

**MEMORIAL CITY HALL
PERFORMANCE CENTER
PRESERVATION**

**2020 TEXAS MUNICIPAL LEAGUE
CITY SPIRIT AWARD
CITY POPULATION UNDER 25,000**



ANNUAL BUDGET

**JANUARY 1, 2021 -
DECEMBER 31, 2021**

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Attached is the proposed budget for the City of Marshall Calendar Year 2021.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$485,024, which is a 2.26 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$48,280.

The members of the governing body voted on the budget as follows:

For:	Terri Brown, Mayor	Marvin Bonner, District 1
	Leo Morris, District 2	Amy Ware, District 4
	Vernia Calhoun, District 5	Doug Lewis, District 7
Against:	None	
Absent:	Larry Hurta, District 6	

Property Tax Rate Comparison

	2021 Budget	2020 Budget
Property Tax Rate:	\$0.542160	\$0.542160
No New Revenue Tax Rate:	\$0.549801	
Voter Approval Tax Rate:	\$0.581188	
Debt Rate:	\$0.080464	

The total amount of outstanding debt secured by property taxes is \$8,041,000.

CITY COUNCIL

November 2020 – May 2021

TERRI BROWN, Mayor

District #3

MARVIN BONNER

District #1

LEO MORRIS

District #2

AMY WARE

District #4

VERNIA CALHOUN

District #5

AMANDA ABRAHAM

District #6

MICAH FENTON

District #7

MANAGEMENT STAFF

CITY MANAGER

Mark Rohr

POLICE CHIEF

Cliff Carruth

INTERIM CITY SECRETARY/

FINANCE DIRECTOR

Glenna Williams

FIRE CHIEF

Reginald Cooper

PUBLIC WORKS DIRECTOR

Eric Powell

COMMUNITY & ECONOMIC

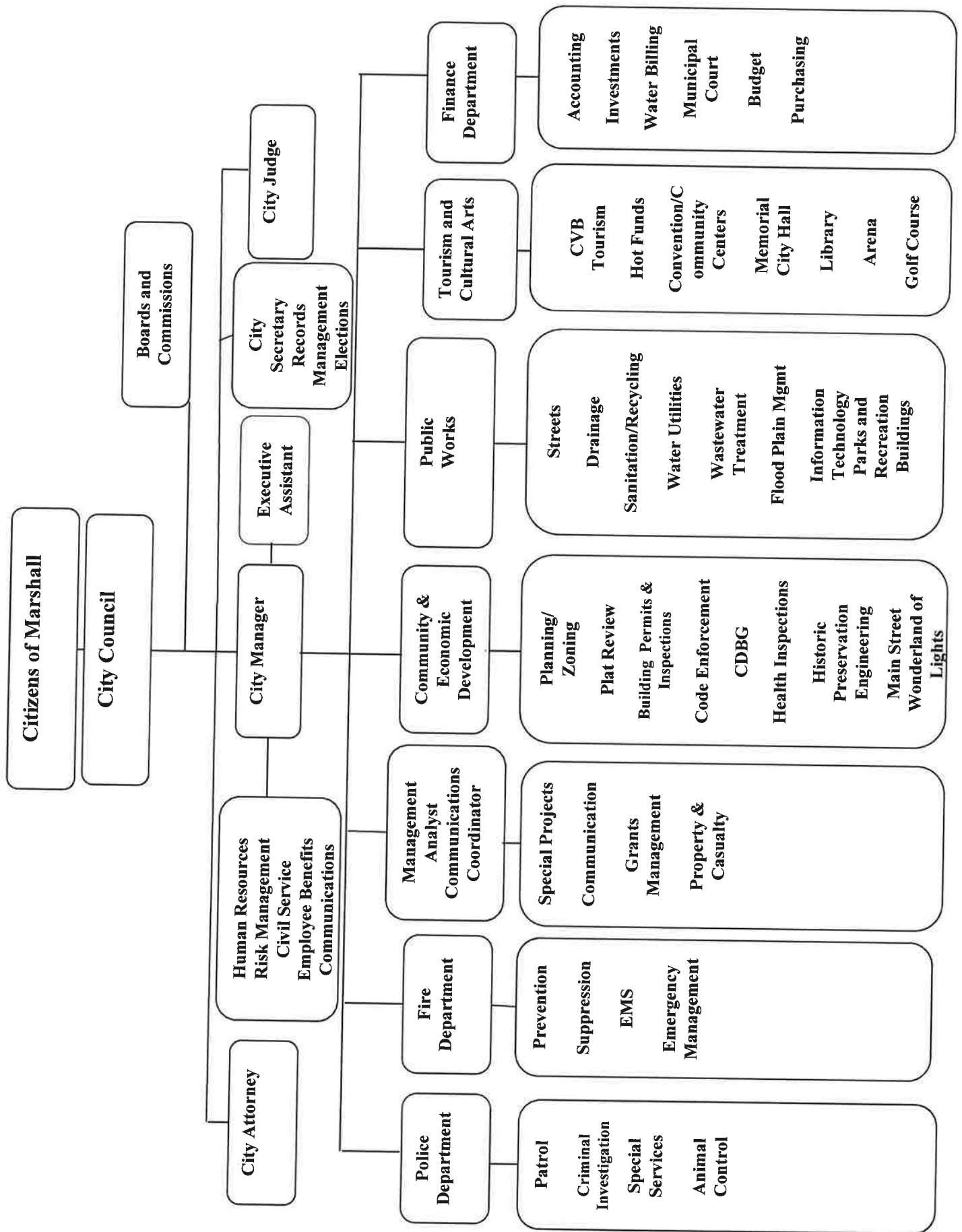
DEVELOPMENT DIRECTOR

Fabio Angell

TOURISM & CULTURAL

ARTS DIRECTOR

Mallori James





We can accomplish almost anything within our ability if we but think we can!
– George Matthew Adams

The Honorable Chairman and City Commissioners
City of Marshall
Marshall, Texas

Members of the City Commission:

Transmitted herewith is the recommended 2021 budget for the City of Marshall, Texas. It is a balanced and conservative budget that focuses on improvement in service delivery for our citizens, implementation of our Mobilize Marshall Plan and efforts to improve the compensation package available to our employees. It assumes a return to more normal, pre-2020 conditions. The property tax rate included within is \$.54216, which is the same rate in effect for the prior 6 years. Several outside factors and influences have impacted the projected revenues including the loss of red light camera funding, a reduction in production of a major industry in the area and reduced TASPP reimbursements from the state. The total recommended appropriations for 2021 are \$30,815,565, down some 2.019% over 2020. Those appropriations are broken down as follows:

Fund	Projected Revenues	Projected Expenses
General Fund	21,274,172	21,274,172
Water and Sewer Fund	9,541,393	9,541,393
Total	30,815,565	30,815,565

Contained within are resources to complete the Adoption Center, which is expected to begin construction in the Fall of 2020. Also contained is funding for the redevelopment of the downtown, Neighborhood Redevelopment, and a higher level of funding for capital improvements in the Water and Sewer funds. It should be noted that additional appropriations will be needed for those utility-related

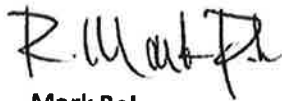
capital improvements once the new rate increase is put in effect. We have a very low level of debt in the city, as a whole, and in the Water and Sewer Fund itself. This is because over the years the city has fallen behind in needed repairs, which will continue to result in service disruptions if ignored. We have also included a need to produce more revenues for the Golf Course Fund. We have lost our business model by not charging rates to cover our costs. This is another reason why we fall behind in certain key areas of investments, such as road improvements and building improvements, as the General Fund has to make up for the difference between costs and revenues in this area.

There are other noteworthy expenditure recommendations contained within including, but not limited to, the following:

- A. Increase appropriations for the city's contribution to the Firefighters' Retirement Fund. Getting up to the recommended funding level will be a two-year commitment on the city's part and this is the first step in that process.
- B. Various equipment replacement items in the Public Works, Fire, Police and Planning Departments
- C. City Building improvements as discussed in 2020
- D. Three defibrillators in EMS for the protection of our citizens
- E. Merit raises for non-civil service personnel in the city, based on the Mobilize Marshall Plan, in addition, a one-time increase for civil service employees who are topped out
- F. Appropriations for \$95,000 are included for razing dilapidated structures within the City
- G. Grant writer consultant funding to help limited local resources to help implement the Mobilize Marshall Plan
- H. One new position in Code Enforcement to perform lot mowing to improve the appearance of the town and to help maintain our downtown area, as we move forward with our revitalization plans.

In conclusion, the City of Marshall has been stuck in a no growth pattern for over 70 years. The budget process is a constant struggle to lobby and argue for a shrinking pie of resources. The only way to change our circumstances, and grow that pie, is by changing our circumstances and what we have to offer as a city to enable successful economic development. The clearest way to do that is through the successful implementation of the Mobilize Marshall initiatives, many of which are contained within this document.

Towards a Better Marshall,



Mark Rohr
City Manager

ORDINANCE NO. 0-20-23

AN ORDINANCE MAKING APPROPRIATIONS FOR THE SUPPORT OF THE CITY OF MARSHALL, TEXAS, FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2021 AND ENDING DECEMBER 31, 2021; APPROPRIATING MONEY TO A SINKING FUND TO PAY INTEREST AND PRINCIPAL DUE ON THE CITY'S INDEBTEDNESS; AND ADOPTING THE ANNUAL BUDGET OF THE CITY OF MARSHALL, TEXAS, FOR THE 2021 FISCAL YEAR.

WHEREAS, the budget, as presented in Section 1 below, for the fiscal year beginning January 1, 2021 and ending December 31, 2021 was duly presented to the City Commission by the City Manager and a public hearing was ordered by the City Commission and said notices were published in the Marshall News Messenger and said public hearing was held according to said notice; now, therefore,

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF MARSHALL, TEXAS:

SECTION 1

THAT the appropriations for the fiscal year beginning January 1, 2021 and ending December 31, 2021 for the support of the City of Marshall, Texas, be fixed and determined for said term in accordance with the expenditures shown in the City's fiscal year 2021 budget, as detailed below:

<u>FUND</u>	<u>TOTAL BUDGETED EXPENDITURES</u>
General Fund	\$ 21,274,172
Water & Sewer Enterprise Fund	<u>\$ 2,541,393</u>
Sub-Total -- Operating Budget	\$ 30,815,565
2016 General Obligation Refunding,	
See attached	
Debt Service Funds	\$ 1,074,747
Hotel/Motel Occupancy Tax Fund	\$ 800,000
Litter Control Fund	\$ 6,700
D.A.R.E. Donation Fund	\$ 6,200
Street Maintenance Fund	\$ 570,405
Capital Improvement Fund	\$ 861,139
Equipment Replacement Fund -- General Fund	\$ 98,615
Equipment Replacement Fund -- Water & Sewer Fund	\$ 254,116
Municipal Drainage Utility Fund	\$ 380,100
Emergency Medical Services -- ESD	<u>\$ 120,000</u>
Total Budget	<u>\$ 34,987,587</u>

SECTION 2

THAT the budget, as shown in words and figures in Section 1, is hereby approved in all respects and adopted as the City's budget for fiscal year beginning January 1, 2021 and ending December 31, 2021.

PASSED AND APPROVED this, the 10th day of September, 2020.

Mayor Terri Brown, District 3, voted	<u>aye</u>
Mayor Pro-Tem Doug Lewis, District 7, voted	<u>aye</u>
Commissioner Marvin Bonner, District 1, voted	<u>aye</u>
Commissioner Leo Morris, District 2, voted	<u>aye</u>
Commissioner Amy Ware, District 4, voted	<u>aye</u>
Commissioner Vernia Calhoun, District 5, voted	<u>aye</u>
Commissioner Larry Hurta, District 6, voted	<u>absent</u>

Total Ayes: 6
Total Nays: 0
Total Abstain: 0
Total Absent: 1

PASSED, APPROVED, AND ADOPTED this, the 24th day of September, 2020.

Mayor Terri Brown, District 3, voted	<u>absent</u>
Mayor Pro-Tem Doug Lewis, District 7, voted	<u>aye</u>
Commissioner Marvin Bonner, District 1, voted	<u>aye</u>
Commissioner Leo Morris, District 2, voted	<u>aye</u>
Commissioner Amy Ware, District 4, voted	<u>aye</u>
Commissioner Vernia Calhoun, District 5, voted	<u>aye</u>
Commissioner Larry Hurta, District 6, voted	<u>aye</u>

Total Ayes: 6
Total Nays: 0
Total Abstain: 0
Total Absent: 1

APPROVED:



MAYOR OF THE CITY COMMISSION
OF THE CITY OF MARSHALL, TEXAS

ATTEST:



GLENNA WILLIAMS
ACTING CITY SECRETARY

BUDGET SUMMARY

The City's 2021 Annual Budget is funded primarily through two types of funds, the General Fund and the Water and Sewer Enterprise Fund.

The General Fund is used to pay for core City services. Examples of these services are public safety, parks and recreation, street maintenance, and the library. The revenue to pay for these services comes from primarily sales tax and property taxes, but also includes fees, licenses and permits, fines and other various sources.

The City's property tax is levied each October 1 based on the assessed value of all real and business personal property in the city. The City Commission sets the property tax rate. The value of property is established by the Harrison Central Appraisal District.

The Water and Sewer Enterprise Fund is funded from water and sewer user fees.

The following pages summarize revenue and expenditures for both of these funds.

The City also has various other funds that are designated for a special purpose and do not support the annual operations of the city. The larger of these funds are shown in this document following the Water and Sewer Enterprise Fund.

2021 PERSONNEL SUMMARY GENERAL AND WATER AND SEWER ENTERPRISE FUND

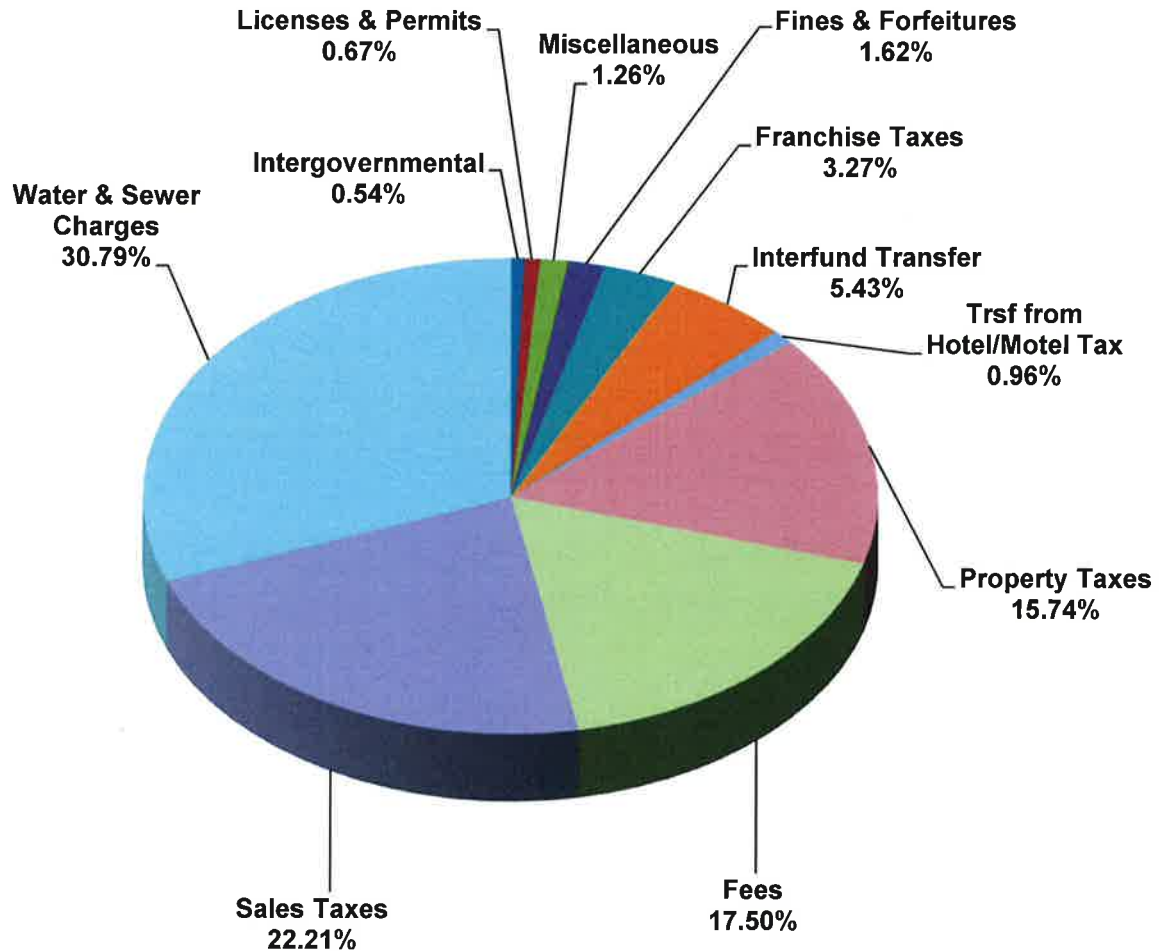
Note: This list includes all permanent employees. Some departments have funds allocated on an annual basis for seasonal and/or part-time employees. These seasonal and/or part-time employees are not included in this listing since the number hired varies based on the needs of the department. Each department with part-time and hourly funding is indicated with an asterisk(*) by the department or division name. The funded amount can be found in the detailed department budget unless otherwise indicated.

<u>ACTIVITY</u>	<u>PART-TIME</u>	<u>FULL-TIME</u>	<u>TOTAL</u>
<u>GENERAL GOVERNMENT</u>			
Administration		2.50	2.50
Human Resources		2.00	2.00
Purchasing		0.00	0.00
TOTAL - GENERAL GOVERNMENT	0.00	4.50	4.50
<u>CITY SECRETARY/FINANCE</u>			
Accounting		3.00	3.00
Records Management		1.00	1.00
Municipal Court	2.00	3.00	5.00
Water Billing-Funded in Water Util-10 Employees			
TOTAL - CITY SECRETARY/FINANCE	2.00	7.00	9.00
<u>PUBLIC SAFETY</u>			
<u>POLICE</u>			
Special Services		16.00	16.00
Patrol		38.00	38.00
Criminal Investigation		14.00	14.00
Animal Control		3.00	3.00
Subtotal – Police	0.00	71.00	71.00
<u>FIRE</u>			
Prevention		2.00	2.00
Suppression		30.00	30.00
Emergency Medical Services		19.00	19.00
Emergency Management		0.00	0.00
Subtotal – Fire	0.00	51.00	51.00
TOTAL – PUBLIC SAFETY	0.00	122.00	122.00
<u>PUBLIC WORKS - GENERAL FUND</u>			
Streets		10.00	10.00
Community Appearance/Row Maintenance		5.00	5.00
Muni Drain-Funded in Muni Drain.-3 Employees			
Information Technology		2.00	2.00
Buildings *		5.00	5.00
Parks *		5.00	5.00
Recreation *		0.00	0.00
TOTAL – PUBLIC WORKS - GEN FUND	0.00	27.00	27.00

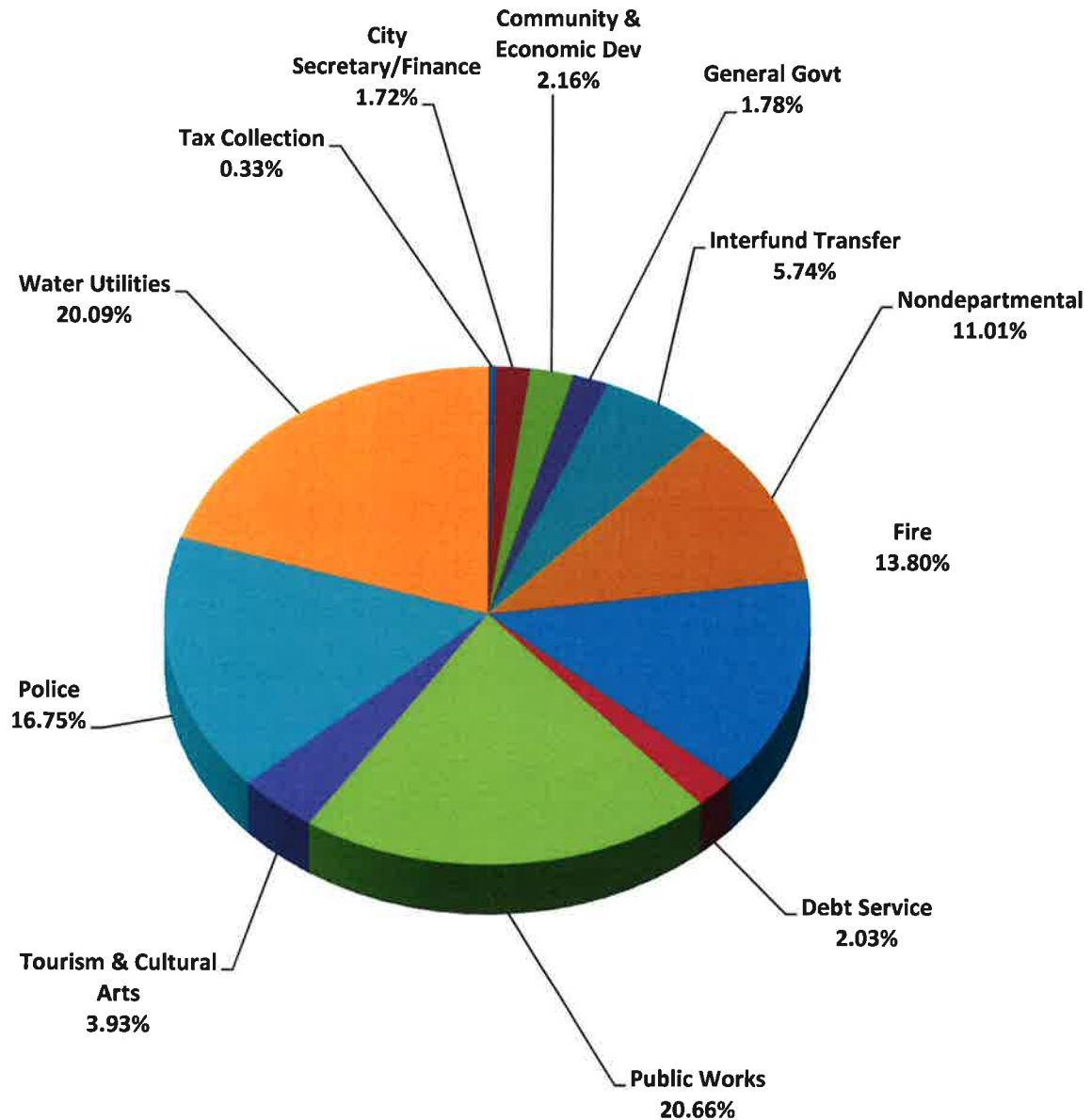
Budget Summary
Personnel Summary

<u>ACTIVITY</u>	<u>PART-TIME</u>	<u>FULL-TIME</u>	<u>TOTAL</u>
<u>COMMUNITY & ECONOMIC DEVELOPMENT</u>			
Planning Administration/Historic Preservation		5.00	5.00
Building Permits & Inspections		2.00	2.00
Code Enforcement *		3.00	3.00
Health Inspection Services		1.00	1.00
Main Street*		1.00	1.00
Engineering-Funded in Water Util-1 Employee			
TOTAL – COMMUNITY & ECO DEV	0.00	12.00	12.00
<u>TOURISM & CULTURAL ARTS</u>			
Convention Center/Community Centers *		3.00	3.00
Arena *		2.00	2.00
Memorial City Hall *		1.00	1.00
Golf Course *		1.00	1.00
Library *		7.00	7.00
Administration (.3 Employee)		0.30	0.30
Tourism-Funded by Hot Funds (.7 Employee)		0.70	0.70
TOTAL – TOURISM & CULTURAL ARTS	0.00	15.00	15.00
TOTAL – GENERAL FUND	2.00	187.50	189.50
<u>PUBLIC WORKS-WATER & SEWER FUND</u>			
<u>WATER UTILITIES</u>			
Administration		2.50	2.50
Water Production		9.00	9.00
Water Distribution/Collection		21.00	21.00
Wastewater Treatment		12.00	12.00
Water Billing		10.00	10.00
Engineering		1.00	1.00
TOTAL – WATER UTILITIES		55.50	55.50
<u>MUNICIPAL DRAINAGE</u>			
Municipal Drainage		3.00	3.00
TOTAL – MUNICIPAL DRAINAGE		3.00	3.00
SUBTOTAL GENERAL FUND /WATER UTILITIES/MUNICIPAL DRAINAGE	2.00	246.00	248.00
Less: Contributory Funds			
a. Community Development Block Grant		2.00	2.00
b. Hotel Occupancy Tax Fund		1.00	1.00
Subtotal -Contributory Funds		3.00	3.00
TOTAL GENERAL, WATER SEWER & MUNICIPAL DRAINAGE FUNDS	2.00	243.00	245.00

