215. Estimated FY 21 year end balance is \$12,000.



Other Funds
Street Maintenance Fund

STREET MAINTENANCE FUND

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
80-2535-05-59	FUND BALANCE	\$273,658	\$273,658	\$440,709	\$440,709	\$440,709
	FUND BALANCE TOTAL	\$273,658	\$273,658	\$440,709	\$440,709	\$440,709
REVENUE						
80-4004-05-59	SALES TAX-STREET MAINTENANCE	\$593,407	\$560,934	317,831	\$570,405	\$618,000
80-5100-05-59	INTEREST	1,457	0	56	0	0
	REVENUE TOTAL	\$594,864	\$560,934	\$317,887	\$570,405	\$618,000
EXPENDITURES						
80-0408-05-59	IMPROVEMENTS=STREETS	\$427,813	\$421,741	\$0	\$570,405	\$618,000
80-0425-05-59	CARS & TRUCKS	0	154,196	0	0	0
	EXPENDITURES TOTAL	\$427,813	\$575,937	\$0	\$570,405	\$618,000
	FUND BALANCE 12/31/22	\$440,709	\$258,655	\$758,596	\$440,709	\$440,709



Other Funds
Emergency Service District

EMERGENCY SERVICE DISTRICT

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
82-2535-04-36	EMERGENCY SERVICE DISTRICT	\$48,690	\$48,690	\$23,132	\$23,132	\$23,132
	FUND BALANCE TOTAL	\$48,690	\$48,690	\$23,132	\$23,132	\$23,132
REVENUE						
82-4010-04-36	EMERGENCY SERVICE DISTRICT CONTRACTS	\$160,700	\$160,700	85,700	\$160,700	\$160,700
	REVENUE TOTAL	\$160,700	\$160,700	\$85,700	\$160,700	\$160,700
EXPENDITURES						
82-0425-04-36	EMS EXPENSES	\$0	\$2,000	\$0	\$0	\$0
	CARS & TRUCKS	186,258	185,223	0	0	0
82-0440-04-36	MACHINERY & EQUIPMENT	0	0	0	120,000	120,000
	EXPENDITURES TOTAL	\$186,258	\$187,223	\$0	\$120,000	\$120,000
	FUND BALANCE 12/31/22	\$23,132	\$22,167	\$108,832	\$63,832	\$63,832



Other Funds
Municipal Drainage Utility Fund

MUNICIPAL DRAINAGE UTILITY FUND

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
84-2535-20-48	FUND BALANCE	\$419,851	\$419,851	\$568,696	\$568,696	\$560,000
84-2535-20-48	BUDGET FUND BALANCE	\$0	\$0	\$0		-\$89,088
	FUND BALANCE TOTAL	\$419,851	\$419,851	\$568,696	\$568,696	\$470,912
REVENUE						
84-2535-20-48	FUND BALANCE	\$0	\$0	\$0	\$0	\$89,088
84-4200-20-48	DRAINAGE UTILITY FEE	340,278	350,100	156,296	380,100	341,000
84-5100-20-48	INTEREST EARNED	0	150	0	500	0
	REVENUE TOTAL	\$340,278	\$350,250	\$156,296	\$380,600	\$430,088
EXPENDITURES						
84-0107-20-48	SALARIES-SKILLED CRAFT	69,729	67,912	34,575	67,912	73,549
84-0108-20-48	SALARIES-SERVICE MAINTENANCE	27,711	27,082	16,673	27,082	28,500
84-0109-20-48	SALARIES-OVERTIME	3,437	0	1,772	0	0
84-0111-20-48	SALARIES-LONGEVITY	0	144	0	144	528
84-0122-20-48	TMRS	16,507	15,622	8,807	15,622	16,206
84-0133-20-48	FICA	7,717	7,278	4,056	7,278	7,670
84-0134-20-48	WORKER'S COMPENSATION	211	209	105	209	3,560
84-0203-20-48	MEDICAL supplies	137	750	0	750	750
84-0205-20-48	FUEL, OIL & LUBE	290	4,500	0	4,500	4,500
84-0206-20-48	CLOTHING & BOOTS	866	600	870	600	1,000
84-0210-20-48	SIGN SUPPLIES		1,750	0	1,750	1,750
84-0213-20-48	MOTOR VEHICLE SUPPLIES	3,355	1,750	433	1,750	1,750
84-0217-20-48	OTHER SUPPLIES	56	200	0	200	200
84-0218-20-48	SMALL TOOLS & MINOR EQUIPMENT	355	1,000	61	1,000	1,000
84-0219-20-48	REPAIR & MAINTENANCE SUPPLIES	9,844	5,000	1,852	5,000	5,000
84-0304-20-48	TELEPHONE - CELLULAR	491	1,400	80	1,400	1,400
84-0305-20-48	PROFESSIONAL SERVICES	0	30,000	0	30,000	30,000
84-0316-20-48	CONTRACTED SERVICES	347	0	157	0	0
84-0318-20-48	RADIO REPAIRS	0	500	0	500	500
84-0324-20-48	PRINTING & REPRODUCTION	0	500	0	500	100
84-0331-20-48	UNEMPLOYMENT INSURANCE	432	0	0	0	0
84-0342-20-48	REPAIR & MAINTENANCE EQUIPMENT	528	1,000	113	1,000	2,000
84-0344-20-48	RENTALS	0	500	0	500	500
84-0345-20-48	CONFERENCE & TRAINING	0	150	0	150	150
84-0346-20-48	DUES & SUBSCRIPTIONS	0	150	0	150	150
84-0347-20-48	MISCELLANEOUS	0	200	0	200	200
84-0367-20-48	SPRAY CONTRACT	19,310	20,000	12,570	20,000	20,000
84-0399-20-48	BAD DEBT EXPENSE	708	0	0	0	0



Other Funds
Municipal Drainage Utility Fund

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
84-0410-20-48	IMPROVEMENTS-BRIDGES & CULVERTS	0	25,000	0	25,000	25,000
84-0415-20-48	DETENTION PONDS	0	10,000	0	10,000	10,000
84-0416-20-48	IMPROVEMENTS-DRAINAGE	29,400	20,000	111,484	100,000	106,625
84-0425-20-48	CARS & TRUCKS	0	26,903	0	26,903	35,000
84-0440-20-48	MACHINERY & EQUIPMENT	0	30,000	0	30,000	52,500
84-0510-20-48	LOAN MATCH RESERVE	0	15,000	0	11,894	0
84-0515-20-48	DEBT SERVICE PAYMENTS	0	15,000	0	11,894	0
84-0517-20-48	DEBT SVC PMT INTEREST	0	600	0	600	0
EXPENDITURES TOTAL		\$191,433	\$330,700	\$193,608	\$404,488	\$430,088
FUND BALANCE 12/31/22		\$568,696	\$439,401	\$531,384	\$544,808	\$470,912



**Other Funds
Library Funds**

LIBRARY FUNDS

		Actual 2020	Budget 2020	Actual 6/30/2021	Budget 2021	Budget 2022
FUND BALANCE						
26-2535-00-00	A&L KARIEL LIBRARY FOUNDERS	\$1,600	\$0	\$1,600	\$0	\$1,600
30-2535-00-00	LIBRARY ENDOWMENT FUND	195,097	0	195,222	0	195,400
31-2535-00-00	LIBRARY - UNITED WAY	7,866	0	9,033	0	10,733
32-2535-00-00	LIBRARY - CHAMBER OF COMMERCE	5,100	0	5,100	0	5,100
33-2535-00-00	LIBRARY-JOE HIRSCH MEMORIAL	4,568	0	4,569	0	4,575
34-2535-00-00	LIBRARY-BILL GAW MEMORIAL	546	0	546	0	546
48-2535-00-00	LIBRARY FUND	101,655	0	117,774	0	135,000
FUND BALANCE TOTAL		\$316,432	\$0	\$333,843	\$0	\$352,954
REVENUE						
26-2535-00-00	A&L KARIEL LIBRARY FOUNDERS	\$50	\$0	\$0	\$0	\$0
30-2535-00-00	LIBRARY ENDOWMENT FUND	648	0	72	0	0
31-2535-00-00	LIBRARY - UNITED WAY	1,944	0	1,000	0	0
32-2535-00-00	LIBRARY - CHAMBER OF COMMERCE	0	0	0	0	0
33-2535-00-00	LIBRARY-JOE HIRSCH MEMORIAL	23	0	1	0	0
34-2535-00-00	LIBRARY-BILL GAW MEMORIAL	0	0	0	0	0
48-XXXX-00-00	LIBRARY FUND	21,333	0	13,515	0	0
REVENUE TOTAL		\$23,998	\$0	\$14,588	\$0	\$0
EXPENDITURES						
		\$0	\$0	\$0	\$0	\$0
EXPENDITURES TOTAL		\$0	\$0	\$0	\$0	\$0
FUND BALANCE 12/31/22		\$340,430	\$0	\$348,431	\$0	\$352,954