**2021
BUDGET
ESTIMATED REVENUES
GENERAL AND
WATER AND SEWER ENTERPRISE FUNDS**



**2021
BUDGET
EXPENDITURES/EXPENSES
GENERAL AND
WATER AND SEWER ENTERPRISE FUNDS**



Budget Summary

Estimated Revenue & Expenditures/Expenses

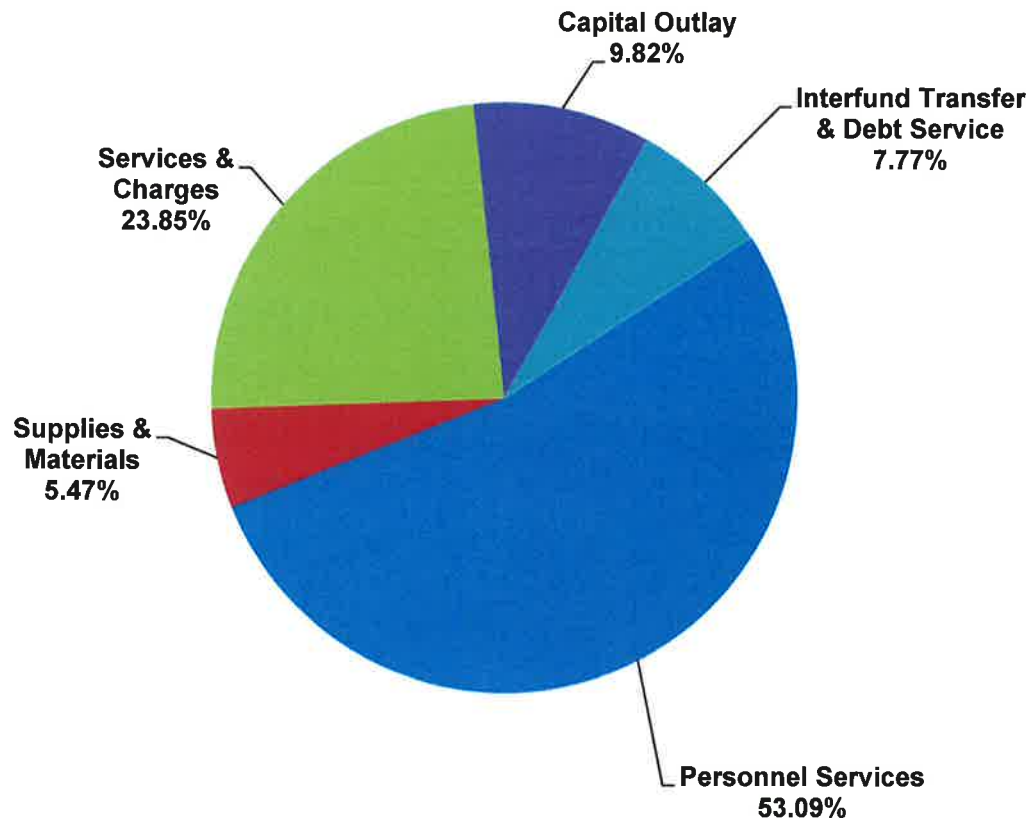
ESTIMATED REVENUES AND EXPENDITURES/EXPENSES GENERAL AND WATER SEWER ENTERPRISE FUNDS

	ACTUAL	ADOPTED BUDGET	ACTUAL	ADOPTED BUDGET	BUDGET
	<u>2019</u>	<u>2019</u>	<u>6/30/2020</u>	<u>2020</u>	<u>2021</u>
<u>REVENUES</u>					
Property Taxes	\$4,701,420	\$4,602,765	\$2,742,645	\$4,851,703	\$4,849,023
Sales Tax	6,985,047	6,608,403	3,293,081	6,608,403	6,844,864
Franchise Taxes	935,176	1,007,200	248,026	1,007,200	1,007,200
Licenses & Permits	203,397	210,200	85,260	189,400	206,400
Intergovernmental	149,530	146,235	116,609	161,235	166,235
Fees	4,944,013	5,457,022	2,418,044	5,200,894	5,393,687
Fines & Forfeitures	482,446	625,000	139,591	484,332	500,000
Miscellaneous	817,206	490,720	202,151	611,423	387,416
CVB-Trsf from Hotel/Motel Tax Fund	300,340	300,341	0	298,908	299,217
Interfund Trsf-PD Special Proj	0	60,000	0	150,000	60,000
Interfund Transfer	1,153,861	1,153,861	792,500	1,585,000	1,613,530
Water & Sewer Charges	9,641,617	10,447,560	4,281,905	10,301,854	9,487,993
TOTALS	\$30,314,053	\$31,109,307	\$14,319,812	\$31,450,352	\$30,815,565

EXPENDITURES

General Government	\$474,523	\$508,624	\$265,852	\$555,300	\$549,766
City Secretary/Finance	531,486	569,889	247,822	522,314	531,062
Police Department	5,597,931	4,975,443	2,261,746	5,153,135	5,160,503
Fire Department	4,170,984	4,085,109	2,167,866	4,144,820	4,251,100
Public Works General Fund	6,056,902	6,379,327	2,501,146	6,204,483	6,365,166
Community & Economic Dev.	615,123	528,664	313,278	598,469	667,049
Tourism & Cultural Arts	1,183,582	1,213,494	507,031	1,206,297	1,211,093
Tax Collection	93,487	93,487	69,981	97,910	101,513
Nondepartmental	3,080,673	2,956,011	1,709,267	3,035,637	3,392,457
Public Works Water Utilities	4,797,240	5,690,930	2,321,130	6,879,759	6,192,246
Debt Service	89,984	2,744,468	817,725	930,228	625,281
Interfund Transfer	1,572,599	1,153,861	792,500	2,122,000	1,768,329
Capital Outlay	120,473	210,000	0	0	0
TOTALS	\$28,384,987	\$31,109,307	\$13,975,343	\$31,450,352	\$30,815,565

**2021 BUDGET
ESTIMATED SUMMARY OF
EXPENDITURES/EXPENSES BY
CHARACTER & OBJECT
GENERAL AND
WATER AND SEWER ENTERPRISE
FUNDS**



Budget Summary
Summary by Character & Object Classification

GENERAL AND WATER AND SEWER ENTERPRISE FUNDS

SUMMARY OF EXPENDITURES/EXPENSES
BY CHARACTER AND OBJECT CLASSIFICATION

	<u>2021</u>
Personnel Services	\$16,361,444
Supplies & Materials	\$1,686,806
Services & Charges	\$7,348,216
Capital Outlay	\$3,025,489
Subtotal	\$28,421,955
Interfund Transfer & Debt Service	<u>\$2,393,610</u>
Total	<u><u>\$30,815,565</u></u>

GENERAL FUND

The General Fund is used to pay for core City services. The following departments provide services directly to citizens or provide support services to the departments:

- General Government which includes Legislative, City Attorney, Administration, Human Resources, and Purchasing
- City Secretary/Finance which includes Accounting, Records Management, and Municipal Court
- Public Safety including Police and Fire
- Public Works which includes Streets, Sanitation, Community Appearance/ROW Maintenance, Information Technology, Parks & Recreation and Buildings
- Community & Economic Development which includes Planning, Economic Development, Building Permits and Inspections, Code Enforcement, Health Inspections, and Main Street
- Tourism and Cultural Arts which includes Convention & Community Centers, Arena, Memorial City Hall, Golf Course, and Library
- Non-departmental
- Appraisal District
- Capital Outlay

The revenue to pay for these services comes from primarily sales tax, fees and property tax, but also includes licenses and permits, fines and other various sources.

This section of the budget includes the following:

- Property tax information including the tax rate and collection schedule, 20-year property rate analysis, and analysis of property valuations for the previous 10 years
- General Fund estimated revenues
- General Fund estimated expenditures
- General Fund detailed line-item departmental budgets

General Fund
Tax Rate/Collection Schedule

GENERAL FUND
TAX RATE COLLECTION SCHEDULE
2021

Assessed Valuation	<u>\$1,057,255,807</u>
--------------------	------------------------

*Tax Rate per \$100 Valuation

*For Operations	\$0.46170	4,881,308
For Debt Service	0.08046	850,710
*Total	\$0.54216	\$5,732,018

Total Current Tax Levy	<u>\$5,732,018</u>
------------------------	--------------------

For Operation:

Estimated Current Tax Collections (93.5%)	\$4,564,023
Estimated Debt Service Collections (93.5%)	795,414
Estimated Delinquent Tax Collections-General Fund	185,000
Estimated Delinquent Tax Collections-Debt Service Fund	35,300
Estimated Penalty & Interest Collections-General Fund	100,000
Estimated Penalty & Interest Collections-Debt Service Fund	20,000

Total Tax Collections - City Operations	<u>\$5,699,737</u>
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*Tax Rate per \$100 valuation takes into consideration a 1/2 cent sales tax estimated receipt of \$2,281,621 for property tax reduction

General Fund
Analysis of Tax Rate

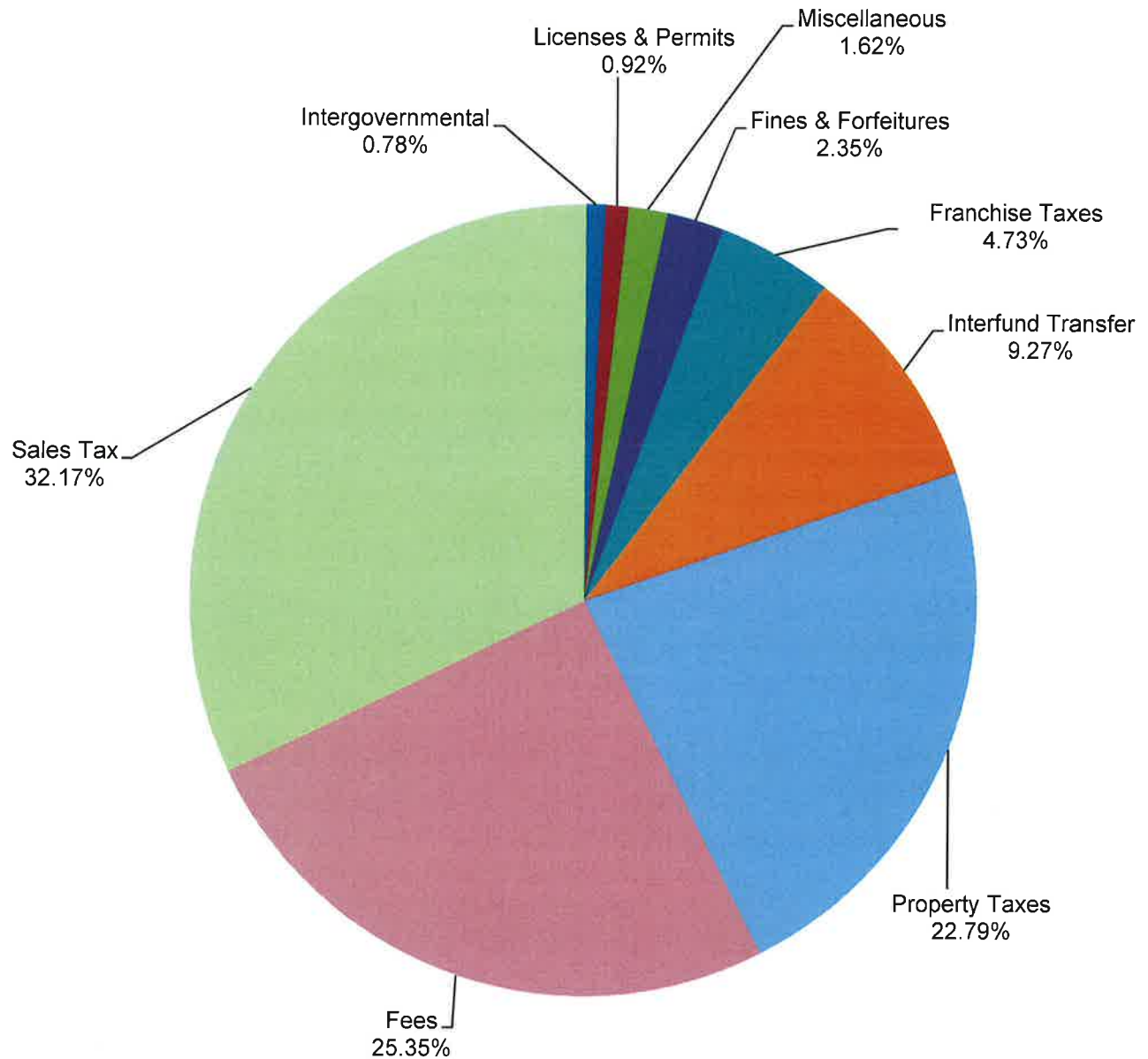
ANALYSIS OF TAX RATE PER \$100.00 VALUATION
LAST (20) YEARS

TAX YEAR	BUDGET YEAR	(A) GENERAL OPERATING		(B) INTEREST AND SINKING		(C) TOTAL TAX RATE
		TAX RATE	% OF (C)	TAX RATE	% OF (C)	
2001	2002	0.43480	88%	0.05975	12%	0.49455
2002	2003	0.43700	88%	0.05755	12%	0.49455
2003	2004	0.43678	88%	0.05777	12%	0.49455
2004	2005	0.44206	89%	0.05249	11%	0.49455
2005	2006	0.44638	90%	0.04817	10%	0.49455
2006	2007	0.44979	91%	0.04476	9%	0.49455
2007	2008	0.42464	89%	0.05140	11%	0.47604
2008	2009	0.42589	89%	0.05015	11%	0.47604
2009	2010	0.42902	90%	0.04702	10%	0.47604
2010	2011	0.42723	90%	0.04881	10%	0.47604
2011	2012	0.40378	85%	0.07226	15%	0.47604
2012	2013	0.40311	85%	0.07293	15%	0.47604
2013	2014	0.39830	84%	0.07774	16%	0.47604
2014	2015	0.42699	90%	0.04905	10%	0.47604
2015	2016	0.46452	86%	0.07764	14%	0.54216
2016	2017	0.46931	87%	0.07285	13%	0.54216
2017	2018	0.45796	84%	0.08420	16%	0.54216
2018	2019	0.46073	85%	0.08143	15%	0.54216
2019	2020	0.460985	85%	0.08118	15%	0.54216
2020	2021	0.461696	85%	0.08046	15%	0.54216

ANALYSIS OF PROPERTY VALUATIONS
PREVIOUS (10) YEARS

(A) TAX YEAR	(B) BUDGET YEAR	(C) % ASSESSED	(D) ASSESSED VALUE REAL PROPERTY	(E) ASSESSED VALUE PERSONAL PROPERTY	(F) TOTAL ASSESSED VALUE	(G) LESS EXEMPTIONS	(H) NET ASSESSED VALUE	(I) % OF TOTAL VALUE ASSESSED	(J) TAX RATE
2011	2012	100%	1,041,600,370	286,717,480	1,328,317,850	280,111,968	1,048,205,882	79%	0.47604
2012	2013	100%	1,048,088,720	311,001,870	1,359,090,590	309,899,946	1,049,190,644	77%	0.47604
2013	2014	100%	1,069,838,890	229,288,090	1,299,126,980	315,853,613	983,273,367	76%	0.47604
2014	2015	100%	1,099,057,240	202,393,900	1,301,451,140	326,952,822	974,498,318	75%	0.47604
2015	2016	100%	1,122,594,660	167,083,430	1,289,678,090	321,904,022	967,774,068	75%	0.54216
2016	2017	100%	1,127,597,620	163,000,580	1,290,598,200	319,287,272	971,310,928	75%	0.54216
2017	2018	100%	1,180,521,180	153,354,990	1,333,876,170	343,444,806	990,431,364	74%	0.54216
2018	2019	100%	1,212,812,358	161,582,240	1,374,394,598	361,251,566	1,013,143,032	74%	0.54216
2019	2020	100%	1,356,157,070	188,045,210	1,544,202,280	473,239,830	1,070,962,450	69%	0.54216
2020	2021	100%	1,370,475,722	162,898,630	1,533,374,352	473,755,396	1,059,618,956	69%	0.54216

2021 BUDGET
ESTIMATED REVENUES
GENERAL FUND



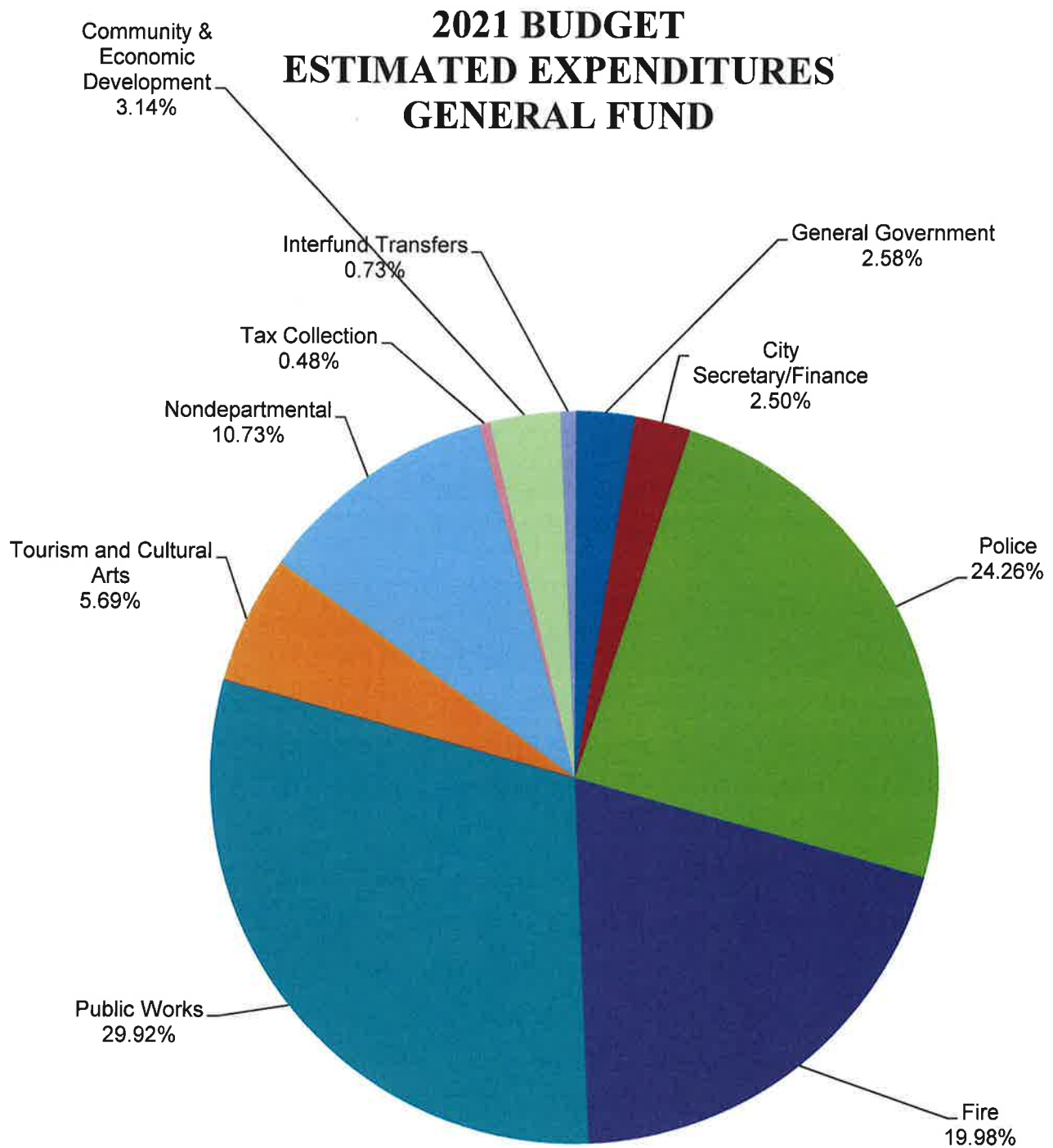
**General Fund
Estimated Revenues**

<u>GENERAL FUND ESTIMATED REVENUES</u>						
<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL 2019</u>	<u>BUDGET 2019</u>	<u>ACTUAL 6/30/2020</u>	<u>BUDGET 2020</u>	<u>PROPOSED BUDGET 2021</u>
<u>TAXES</u>						
4000	Property Tax	\$4,331,169	\$4,317,765	\$2,564,625	\$4,566,703	\$4,564,023
4001	Delinquent Tax	245,840	185,000	92,140	185,000	185,000
4002	Penalty & Interest-Taxes	124,411	100,000	85,880	100,000	100,000
4004	Sales Tax Receipts	4,656,698	4,464,654	2,195,387	4,464,654	4,563,243
4005	Electrical Franchise Tax	628,584	640,000	148,121	640,000	640,000
4006	Gas Franchise Tax	123,683	142,200	42,827	142,200	142,200
4007	Telephone Franchise Tax	93,911	130,000	36,232	130,000	130,000
4008	Cable Television Franchise Tax	88,998	95,000	20,846	95,000	95,000
4015	Sales Tax-Property Tax Reduction	2,328,349	2,143,749	1,097,694	2,143,749	2,281,621
	Subtotal	\$12,621,643	\$12,218,368	\$6,283,752	\$12,467,306	\$12,701,087
<u>LICENSES & PERMITS</u>						
4100	Building Permits	\$128,203	\$137,000	\$56,467	\$120,000	\$132,750
4105	Electrical Permits	17,672	20,000	8,506	20,000	21,870
4110	Liquor Permits	3,665	4,200	825	4,200	4,900
4115	Plumbing Permits	22,660	19,200	7,823	19,200	20,880
4130	Other Licenses/Permits	3,430	3,500	1,800	3,500	3,500
4135	Itinerate Vendor Permits	80	100	60	100	100
4140	Burning Permits	12,825	11,000	5,450	11,000	11,000
	Subtotal	\$188,535	\$195,000	\$80,931	\$178,000	\$195,000
<u>INTERGOVERNMENTAL REVENUE</u>						
4202	Federal Grant - Fire Dept			32,317		
4205	State Grants-Police			18,884		
4210	Library Services-Harrison County	69,460	69,460	34,730	69,460	69,460
4215	Ambulance Aid-Harrison County	7,675	7,675	3,838	7,675	7,675
4225	Mixed Drink Tax Refund	33,295	30,000	7,290	30,000	30,000
4230	Animal Control	39,100	39,100	19,550	54,100	59,100
	Subtotal	\$149,530	\$146,235	\$116,609	\$161,235	\$166,235
<u>FEES</u>						
4400	Development Fees	\$5,610	\$23,000	\$2,130	\$6,000	\$6,000
4402	Lot Cutting Proceeds	2,185	2,200		2,200	8,200
4405	Record Duplication	10,308	5,000	3,130	5,000	6,500
4406	Taxable Record Duplication	9,064	2,800	2,413	2,800	2,800
4410	Ambulance Fees	1,215,840	1,091,296	607,924	1,191,296	1,250,000
4411	Supplemental Ambulance Fees (TASPP)	83,146	195,000		200,200	135,000
4412	Special Response Fees	18,221	18,000	2,942	11,000	11,000
4420	Driveway/Culvert Fees	486	1,800	674	1,000	1,000
4426	Refuse Collection	3,038,707	3,585,170	1,616,150	3,134,712	3,341,300
4427	Convenience Station	22,043	18,000	18,260	24,000	30,000
4430	Animal Shelter Fees	2,235	2,000	202	2,000	2,500
4431	Animal Adoption	634	2,000	250	2,000	2,500
4432	Burglar Alarm Fees	12,560	15,000	4,150	11,000	11,000
4434	Wrecker License & Inspection Fee	8,080	7,500	7,310	8,080	8,080

**General Fund
Estimated Revenues**

<u>GENERAL FUND</u> <u>ESTIMATED REVENUES</u>						
<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u> <u>2019</u>	<u>BUDGET</u> <u>2019</u>	<u>ACTUAL</u> <u>6/30/2020</u>	<u>BUDGET</u> <u>2020</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>2021</u>
	<u>Fees - continued</u>					
4435	Food Handler's Fees	68,604	86,000	17,910	86,000	86,000
4440	Main Street Projects	220	1,500	662	1,500	5,500
4445	Community Center	21,060	18,000	(990)	24,000	17,500
4454	Athletic Field Fees	1,380	600	120	5,000	10,000
4456	Other Recreation Fees	(400)				
4462	Rentals	40,982	41,500	13,914	89,000	31,475
4465	Convention Center Rental	88,799	85,000	1,880	95,000	95,000
4468	Memorial City Hall	78,151		47,941	68,300	68,300
4470	Concession Fees	1,256	0	780	1,000	1,000
4475	Library Room Rental	870	500	215	650	650
4476	Weisman Building Tenant Rent	17,782	14,556	8,001	14,556	17,782
4487	Chamber Rent of Business Dev Ctr	3,600	3,600	1,800	3,600	3,600
4490	Visual Art Center Fees	15,977	23,000	790		
4495	Covered Arena Fees	54,926	89,000	10,590	85,000	85,000
4496	Golf Course Fees	114,971	120,000	47,732	120,000	150,000
4497	Library Fines	6,716	5,000	1,164	6,000	6,000
	Subtotal	\$4,944,013	\$5,457,022	\$2,418,044	\$5,200,894	\$5,393,687
	<u>FINES & FORFEITURES</u>					
5000	Fines & Forfeitures	\$374,070	\$625,000	\$135,661	\$484,332	\$500,000
5075	Traffic Light Revenue	378,887	0	4,059	0	0
5076	Traffic Light Expenses	(270,511)	0	(129)	0	0
	Subtotal	\$482,446	\$625,000	\$139,591	\$484,332	\$500,000
	<u>MISCELLANEOUS REVENUE</u>					
5100	Interest Earned	\$145,039	\$70,000	\$52,242	\$116,027	\$70,000
5105	Industrial District Agreement	271,264	305,920		298,084	204,224
5109	MEDCO Services Agreement	4,800	4,800	2,400	4,800	4,800
5110	Interfund Transfer	1,153,861	1,153,861	792,500	1,585,000	1,613,530
5112	Interfund Trsf-Police Special Projects	60,000	60,000		150,000	60,000
5111	CVB-Trsf from Hotel/Motel Tax Fund	300,340	300,341		298,908	299,217
5115	Sale of Assets	288,774	0	91,291	10,000	10,000
5125	Miscellaneous	40,492	44,000	47,633	109,120	55,000
5126	Special Donations	452	0		0	0
5128	Insurance Reimbursements		0		0	0
5129	Lease Proceeds	612,297	0		0	0
5130	Oil & Gas Royalties	1,117	3,000	409	1,392	1,392
	Subtotal	\$2,878,436	\$1,941,922	\$986,475	\$2,573,331	\$2,318,163
	GRAND TOTAL	\$21,264,603	\$20,583,547	\$10,025,402	\$21,065,098	\$21,274,172

General Fund
Estimated Expenditures



General Fund Estimated Expenditures

GENERAL FUND ESTIMATED EXPENDITURES

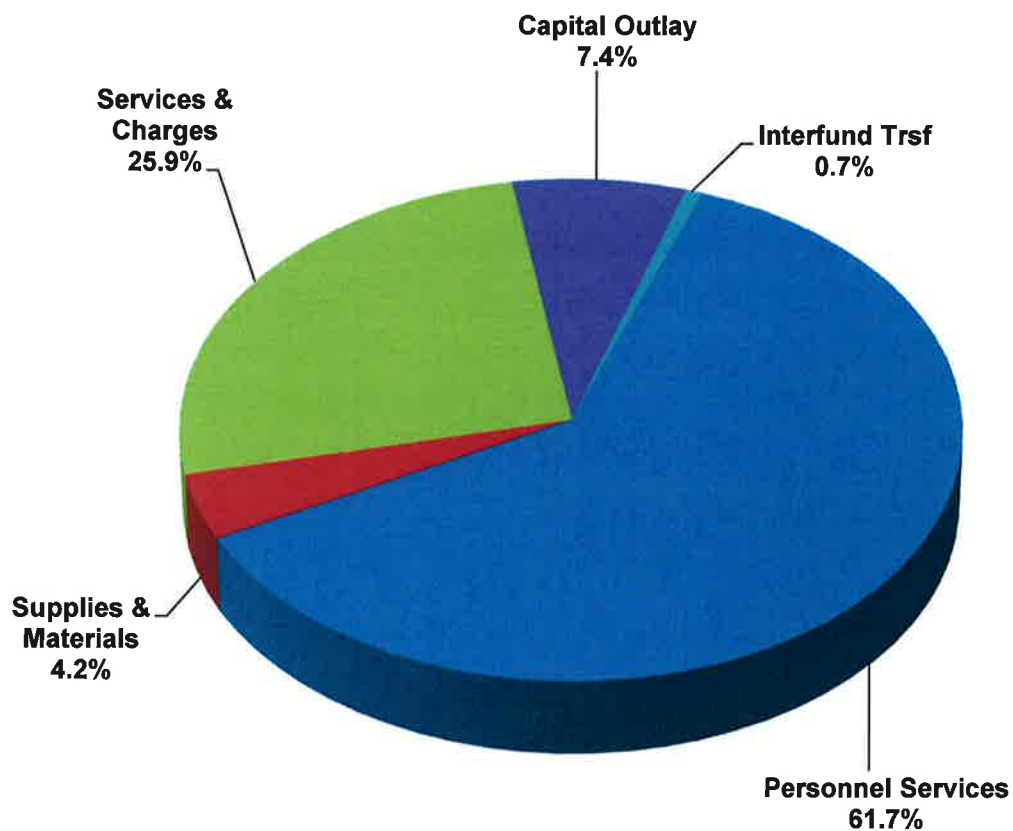
<u>DEPARTMENT</u>	<u>ACTUAL</u> <u>2019</u>	<u>BUDGET</u> <u>2019</u>	<u>ACTUAL</u> <u>6/30/2020</u>	<u>BUDGET</u> <u>2020</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>2021</u>
<u>GENERAL GOVERNMENT</u>					
Legislative	\$29,658	\$93,858	\$33,329	\$77,358	\$37,658
City Attorney	93,694	77,800	55,060	70,325	108,861
Administrative	187,209	175,187	118,549	230,060	246,955
Human Resources	161,656	158,814	57,371	164,917	153,652
Purchasing	2,306	2,965	1,543	12,640	2,640
Subtotal	\$474,523	\$508,624	\$265,852	\$555,300	\$549,766
<u>CITY SECRETARY/FINANCE</u>					
Finance	\$221,422	\$227,959	\$111,201	\$232,862	\$237,433
City Secretary	86,472	83,337	41,107	85,774	89,363
Municipal Court	223,592	258,593	95,514	203,678	204,266
Subtotal	\$531,486	\$569,889	\$247,822	\$522,314	\$531,062
<u>PUBLIC SAFETY</u>					
<u>POLICE</u>					
Special Services	\$925,661	\$837,780	\$465,472	\$1,009,646	\$1,058,943
Patrol	3,497,146	3,036,672	1,260,933	2,960,817	2,906,476
Criminal Investigation	1,037,404	959,278	471,765	1,041,397	1,051,043
Animal Control	137,720	141,713	63,576	141,275	144,041
Subtotal	\$5,597,931	\$4,975,443	\$2,261,746	\$5,153,135	\$5,160,503
<u>FIRE</u>					
Prevention	\$181,144	\$175,459	\$87,160	\$178,527	\$182,547
Suppression	2,525,601	2,426,167	1,344,195	2,405,155	2,434,411
Emergency Medical Services	1,441,736	1,471,261	726,450	1,547,998	1,620,992
Emergency Management	22,503	12,221	10,061	13,140	13,150
Subtotal	\$4,170,984	\$4,085,108	\$2,167,866	\$4,144,820	\$4,251,100
Subtotal Public Safety	\$9,768,915	\$9,060,552	\$4,429,612	\$9,297,955	\$9,411,603
<u>PUBLIC WORKS- GENERAL FUND</u>					
Streets/Drainage	\$2,005,785	\$1,715,465	\$473,150	\$1,776,214	\$1,996,895
Sanitation	2,682,700	3,118,750	1,358,315	2,866,576	2,866,576
Community Appearance/ROW	0	0	62,275	125,352	216,929
Parks & Recreation	514,000	563,414	185,844	530,892	425,832
Information Technology	269,757	402,401	150,305	406,059	344,918
Buildings	584,660	579,297	271,256	499,390	514,016
Subtotal Public Works	\$6,056,902	\$6,379,327	\$2,501,146	\$6,204,483	\$6,365,166

General Fund Estimated Expenditures

GENERAL FUND ESTIMATED EXPENDITURES

<u>DEPARTMENT</u>	<u>ACTUAL</u> <u>2019</u>	<u>BUDGET</u> <u>2019</u>	<u>ACTUAL</u> <u>6/30/2020</u>	<u>BUDGET</u> <u>2020</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>2021</u>
<u>COMMUNITY & ECONOMIC DEVELOPMENT</u>					
Planning	\$268,749	\$184,843	\$129,976	\$278,589	\$297,230
Building Permits & Inspections	136,417	136,417	63,342	136,514	132,262
Code Enforcement	79,728	86,228	73,785	51,190	107,679
Health	46,890	46,890	20,788	46,659	47,194
Main Street	83,339	74,286	25,387	85,517	82,684
Subtotal	\$615,123	\$528,664	\$313,278	\$598,469	\$667,049
<u>TOURISM & CULTURAL ARTS</u>					
Convention Cntr/Community Cntrs	\$212,943	\$256,431	\$85,975	\$211,019	\$209,616
Visual Art Center	16,421	15,825	0	0	0
Arena	163,560	164,513	52,472	170,925	172,380
Memorial City Hall	114,745	108,903	67,498	119,542	118,484
Golf Course	189,611	180,556	101,081	178,963	185,912
Library	486,302	487,266	191,788	498,629	499,077
Administration	0	0	8,217	27,219	25,624
Subtotal	\$1,183,582	\$1,213,494	\$507,031	\$1,206,297	\$1,211,093
<u>NONDEPARTMENTAL</u>					
Nondepartmental	\$2,052,943	\$2,019,510	\$1,096,413	\$2,045,370	\$2,282,121
Subtotal	\$2,052,943	\$2,019,510	\$1,096,413	\$2,045,370	\$2,282,121
<u>TAX COLLECTION</u>					
Tax Collection	\$93,487	\$93,487	\$69,981	\$97,910	\$101,513
Subtotal	\$93,487	\$93,487	\$69,981	\$97,910	\$101,513
<u>INTERFUND TRANSFERS</u>					
Interfund Transfers	\$418,738	\$0	\$0	\$537,000	\$154,799
Subtotal	\$418,738	\$0	\$0	\$537,000	\$154,799
TOTAL GENERAL FUND	\$21,195,699	\$20,373,547	\$9,431,135	\$21,065,098	\$21,274,172
Capital Outlay	\$120,473	\$210,000	\$0	\$0	\$0
GRAND TOTAL	\$21,316,172	\$20,583,547	\$9,431,135	\$21,065,098	\$21,274,172

2021
BUDGET
ESTIMATED EXPENDITURES
BY CHARACTER & OBJECT
GENERAL FUND



GENERAL FUND

SUMMARY OF EXPENDITURES/EXPENSES
BY CHARACTER AND OBJECT CLASSIFICATION

	<u>2021</u>
Personnel Services	\$13,127,284
Supplies & Materials	\$902,156
Services & Charges	\$5,505,748
Capital Outlay	<u>\$1,584,185</u>
Subtotal	\$21,119,373
Interfund Transfer	<u>\$154,799</u>
Total	<u><u>\$21,274,172</u></u>

General Fund

Revenue and Expenditure Summary

GENERAL FUND REVENUE AND EXPENDITURE SUMMARY

2021
PROPOSED BUDGET

ESTIMATED REVENUE	<u>\$21,274,172</u>
FUNDS AVAILABLE FOR APPROPRIATION	<u>\$21,274,172</u>
<u>ESTIMATED EXPENDITURES:</u>	
Legislative	\$37,658
City Attorney	\$108,861
Administration	\$246,955
Human Resources	\$153,652
Purchasing	\$2,640
Finance	\$237,433
City Secretary	\$89,363
Municipal Court	\$204,266
Police	\$5,160,503
Fire	\$4,251,100
Public Works	\$6,365,166
Tourism & Cultural Arts	\$1,211,093
Nondepartmental	\$2,282,121
Tax	\$101,513
Community & Economic Development	\$667,049
Interfund Transfers	\$154,799
Capital Outlay	<u>\$0</u>
EXPENDITURES TOTAL	<u>\$21,274,172</u>
ESTIMATED EXCESS REVENUE OVER EXPENDITURES	<u><u>\$0</u></u>

**General Fund
Reserve Calculation**

GENERAL FUND
RESERVE CALCULATION
2021

NET UNCOMMITTED RESERVES:

Reserves (Per 12/31/2019 Audit) \$5,181,895

2020 Budget Amendments Increasing Reserves \$1,439,713

Net Uncommitted Reserves \$6,621,608

2020 Budget (As Adopted) 21,065,098.00

RESERVES TO BE MAINTAINED \$5,266,275

(100% of the amount necessary to fund 3 months operations based on the 2020 budget)

RESERVES OVER MINIMUM REQUIRED BY CITY COMMISSION POLICY* \$1,355,333

* City Commission adopted policy requiring an increasing amount of reserves to be maintained until 3-months operating reserves achieved. (Resolution No. R-02-02)

DEPARTMENTAL BUDGETS

The Departmental Budgets are line-item budgets. The Departmental Budgets provide budgeted amounts by categories of expenditures. They are also divided into divisions within each department. The departments and divisions in this section of the Budget are as follows:

GENERAL GOVERNMENT

- Legislative
- City Attorney
- Administration
- Human Resources
- Purchasing

CITY

SECRETARY/FINANCE

- Finance
- Records Management
- Municipal Court

POLICE

- Special Services
- Patrol
- Criminal Investigation
- Animal Control

FIRE

- Fire Prevention
- Fire Suppression
- Emergency Medical Services
- Emergency Management

PUBLIC WORKS

- Streets
- Sanitation
- Row/Community Appearance
- Parks & Recreation
- Information Technology
- Buildings

COMMUNITY & ECONOMIC DEVELOPMENT

- Planning
- Building Permits & Inspections
- Code Enforcement
- Health Inspections
- Main Street

TOURISM & CULTURAL ARTS

- Community Facilities:
 - Convention Center/Community Centers
 - Arena
 - Memorial City Hall
 - Golf Course
 - Library
 - Administration

NONDEPARTMENTAL

APPRAISAL DISTRICT

CAPITAL OUTLAY

GENERAL GOVERNMENT

Within the General Government budget are line-item budgets for several functions that provide various services to citizens and the City departments.

LEGISLATIVE

The Legislative budget funds the costs of elections for the City Commission and other costs incurred by or on behalf of the City Commission.

CITY ATTORNEY

The City Attorney budget funds the cost of legal services provided to the City. The City Commission contracts for the services of a City Attorney.

ADMINISTRATION

The Administration budget funds the operation of the City Manager's office. The City Manager is the administrative head of the City and is responsible for the day to day administration of the City. The City Manager carries out the policies and directives of the City Commission. The City Manager ensures that City ordinances, resolutions and regulations are enforced. The City Manager oversees the delivery of services and supervises all departments. The City Manager recommends measures and actions to the Commission necessary for the operation of the City and delivery of services. The City Manager is the budget officer for the City.

HUMAN RESOURCES

Human Resources Division works to attract, develop and retain a diverse, well-qualified workforce. Human Resources monitors Federal, State and local regulations to assure compliance; consults with management and employees on human resources issues; and, coordinates and monitors worker's compensation claims and activities related to employee benefits including the City's Health insurance and retirement programs. The Human Resources Division is responsible for the City's Risk Management.

PURCHASING

The mission of the Purchasing Department is to provide support to City management and departments in the procurement of goods and services in compliance with Federal, State and local laws and regulations.

**General Fund
General Government
Legislative**

Fund: 1 GENERAL FUND

GENERAL GOVERNMENT

LEGISLATIVE

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
<i>Personnel Services-----Subtotal</i>		0	0	0	0
<i>Supplies-----Subtotal</i>		0		0	
01-0302-01-01 CODIFICATION	3,264	4,808		4,808	4,808
01-0304-01-01 CHARTER COMMISSION	6,173	50,000	30,263	40,000	0
01-0307-01-01 INTERNET SERVICE	4,606	4,700	1,919	4,700	4,700
01-0312-01-01 GENERAL ADVERTISING	1,866	4,000	309	4,000	4,000
01-0315-01-01 ELECTION CONTRACT FEES	3,601	7,500		7,500	10,300
01-0324-01-01 PRINTING & REPRODUCTION	138	150		150	150
01-0345-01-01 CONFERENCE & TRAINING	7,862	21,000		15,000	12,500
01-0346-01-01 DUES & SUBSCRIPTION	662	700	186	700	700
01-0347-01-01 MISCELLANEOUS	629	1,000	12	500	500
01-0490-01-01 NON DEPR CAPITAL ITEMS	857		640		
<i>Charges for service----Subtotal</i>	29,658	93,858	33,329	77,358	37,658
<i>Capital outlay-----Subtotal</i>		0		0	
Program Number: 1 LEGISLATIVE	29,658	93,858	33,329	77,358	37,658

**General Fund
General Government
City Attorney**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		CITY ATTORNEY		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<i>Personnel Services-----Subtotal</i>		0	0	0	0
	<i>Supplies-----Subtotal</i>		0	0	0	0
01-0305-01-03	OTHER PROFESSIONAL SERVICES	49,527	27,700	26,982	20,000	20,000
01-0316-01-03	CONTRACTED SERVICES	39,400	45,600	25,648	45,600	84,000
01-0346-01-03	DUES & SUBSCRIPTION	4,767	4,500	2,430	4,725	4,861
	<i>Charges for service----Subtotal</i>	93,694	77,800	55,060	70,325	108,861
	<i>Capital outlay-----Subtotal</i>		0	0	0	0
Program Number: 3 CITY ATTORNEY		93,694	77,800	55,060	70,325	108,861

**General Fund
General Government
Administration**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		ADMINISTRATION		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-01-04	SALARIES-OFFICIALS & ADMIN	84,653	76,076	42,035	85,000	86,487
01-0106-01-04	SALARIES-OFFICE & CLERICAL	55,309	51,022	48,858	90,604	100,380
01-0109-01-04	SALARIES-OVERTIME		100			
01-0111-01-04	SALARIES-LONGEVITY	1,200	1,704		1,272	1,344
01-0122-01-04	TMRS	23,780	21,757	15,311	29,428	32,159
01-0133-01-04	FICA	10,011	10,136	6,829	12,259	13,659
01-0134-01-04	WORKER'S COMPENSATION	319	292	200	397	426
	<i>Personnel Services-----Subtotal</i>	175,272	161,087	113,233	218,960	234,455
01-0201-01-04	OFFICE SUPPLIES	1,498	1,500	500	1,000	1,000
	<i>Supplies-----Subtotal</i>	1,498	1,500	500	1,000	1,000
01-0304-01-04	TELEPHONE - CELLULAR	768	900	190	1,000	500
01-0311-01-04	TRANSPORTATION	3,840	3,600	2,694	3,000	5,400
01-0324-01-04	PRINTING & REPRODUCTION	3,664	5,500	1,835	4,000	4,000
01-0345-01-04	CONFERENCE & TRAINING	1,203	2,000		1,500	1,500
01-0346-01-04	DUES & SUBSCRIPTION	660	500	-7	500	0
01-0347-01-04	MISCELLANEOUS	304	100	104	100	100
	<i>Charges for service----Subtotal</i>	10,439	12,600	4,816	10,100	11,500
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 4 ADMINISTRATION		187,209	175,187	118,549	230,060	246,955

**General Fund
General Government
Human Resources**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		HUMAN RESOURCES		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-01-08	SALARIES-OFFICIALS & ADMIN	67,123	66,872	32,922	66,872	68,042
01-0106-01-08	SALARIES-OFFICE & CLERICAL	31,608	41,142		41,142	31,598
01-0109-01-08	SALARIES-OVERTIME		100		100	100
01-0110-01-08	SALARIES-PART/TIME & HOURLY	6,339	0	11,583		0
01-0111-01-08	SALARIES-LONGEVITY	1,032	1,056		1,152	2,016
01-0122-01-08	TMRS	16,552	18,123	5,484	18,072	17,084
01-0133-01-08	FICA	8,176	8,443	3,435	8,451	7,876
01-0134-01-08	WORKER'S COMPENSATION	265	243	123	243	226
	<i>Personnel Services-----Subtotal</i>	131,095	135,979	53,547	136,032	126,942
01-0201-01-08	OFFICE SUPPLIES	578	700	129	500	500
01-0205-01-08	FUEL, OIL & LUBE		0	72	2,000	1,000
01-0213-01-08	MOTOR VEHICLE	492	0	399	2,000	1,500
	<i>Supplies-----Subtotal</i>	1,070	700	600	4,500	3,000
01-0304-01-08	TELEPHONE-CELLULAR	1,091	1,310	456	1,310	1,310
01-0311-01-08	TRANSPORTATION	1,200	1,200	600	1,200	1,200
01-0323-01-08	SERVICE AGREEMENT-TECHNICAL	4,806	3,000	482	3,750	3,750
01-0324-01-08	PRINTING & REPRODUCTION		650	24	650	650
01-0345-01-08	CONFERENCE & TRAINING	1,019	1,500		1,500	1,200
01-0346-01-08	DUES & SUBSCRIPTION	722	1,375	38	1,375	1,000
01-0347-01-08	MISCELLANEOUS	223	100	3	100	100
01-0355-01-08	H/R-CIVIL SERVICE	20,430	13,000	1,621	14,500	14,500
	<i>Charges for service----Subtotal</i>	29,491	22,135	3,224	24,385	23,710
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 8 HUMAN RESOURCES		161,656	158,814	57,371	164,917	153,652

**General Fund
General Government
Purchasing**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		PURCHASING		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	Personnel Services-----Subtotal	0	0	0	0	0
	Supplies-----Subtotal	0	0	0	0	0
01-0305-01-13	PROFESSIONAL SERVICES	421				
01-0323-01-13	SERVICE AGREEMENTS-TECHNOLOGY	1,390	1,325	1,418	11,000	2,000
01-0345-01-13	CONFERENCE & TRAINING	270	1,500		1,500	500
01-0346-01-13	DUES & SUBSCRIPTIONS	225	140	125	140	140
	Charges for service----Subtotal	2,306	2,965	1,543	12,640	2,640
	Capital outlay-----Subtotal	0	0	0	0	0
Program Number: 13 PURCHASING		2,306	2,965	1,543	12,640	2,640
Department Number: 1 GENERAL GOVERNMENT		474,523	508,624	265,852	555,300	549,766

CITY SECRETARY/FINANCE

Within the City Secretary/Finance budget are line-item budgets for several functions that provide various services to citizens and the City departments.