Other Funds
Federal Grants
Coronavirus Fiscal Recovery Grant

FEDERAL GRANT - CORONAVIRUS FISCAL RECOVERY GRANT

		Actual 2020	Budget 2020	Actual 6/30/2021	Budget 2021	Budget 2022
FUND BALANCE						
70-2535-20-41	FEDERAL GRANT - COVID	\$0	\$0	\$4,539,452	\$0	\$4,539,452
	BUDGET FUND BALANCE	0	0	0	0	-4,539,452
	FUND BALANCE TOTAL	\$0	\$0	\$4,539,452	\$0	\$0
REVENUE						
70-2535-20-41	BUDGET FUND BALANCE	\$0	\$0	\$0	\$0	\$4,539,452
70-4200-20-41	DUE FROM FEDERAL GOVERNEMENT	0	0	0	0	4,539,451
	REVENUE TOTAL	\$0	\$0	\$0	\$0	\$9,078,903
EXPENDITURES						
70-0243-20-41	COVID REPLACEMENT FOR SUPPLIES	0	0	0	0	\$4,000
70-0244-20-41	COVID REPLACEMENT LOST REVENUE	0	0	0	0	74,903
70-0409-20-41	EXPENSES FOR YR 1 OF 5 YR PROJECT	\$0	\$0	\$0	\$0	9,000,000
	EXPENDITURES TOTAL	\$0	\$0	\$0	\$0	\$9,078,903
	FUND BALANCE 12/31/22	\$0	\$0	\$4,539,452	\$0	\$0



Other Funds
Federal Grants
Community Development Block Grant

FEDERAL GRANTS - COMMUNITY DEVELOPMENT BLOCK GRANT

2021-2022*
BUDGET

REVENUES

GRANT AMOUNT	\$354,688
UNEXPENDED FUNDS CARRIED OVER FROM FY 2020-2021	<u>30,881</u>
REVENUES TOTAL	\$385,569

EXPENDITURES

ADMINISTRATION	\$69,907
CODE ENFORCEMENT	68,000
BOYS & GIRLS CLUB	16,250
MISSION MARSHALL FOOD BANK	12,000
MARSHALL/HARRISON CTY LITERACY CENTER	10,000
DEMOLITION & BLIGHT REMOVAL	73,000
HOUSING REHABILITATION	100,000
FAÇADE IMPROVEMENTS	10,000
NEIGHBORHOOD CLEANUPS	13,971
HOUSING PAINT PROGRAM	12,231
FINANCIAL EMPOWERMENT	<u>210</u>

EXPENDITURES TOTAL	\$385,569
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BALANCE	<u>\$0</u>
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* The accounting year for the Community Development Block Grant Program is June 1-May 31.