Finance

The mission of the Finance Department is to provide timely, complete and accurate financial information to the City Commission, City Manager and all departments and to properly safeguard the assets of the City. Responsibilities of the department include:

- preparation of financial statements, reports and schedules ensuring compliance with generally accepted accounting principles (GAAP)
- accounts payable, accounts receivable, payroll and general ledger
- reconciliation of cash, investments and money market accounts
- coordination of information for the annual audit
- assisting with budget planning and preparation

City Secretary

The City Secretary Department is responsible for indexing and maintaining the City's permanent records. This office also responds to all open record requests. The City Secretary is responsible for the annual City Commission election and special elections.

Municipal Court

The Municipal Court budget funds the operation of the City's court. Municipal Court processes citations, collects fines and conducts court proceedings.

Note: The City Secretary/Finance Director also oversees the Water Billing Department in Water Utilities.

General Fund
City Secretary/Finance
Finance

Fund: 1 GENERAL FUND		CITY SECRETARY/FINANCE		FINANCE		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-02-02	SALARIES-OFFICIAL & ADMIN	42,000	41,839	20,598	41,839	42,571
01-0106-02-02	SALARIES-OFFICE & CLERICAL	118,477	117,915	58,102	118,019	120,083
01-0109-02-02	SALARIES-OVERTIME		500		500	500
01-0111-02-02	SALARIES-LONGEVITY	1,008	840		984	1,128
01-0122-02-02	TMRS	26,967	26,944	13,121	26,886	27,786
01-0133-02-02	FICA	11,509	12,553	5,739	12,572	12,797
01-0134-02-02	WORKER'S COMPENSATION	394	361	183	362	368
	<i>Personnel Services-----Subtotal</i>	200,355	200,952	97,743	201,162	205,233
01-0201-02-02	OFFICE SUPPLIES	5,272	4,000	1,976	4,500	4,500
	<i>Supplies-----Subtotal</i>	5,272	4,000	1,976	4,500	4,500
01-0304-02-02	TELEPHONE - CELLULAR	1,051		355	993	993
01-0305-02-02	OTHER PROFESSIONAL SERVICES	725	1,900	102	1,500	1,500
01-0311-02-02	TRANSPORTATION	3,000	3,000	1,500	3,000	3,000
01-0323-02-02	SERVICE AGREEMENTS-TECHNICAL	8,510	13,900	8,681	17,500	17,500
01-0324-02-02	PRINTING & REPRODUCTION	534	500	422	500	500
01-0342-02-02	REPAIR & MAINTENANCE EQUIPMENT		1,000		1,000	1,000
01-0345-02-02	CONFERENCE & TRAINING	1,784	2,000	39	2,000	2,500
01-0346-02-02	DUES & SUBSCRIPTION	66	707	75	707	707
01-0347-02-02	MISCELLANEOUS	125	0	308		
	<i>Charges for service----Subtotal</i>	15,795	23,007	11,482	27,200	27,700
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 2 ACCOUNTING		221,422	227,959	111,201	232,862	237,433

General Fund
City Secretary/Finance
City Secretary

Fund: 1 GENERAL FUND		CITY SECRETARY/FINANCE		CITY SECRETARY		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-02-03	SALARIES-OFFICIAL & ADMIN	42,000	41,839	20,598	41,839	42,571
01-0103-02-03	SALARIES-TECHNICIAN	20,859	20,634	10,230	20,779	21,143
01-0109-02-03	SALARIES-OVERTIME		200		200	200
01-0111-02-03	SALARIES-LONGEVITY		168		216	264
01-0122-02-03	TMRS	10,798	10,811	5,289	10,803	11,158
01-0133-02-03	FICA	5,026	5,037	2,467	5,052	5,139
01-0134-02-03	WORKER'S COMPENSATION	158	145	73	145	148
	<i>Personnel Services-----Subtotal</i>	78,841	78,834	38,657	79,034	80,623
01-0201-02-03	OFFICE SUPPLIES	621	203	80	1,740	1,740
	<i>Supplies-----Subtotal</i>	621	203	80	1,740	1,740
01-0311-02-03	TRANSPORTATION	3,000	3,000	1,500	3,000	3,000
01-0345-02-03	CONFERENCE & TRAINING	2,535	1,000		1,000	3,000
01-0346-02-03	DUES & SUBSCRIPTION	1,475	300	870	1,000	1,000
	<i>Charges for service----Subtotal</i>	7,010	4,300	2,370	5,000	7,000
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 3 CITY SECRETARY		86,472	83,337	41,107	85,774	89,363

**General Fund
City Secretary/Finance
Municipal Court**

Fund: 1 GENERAL FUND CITY SECRETARY/FINANCE		MUNICIPAL COURT				
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-02-05	SALARIES-OFFICIALS & ADMIN	68,938	96,346	24,863	55,162	51,386
01-0102-02-05	SALARIES-PROFESSIONAL	40,133	39,980	19,682	39,980	39,980
01-0106-02-05	SALARIES-OFFICE & CLERICAL	68,734	67,350	33,710	68,474	69,671
01-0109-02-05	SALARIES-OVERTIME	868	200		200	200
01-0111-02-05	SALARIES-LONGEVITY	2,432	3,168		2,544	1,968
01-0122-02-05	TMRS	23,107	27,481	9,583	20,676	20,468
01-0133-02-05	FICA	13,821	15,862	5,964	12,726	12,485
01-0134-02-05	WORKER'S COMPENSATION	498	456	185	366	358
01-0163-02-05	WEAPON REPLACEMENT ALLOWANCE		300		0	
	<i>Personnel Services-----Subtotal</i>	218,531	251,143	93,987	200,128	196,516
01-0201-02-05	OFFICE SUPPLIES	2,064	1,000	525	1,000	1,250
01-0205-02-05	FUEL, OIL & LUBE	486	1,570		0	0
01-0206-02-05	CLOTHING		150		0	0
01-0213-02-05	MOTOR VEHICLE		750		0	0
	<i>Supplies-----Subtotal</i>	2,550	3,470	525	1,000	1,250
01-0304-02-05	TELEPHONE - CELLULAR	651	0	157	820	820
01-0305-02-05	OTHER PROFESSIONAL SERVICES	300	500	300	500	1,200
01-0324-02-05	PRINT & REPRODUCTION	387	800		800	800
01-0345-02-05	CONFERENCE & TRAINING	682	1,600	581		3,000
01-0346-02-05	DUES & SUBSCRIPTION	35	180		180	180
01-0347-02-05	MISCELLANEOUS	201	0	-36		500
01-0351-02-05	LAUNDRY SERVICE	255	900		250	0
	<i>Charges for service----Subtotal</i>	2,511	3,980	1,002	2,550	6,500
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 5 MUNICIPAL COURT		223,592	258,593	95,514	203,678	204,266
Department Number: 2 CITY SECRETARY/FINANCE		531,486	569,889	247,822	522,314	531,062

POLICE DEPARTMENT

The Marshall Police Department's Mission is to provide public safety and service.

We are dedicated to the reduction of crime and fear of crime. We are dedicated to improving the quality of life for our citizens. We are professional, ethical, compassionate, and respectful.

We are visionary and committed to partnering with our community in working together to create adaptive solutions.

The Marshall Police Department works continually to preserve public safety and quality of life within the City of Marshall, to respond effectively to the changing needs of the community, and to promote mutual respect between the Police Department and the people we serve.

The Marshall Police Department works to preserve a high quality of life and feeling of safety for the City's diverse population, all members of the Marshall Police Department are committed to serve with professionalism, respect and concern for the community. To optimize the use of police resources, the Marshall Police Department balances firm and quick response to all forms of crime with crime prevention approaches and community involvement in addressing specific problems.

The Marshall Police Department's philosophy and work processes reflect modern, quality law enforcement concepts and technology, involving every member of the Marshall Police Department in an effort to continually improve all areas of administration and operations. Quality leadership at all levels reflects the Marshall Police Department's commitment to a strong work ethic, while valuing diversity, promoting effective policing methods and through training, enhance and maintain the flexibility to serve the public.

The Marshall Police Department constantly strives for effectiveness in preventing and fighting crime, for effective collaboration with other city departments, and for providing leadership and support for regional law enforcement efforts through several task force commitments. To this end, the Marshall Police Department recruits, hires, trains, supports and retains qualified personnel as sworn and civilian members as a progressive law enforcement agency.

The divisions of the Police Department are Administrative (titled Special Services in the line-item budget), Patrol, and Investigative (titled Criminal Investigation in the line-item budget). The City's Animal Control Division is also assigned to the Police Department. The Marshall Police Department features many specialized "Divisions" to increase the overall effectiveness of the Department. Specialized Divisions consist of the Crime Scene Unit, Special Response Team (S.R.T.), a Hostage Negotiation Unit, Police Canine Units, Narcotics Unit, Traffic Division, and specially trained Juvenile Investigators. The Marshall Police Department also supports the Crime Stoppers and Community Policing Programs.

General Fund Police-Special Services

Fund: 1 GENERAL FUND

POLICE

SPECIAL SERVICES

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-03-02	SALARIES-OFFICIAL & ADMIN	95,380	95,014	46,776	95,014	96,676
01-0102-03-02	SALARIES-PROFESSIONAL	58,240	0	66,010	135,200	135,200
01-0103-03-02	SALARIES-TECHNICIAN	10,470	38,854		0	
01-0106-03-02	SALARIES-OFFICE & CLERICAL	411,035	431,475	186,473	433,306	438,006
01-0109-03-02	SALARIES-OVERTIME	38,595	3,403	14,238	10,903	10,903
01-0111-03-02	SALARIES-LONGEVITY	8,200	6,864		8,820	8,484
01-0112-03-02	SALARIES-INCENTIVE	3,960	2,220	3,072	6,240	6,240
01-0113-03-02	UNIFORM ALLOWANCES	1,356	720	1,044	1,440	1,440
01-0115-03-02	SPECIAL ASSIGNMENT PAY	1,527	834	1,231	3,334	5,834
01-0122-03-02	TMRS	104,682	96,206	52,654	114,783	117,953
01-0130-03-02	RELIEF FUND PAYMENT	94	84	52	84	84
01-0133-03-02	FICA	37,655	38,339	16,714	38,171	38,714
01-0134-03-02	WORKER'S COMPENSATION	3,133	2,869	3,054	6,051	4,684
01-0163-03-02	WEAPON REPLACEMENT ALLOWANCE	1,350	525		1,350	1,350
	<i>Personnel Services-----Subtotal</i>	775,677	717,407	391,318	854,696	865,568
01-0201-03-02	OFFICE SUPPLIES	15,789	12,500	131	12,500	10,000
01-0205-03-02	FUEL, OIL & LUBE	672	0	153		800
01-0206-03-02	CLOTHING	142	0	97		0
01-0213-03-02	MOTOR VEHICLE	244	0	24		0
01-0217-03-02	OTHER SUPPLIES	1,908	348	530	400	1,266
01-0218-03-02	SMALL TOOLS & MINOR EQUIPMENT	100	174		174	174
01-0223-03-02	WELFARE & MORALE	1,377	0	133	1,250	750
01-0225-03-02	TACTICAL		4,500	748	4,500	8,000
	<i>Supplies-----Subtotal</i>	20,232	17,522	1,816	18,824	20,990
01-0304-03-02	TELEPHONE-CELLULAR	17,870	13,050	7,867	14,000	17,900
01-0305-03-02	OTHER PROFESSIONAL SERVICES	3,158	2,045	7,258	1,800	1,800
01-0306-03-02	DRUG TESTING	152	0	40		750
01-0309-03-02	RADIO REPAIRS	5,407	4,100	735	4,100	4,100
01-0311-03-02	TRANSPORTATION	6,000	6,000	3,000	6,000	6,000
01-0315-03-02	PRE-EMPLOY TESTING-NON CIVIL SERV	200		190		500
01-0317-03-02	ACCREDITATION/RECOGNITION	1,600	0	1,600	1,600	1,600
01-0323-03-02	SERVICE AGREEMENTS-TECHNICAL	51,246	29,154	39,642	60,000	92,452
01-0324-03-02	PRINTING & REPRODUCTION	1,315	1,827	1,407	1,827	1,500
01-0340-03-02	REPAIR & MAINTENANCE-BUILDINGS	3,604	0	38		0
01-0342-03-02	REPAIR & MAINTENANCE EQUIPMENT	309	1,566		1,566	1,300
01-0344-03-02	RENTALS	15	348		348	348
01-0345-03-02	CONFERENCE & TRAINING	6,724	3,480	2,200	3,000	2,200

**General Fund
Police-Special Services**

Fund: 1 GENERAL FUND

POLICE

SPECIAL SERVICES

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0346-03-02 DUES & SUBSCRIPTION	1,405	261	879	865	915
01-0347-03-02 MISCELLANEOUS	1,775	1,000	334	1,000	1,000
01-0359-03-02 JAIL CONTRACT	28,972	40,020	7,148	40,020	40,020
<i>Charges for service----Subtotal</i>	129,752	102,851	72,338	136,126	172,385
 <i>Capital outlay-----Subtotal</i>	 0	 0	 0	 0	 0
 Program Number: 2 SPECIAL SERVICES	 925,661	 837,780	 465,472	 1,009,646	 1,058,943

**General Fund
Police-Patrol**

Fund: 1 GENERAL FUND

POLICE

PATROL

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-03-03	SALARIES-PROFESSIONAL	369,928	415,376	167,843	343,866	345,413
01-0103-03-03	SALARIES-TECHNICIAN	224,411	369,866	60,989	244,192	244,192
01-0104-03-03	SALARIES-PROTECTIVE SERVICE	1,181,649	1,227,366	683,235	1,330,826	1,337,537
01-0109-03-03	SALARIES-OVERTIME	97,278	25,153	41,949	40,653	40,653
01-0111-03-03	SALARIES-LONGEVITY	14,141	18,516	110	15,520	16,812
01-0112-03-03	SALARIES-INCENTIVE	34,234	43,692	15,112	30,120	30,120
01-0115-03-03	SPECIAL ASSIGNMENT PAY	15,737	9,050	9,590	9,050	1,550
01-0122-03-03	TMRS	323,055	349,663	160,136	332,789	338,217
01-0130-03-03	RELIEF FUND PAYMENT	318	252	170	253	253
01-0133-03-03	FICA	28,451	30,878	15,834	29,496	29,525
01-0134-03-03	WORKER'S COMPENSATION	40,509	37,100	21,610	42,815	30,840
01-0163-03-03	WEAPON REPLACEMENT ALLOWANCE	15,750	20,475		19,950	19,950
01-0165-03-03	OVERTIME REIMBURSEMENT	-24,969		-4,316		
	<i>Personnel Services-----Subtotal</i>	2,320,492	2,547,387	1,172,262	2,439,530	2,435,062
01-0205-03-03	FUEL, OIL & LUBE	85,918	73,300	30,808	86,668	86,668
01-0206-03-03	CLOTHING	14,972	9,000	15,935	9,750	9,750
01-0213-03-03	MOTOR VEHICLE	61,808	13,000	20,007	45,000	58,527
01-0214-03-03	POLICE CAR GRAPHIC SUPPLIES	1,835		360		0
01-0216-03-03	IN CAR MEDIA	125				8,000
01-0217-03-03	OTHER SUPPLIES	1,200	696	226	800	15,800
01-0218-03-03	SMALL TOOLS & MINOR EQUIPMENT	10,716		217	1,500	1,500
01-0224-03-03	AMMUNITION	8,365	6,491	21	6,000	6,660
01-0228-03-03	PERSONNEL PROTECTIVE EQUIPMENT	1,933	8,000			4,000
	<i>Supplies-----Subtotal</i>	186,872	110,487	67,574	149,718	190,905
01-0306-03-03	DRUG TESTING	100		35		750
01-0309-03-03	RADIO REPAIRS	2,091	3,480	219	4,000	4,000
01-0332-03-03	LIABILITY INSURANCE	30,485	41,425	13,048	41,425	41,425
01-0342-03-03	REPAIR & MAINTENANCE EQUIPMENT	7,340	3,000	3,576	3,000	3,000
01-0345-03-03	CONFERENCE & TRAINING	8,084	12,000	3,807	12,000	10,000
01-0346-03-03	DUES & SUBSCRIPTIONS	870			1,000	1,190
01-0347-03-03	MISCELLANEOUS	1,136	2,349	27	2,000	2,000
01-0351-03-03	LAUNDRY SERVICE	652	1,740	385	1,740	1,740
	<i>Charges for service----Subtotal</i>	50,758	63,994	21,097	65,165	64,105

General Fund Police-Patrol

Fund: 1 GENERAL FUND

POLICE

PATROL

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0425-03-03 CARS & TRUCKS	612,297			90,000	
01-0460-03-03 LEASE/PURCHASE PAYMENTS	304,103	314,804		216,404	216,404
01-0490-03-03 NON DEPRECIABLE CAPITAL ITEMS	22,624				
Capital outlay-----Subtotal	939,024	314,804	0	306,404	216,404
Program Number: 3 PATROL	3,497,146	3,036,672	1,260,933	2,960,817	2,906,476

General Fund Police-Criminal Investigation

Fund: 1 GENERAL FUND		POLICE		CRIMINAL INVESTIGATION		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-03-04	SALARIES-PROFESSIONAL	201,832	212,576	71,373	144,976	147,876
01-0103-03-04	SALARIES-TECHNICIAN	184,720	61,942	119,979	247,770	252,725
01-0104-03-04	SALARIES-PROTECTIVE SERVICE	344,841	411,133	149,205	354,016	356,755
01-0106-03-04	SALARIES-OFFICE & CLERICAL	28,000	27,893	13,732	27,893	28,381
01-0109-03-04	SALARIES-OVERTIME	22,036	10,413	12,251	11,913	11,913
01-0111-03-04	SALARIES-LONGEVITY	8,972	9,060		9,552	9,772
01-0112-03-04	SALARIES-INCENTIVE	21,306	19,152	10,279	21,480	20,880
01-0113-03-04	UNIFORM ALLOWANCES	8,772	8,640	3,828	7,200	7,920
01-0115-03-04	SPECIAL ASSIGNMENT PAY	1,433	2,500			
01-0122-03-04	TMRS	135,788	126,370	62,274	136,054	140,030
01-0130-03-04	RELIEF FUND PAYMENTS	107	96	46	96	96
01-0133-03-04	FICA	13,525	12,921	6,249	13,824	14,022
01-0134-03-04	WORKER'S COMPENSATION	14,802	13,556	9,223	18,272	11,947
01-0163-03-04	WEAPON REPLACEMENT ALLOWANCE	6,300	6,300		6,825	6,825
01-0165-03-04	OVERTIME REIMBURSEMENT	-840				
	<i>Personnel Services-----Subtotal</i>	991,594	922,552	458,439	999,871	1,009,142
01-0205-03-04	FUEL, OIL & LUBE	21,896	17,410	7,878	19,810	19,810
01-0213-03-04	MOTOR VEHICLE	3,779	4,000	1,252	6,000	5,000
01-0217-03-04	OTHER SUPPLIES		261	567	261	261
01-0218-03-04	SMALL TOOLS & MINOR EQUIPMENT	2,840	3,050	977	2,000	2,000
	<i>Supplies-----Subtotal</i>	28,515	24,721	10,674	28,071	27,071
01-0309-03-04	RADIO REPAIRS					
01-0312-03-04	GENERAL ADVERTISING					
01-0342-03-04	REPAIR & MAINTENANCE EQUIPMENT		830		830	830
01-0345-03-04	CONFERENCE & TRAINING	7,679	9,000	2,120	8,000	10,000
01-0346-03-04	DUES & SUBSCRIPTION	3,299		620	3,450	3,000
01-0347-03-04	MISCELLANEOUS	427	2,175	-88	1,175	1,000
	<i>Charges for service----Subtotal</i>	11,405	12,005	2,652	13,455	14,830
01-0440-03-04	OTHER MACHINERY & EQUIPMENT	5,890				
	<i>Capital outlay-----Subtotal</i>	5,890				
Program Number: 4 CRIMINAL INVESTIGATION		1,037,404	959,278	471,765	1,041,397	1,051,043

General Fund Police-Animal Control

Fund: 1 GENERAL FUND		POLICE		ANIMAL CONTROL		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0103-03-05	SALARIES-TECHNICIAN	92,338	98,238	47,104	94,869	97,353
01-0109-03-05	SALARIES-OVERTIME	3,182	2,778	691	3,889	3,889
01-0111-03-05	SALARIES-LONGEVITY	560	912		672	816
01-0122-03-05	TMRS	15,750	16,737	7,819	16,267	16,952
01-0130-03-05	RELIEF FUND PAYMENTS	31	0	17		0
01-0133-03-05	FICA	7,318	7,798	3,656	7,606	7,807
01-0134-03-05	WORKER'S COMPENSATION	2,628	2,407	1,459	2,890	2,142
	<i>Personnel Services-----Subtotal</i>	121,807	128,870	60,746	126,193	128,959
01-0201-03-05	OFFICE SUPPLIES	266	500	84	500	500
01-0203-03-05	MEDICAL & CHEMICAL	4,624	3,000	679	5,000	5,000
01-0205-03-05	FUEL, OIL & LUBE	2,396	2,450	908	2,450	2,450
01-0206-03-05	CLOTHING	875	348		348	348
01-0207-03-05	ANIMAL FOOD	3,481	1,740	461	1,740	1,740
01-0213-03-05	MOTOR VEHICLE	336	2,500	87	2,500	2,500
01-0217-03-05	OTHER SUPPLIES	40	348		348	348
01-0218-03-05	SMALL TOOLS & MINOR EQUIPMENT	516	1,000		500	500
	<i>Supplies-----Subtotal</i>	12,534	11,886	2,219	13,386	13,386
01-0340-03-05	REPAIR & MAINTENANCE BUILDINGS	1,839	0	145		0
01-0342-03-05	REPAIR & MAINTENANCE EQUIPMENT		348		348	348
01-0345-03-05	CONFERENCE & TRAINING	1,414	261	337	1,000	1,000
01-0347-03-05	MISCELLANEOUS	126	348	129	348	348
	<i>Charges for service----Subtotal</i>	3,379	957	611	1,696	1,696
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 5 ANIMAL CONTROL		137,720	141,713	63,576	141,275	144,041
Department Number: 3 POLICE		5,597,931	4,975,443	2,261,746	5,153,135	5,160,503

FIRE DEPARTMENT

The mission of the Marshall Fire Department is to serve the citizens of Marshall by providing the highest level of Fire Prevention, Fire Suppression, Emergency Medical Services and Emergency Management Coordination through professionalism and compassion.

The primary mid-range goal is to replace and/or relocate our two current substations. At 50 years old each, our current substations bring about many ADA, gender and modernization issues that must be addressed soon.

The primary long-range goal remains the addition of a fire station in the Marshall Business Park area.

Goals of the Fire Department are to continue to meet national and state recommended staffing levels for firefighting operations and make improvements toward better communications and safer work environments for our personnel.

Our current long range goals are to build a training facility adequate to meet the needs of our firefighters as well as the upgrades and potential relocation of our substations in an effort to better meet the needs of our community.

The major responsibilities of the Marshall Fire Department are: Fire Prevention, Fire Suppression, Emergency Medical Services and Emergency Management Coordination.

The Fire Department also undertakes many other specialized duties including rescue and hazardous materials response.

General Fund
Fire - Fire Prevention

Fund: 1 GENERAL FUND

FIRE

FIRE PREVENTION

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-04-01	SALARIES-PROFESSIONAL	113,316	112,898	55,572	112,882	115,139
01-0109-04-01	SALARIES-OVERTIME		2,000		2,000	2,000
01-0111-04-01	SALARIES-LONGEVITY	1,648	1,648		1,744	1,840
01-0112-04-01	SALARIES-INCENTIVE	11,284	9,600	4,726	9,600	9,600
01-0113-04-01	UNIFORM ALLOWANCE	360	0			
01-0115-04-01	SPECIAL ASSIGNMENT PAY	16,062	12,000	7,877	12,000	12,000
01-0129-04-01	RELIEF FUND PAYMENTS	54	52	26	52	52
01-0132-04-01	FIREMEN RELIEF & RETIREMENT	28,500	27,472	13,499	27,577	29,459
01-0133-04-01	FICA	1,992	2,012	983	2,020	2,054
01-0134-04-01	WORKER'S COMPENSATION	2,033	1,862	1,533	3,037	2,338
01-0163-04-01	WEAPON REPLACEMENT ALLOWANCE	1,050	600		1,050	1,050
	<i>Personnel Services-----Subtotal</i>	176,299	170,144	84,216	171,962	175,532
01-0201-04-01	OFFICE SUPPLIES		100	75	100	100
01-0205-04-01	FUEL, OIL & LUBE	760	665	297	665	665
01-0206-04-01	CLOTHING	39	100		100	100
01-0213-04-01	MOTOR VEHICLE	928	500	23	2,500	2,500
01-0217-04-01	OTHER SUPPLIES	33	200		200	200
01-0218-04-01	SMALL TOOLS & MINOR EQUIPMENT	60	400	31	300	200
	<i>Supplies-----Subtotal</i>	1,820	1,965	426	3,865	3,765
01-0309-04-01	RADIO REPAIRS		100		100	100
01-0324-04-01	PRINTING & REPRODUCTION	346	1,500	413	1,000	750
01-0342-04-01	REPAIR & MAINTENANCE EQUIPMENT		100		100	100
01-0345-04-01	CONFERENCE & TRAINING	784	1,000	759	850	850
01-0346-04-01	DUES & SUBSCRIPTION	1,495	600	1,346	600	1,400
01-0347-04-01	MISCELLANEOUS	400	50		50	50
	<i>Charges for service----Subtotal</i>	3,025	3,350	2,518	2,700	3,250
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1	FIRE PREVENTION	181,144	175,459	87,160	178,527	182,547

General Fund Fire - Fire Suppression

Fund: 1 GENERAL FUND

FIRE

FIRE SUPPRESSION

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-04-02	SALARIES-OFFICIALS & ADMIN	95,380	95,014	46,776	95,014	177,056
01-0102-04-02	SALARIES-PROFESSIONAL	392,666	401,244	194,583	395,246	405,123
01-0103-04-02	SALARIES-TECHNICIAN	223,377	179,250	115,624	225,123	107,998
01-0104-04-02	SALARIES-PROTECTIVE SERVICE	881,338	839,996	423,065	788,482	835,424
01-0109-04-02	SALARIES-OVERTIME	9,478	3,895	7,982	6,000	6,000
01-0111-04-02	SALARIES-LONGEVITY	13,050	12,892	131	12,036	12,576
01-0112-04-02	SALARIES-INCENTIVE	121,152	123,288	60,460	101,976	93,096
01-0113-04-02	UNIFORM ALLOWANCE	1,104	1,440	696	1,440	1,440
01-0118-04-02	PREMIUM PAY	43,476	39,390	21,833	38,302	38,581
01-0119-04-02	STEP PAY	6,367	7,000	1,879	7,000	7,000
01-0129-04-02	RELIEF FUND PAYMENTS	826	870	407	870	870
01-0132-04-02	FIREMEN RELIEF & RETIREMENT	362,012	338,933	173,601	332,484	352,121
01-0133-04-02	FICA	25,648	24,821	12,507	24,349	24,547
01-0134-04-02	WORKER'S COMPENSATION	25,081	22,970	18,484	36,621	27,952
01-0163-04-02	WEAPON REPLACEMENT ALLOW	525	300	0	525	525
01-0165-04-02	OVERTIME REIMBURSEMENT	-9,110		-4,800		
	<i>Personnel Services-----Subtotal</i>	2,192,370	2,091,303	1,073,228	2,065,468	2,090,309
01-0201-04-02	OFFICE SUPPLIES	1,121	1,195	338	800	800
01-0202-04-02	AGRICULTURE		150	45	150	150
01-0203-04-02	MEDICAL & CHEMICAL	337	0		0	
01-0205-04-02	FUEL, OIL & LUBE	18,257	14,600	5,876	17,592	17,592
01-0206-04-02	CLOTHING	16,459	15,000	15,201	18,600	18,600
01-0208-04-02	FOOD SUPPLIES	130	150		150	150
01-0212-04-02	ELECTRICAL SUPPLIES		50		50	50
01-0213-04-02	MOTOR VEHICLE	86,202	24,000	67,836	45,000	55,000
01-0217-04-02	OTHER SUPPLIES	1,920	500	1,334	1,500	1,500
01-0218-04-02	SMALL TOOLS & MINOR EQUIPMENT	1,518	1,000	434	2,000	2,000
01-0223-04-02	FIRE HOSE / ACCESSORIES SUPPLIES	3,119	3,000	3,100	3,000	3,000
01-0226-04-02	HAZARD MATERIAL SUPPLIES	1,522	1,700	1,101	1,500	1,500
01-0228-04-02	PERSONNEL PROTECTIVE EQUIPMENT	13,251	12,000	86	16,000	14,000
	<i>Supplies-----Subtotal</i>	143,836	73,345	95,351	106,342	114,342
01-0301-04-02	AUDIT SERVICES	8,850	11,000		11,000	11,000
01-0304-04-02	TELEPHONE - CELLULAR	5,267	6,360	1,891	6,360	6,360
01-0306-04-02	DRUG TESTING	152	200	35	200	200
01-0307-04-02	CHRONIC DISEASE PREVENTION		200		1,000	750
01-0309-04-02	RADIO REPAIRS	17	500	137	500	400
01-0311-04-02	TRANSPORTATION	8,073	8,073	4,037	8,073	8,073

General Fund Fire - Fire Suppression

Fund: 1 GENERAL FUND

FIRE

FIRE SUPPRESSION

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0322-04-02	SERVICE AGREEMENTS-OTHER	2,339		1,302	2,520	2,520
01-0323-04-02	SERVICE AGREEMENTS-TECHNOLOGY	3,303	4,100	3,711	4,100	3,900
01-0324-04-02	PRINTING & REPRODUCTION	291	200	-16	200	300
01-0342-04-02	REPAIR & MAINTENANCE EQUIPMENT	10,487	1,000	9,768	10,000	10,000
01-0344-04-02	RENTALS	3,664	2,000	712	2,000	3,350
01-0345-04-02	CONFERENCE & TRAINING	19,575	11,000	4,907	13,500	13,500
01-0346-04-02	DUES & SUBSCRIPTION	684	950	1,030	1,382	1,382
01-0347-04-02	MISCELLANEOUS	504	225	35	275	275
	<i>Charges for service----Subtotal</i>	63,206	45,808	27,549	61,110	62,010
01-0458-04-02	EQUIPMENT REPLACEMENT FUND		48,265	24,134	48,265	48,265
01-0460-04-02	LEASE/PURCHASE PAYMENTS	126,189	167,446	123,933	123,970	119,485
	<i>Capital outlay-----Subtotal</i>	126,189	215,711	148,067	172,235	167,750
Program Number: 2 FIRE SUPPRESSION		2,525,601	2,426,167	1,344,195	2,405,155	2,434,411

General Fund Fire - Emergency Medical Services

Fund: 1 GENERAL FUND

FIRE

EMERGENCY MEDICAL SERVICES

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-04-03	SALARIES-PROFESSIONAL	246,177	243,647	121,770	247,345	253,537
01-0103-04-03	SALARIES-TECHNICIAN	157,437	158,850	77,883	158,850	214,452
01-0104-04-03	SALARIES-PROTECTIVE SERVICE	403,343	496,814	185,169	493,904	457,961
01-0106-04-03	SALARIES-OFFICE & CLERICAL	35,368	34,903	17,203	34,903	35,513
01-0109-04-03	SALARIES-OVERTIME	6,595	4,500	2,815	4,500	4,500
01-0111-04-03	SALARIES-LONGEVITY	7,316	9,904		10,432	11,268
01-0112-04-03	SALARIES-INCENTIVE PAY	63,389	82,280	30,655	85,296	84,756
01-0115-04-03	SPECIAL ASSIGNMENT PAY		22,487		26,487	26,487
01-0118-04-03	PREMIUM PAY	16,819	24,539	8,144	24,582	25,224
01-0119-04-03	STEP PAY	13,534	2,400	4,618	2,400	2,400
01-0122-04-03	TMRS	5,923	5,857	2,814	5,844	6,042
01-0129-04-03	RELIEF FUND PAYMENTS	392	335	189	335	335
01-0132-04-03	FIREMEN RELIEF & RETIREMENT	177,594	206,842	85,349	208,490	224,582
01-0133-04-03	FICA	14,483	17,876	7,319	18,001	18,439
01-0134-04-03	WORKER'S COMPENSATION	15,392	14,097	11,630	23,042	17,909
01-0166-04-03	SALARY SAVINGS NON EMER TRSF		-46,961		-46,961	-46,961
01-0167-04-03	OVERTIME SAVINGS NON EMER TRSF		-2,434		-2,434	-2,434
	<i>Personnel Services-----Subtotal</i>	1,163,762	1,275,936	555,558	1,295,016	1,334,010
01-0201-04-03	OFFICE SUPPLIES	914	600	873	1,000	1,000
01-0203-04-03	MEDICAL & CHEMICAL	60,200	54,000	41,088	54,000	70,000
01-0205-04-03	FUEL, OIL & LUBE	29,933	20,000	11,232	28,000	27,000
01-0208-04-03	FOOD SUPPLIES		100		100	100
01-0213-04-03	MOTOR VEHICLE	44,263	37,000	15,552	45,000	35,000
01-0217-04-03	OTHER SUPPLIES	657	100		1,500	1,500
01-0218-04-03	SMALL TOOLS & MINOR EQUIPMENT	1,292	1,000	4,073	1,000	1,000
01-0229-04-03	EXPENSE REDUCTION SAVINGS-ESD		-38,000		-38,000	
	<i>Supplies-----Subtotal</i>	137,259	74,800	72,818	92,600	135,600
01-0305-04-03	EMERGENCY DOCTOR CONTRACT	18,000	18,600	9,000	18,600	18,600
01-0306-04-03	DRUG TESTING		100		100	100
01-0307-04-03	CHRONIC DISEASE PREVENTION	539	550		550	550
01-0309-04-03	RADIO REPAIRS	28	200		200	200
01-0316-04-03	CONTRACTED SERVICES	108,998	87,000	55,873	102,000	112,000
01-0322-04-03	SERVICE AGREEMENT - OTHER	6,903	11,000	11,739	11,000	11,000
01-0342-04-03	REPAIR & MAINTENANCE EQUIPMENT	134	500	1,925	500	500
01-0345-04-03	CONFERENCE & TRAINING	5,817	2,000	4,683	8,500	7,000
01-0346-04-03	DUES & SUBSCRIPTION	296	500	180	932	932
01-0347-04-03	MISCELLANEOUS		75		500	500
	<i>Charges for service----Subtotal</i>	140,715	120,525	83,400	142,882	151,382

**General Fund
Fire - Emergency Medical Services**

Fund: 1 GENERAL FUND

FIRE

EMERGENCY MEDICAL SERVICES

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0440-04-03 OTHER MACHINERY & EQUIPMENT			14,674	17,500	
<i>Capital outlay-----Subtotal</i>	0	0	14,674	17,500	0
Program Number: 3 EMERGENCY MEDICAL SERVICES	1,441,736	1,471,261	726,450	1,547,998	1,620,992

General Fund
Fire - Emergency Management

Fund: 1 GENERAL FUND	FIRE	EMERGENCY MANAGEMENT				
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0132-04-04	FIREMEN RELIEF & RETIREMENT	420	421	246	421	442
01-0133-04-04	FICA	31	31	18	31	31
01-0134-04-04	WORKER'S COMPENSATION	31	28	23	46	35
	<i>Personnel Services-----Subtotal</i>	482	480	287	498	508
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0304-04-04	TELEPHONE-CELLULAR	912		380		0
01-0311-04-04	TRANSPORTATION	2,127	2,127	1,241	2,127	2,127
01-0323-04-04	SERVICE AGREEMENT-TECHNICAL	1,200	1,200		1,200	1,200
01-0334-04-04	INTERNET-SATELLITE SERVICE	5,621	4,015	1,325	4,015	4,015
01-0342-04-04	REPAIR & MAINTENANCE-SIREN	-31,379	4,000	6,828	5,000	5,000
01-0345-04-04	CONFERENCE & TRAINING		400		300	300
	<i>Charges for service----Subtotal</i>	-21,519	11,742	9,774	12,642	12,642
01-0440-04-04	OTHER MACHINERY & EQUIPMENT	43,540				
	<i>Capital outlay-----Subtotal</i>	43,540	0	0	0	0
Program Number: 4	EMERGENCY MANAGEMENT	22,503	12,222	10,061	13,140	13,150
Department Number: 4	FIRE	4,170,984	4,085,109	2,167,866	4,144,820	4,251,100

2021

PUBLIC WORKS DEPARTMENT

MISSION STATEMENT:

To make the City of Marshall the ideal place to live, work and play by delivering the most efficient, professional, and responsive services the residents, business owners and visitors expect.

Street Maintenance is responsible for providing and maintaining safe and convenient thoroughfares within the City of Marshall through professional service; providing a high level concrete and asphalt roadway maintenance, mosquito control services, roadway crack sealing programs, replacing and updating street signs, converting old street lighting to new LED lighting, striping of streets, walkways, and public parking areas, sweeping on public streets and traffic signal light maintenance.

2021 Goals and Objectives of Street Maintenance are as follows:

- Increase roadway maintenance program.
- Utilize updated repair methods and materials.
- Continue utilizing our work order program and expand its capabilities.
- Update annual street maintenance schedule, condition report and current/future improvement schedule utilizing StreetLogix software.
- Replace and add traffic control devices where needed based on current TxMUTCD standards.
- Increase spraying of right-of-ways to prevent vegetation growth.
- Inspecting all City operated traffic signals to ensure proper operation.

Sanitation Division (Contractual) Through the management of an existing contract, ensure that the existing hauler provides a high degree of customer service for environmentally friendly sanitation collection, recycling, and convenience station operations for city residents and businesses. The Sanitation Division is responsible for providing services through a program of contracted services.

2021 Goals and Objectives of the Sanitation Division are:

- Continue City-Wide Dump Days and Neighborhood Clean Sweep programs each quarter with emphasis on improving each event.
- Initiate an annual educational outreach to educate elementary grade students to recycle and reduce waste through our Keep Marshall Beautiful Program.
- Update solid waste and recycling management plan in accordance with the Texas Health and Safety Code.

Community Appearance/ Right-of-Way Maintenance is responsible for maintaining all City ROWs which includes trimming all vegetation along the roadside, pruning of trees and shrubs and maintaining lawn areas at various City property, maintaining the median and ROW of US 59 as well as other necessary activities related to Community Appearance/Right-of-Way Maintenance. This includes maintenance of US 59 and IH 20 interchange, lawn and trees at City buildings and ROWs as well as city owned cemeteries.

2021 Goals and Objectives of the Community Appearance/Right-of-Way Maintenance

- Increase litter control and landscaping projects on all roadways.
- Maintain all City building turf areas.
- Increase training as it relates to pesticide applications.
- Increase training related to turf management and proper tree/shrub care.
- Increase litter control\pickup throughout the City.
- Create a plan to manage the maintenance of Marshall and Greenwood Cemeteries in cooperation with the Harrison County Historical Commission and friends of the cemetery.

Parks Maintenance Division - maintains City parks and provides support services for organizations holding events at the parks. Parks division maintains the city's community park, five neighborhood parks, a nature park, a fishing pond, and a ball field sports complex.

2021 Goals and Objectives of Parks Maintenance

- Increase effective maintenance of all City parks.
- Assist the City Engineer in the creation of a Parks Master Plan to help provide for future park improvements.
- Continue to assist the Community Appearance\ROW Crew.

Information Technology

Information Technology plans and maintains the City's computer systems, web site, and network.

Buildings

The Buildings Department oversees the maintenance and operation of city-owned buildings.

Parks & Recreation

The Parks and Recreation Department maintains the city's community park, five neighborhood parks, a nature park, a fishing pond and a ball field sports complex.

The Recreation division provides oversight of the City's public swimming pool.

Miscellaneous Duties

The Support Services Department also is in charge of the Wrecker Management which consists of inspection and licensing of non-consensual towing and enforcement of all City ordinances dealing with the eight towing companies the Police Department utilizes.

The Support Services Superintendent along with the City Engineer is responsible for oversight of construction projects for the City.

**General Fund
Public Works - Streets**

Fund: 1 GENERAL FUND		PUBLIC WORKS		STREETS		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0107-05-02	SALARIES-SKILLED CRAFT	194,044	181,002	89,421	181,002	185,352
01-0108-05-02	SALARIES-SERVICE MAINTENANCE	118,745	110,926	33,796	111,571	142,750
01-0109-05-02	SALARIES-OVERTIME	14,763	11,080	3,739	11,080	11,080
01-0110-05-02	SALARIES-PART/TIME & HOURLY	10,126				
01-0111-05-02	SALARIES-LONGEVITY	3,472	3,696		3,984	3,648
01-0122-05-02	TMRS	54,062	50,361	20,770	50,329	56,944
01-0133-05-02	FICA	26,056	23,463	9,700	23,534	26,227
01-0134-05-02	WORKER'S COMPENSATION	13,342	12,219	6,469	12,817	8,097
	<i>Personnel Services-----Subtotal</i>	434,610	392,747	163,895	394,317	434,098
01-0201-05-02	OFFICE SUPPLIES	90	500	8	500	500
01-0203-05-02	MEDICAL & CHEMICAL	2,248	3,500	287	3,500	3,500
01-0205-05-02	FUEL, OIL & LUBE	42,664	30,000	14,219	30,000	30,000
01-0206-05-02	CLOTHING	3,150	4,000	1,625	4,000	4,300
01-0210-05-02	SIGN SUPPLIES	26,905	9,000	11,960	11,000	15,000
01-0213-05-02	MOTOR VEHICLE	57,807	35,000	19,192	35,000	35,000
01-0216-05-02	STREET MAINTENANCE	87,062	85,700	27,057	80,000	55,000
01-0217-05-02	OTHER SUPPLIES	1,129	500	16	1,000	1,000
01-0218-05-02	SMALL TOOLS & MINOR EQUIPMENT	3,491	1,500	460	2,000	2,000
01-0219-05-02	REPAIR & MAINTENANCE SUPPLIES	5,787	3,000	1,399	3,000	3,000
	<i>Supplies-----Subtotal</i>	230,333	172,700	76,223	170,000	149,300
01-0304-05-02	TELEPHONE - CELLULAR	1,166	1,600	676	1,600	1,300
01-0306-05-02	SPRAY CONTRACT		750	750	750	750
01-0308-05-02	TELEPHONE - LAND		100		100	100
01-0309-05-02	RADIO REPAIRS	53	500	26	500	500
01-0316-05-02	CONTRACTED SERVICES	65,418	30,000	761	22,500	22,500
01-0317-05-02	CONTRACTED SERV-MOSQUITO SPRAY	18,546	18,000	536	18,000	18,000
01-0324-05-02	PRINTING & REPRODUCTION		100	42	100	
01-0342-05-02	REPAIR & MAINTENANCE EQUIPMENT	3,055	1,500	458	1,500	1,500
01-0344-05-02	RENTALS	155	350		350	350
01-0345-05-02	CONFERENCE & TRAINING		450		300	300
01-0346-05-02	DUES & SUBSCRIPTION	200	200		200	200
01-0347-05-02	MISCELLANEOUS	1,538	500	256	300	300
01-0356-05-02	ELECTRIC SERVICE-STREET LIGHTS	301,852	175,000	150,872	175,000	350,000
01-0365-05-02	REPAIR & MAINT OF TRAFFIC SIGNAL	1,811				2,000
01-0366-05-02	REPAIR & MAINT STREET LIGHTS	18,954	20,000	11,435	20,000	20,000
	<i>Charges for service-----Subtotal</i>	412,748	249,050	165,812	241,200	417,800

**General Fund
Public Works - Streets**

Fund: 1 GENERAL FUND	PUBLIC WORKS	STREETS				
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0408-05-02	IMPROVEMENTS-STREETS	865,575	894,565	64,020	964,295	989,295
01-0408-05-02	OTHER MACHINERY & EQUIPMENT	62,209				
01-0458-05-02	EQUIPMENT REPLACEMENT FUND		6,403	3,200	6,402	6,402
01-0490-05-02	NON DEPRECIABLE CAPITAL ITEMS	310				
	<i>Capital outlay-----Subtotal</i>	928,094	900,968	67,220	970,697	995,697
Program Number: 2 STREETS		2,005,785	1,715,465	473,150	1,776,214	1,996,895

**General Fund
Public Works - Sanitation**

Fund: 1 GENERAL FUND		PUBLIC WORKS		SANITATION		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<i>Personnel Services-----Subtotal</i>	0	0	0	0	0
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0305-05-03	OTHER-SANITATION CONTRACT	2,583,785	3,012,750	1,322,755	2,760,576	2,760,576
01-0317-05-03	BRUSH & TREE DISPOSAL		6,000		6,000	6,000
01-0319-05-03	TIRE DISPOSAL	387	2,000	1,040	2,000	2,000
01-0342-05-03	CART REPAIR & REPLACEMENT	20,196	2,000		2,000	2,000
01-0347-05-03	MISCELLANEOUS	32				
01-0362-05-03	CONVENIENCE STATION REFUSE FEE	75,229	96,000	34,520	96,000	96,000
01-0399-05-03	BAD DEBT EXPENSE	3,071	0			
	<i>Charges for service----Subtotal</i>	2,682,700	3,118,750	1,358,315	2,866,576	2,866,576
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 3 SANITATION		2,682,700	3,118,750	1,358,315	2,866,576	2,866,576

General Fund

Public Works - Community Appearance/ROW Maintenance

Fund: 1 GENERAL FUND		PUBLIC WORKS		COMMUNITY APPEARANCE/ROW		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0107-05-06	SALARIES-SKILLED CRAFT			39,686	75,878	113,867
01-0108-05-06	SALARIES-SERVICE MAINTENANCE			4,077	0	28,381
01-0109-05-06	SALARIES-OVERTIME			264	0	0
01-0110-05-06	SALARIES-PART TIME & HOURLY			2,653	24,960	0
01-0111-05-06	SALARIES-LONGEVITY				144	816
01-0122-05-06	TMRS			5,502	12,438	23,763
01-0133-05-06	FICA			3,571	7,725	10,944
01-0134-05-06	WORKER'S COMPENSATION			2,123	4,207	3,658
	<i>Personnel Services-----Subtotal</i>	0	0	57,876	125,352	181,429
01-0202-05-06	AGRICULTURAL					1,000
01-0205-05-06	FUEL, OIL & LUBE			228		13,000
01-0206-05-06	CLOTHING			417		
01-0211-05-06	GARBAGE BAGS					500
01-0213-05-06	MOTOR VEHICLE			444		10,000
01-0217-05-06	OTHER SUPPLIES			925		1,000
01-0218-05-06	SMALL TOOLS & MINOR EQUIPMENT			1,781		5,000
01-0219-05-06	REPAIR & MAINTENANCE SUPPLIES					1,000
	<i>Supplies-----Subtotal</i>	0	0	3,795	0	31,500
01-0304-05-06	TELEPHONE CELLULAR					1,000
01-0342-05-06	REPAIR & MAINTENANCE EQUIPMENT			604		2,000
01-0344-05-06	RENTALS					500
01-0347-05-06	MISCELLANEOUS					500
	<i>Charges for service----Subtotal</i>	0	0	604	0	4,000
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 5 COMMUNITY APPEARANCE/ROW		0	0	62,275	125,352	216,929