Other Funds
Reserve Funds
General Fund

RESERVE FUNDS - GENERAL FUND

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
	FUND BALANCE					
66-2535-00-00	RESERVE FUND - GF	\$24,009	\$24,009	\$152,258	\$132,141	\$563,725
66-2535-00-00	BUDGET FUND BALANCE	0	0	0		-309,970
	FUND BALANCE TOTAL	\$24,009	\$24,009	\$152,258	\$132,141	\$253,755
	REVENUE					
66-2535-00-00	FUND BALANCE	\$0	\$0	\$0	\$0	\$309,970
66-5100-00-00	INTEREST EARNED	134	0	15	0	30
66-8002-00-00	INTERFUND TRANSFER VEHICLE/EQUIP RESERVES	107,998	107,998	42,071	107,998	110,000
66-8003-00-00	INTERFUND TRANSFER BUILDING RESERVES	0	0	0	0	100,000
	REVENUE TOTAL	\$108,132	\$107,998	\$42,086	\$107,998	\$520,000
	EXPENDITURES					
66-0405-03-00	IMPROVEMENTS - BUILDING	\$0	\$0	\$0	\$0	\$0
66-0425-03-22	CARS & TRUCKS - SPECIAL SERVICES	0	0	0	6,000	9,427
66-0425-03-23	CARS & TRUCKS - PATROL	0	0	0	0	70,699
66-0425-03-24	CARS & TRUCKS - CID	0	0	0	0	16,152
66-0425-03-24	CARS & TRUCKS - ADOPTION CENTER	0	0	0	0	11,600
66-0425-04-32	CARS & TRUCKS - SUPPRESSION	0	0	0	0	132,122
66-0456-03-00	OTHER CAPITAL IMPROVEMENTS	0	0	21,970	24,000	0
66-0802-05-52	VEHICLE/EQUIPMENT RESERVES-STREETS	0	0	0	28,680	0
66-0802-05-54	VEHICLE/EQUIPMENT RESERVES-COMM APP	0	0	0	0	77,000
66-0802-05-55	VEHICLE/EQUIPMENT RESERVES-PARKS	0	0	0	39,935	68,000
66-0802-05-58	VEHICLE/EQUIPMENT RESERVES-BUILDINGS	0	0	0	0	82,500
66-0802-20-48	VEHICLE/EQUIPMENT RESERVES-MUNICIPAL DRAINAGE	0	0	0	0	52,500
	EXPENDITURES TOTAL	\$0	\$0	\$21,970	\$98,615	\$520,000
	FUND BALANCE 12/31/22	\$132,141	\$132,007	\$152,258	\$141,524	\$253,755



Other Funds
Reserve Funds
Water Sewer Enterprise Fund

RESERVE FUNDS - WATER & SEWER ENTERPRISE FUND

		ACTUAL 2020	BUDGET 2020	ACTUAL 6/30/2021	BUDGET 2021	BUDGET 2022
FUND BALANCE						
18-2535-20-49	RESERVE FUNDS - W&S	\$883,940	\$883,940	\$977,866	\$977,866	\$1,051,827
	FUND BALANCE TOTAL	\$883,940	\$883,940	\$977,866	\$977,866	\$1,051,827
REVENUE						
18-5100-00-00	INTEREST EARNED	\$2,137		\$32		
18-8220-20-49	PAYMENT OF VEHIC & EQUIP COSTS	0	91,790	39,436	73,961	76,588
18-8420-20-49	INTERFUND TRSF-SPECIAL PROJECTS	0	0	0	0	1,302,613
	REVENUE TOTAL	\$2,137	\$91,790	\$39,468	\$73,961	\$1,379,201
EXPENDITURES						
18-0440-20-42	MACHINERY & EQUIPMENT-WATER PRODUCTION	\$0	\$0	\$0	\$0	\$50,000
18-0440-20-43	MACHINERY & EQUIPMENT-WATER DIST/COLL	0	0	0	0	216,000
18-0440-20-44	MACHINERY & EQUIPMENT-WWT PLANT	0	0	0	0	134,000
	EXPENDITURES TOTAL	\$0	\$0	\$0	\$0	\$400,000
FUND BALANCE 12/31/22		\$886,077	\$975,730	\$1,017,334	\$1,051,827	\$2,031,028



CAPITAL OUTLAY

This section of the 2022 Budget contains a separate listing of expenditures in departmental budgets for capital assets. These are things the City will purchase or improvements to city facilities or infrastructure that cost a considerable amount of money and are intended to last a long time. Examples are equipment purchases, street improvements and water/sewer line improvements, vehicle purchases/leases, data processing improvements, computer replacement and book publications for the Library.



CAPITAL OUTLAY

DEPARTMENT/DIVISION DESCRIPTION

	GENERAL FUND	2022 BUDGET
SUPPRESSION	FIRE	
01-0461-04-32	LEASE/PURCHASE PAYMENTS (FIRE TRUCK)	\$119,479
		<u>\$119,479</u>
SPECIAL SERVICES	POLICE	
01-0421-03-22	LEASE/PURCHASE PAYMENTS (PATROL CARS)	\$30,200
01-0496-03-22	MACHINERY & EQUIPMENT-TACTICAL	\$10,000
		<u>\$40,200</u>
PATROL		
01-0421-03-23	COMPUTER REPLACEMENT	\$30,000
01-0461-03-23	LEASE/PURCHASE PAYMENTS (PATROL CARS)	202,395
01-0462-03-23	IN-CAR MEDIA	\$8,000
		<u>\$240,395</u>
	PUBLIC WORKS	
STREET MAINTENANCE		
01-0408-05-52	IMPROVEMENTS-STREET	\$1,250,000
01-0420-05-52	IMPROVEMENTS-DATA PROCESSING	\$900
01-0440-05-52	MACHINERY & EQUIPMENT	105,000
01-0460-05-52	IMPROVEMENTS-SIDEWALKS	5,000
		<u>\$1,360,900</u>
COMM APPEARANCE/ROW MAINTENANCE		
01-0440-05-54	MACHINERY & EQUIPMENT	\$77,000
		<u>\$77,000</u>
PARKS		
01-0413-05-55	IMPROVEMENTS-AIRPORT PARK CIP	42,800
01-0440-05-55	MACHINERY & EQUIPMENT	\$68,000
		<u>\$110,800</u>
INFORMATION TECHNOLOGY		
01-0420-05-57	IMPROVEMENTS-DATA PROCESSING	\$50,000
01-0421-05-57	COMPUTER REPLACEMENT	17,500
		<u>\$67,500</u>



CAPITAL OUTLAY

DEPARTMENT/DIVISION DESCRIPTION

BUILDINGS

01-0440-05-58	MACHINERY & EQUIPMENT	\$30,000
		<hr/> \$30,000

COMMUNITY & ECONOMIC DEVELOPMENT

PLANNING

01-0420-15-61	IMPROVEMENTS - DATA PROCESSING	\$7,500
		<hr/> \$7,500

TOURISM & CULTURAL ARTS

CONVENTION/COMMUNITY CENTER

01-0405-17-71	IMPROVEMENTS-BUILDING	\$115,362
01-0421-17-71	COMPUTER REPLACEMENT	8,000
01-0426-17-71	FURNITURE & FIXTURES	5,000
01-0440-17-71	MACHINERY & EQUIPMENT	5,500
01-0461-17-71	LEASE/PURCHASE PAYMENTS	1,500
		<hr/> \$135,362

ARENA

01-0421-17-73	COMPUTER REPLACEMENT	\$2,500
01-0436-17-73	IMPROVEMENTS-ARENA	7,500
01-0440-17-73	MACHINERY & EQUIPMENT	26,700
01-0458-17-73	EQUIPMENT REPLACEMENT FUND	5,000
		<hr/> \$41,700

MEMORIAL CITY HALL

01-0421-17-75	COMPUTER REPLACEMENT	\$2,500
01-0426-17-75	FURNITURE & FIXTURES	2,000
01-0490-17-75	NON DEPRECIABLE CAPITAL ITEMS	2,000
		<hr/> \$6,500

GOLF COURSE

01-0461-17-76	LEASE/PURCHASE PAYMENTS-GOLF CARTS	\$9,000
		<hr/> \$9,000

LIBRARY

01-0414-17-77	IMPROVEMENTS BOOKS-PUBLICATION	\$60,000
01-0420-17-77	IMPROVEMENTS-DATA PROCESSING	8,000
01-0440-17-77	MACHINERY & EQUIPMENT	3,337
		<hr/> \$71,337

SUB-TOTAL GENERAL FUND **\$2,317,673**



CAPITAL OUTLAY

DEPARTMENT/DIVISION DESCRIPTION

WATER & SEWER ENTERPRISE FUND

WATER ADMINISTRATION

40-0420-20-41	IMPROVEMENTS-DATA PROCESSING	\$900
		<u>\$900</u>

WATER PRODUCTION

40-0405-20-42	IMPROVEMENTS-BUILDINGS	\$3,000
40-0425-20-42	CARS & TRUCKS	50,000
40-0440-20-42	MACHINERY & EQUIPMENT	50,000
		<u>\$103,000</u>

DISTRIBUTION/COLLECTION

40-0411-20-43	IMPROVEMENTS-SEWER MAINS & SERVICES	\$300,000
40-0412-20-43	IMPROVEMENTS-WATER MAINS & SERVICES	300,000
40-0420-20-43	IMPROVEMENTS-DATA PROCESSING	2,500
40-0435-20-43	FIRE HYDRANT	40,000
40-0440-20-43	MACHINERY & EQUIPMENT	246,000
40-0442-20-43	ANNUAL MANHOLE REHAB	25,000
		<u>\$913,500</u>

WASTEWATER TREATMENT

40-0440-20-44	MACHINERY & EQUIPMENT	\$134,000
		<u>\$134,000</u>

SUB-TOTAL WATER & SEWER ENTERPRISE FUND \$1,151,400

TOTAL

\$3,469,073