**General Fund
Public Works
Public Works - Administration**

Fund: 1 GENERAL FUND		PUBLIC WORKS		PARKS & REC-ADMIN		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-14-01	SALARIES-OFFICIALS & ADMIN	43,011	44,377	3,941	44,377	
01-0106-14-01	SALARIES-OFFICE & CLERICAL	23,380	23,291	11,466	23,291	
01-0109-14-01	SALARIES-OVERTIME		1,000		500	
01-0111-14-01	SALARIES-LONGEVITY	1,104	1,152	88	1,212	
01-0122-14-01	TMRS	11,618	12,055	2,633	11,939	
01-0133-14-01	FICA	5,110	5,617	1,220	5,583	
01-0134-14-01	WORKER'S COMPENSATION	176	161	81	161	
	<i>Personnel Services-----Subtotal</i>	84,399	87,653	19,429	87,063	0
01-0201-14-01	OFFICE SUPPLIES	297	780	40	780	
01-0218-14-01	SMALL TOOLS & MINOR EQUIPMENT		85		85	
	<i>Supplies-----Subtotal</i>	297	865	40	865	0
01-0304-14-01	TELEPHONE - CELLULAR	955	800	127	800	
01-0311-14-01	TRANSPORTATION	3,300	3,600	600	3,600	
01-0324-14-01	PRINTING & REPRODUCTION	140	900	63	900	
01-0342-14-01	REPAIR & MAINTENANCE EQUIPMENT		750		750	
01-0344-14-01	RENTALS	2,080		1,010		
01-0346-14-01	DUES & SUBSCRIPTION	165	150		150	
01-0347-14-01	MISCELLANEOUS	201	100	45	100	
	<i>Charges for service----Subtotal</i>	6,841	6,300	1,845	6,300	0
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1 ADMINISTRATION		91,537	94,818	21,314	94,228	0

This Department Discontinued

**General Fund
Public Works
Public Works - Parks**

Fund: 1 GENERAL FUND

PUBLIC WORKS

PARKS & REC - PARKS

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0103-14-04	SALARIES-TECHNICIAN	41,297	41,142	21,070	41,142	41,862
01-0106-14-04	SALARIES-OFFICE & CLERICAL	7,793	7,764	3,822	7,764	
01-0107-14-04	SALARIES-SKILLED CRAFT	33,989	33,862	16,671	33,862	34,455
01-0108-14-04	SALARIES-SERVICE MAINTENANCE	80,131	83,678	38,298	83,679	85,142
01-0109-14-04	SALARIES OVERTIME	21,504	11,487	3,409	10,000	10,000
01-0110-14-04	SALARIES-PART/TIME & HOURLY	5,115	12,500			
01-0111-14-04	SALARIES-LONGEVITY	3,696	2,232		2,580	3,264
01-0122-14-04	TMRS	30,887	29,583	13,623	29,288	29,021
01-0133-14-04	FICA	14,494	14,739	6,057	13,696	13,366
01-0134-14-04	WORKER'S COMPENSATION	3,230	2,958	1,615	3,199	2,111
	<i>Personnel Services-----Subtotal</i>	242,136	239,945	104,565	225,210	219,221
01-0201-14-04	OFFICE SUPPLIES	95	350		350	350
01-0202-14-04	AGRICULTURE	5,374	2,400	1,050	2,400	3,000
01-0203-14-04	MEDICAL & CHEMICAL	2,897	3,000	461	3,000	3,000
01-0205-14-04	FUEL, OIL & LUBE	14,495	12,600	6,643	12,600	12,600
01-0206-14-04	CLOTHING	1,082	1,400	1,054	1,400	1,400
01-0211-14-04	GARBAGE BAGS	4,236	7,300	4,160	6,300	8,000
01-0212-14-04	ELECTRICAL SUPPLIES	366	500	0	500	500
01-0213-14-04	MOTOR VEHICLE	13,584	12,000	4,370	12,000	12,000
01-0214-14-04	PLUMBING SUPPLIES	125	500	26	500	500
01-0215-14-04	BUILDING SUPPLIES	325	500		500	500
01-0217-14-04	OTHER SUPPLIES	6,400	8,000	1,520	7,000	7,000
01-0218-14-04	SMALL TOOLS & MINOR EQUIPMENT	4,624	8,000	880	7,000	7,000
01-0219-14-04	REPAIR & MAINTENANCE SUPPLIES	4,027	4,500	848	4,500	4,500
	<i>Supplies-----Subtotal</i>	57,630	61,050	21,012	58,050	60,350
01-0304-14-04	TELEPHONE - CELLULAR	1,521	1,500	577	1,500	1,500
01-0323-14-04	SERVICE AGREEMENT-TECHNICAL		2,500		2,500	2,500
01-0337-14-04	ELECTRICAL SERVICE	19,840	20,000	8,198	20,000	20,000
01-0340-14-04	REPAIR & MAINTENANCE BUILDINGS	2,494	4,400		4,400	4,400
01-0341-14-04	REPAIR & MAINTENANCE-LIGHTS	2,702	20,000	1,641	15,000	15,000
01-0342-14-04	REPAIR & MAINTENANCE EQUIPMENT	13,267	12,000	3,484	10,000	10,000
01-0343-14-04	REPAIR & MAINTENANCE PARKS	15,207	22,800	3,796	22,800	25,000
01-0344-14-04	RENTALS	3,456	2,500	1,560	2,500	2,000
01-0347-14-04	MISCELLANEOUS	140	200	129	200	200
01-0364-14-04	REP & MAINT GROUNDS-CITY PARK	22,483	21,900	1,640	21,900	20,000
01-0365-14-04	REP & MAINT GR-TELEGRAPH PARK	5,400	7,000		3,000	3,000
	<i>Charges for service----Subtotal</i>	86,510	114,800	21,025	103,800	103,600

**General Fund
Public Works - Parks**

Fund: 1 GENERAL FUND

PUBLIC WORKS

PARKS & REC - PARKS

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0458-14-04 EQUIPMENT REPLACEMENT FUND		19,696	9,848	19,689	12,761
01-0490-14-04 NON DEPRECIABLE CAPITAL ITEMS	702				
Capital outlay-----Subtotal	702	19,696	9,848	19,689	12,761
Program Number: 4 PARKS	386,978	435,491	156,450	406,749	395,932

**General Fund
Public Works
Public Works - Recreation**

Fund: 1 GENERAL FUND PUBLIC WORKS

PARKS & REC - RECREATION

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0109-14-05	SALARIES OVERTIME		1,000		500	500
01-0110-14-05	SALARIES-PART/TIME & HOURLY		1,705		1,705	1,705
01-0133-14-05	FICA		207		169	169
01-0134-14-05	WORKER'S COMPENSATION	47	43	21	41	26
	<i>Personnel Services-----Subtotal</i>	47	2,955	21	2,415	2,400
01-0201-14-05	OFFICE SUPPLIES		100		100	100
01-0203-14-05	MEDICAL & CHEMICAL	11,037	7,000		6,000	6,000
01-0217-14-05	OTHER SUPPLIES		500		500	500
01-0218-14-05	SMALL TOOLS & MINOR EQUIPMENT	345	1,000		500	500
01-0219-14-05	REPAIR & MAINTENANCE SUPPLIES	327	1,500	99	1,500	1,500
	<i>Supplies-----Subtotal</i>	11,709	10,100	99	8,600	8,600
01-0337-14-05	ELECTRICAL SERVICE	20,176	14,100	7,729	14,100	14,100
01-0338-14-05	GAS SERVICE	442	150	231	150	150
01-0342-14-05	REPAIR & MAINTENANCE EQUIPMENT	3,111	5,000		4,000	4,000
01-0343-14-05	REPAIR & MAINTENANCE - POOL		0			
01-0345-14-05	CONFERENCE & TRAINING		500		500	500
01-0347-14-05	MISCELLANEOUS		300		150	150
	<i>Charges for service-----Subtotal</i>	23,729	20,050	7,960	18,900	18,900
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 5	RECREATION	35,485	33,105	8,080	29,915	29,900
	TOTAL PARKS AND RECREATION	514,000	563,414	185,844	530,892	425,832

General Fund Public Works - Information Technology

Fund: 1 GENERAL FUND		PUBLIC WORKS		INFORMATION TECHNOLOGY		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0103-16-02	SALARIES-TECHNICIAN	109,052	139,110	67,951	148,616	112,337
01-0109-16-02	SALARIES-OVERTIME	23,917	5,000	13,616	4,000	4,000
01-0111-16-02	SALARIES-LONGEVITY	1,584	1,632		1,776	1,728
01-0122-16-02	TMRS	22,061	23,931	13,344	25,258	19,611
01-0133-16-02	FICA	10,293	11,149	6,240	11,811	9,032
01-0134-16-02	WORKER'S COMPENSATION	350	321	172	340	260
	<i>Personnel Services-----Subtotal</i>	167,257	181,143	101,323	191,801	146,968
01-0201-16-02	OFFICE SUPPLIES	223	750	131	750	750
01-0205-16-02	FUEL, OIL, & LUBE	4,243	3,600	1,461	3,600	3,600
01-0213-16-02	MOTOR VEHICLE-POOL VEHICLES	919	1,000	37	1,000	1,000
01-0218-16-02	SMALL TOOLS & MINOR EQUIPMENT	600	3,600	173	3,600	3,600
	<i>Supplies-----Subtotal</i>	5,985	8,950	1,802	8,950	8,950
01-0304-16-02	TELEPHONE - CELLULAR	4,014	5,900	1,540	5,900	5,900
01-0308-16-02	TELEPHONE-LAND		120		120	120
01-0316-16-02	CONTRACTED SERVICES	480	10,000	100	10,000	10,000
01-0323-16-02	SERVICE AGREEMENTS-TECHNICAL	45,651	89,500	22,905	89,500	89,500
01-0342-16-02	REPAIR & MAINTENANCE EQUIPMENT	3,813	8,000	-2,485	6,000	8,000
01-0345-16-02	CONFERENCE & TRAINING		2,000		1,000	1,000
01-0346-16-02	DUES & SUBSCRIPTIONS		750	119	750	750
01-0347-16-02	MISCELLANEOUS	-362	650	201	650	650
	<i>Charges for service----Subtotal</i>	53,596	116,920	22,380	113,920	115,920
01-0420-16-02	DATA PROCESSING IMPROVEMENTS		57,000	1,938	57,000	45,000
01-0421-16-02	COMPUTER REPLACEMENT		30,000	15,668	20,000	17,500
01-0458-16-02	EQUIPMENT REPLACEMENT FUND		8,388	7,194	14,388	10,580
01-0490-16-02	NON DEPRECIABLE CAPITAL ITEMS	42,919				
	<i>Capital outlay-----Subtotal</i>	42,919	95,388	24,800	91,388	73,080
Program Number: 2 INFORMATION TECHNOLOGY		269,757	402,401	150,305	406,059	344,918

**General Fund
Public Works - Buildings**

Fund: 1 GENERAL FUND

PUBLIC WORKS

BUILDINGS

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0103-16-04	SALARIES-TECHNICIAN	45,536	45,344	22,323	45,344	77,121
01-0108-16-04	SALARIES-SERVICE MAINTENANCE	78,415	96,762	45,890	96,762	93,946
01-0109-16-04	SALARIES-OVERTIME	4,223	200	620	200	200
01-0110-16-04	SALARIES-PART TIME & HOURLY	10,868				
01-0111-16-04	SALARIES-LONGEVITY	768	1,488		1,536	1,248
01-0122-16-04	TMRS	23,044	23,611	11,261	23,619	28,655
01-0133-16-04	FICA	10,182	11,000	5,266	11,004	13,197
01-0134-16-04	WORKER'S COMPENSATION	2,498	2,288	1,352	2,678	2,077
01-0168-16-04	WAGE REIMB FOR JANITORIAL		0			
	<i>Personnel Services-----Subtotal</i>	175,534	180,693	86,712	181,143	216,444
01-0201-16-04	OFFICE SUPPLIES		300		300	300
01-0202-16-04	JANITORIAL-WEISMAN	1,040		101		
01-0204-16-04	JANITORIAL	24,029	20,350	11,885	20,350	21,000
01-0205-16-04	FUEL, OIL & LUBE	2,978	1,845	637	1,845	2,000
01-0206-16-04	CLOTHING	236	100	513	750	750
01-0212-16-04	ELECTRICAL SUPPLIES		595		595	600
01-0213-16-04	MOTOR VEHICLE	5,504	3,500	648	3,500	3,500
01-0217-16-04	OTHER SUPPLIES	110	500	54	500	500
01-0218-16-04	SMALL TOOLS & MINOR EQUIPMENT	2,762	2,200	941	2,200	2,200
	<i>Supplies-----Subtotal</i>	36,659	29,390	14,779	30,040	30,850
01-0304-16-04	TELEPHONE - CELLULAR	875	700	446	700	800
01-0305-16-04	OTHER PROFESSIONAL SERVICES		850		850	1,000
01-0309-16-04	RADIO REPAIRS	53	85	26	85	85
01-0322-16-04	SERVICE AGREEMENT-OTHER	1,481	900	907	900	900
01-0323-16-04	SERVICE AGREEMENTS-TECHNICAL		500		500	500
01-0336-16-04	ELECTRICAL SERVICE-WEISMAN BLDG		1,000		1,000	
01-0337-16-04	ELECTRICAL SERVICE	159,360	150,000	73,659	150,000	130,000
01-0338-16-04	GAS SERVICE	22,751	26,000	13,007	26,000	26,000
01-0339-16-04	REPAIR & MAINTENANCE-ROOF	1,679	35,000		25,000	25,000
01-0340-16-04	REPAIR & MAINTENANCE BUILDINGS	50,566	70,000	23,656	50,000	40,000
01-0341-16-04	REPAIR & MAINT-WEISMAN BLDG	16,681	23,000	6,190	23,000	20,000
01-0342-16-04	REPAIR & MAINTENANCE EQUIPMENT	14,005	30,250	23,283	25,000	25,000
01-0343-16-04	REPAIR & MAINT- AIR CONDITIONER	37,121	40,000	15,265	48,000	50,000
01-0344-16-04	RENTALS	6,153	2,000	1,217	2,000	2,000
01-0347-16-04	MISCELLANEOUS	5	200		200	200
01-0355-16-04	ELECTRIC SERVICE-PERKINS BLDG	284		13		
01-0356-16-04	ELECTRIC SERVICE-STREET LIGHTS					
01-0358-16-04	GUARANTEED SVGS-SCHNEIDER ELECT		-106,588		-106,588	-106,588

**General Fund
Public Works - Buildings**

Fund: 1 GENERAL FUND		PUBLIC WORKS		BUILDINGS		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0364-16-04	REPAIR & MAINTENANCE GROUNDS	19,880				
01-0365-16-04	REPAIR & MAINT TRAFFIC SIGNALS	627	4,125		4,125	
01-0370-16-04	EXTERMINATION CONTRACT	9,870	15,800	3,655	15,800	16,000
01-0374-16-04	PASS CONTRACT	16,825	15,825		15,825	15,825
	<i>Charges for service----Subtotal</i>	358,216	309,647	161,324	282,397	246,722
01-0405-16-04	IMPROVEMENTS - BUILDINGS	14,251	53,750	5,535		20,000
01-0458-16-04	EQUIPMENT REPLACEMENT FUND		5,817	2,906	5,810	
	<i>Capital outlay-----Subtotal</i>	14,251	59,567	8,441	5,810	20,000
Program Number: 4 BUILDINGS		584,660	579,297	271,256	499,390	514,016
Total Public Works		6,056,902	6,379,327	2,501,146	6,204,483	6,365,166

COMMUNITY & ECONOMIC DEVELOPMENT DEPARTMENT

The Community & Economic Development Department is made up of the following divisions: Planning, Building Permits & Inspections, Consumer Health Inspections, Code Enforcement, Retail & Quality of Life Recruitment, Main Street, and Grant Management.

The mission of the Community & Economic Development Department is to enhance the quality of life for the citizens of Marshall by providing a Department which encourages quality growth, development and redevelopment and the stabilization of neighborhoods through a concentrated effort of planning, land use controls, permitting, and code enforcement.

2021 Goals and Objectives for the Planning & Community Development Department are:

- Continue the implementation of the 2043 Your Vision Your Marshall Comprehensive Plan for the City.
- Update Zoning & Subdivision Regulations in accordance with Comprehensive Plan.
- Develop and implement economic development programs which increase retail and quality of life recruitment activities.
- Create and maintain an interactive map of available properties for development and re-development.
- Continue promotion of our historic resources by creating a nationally recognized historic district for downtown.
- Maximize the use of federal funds to support affordable housing and neighborhood revitalization efforts.
- Enhance relationships with community organizations to assist with programs that benefit low to moderate income households. collaborate with neighborhoods to reduce code violations and improve property values.

**General Fund
Community & Economic Development -
Planning**

Fund: 1 GENERAL FUND

COMMUNITY & ECONOMIC DEV.

PLANNING

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-15-01	SALARIES-OFFICIAL & ADMIN	21,073		43,305	87,963	70,706
01-0102-15-01	SALARIES-PROFESSIONAL	88,302	87,963	22,789	63,710	64,825
01-0103-15-01	SALARIES-TECHNICIAN	171	0	10,957	22,256	22,645
01-0106-15-01	SALARIES-OFFICE & CLERICAL	63,452	34,399	31,539	28,163	28,656
01-0111-15-01	SALARIES-LONGEVITY	816	571		1,128	1,153
01-0122-15-01	TMRS	29,827	21,368	18,612	34,420	32,767
01-0133-15-01	FICA	13,854	9,955	8,357	16,097	15,091
01-0134-15-01	WORKER'S COMPENSATION	380	287	368	502	449
01-0168-15-01	WAGE REIMB FROM CDBG	-61,890		-22,216		
	<i>Personnel Services-----Subtotal</i>	155,985	154,543	113,711	254,239	236,292
01-0201-15-01	OFFICE SUPPLIES	3,359	500	849	600	600
	<i>Supplies-----Subtotal</i>	3,359	500	849	600	600
01-0304-15-01	TELEPHONE - CELLULAR	204		185		
01-0305-15-01	PROFESSIONAL SERVICES	72,841	10,000	3,455	12,500	12,500
01-0311-15-01	TRANSPORTATION	8,080	7,200	5,177	7,200	9,288
01-0312-15-01	GENERAL ADVERTISING	3,164	1,000	822	1,000	1,000
01-0319-15-01	PLAT FEES	1	300		300	300
01-0324-15-01	PRINTING & REPRODUCTION			50		
01-0345-15-01	CONFERENCE & TRAINING	5,345	500	205	1,500	1,250
01-0346-15-01	DUES & SUBSCRIPTIONS	2,363	800	420	1,250	1,000
01-0347-15-01	MISCELLANEOUS	1,407	0			
01-0348-15-01	FACADE GRANT PROGRAM		10,000		0	25,000
01-0390-15-01	CENSUS PROGRAM			5,102	0	
	<i>Charges for service----Subtotal</i>	93,405	29,800	15,416	23,750	50,338
01-0420-15-01	IMPROVEMENTS-DATA PROC	16,000			0	10,000
	<i>Capital outlay-----Subtotal</i>	16,000	0	0	0	10,000
Program Number: 1 PLANNING		268,749	184,843	129,976	278,589	297,230

General Fund
Community & Economic Development -
Building Permits
& Inspections

Fund: 1 GENERAL FUND COMMUNITY & ECONOMIC DEV. BUILDING PERMITS & INSPECTIONS

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-15-02	SALARIES-OFFICIALS & ADMIN	50,402		24,711	49,546	50,412
01-0103-15-02	SALARIES-TECHNICIAN	46,205	90,896	22,652	45,365	46,158
01-0111-15-02	SALARIES-LONGEVITY	528	528		624	720
01-0122-15-02	TMRS	15,925	15,012	7,749	15,630	16,160
01-0133-15-02	FICA-SALARY RESERVE	7,431	6,994	3,623	7,308	7,443
01-0134-15-02	WORKER'S COMPENSATION	384	352	229	453	284
01-0168-15-02	WAGE REIMB FROM CDBG					
	<i>Personnel Services-----Subtotal</i>	120,875	113,782	58,964	118,926	121,177
01-0201-15-02	OFFICE SUPPLIES	998	1,200	87	1,000	750
01-0205-15-02	FUEL, OIL & LUBE	2,435	4,785	863	4,785	4,785
01-0206-15-02	CLOTHING	288	500	635	500	500
01-0213-15-02	MOTOR VEHICLE	1,180	1,000	309	1,000	700
01-0218-15-02	SMALL TOOLS & MINOR EQUIPMENT			396		
	<i>Supplies-----Subtotal</i>	4,901	7,485	2,290	7,285	6,735
01-0304-15-02	TELEPHONE - CELLULAR		1,500		1,500	1,500
01-0305-15-02	PROFESSIONAL SERVICES	1,337	2,000		2,000	1,000
01-0324-15-02	PRINTING & REPRODUCTION	42				
01-0342-15-02	REPAIR & MAINTENANCE EQUIPMENT		350		350	350
01-0345-15-02	CONFERENCE & TRAINING	3,037	3,000		2,000	1,000
01-0346-15-02	DUES & SUBSCRIPTION	155	400		400	400
01-0347-15-02	MISCELLANEOUS	6,070	100	112	100	100
	<i>Charges for service----Subtotal</i>	10,641	7,350	112	6,350	4,350
01-0458-15-02	EQUIPMENT REPLACEMENT FUND		7,800	1,976	3,953	
	<i>Capital outlay-----Subtotal</i>	0	7,800	1,976	3,953	0
Program Number: 2 BUILDING PERMITS & INSPECTIONS		136,417	136,417	63,342	136,514	132,262

General Fund
Community & Economic Development -
Code Enforcement

Fund: 1 GENERAL FUND

COMMUNITY & ECONOMIC DEV.

CODE ENFORCEMENT

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-15-03	SALARIES-PROFESSIONAL	64,852	29,228	32,284	19,356	19,695
01-0108-15-03	SALARIES-SERVICE MAINTENANCE		0	176		28,381
01-0109-15-03	SALARIES-OVERTIME	2,684	6,500			
01-0110-15-03	SALARIES-PART/TIME & HOURLY	11,210	13,000			
01-0111-15-03	SALARIES-LONGEVITY	768	408		24	72
01-0122-15-03	TMRS	11,197	5,934	5,310	3,171	7,997
01-0133-15-03	FICA	5,475	3,759	2,224	1,483	3,683
01-0134-15-03	WORKER'S COMPENSATION	525	335	87	92	785
01-0168-15-03	WAGE REIMB FROM CDBG	-63,974	0	-27,692		
	<i>Personnel Services-----Subtotal</i>	32,737	59,164	12,389	24,126	60,613
01-0201-15-03	OFFICE SUPPLIES	343	250	336	250	250
01-0205-15-03	FUEL, OIL & LUBE	4,888	4,310	1,230	4,310	4,310
01-0206-15-03	CLOTHING	123	200		200	200
01-0213-15-03	MOTOR VEHICLE	1,149		807		
01-0217-15-03	OTHER SUPPLIES	190				
	<i>Supplies-----Subtotal</i>	6,693	4,760	2,373	4,760	4,760
01-0304-15-03	TELEPHONE - CELLULAR	973	360	540	360	360
01-0320-15-03	WASTE DISPOSAL - CONDEMNED STR		15,000	56,385	15,000	35,000
01-0324-15-03	PRINTING & REPRODUCTION	1,360	2,250		2,250	2,250
01-0342-15-03	REPAIR & MAINTENANCE EQUIPMENT	435	500		500	500
01-0347-15-03	MISCELLANEOUS	37,530				
	<i>Charges for service----Subtotal</i>	40,298	18,110	56,925	18,110	38,110
01-0458-15-03	EQUIPMENT REPLACEMENT		4,194	2,098	4,194	4,196
	<i>Capital outlay-----Subtotal</i>	0	4,194	2,098	4,194	4,196
Program Number: 3	CODE ENFORCEMENT	79,728	86,228	73,785	51,190	107,679

General Fund
Community & Economic Development -
Health Inspections

Fund: 1 GENERAL FUND

COMMUNITY & ECONOMIC DEV. HEALTH INSPECTIONS

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-15-04	SALARIES-OFFICIALS & ADMIN	30,249	32,261	15,882	32,261	32,825
01-0111-15-04	SALARIES-LONGEVITY	480	432		480	528
01-0122-15-04	TMRS	5,037	5,368	2,598	5,356	5,540
01-0133-15-04	FICA-SALARY RESERVE	2,351	2,501	1,215	2,505	2,552
01-0134-15-04	WORKER'S COMPENSATION	138	126	78	155	97
	<i>Personnel Services-----Subtotal</i>	38,255	40,688	19,773	40,757	41,542
01-0201-15-04	OFFICE SUPPLIES	487	600	79	500	500
01-0205-15-04	FUEL, OIL & LUBE	1,230	2,245	411	2,245	2,245
01-0206-15-04	CLOTHING	113	100		150	150
01-0213-15-04	MOTOR VEHICLE	1,280	357	173	357	357
	<i>Supplies-----Subtotal</i>	3,110	3,302	663	3,252	3,252
01-0304-15-04	TELEPHONE - CELLULAR	631	300	207	300	300
01-0312-15-04	GENERAL ADVERTISING		200		200	200
01-0324-15-04	PRINTING & REPRODUCTION	342	700	145	450	450
01-0345-15-04	CONFERENCE & TRAINING	31	1,500		1,500	1,250
01-0346-15-04	DUES & SUBSCRIPTION	50	100		100	100
01-0347-15-04	MISCELLANEOUS	4,471	100		100	100
	<i>Charges for service----Subtotal</i>	5,525	2,900	352	2,650	2,400
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 4	HEALTH INSPECTIONS	46,890	46,890	20,788	46,659	47,194

General Fund
Community & Economic Development -
Main Street

Fund: 1 GENERAL FUND

COMMUNITY & ECONOMIC DEV. MAIN STREET

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-15-05	SALARIES-PROFESSIONAL	45,539	45,365	15,529	45,365	46,158
01-0111-15-05	SALARIES-LONGEVITY	144	96		144	192
01-0122-15-05	TMRS	8,015	7,859	2,734	7,838	8,097
01-0133-15-05	FICA	3,740	3,661	1,278	3,665	3,729
01-0134-15-05	WORKER'S COMPENSATION	115	105	53	105	108
	<i>Personnel Services-----Subtotal</i>	57,553	57,086	19,594	57,117	58,284
01-0201-15-05	OFFICE SUPPLIES	700	300	309	1,000	750
01-0217-15-05	OTHER SUPPLIES	77	1,000		1,000	750
	<i>Supplies-----Subtotal</i>	777	1,300	309	2,000	1,500
01-0304-15-05	TELEPHONE-CELLULAR	497		207		
01-0311-15-05	TRANSPORTATION	3,200	2,400	1,180	2,400	2,400
01-0345-15-05	CONFERENCE & TRAINING	580	3,000		2,000	1,500
01-0346-15-05	DUES & SUBSCRIPTION	1,427	1,500	608	1,500	1,500
01-0347-15-05	MISCELLANEOUS	178		2,500		
01-0364-15-05	REPAIR & MAINTENANCE-GROUNDS	10,135		989	7,500	7,500
01-0373-15-05	PROMOTION	8,992	9,000		13,000	10,000
	<i>Charges for service----Subtotal</i>	25,009	15,900	5,484	26,400	22,900
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 5 MAIN STREET		83,339	74,286	25,387	85,517	82,684
Department Number: 15 Community & Economic Dev		615,123	528,664	313,278	598,469	667,049

Main Street was budgeted in Tourism & Cultural Arts in 2019 as 17-04.
Presented here for clarification.

Tourism and Cultural Arts

The Tourism and Cultural Arts Department is made-up of the following areas: Visit Marshall/Tourism Promotion, Convention Center and Community Centers, City Arena, Memorial City Hall Performance Center, Oaklawn Municipal Golf Course and the Marshall Public Library.

Visit Marshall

Visit Marshall is organized to promote Marshall as a destination for tourists. The goal is to solicit individuals to visit Marshall for leisure, business meetings, trade shows, special events and other means to increase hotel/motel occupancy.

Convention Center

The Marshall Convention Center was built to host meetings, banquets, trade shows, exhibits, weddings, and theater performances. Our goal is to provide excellent, well maintained facilities and customer service for citizens and visitors alike.

Community Centers

City of Marshall Community Centers' purpose is to provide a space for Marshall Citizens to host birthday parties, family reunions, community events, community meetings and for recreational usage.

City Arena

The Arena includes the management, operation and maintenance of the RV campsites as well as the arena that hosts livestock, equine and similar outdoor events.

Memorial City Hall Performance Center

Memorial City Hall is the premier event venue in Marshall nestled in Historic Downtown. The 1920s-era performance center, exhibit gallery and meeting space includes 560-seat auditorium space, an exhibit area for a permanent installation from the Harrison County Historical, various spaces for temporary art or other exhibits and a 1,400 square-foot meeting or banquet space with a kitchen.

Oak Lawn Municipal Golf Course

The Municipal Golf Course is a 9 hole golf course featuring a driving range and club house open to the public.

Marshall Public Library

The Marshall Public Library aspires to be a vibrant destination that ignites imagination, fosters lifelong learning, and inspires the community to greater achievement by enriching, empowering, and educating the community through exemplary services, exceptional resources and engaging programs.

**General Fund
Tourism & Cultural Arts
Community Facilities
Convention/Community Centers**

Fund: 1 GENERAL FUND		TOURISM & CULTURAL ARTS		COMMUNITY FACILITIES - CONVENTION/COMMUNITY CENTERS		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0106-17-01	SALARIES-OFFICE & CLERICAL	27,339	33,904	8,749	27,082	27,555
01-0108-17-01	SALARIES-SERVICE MAINTENANCE	45,693	51,834	25,385	51,834	51,238
01-0109-17-01	SALARIES-OVERTIME	11,926	6,000	470	3,000	3,000
01-0110-17-01	SALARIES-PART/TIME & HOURLY		6,000		9,048	9,048
01-0111-17-01	SALARIES-LONGEVITY	1,552	1,872		2,016	1,200
01-0122-17-01	TMRS	14,182	15,371	5,661	13,731	13,785
01-0133-17-01	FICA-SALARY RESERVE	6,605	7,620	2,647	7,113	7,041
01-0134-17-01	WORKER'S COMPENSATION	1,222	1,119	648	1,284	838
	<i>Personnel Services-----Subtotal</i>	108,519	123,720	43,560	115,108	113,705
01-0201-17-01	OFFICE SUPPLIES	915				
01-0204-17-01	JANITORIAL	5,202	9,500	2,186	2,000	2,000
01-0205-17-01	FUEL, OIL & LUBE	223	1,000	381	1,000	1,000
01-0206-17-01	CLOTHING	34	400			
01-0212-17-01	ELECTRICAL SUPPLIES	74	2,500			
01-0213-17-01	MOTOR VEHICLE	942	500	1,375	1,000	1,000
01-0215-17-01	BUILDING SUPPLIES		300			
01-0217-17-01	OTHER SUPPLIES	455	1,000			
01-0218-17-01	SMALL TOOLS & MINOR EQUIPMENT	1,903	3,000			
01-0219-17-01	REPAIR & MAINTENANCE SUPPLIES	117	500			
	<i>Supplies-----Subtotal</i>	9,865	18,700	3,942	4,000	4,000
01-0304-17-01	TELEPHONE - CELLULAR		1,000			
01-0322-17-01	SERVICE AGREEMENT-OTHER	786	3,500	576		
01-0326-17-01	TEXAS MULTIPLE PERIL INSURANCE	11,655	8,511	6,027	8,511	8,511
01-0337-17-01	ELECTRIC SERVICE	66,138	71,400	25,663	71,400	71,400
01-0338-17-01	GAS SERVICE	7,435	9,000	6,207	9,000	9,000
01-0342-17-01	REPAIR & MAINTENANCE EQUIPMENT	1,210	5,000			
01-0346-17-01	DUES & SUBSCRIPTIONS	150				
01-0347-17-01	MISCELLANEOUS	227	1,100			
01-0360-17-01	JANITORIAL-COMMUNITY CENTERS	113				
01-0364-17-01	REPAIR & MAINTENANCE GROUNDS	6,845	8,500			
	<i>Charges for service----Subtotal</i>	94,559	108,011	38,473	88,911	88,911
01-0426-17-01	FURNITURE & FIXTURES		6,000		3,000	3,000
01-0440-17-01	OTHER MACHINERY & EQUIPMENT					
01-0490-17-01	NON DEPRECIABLE CAPITAL ITEMS					
	<i>Capital outlay-----Subtotal</i>		6,000		3,000	3,000
Program Number: 1 CONVENTION/COMMUNITY CENTERS		212,943	256,431	85,975	211,019	209,616

**General Fund
Tourism & Cultural Arts
Community Facilities - Visual Art Center**

Fund: 1 GENERAL FUND		TOURISM & CULTURAL ARTS		COMMUNITY FACILITIES - VISUAL ART CENTER		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0109-17-02	SALARIES-OVERTIME	3,262				
01-0110-17-02	SALARIES-PART/TIME & HOURLY		3,500			
01-0122-17-02	TMRS	535				
01-0133-17-02	FICA-SALARY RESERVE	212	268			
01-0134-17-02	WORKER'S COMPENSATION	8	7			
	<i>Personnel Services-----Subtotal</i>	4,017	3,775			
01-0204-17-02	JANITORIAL SUPPLIES	118				
01-0217-17-02	OTHER SUPPLIES	845	1,000			
	<i>Supplies-----Subtotal</i>	963	1,000			
01-0322-17-02	SERVICE AGREEMENT-OTHER	881	300			
01-0337-17-02	ELECTRIC SERVICE	7,677	7,000			
01-0338-17-02	GAS SERVICE	2,616	3,000			
01-0342-17-02	REPAIR & MAINTENANCE EQUIPMENT	267	750			
01-0344-17-02	RENTALS					
01-0347-17-02	MISCELLANEOUS					
01-0360-17-02	JANITORIAL CONTRACT					
	<i>Charges for service----Subtotal</i>	11,441	11,050			
	<i>Capital outlay-----Subtotal</i>					
Program Number: 2 VISUAL ART CENTER		16,421	15,825			

Visual Art Center Not Budgeted for 2020 and 2021

**General Fund
Tourism & Cultural Arts
Community Facilities - Arena**

Fund: 1 GENERAL FUND TOURISM & CULTURAL ARTS COMMUNITY FACILITIES-ARENA

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-17-03	SALARIES-PROFESSIONAL	50,149	49,962	16,141	49,962	50,835
01-0108-17-03	SALARIES-SERVICE MAINTENANCE	27,997	27,893	9,012	27,893	28,381
01-0109-17-03	SALARIES-OVERTIME	8,059	6,000	1,982	6,000	6,000
01-0110-17-03	SALARIES-PART/TIME & HOURLY		5,000		5,000	5,000
01-0111-17-03	SALARIES-LONGEVITY	816	816		912	1,008
01-0122-17-03	TMRS	14,269	13,903	4,439	13,868	14,322
01-0133-17-03	FICA-SALARY RESERVE	5,972	6,860	1,826	6,867	6,979
01-0134-17-03	WORKER'S COMPENSATION	1,558	1,426	843	1,670	1,102
	<i>Personnel Services-----Subtotal</i>	108,820	111,860	34,243	112,172	113,627
01-0202-17-03	AGRICULTURAL	12,835	11,000	4,275	11,000	11,000
01-0203-17-03	MEDICAL & CHEMICAL	42	1,100		1,100	1,100
01-0204-17-03	JANITORIAL	76	100		100	100
01-0205-17-03	FUEL, OIL & LUBE	3,399	4,035	1,676	4,035	4,035
01-0206-17-03	CLOTHING		200		200	200
01-0212-17-03	ELECTRICAL SUPPLIES	490	750		750	750
01-0213-17-03	MOTOR VEHICLE-POOL VEHICLES	1,830	750	108	750	750
01-0218-17-03	SMALL TOOLS & MINOR EQUIPMENT	401	2,000		2,000	2,000
01-0219-17-03	REPAIR & MAINTENANCE SUPPLIES	733	1,000	261	1,000	1,000
	<i>Supplies-----Subtotal</i>	19,806	20,935	6,320	20,935	20,935
01-0304-17-03	TELEPHONE - CELLULAR	453	500	208	500	500
01-0312-17-03	GENERAL ADVERTISING		100		100	100
01-0316-17-03	CONTRACTED SERVICES	3,271	1,500		1,500	1,500
01-0322-17-03	SERVICE AGREEMENT-OTHER	142	400		400	400
01-0326-17-03	TEXAS MULTIPLE PERIL INSURANCE	3,751	2,753	1,955	2,753	2,753
01-0337-17-03	ELECTRIC SERVICE	22,557	22,000	7,984	22,000	22,000
01-0338-17-03	GAS SERVICE	865	1,200	295	1,200	1,200
01-0342-17-03	REPAIR & MAINTENANCE EQUIPMENT	1,773	2,700	867	8,700	8,700
01-0344-17-03	RENTALS	1,100	200	600	200	200
01-0346-17-03	DUES & SUBSCRIPTION	1,022	365		465	465
	<i>Charges for service----Subtotal</i>	34,934	31,718	11,909	37,818	37,818
	<i>Capital outlay-----Subtotal</i>	0	0	0		
Program Number: 3 ARENA		163,560	164,513	52,472	170,925	172,380

Arena was budgeted in Public works in 2019 as 16-05.
Presented here for clarification.

General Fund
Tourism & Cultural Arts
Community Facilities - Memorial City Hall

Fund: 1 GENERAL FUND		TOURISM & CULTURAL ARTS		COMMUNITY FACILITIES - MEMORIAL CITY HALL		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-17-05	SALARIES-PROFESSIONAL	55,383	57,803	27,638	56,139	57,121
01-0110-17-05	SALARIES-PART/TIME & HOURLY	821		7,902	9,048	9,048
01-0111-17-05	SALARIES-LONGEVITY	783	48		48	96
01-0122-17-05	TMRS	9,227	9,499	4,522	10,673	9,504
01-0133-17-05	FICA	4,334	4,426	2,719	4,990	5,069
01-0134-17-05	WORKER'S COMPENSATION	139	127	73	144	146
	<i>Personnel Services-----Subtotal</i>	70,687	71,903	42,854	81,042	80,984
01-0201-17-05	OFFICE SUPPLIES	1,044	1,500	1,601	1,500	1,500
01-0217-17-05	OTHER SUPPLIES	1,831	1,000	645	1,000	1,000
	<i>Supplies-----Subtotal</i>	2,875	2,500	2,246	2,500	2,500
01-0311-17-05	TRANSPORTATION		4,000			
01-0345-17-05	CONFERENCE & TRAINING	3,221	10,000		2,000	2,000
01-0346-17-05	DUES & SUBSCRIPTION	2,627	5,500		5,000	5,000
01-0347-17-05	MISCELLANEOUS	2,512	1,000	2,238	1,000	1,000
01-0364-17-05	REPAIR & MAINTENANCE-GROUNDS	400	1,000	406		
01-0373-17-05	PROMOTION	28,820	10,000	18,171	25,000	25,000
	<i>Charges for service-----Subtotal</i>	37,580	31,500	20,815	33,000	33,000
01-0426-17-05	FURNITURE & FIXTURES		3,000	1,583	3,000	2,000
01-0490-17-05	NON DEPRECIABLE CAPITAL ITEMS	3,603				
	<i>Capital outlay-----Subtotal</i>	3,603	3,000	1,583	3,000	2,000
Program Number: 5 MEMORIAL CITY HALL		114,745	108,903	67,498	119,542	118,484

**General Fund
Tourism & Cultural Arts
Community Facilities - Golf Course**

Fund: 1 GENERAL FUND

TOURISM & CULTURAL ARTS

GOLF COURSE

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-17-06	SALARIES OFFICIALS & ADMIN	46,415	46,259	23,263	46,259	47,068
01-0109-17-06	SALARIES-OVERTIME	15,176	8,525	5,104	8,525	8,525
01-0110-17-06	SALARIES-PART/TIME & HOURLY	42,601	45,000	15,886	45,000	45,000
01-0111-17-06	SALARIES-LONGEVITY	672	672		672	768
01-0122-17-06	TMRS	10,210	9,106	4,641	9,106	9,362
01-0133-17-06	FICA	7,998	7,685	3,374	7,685	7,754
01-0134-17-06	WORKER'S COMPENSATION	1,957	1,792	1,057	2,094	1,371
	<i>Personnel Services-----Subtotal</i>	125,029	119,039	53,325	119,341	119,848
01-0201-17-06	OFFICE SUPPLIES	349	425	156	425	425
01-0202-17-06	AGRICULTURAL	390	4,150	1,095	4,150	4,150
01-0203-17-06	MEDICAL & CHEMICAL	704	2,700	76	2,700	2,700
01-0205-17-06	FUEL, OIL & LUBE	3,216	4,500	1,569	4,000	4,000
01-0206-17-06	CLOTHING	89	300		300	300
01-0208-17-06	FOOD SUPPLIES	4,870	5,210	424	4,750	4,750
01-0209-17-06	PRO SHOP	2,743	2,000	1,808	2,000	2,000
01-0210-17-06	DRIVING RANGE	564	1,200		1,200	1,200
01-0212-17-06	ELECTRICAL SUPPLIES	37	150		150	150
01-0213-17-06	MOTOR VEHICLE SUPPLIES	6,845	5,500	319	5,500	5,500
01-0217-17-06	OTHER SUPPLIES	347	1,000	128	1,000	1,000
01-0218-17-06	SMALL TOOLS & MINOR EQUIPMENT	870	500	156	500	500
01-0219-17-06	REPAIR & MAINTENANCE SUPPLIES	5,390	6,050	240	6,050	6,050
	<i>Supplies-----Subtotal</i>	26,414	33,685	5,971	32,725	32,725
01-0304-17-06	TELEPHONE - CELLULAR	208	400	79	400	400
01-0322-17-06	SERVICE AGREEMENT-OTHER	77	300	85	300	300
01-0337-17-06	ELECTRICAL SERVICE	11,473	10,000	5,366	10,000	10,000
01-0340-17-06	REPAIR & MAINTENANCE BUILDINGS		1,000		1,000	1,000
01-0342-17-06	REPAIR & MAINTENANCE EQUIPMENT	12,085	4,500	20,335	4,500	4,500
01-0344-17-06	RENTALS	12,802	4,500	3,848	4,500	10,942
01-0346-17-06	DUES & SUBSCRIPTIONS	843	700	705	700	700
01-0347-17-06	MISCELLANEOUS	104	200	881	200	200
01-0364-17-06	REPAIR & MAINTENANCE GROUNDS	576		6,423		
	<i>Charges for service----Subtotal</i>	38,168	21,600	37,722	21,600	28,042
01-0458-17-06	EQUIPMENT REPLACEMENT FUND		6,232	2,648	5,297	5,297
01-0460-17-06	LEASE PURCHASE PAYMENTS			1,415		
01-0496-17-06	EQUIPMENT REPLACEMENT SUSPENSE					
	<i>Capital outlay-----Subtotal</i>		6,232	4,063	5,297	5,297
Program Number: 6	GOLF COURSE	189,611	180,556	101,081	178,963	185,912

Golf Course was budgeted in Public works in 2019 as 14-06.

Presented here for clarification.

General Fund
Tourism & Cultural Arts
Community Facilities - Library

Fund: 1 GENERAL FUND		TOURISM & CULTURAL ARTS		LIBRARY		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0101-17-07	SALARIES-OFFICIAL & ADMIN	61,533	61,298	30,177	61,298	62,370
01-0102-17-07	SALARIES-PROFESSIONAL	75,510	81,557	25,612	81,557	78,264
01-0105-17-07	SALARIES-PARAPROFESSIONAL	58,276	84,614	23,598	84,614	86,094
01-0106-17-07	SALARIES-OFFICE & CLERICAL	53,322	26,562	21,154	26,562	28,381
01-0110-17-07	SALARIES-PART/TIME & HOURLY	4,598	3,600	894	8,840	4,420
01-0111-17-07	SALARIES-LONGEVITY	2,348	2,400	72	2,736	2,544
01-0115-17-07	SPECIAL ASSIGNMENT PAY	462				
01-0122-17-07	TMRS	41,224	42,106	16,460	43,453	42,796
01-0133-17-07	FICA-SALARY RESERVE	19,555	19,892	7,753	20,319	20,049
01-0134-17-07	WORKER'S COMPENSATION	625	572	295	584	494
	<i>Personnel Services-----Subtotal</i>	317,453	322,601	126,015	329,963	325,412
01-0201-17-07	OFFICE SUPPLIES	10,835	12,000	2,020	11,000	11,000
01-0212-17-07	ELECTRICAL SUPPLIES		50		50	50
01-0215-17-07	PROGRAM EXPENSES	4,882	7,000	1,129	7,000	7,000
	<i>Supplies-----Subtotal</i>	15,717	19,050	3,149	18,050	18,050
01-0322-17-07	SERVICE AGREEMENT-OTHER	2,704	3,000	671	3,000	3,000
01-0323-17-07	SERVICE AGREEMENTS-TECHNICAL	12,389	8,000	2,550	12,000	12,000
01-0326-17-07	PROPERTY INSURANCE	3,361	2,465	1,752	3,315	3,315
01-0337-17-07	ELECTRIC SERVICE	16,974	17,000	7,198	17,000	17,000
01-0338-17-07	GAS SERVICE	1,828	2,000	1,084	2,000	2,000
01-0342-17-07	REPAIR & MAINTENANCE EQUIPMENT	2,266	3,000	557	3,000	3,000
01-0345-17-07	CONFERENCE & TRAINING	3	100	490	100	100
01-0346-17-07	DUES & SUBSCRIPTION	32,699	40,000	23,895	40,000	40,000
01-0347-17-07	MISCELLANEOUS	79	50		201	200
01-0364-17-07	REPAIR & MAINTENANCE GROUNDS		1,000	115	1,000	1,000
	<i>Charges for service----Subtotal</i>	72,303	76,615	38,312	81,616	81,615
01-0414-17-07	IMPROVEMENTS BOOKS-PUBLICATION		55,000	21,666	55,000	60,000
01-0420-17-07	IMPROVEMENTS-COMPUTERS		8,000	450	8,000	8,000
01-0440-17-07	OTHER MACHINERY & EQUIPMENT		6,000	2,196	6,000	6,000
01-0490-17-07	NON DEPRECIABLE CAPITAL ITEMS	80,829				
	<i>Capital outlay-----Subtotal</i>	80,829	69,000	24,312	69,000	74,000
Program Number: 7 LIBRARY		486,302	487,266	191,788	498,629	499,077

Library was budgeted in Public works in 2019 as 16-01.
Presented here for clarification.

**General Fund
Tourism & Cultural Arts
Administration**

Fund: 1 GENERAL FUND	TOURISM & CULTURAL ARTS	ADMINISTRATION	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0102-17-08	SALARIES-PROFESSIONAL				6,373	19,481	19,822
01-0111-17-08	SALARIES-LONGEVITY					29	43
01-0122-17-08	TMRS				1,081	3,583	3,419
01-0133-17-08	FICA-SALARY RESERVE				505	1,678	1,575
01-0134-17-08	WORKER'S COMPENSATION				24	48	45
	<i>Personnel Services-----Subtotal</i>		0	0	7,983	24,819	24,904
01-0201-17-08	OFFICE SUPPLIES						
	<i>Supplies-----Subtotal</i>		0	0	0	0	0
01-0311-17-08	TRANSPORTATION				234	2,400	720
01-0345-17-08	CONFERENCE & TRAINING						
01-0346-17-08	DUES & SUBSCRIPTION						
01-0347-17-08	MISCELLANEOUS						
	<i>Charges for service----Subtotal</i>		0	0	234	2,400	720
01-0440-17-08	OTHER MACHINERY & EQUIPMENT						
	<i>Capital outlay-----Subtotal</i>		0	0	0	0	0
Program Number: 8 ADMINISTRATION			0	0	8,217	27,219	25,624
Department Number: 17 TOURISM & CULTURAL ARTS - COMMUNITY FACILITIES			1,183,582	1,213,494	507,031	1,206,297	1,211,093

NONDEPARTMENTAL

Nondepartmental covers the cost of services, supplies and capital outlay that benefit all divisions within the General Fund.

General Fund Nondepartmental

Fund: 1 GENERAL FUND

NONDEPARTMENTAL

NONDEPARTMENTAL

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0112-12-00	EDUCATIONAL & INCENTIVE	4,259	5,000	1,880	4,000	4,000
01-0120-12-00	EMPLOYEE ASSISTANCE PROGRAM				11,904	11,904
01-0122-12-00	TMRS FOR DRAG-UP	30,874	5,885	5,184	16,206	16,206
01-0123-12-00	LIFE INSURANCE	2,992	4,094	1,544	7,855	7,855
01-0124-12-00	HEALTH INSURANCE	1,153,493	1,176,902	679,537	1,259,225	1,446,062
01-0125-12-00	DENTAL INSURANCE	43,181	52,113	22,555	55,761	56,876
01-0127-12-00	SICK LEAVE-ACCRUED PAYMENTS	175,382	35,655	37,674	93,366	93,366
01-0128-12-00	VACATION-ACCRUED PAYMENTS	103,766	28,600	23,661	71,000	71,000
01-0133-12-00	FICA FOR DRAG-UP	8,014	5,000	1,738	5,000	5,000
01-0134-12-00	WORKMEN'S COMPENSATION		2,000		2,000	0
	<i>Personnel Services-----Subtotal</i>	1,521,961	1,315,249	773,773	1,526,317	1,712,269
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0301-12-00	AUDIT SERVICES	30,475	34,000		34,000	34,000
01-0302-12-00	HEALTH INSURANCE SERVICES	22,476	23,770	10,188	30,526	20,526
01-0305-12-00	PROFESSIONAL SERVICES	23,600		26,750		42,850
01-0307-12-00	TELEPHONE - INTERNET	49,454	45,000	22,526	45,000	45,000
01-0308-12-00	TELEPHONE - LAND	29,883	14,000	14,617	14,000	14,000
01-0309-12-00	TELEPHONE - WIRING	786	22,000		20,000	20,000
01-0310-12-00	POSTAGE & FREIGHT	16,511	16,203	12,313	20,203	48,000
01-0312-12-00	GENERAL ADVERTISING	9,884	6,000	1,368	5,000	5,000
01-0314-12-00	MEDIAN MAINTENANCE	3,178	5,000			0
01-0316-12-00	MARSHALL/HARRISON HEALTH DIST	68,940	53,940	34,470	68,940	68,940
01-0323-12-00	SERVICE AGREEMENTS-TECHNICAL	11,807	7,625	9,131	7,625	7,625
01-0324-12-00	PRINTING & REPRODUCTION	773	700	812	700	700
01-0326-12-00	PROPERTY INSURANCE	114,435	100,850	60,326	105,850	110,850
01-0331-12-00	UNEMPLOYMENT INSURANCE	2,462	31,000	26,826	31,000	31,152
01-0332-12-00	LIABILITY INSURANCE	53,330	66,828	22,276	70,828	55,828
01-0339-12-00	CEMETERY GROUNDS MAINTENANCE	13,580	15,000		0	0
01-0343-12-00	DUES/ETCOG	3,528	3,590	3,528	3,590	3,590
01-0344-12-00	RENTALS	1,244	2,000	622	1,244	1,244
01-0346-12-00	SUB/NEWSPAPERS - BNA		200		200	200
01-0347-12-00	MISCELLANEOUS	31,880	30,000	4,780	15,000	15,000
01-0348-12-00	I-69 ALLIANCE DUES	5,750	5,750	5,750	5,750	5,750
01-0349-12-00	DUES/TML & NLC	2,006	3,650	2,237	1,747	1,747
01-0350-12-00	LOT CLEARING EXPENSE		5,000		2,850	2,850
01-0351-12-00	ETCOG TRANSIT	35,000	35,000	35,000	35,000	35,000
01-0355-12-00	MARSHALL MALL PROGRAM G PMT		177,155			
01-0379-12-00	DISASTER RELIEF-FLOOD/STORM			29,120		
	<i>Charges for service-----Subtotal</i>	530,982	704,261	322,640	519,053	569,852

General Fund Nondepartmental

Fund: 1 GENERAL FUND

NONDEPARTMENTAL

NONDEPARTMENTAL

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: NONDEPARTMENTAL	2,052,943	2,019,510	1,096,413	2,045,370	2,282,121
Department Number: 12 NONDEPARTMENTAL	2,052,943	2,019,510	1,096,413	2,045,370	2,282,121

APPRAISAL DISTRICT

The Appraisal District budget covers the fees paid by the City to the Harrison Central Appraisal District for activities associated with the assessment of properties within the City limits and the billing and collection of property taxes.

General Fund Appraisal District

Fund: 1 GENERAL FUND

APPRAISAL DISTRICT

APPRAISAL DISTRICT

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0306-13-00 APPRAISAL DISTRICT CHARGES	93,487	93,487	69,981	97,910	101,513
Charges for service----Subtotal	93,487	93,487	69,981	97,910	101,513
Program Number: APPRAISAL DISTRICT	93,487	93,487	69,981	97,910	101,513
Department Number: 13 APPRAISAL DISTRICT	93,487	93,487	69,981	97,910	101,513

INTERFUND TRANSFERS

Interfund Transfers accounts for the allocation of funds due to other internal funds. These are primarily the annual allocation for debt service payments for bonds provided by the General Fund.

General Fund Interfund Transfers

Fund: 01 GENERAL FUND		INTERFUND TRANSFERS		INTERFUND TRANSFERS		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0522-22-00	INTERFUND TRSF	311,943			537,000	154,799
01-0523-22-00	INTERFUND TRSF-EQUIP REPLACE	106,795				
	<i>Miscellaneous-----Subtotal</i>	418,738	0	0	537,000	154,799
Program Number:	INTERFUND TRANSFERS	418,738	0	0	537,000	154,799
Department Number: 22	INTERFUND TRANSFERS	418,738	0	0	537,000	154,799

CAPITAL OUTLAY

Capital Outlay provides funding for Capital Improvement Projects.

General Fund Capital Outlay

Fund: 01 GENERAL FUND		CAPITAL OUTLAY		CAPITAL OUTLAY		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
01-0405-23-00	IMPROVEMENTS-BUILDINGS	120,473	210,000			
	<i>Capital Outlay-----Subtotal</i>	120,473	210,000	0	0	0
Program Number: CAPITAL OUTLAY		120,473	210,000	0	0	0
Department Number: 23 CAPITAL OUTLAY		120,473	210,000	0	0	0
Fund Number: 1 GENERAL FUND		21,316,172	20,583,548	9,431,135	21,065,098	21,274,172

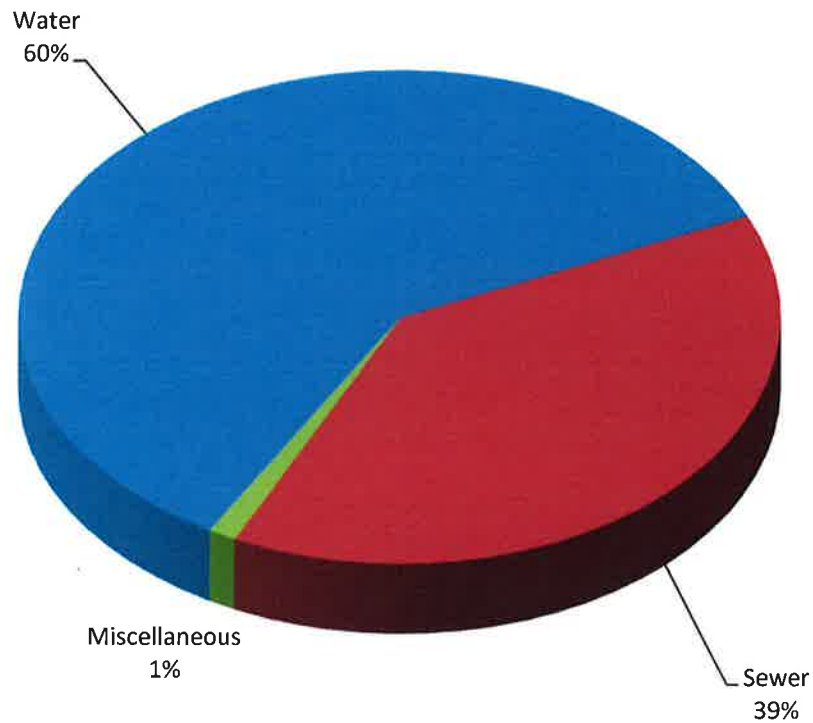
WATER & SEWER ENTERPRISE FUND

The Water and Sewer Enterprise Fund supports the operation of the Marshall Water Utilities Department that operates the water utility services. The fund is supported through user fees paid by the City's water and sewer customers and other miscellaneous related fees.

This section of the budget includes the following:

- Water and Sewer Enterprise Fund estimated revenues
- Water and Sewer Enterprise Fund estimated expenses
- Water and Sewer Enterprise Fund detailed line-item budget

**2021 BUDGET
ESTIMATED REVENUES
WATER AND SEWER ENTERPRISE
FUND**

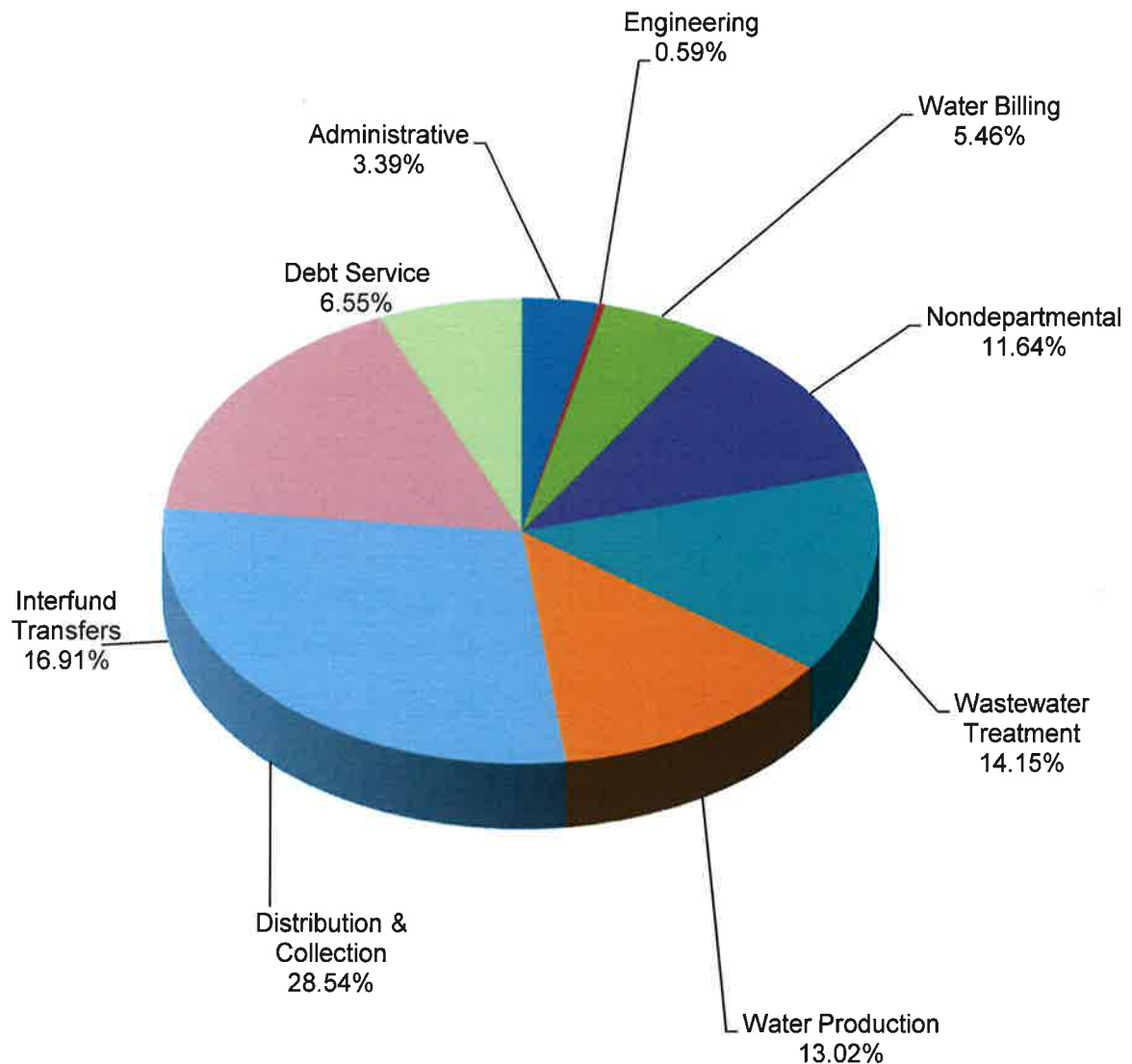


Water & Sewer Enterprise Fund
Estimated Revenues

WATER AND SEWER ENTERPRISE FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u> <u>2019</u>	<u>BUDGET</u> <u>2019</u>	<u>ACTUAL</u> <u>6/30/2020</u>	<u>BUDGET</u> <u>2020</u>	<u>BUDGET</u> <u>2021</u>
<u>PERMITS & FEES</u>						
4135	Discharge Permit		2,500	1,400	2,500	2,500
4150	Back Flow Prevention Fee	1,148	0	815	1,215	1,215
4435	Pollution Control Fees	13,714	12,700	2,114	7,685	7,685
	Subtotal	14,862	15,200	4,329	11,400	11,400
<u>WATER & SEWER CHARGES</u>						
4300	Water Service	5,702,070	6,251,180	2,404,235	6,211,070	5,611,070
4305	Sewer Service	3,760,520	3,925,000	1,833,094	3,850,657	3,700,657
4308	Recovered Fees	17,652	17,959	13,288	16,562	16,562
4310	Water Connections	30,250	48,019	5,025	48,019	36,000
4315	Sewer Connections	16,960	19,320	3,350	12,240	12,240
4320	Water Billing Service Fees	59,345	124,618	924	101,842	50,000
4325	Waste Hauler Fees	54,820	61,464	21,989	61,464	61,464
	Subtotal	9,641,617	10,447,560	4,281,905	10,301,854	9,487,993
<u>MISCELLANEOUS REVENUES</u>						
5100	Interest on Investments	36,241	40,000	5,306	40,000	15,000
5115	Sale of Assets		20,000			
5120	I & S Fund Interest	13,667		976	5,500	500
5125	Miscellaneous Revenues	29,479	3,000	2,870	26,500	26,500
	Subtotal	79,387	63,000	9,152	72,000	42,000
	GRAND TOTAL	9,735,866	10,525,760	4,295,386	10,385,254	9,541,393

2021 BUDGET
ESTIMATED EXPENSES
WATER AND SEWER ENTERPRISE
FUND



Water & Sewer Enterprise Fund

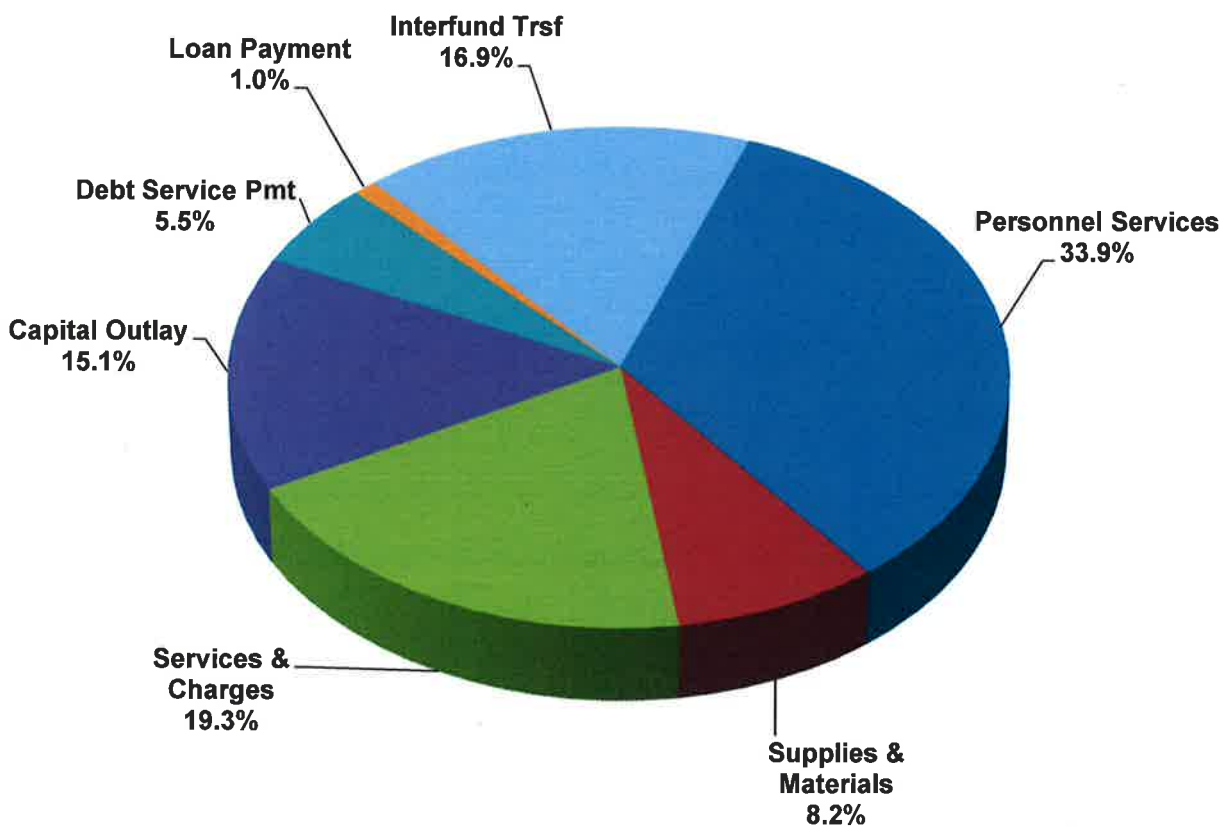
Estimated Expenses

WATER AND SEWER ENTERPRISE FUND ESTIMATED EXPENSES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u> <u>2019</u>	<u>BUDGET</u> <u>2019</u>	<u>ACTUAL</u> <u>6/30/2020</u>	<u>BUDGET</u> <u>2020</u>	<u>BUDGET</u> <u>2021</u>
<u>WATER UTILITIES</u>						
40-20-01	Administrative	320,544	387,060	176,822	398,310	322,998
40-20-02	Water Production	1,327,003	1,280,162	596,810	1,735,906	1,242,498
40-20-03	Distribution & Collection	1,289,113	2,114,839	691,829	2,483,027	2,723,210
40-20-04	Wastewater Treatment	1,324,702	1,324,407	609,185	1,718,056	1,350,104
40-20-06	Water Billing & Collection	476,748	522,959	229,858	512,884	521,343
40-20-07	Engineering	59,130	61,503	16,626	31,576	32,093
	Subtotal	4,797,240	5,690,930	2,321,130	6,879,759	6,192,246
40-21	Non-Departmental	1,027,730	936,501	612,854	990,267	1,110,336
	Subtotal	1,027,730	936,501	612,854	990,267	1,110,336
<u>INTERFUND TRANSFERS</u>						
40-22	Debt Service	89,984	2,744,468	817,725	930,228	625,281
40-22	Transfer to General Fund	1,153,861	1,153,861	792,500	1,585,000	1,613,530
	Subtotal	1,243,845	3,898,329	1,610,225	2,515,228	2,238,811
	GRAND TOTAL	7,068,815	10,525,760	4,544,209	10,385,254	9,541,393

Water Sewer Enterprise Fund
Summary by Character & Object Classification

2021
BUDGET
ESTIMATED EXPENDITURES
BY CHARACTER & OBJECT
WATER & SEWER ENTERPRISE
FUND



Water & Sewer Enterprise Fund
Estimated Expenditures

WATER & SEWER FUND

SUMMARY OF EXPENDITURES/EXPENSES
BY CHARACTER AND OBJECT CLASSIFICATION

	<u>2021</u>
Personnel Services	3,234,160
Supplies & Materials	784,650
Services & Charges	1,842,468
Capital Outlay	<u>1,441,304</u>
Subtotal	7,302,582
Debt Service Payments	529,401
Loan Payment	95,880
Interfund Transfers	<u>1,613,530</u>
Total	<u><u>9,541,393</u></u>

Water & Sewer Enterprise Fund Revenue & Expense Summary

WATER AND SEWER ENTERPRISE FUND REVENUE AND EXPENSE SUMMARY

	2021 <u>BUDGET</u>
ESTIMATED REVENUES	<u>9,541,393</u>
FUNDS AVAILABLE FOR APPROPRIATION	<u>9,541,393</u>
 <u>ESTIMATED EXPENDITURES:</u>	
Administrative	322,998
Water Production	1,242,498
Distribution & Collection	2,723,210
Wastewater Treatment	1,350,104
Water Billing	521,343
Engineering	<u>32,093</u>
Subtotal	<u>6,192,246</u>
Nondepartmental	<u>1,110,336</u>
Subtotal	<u>1,110,336</u>
Debt Service	625,281
Transfer to General Fund	<u>1,613,530</u>
Subtotal	<u>2,238,811</u>
EXPENDITURES TOTAL	<u>9,541,393</u>
 EXCESS REVENUES OVER EXPENSES	 <u><u>0</u></u>

Water & Sewer Enterprise Fund Reserve Calculation

WATER & SEWER ENTERPRISE FUND RESERVE CALCULATION 2021

NET UNCOMMITTED RESERVES:

Reserves (Per 12/31/2019 Audit)	\$2,369,085
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2020 Budget Amendments Requiring Use of Reserves	<u>\$225,644</u>
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Net Uncommitted Reserves	\$2,143,441
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2021 Budget - (As Adopted)	\$9,541,393
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RESERVES TO BE MAINTAINED:	<u>\$2,385,348</u>
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(100% of amount necessary to fund 3 months operations based on
2016 recurring budget)

RESERVES UNDER MINIMUM REQUIRED BY CITY COMMISSION POLICY*	<u>(\$241,907)</u>
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* City Commission adopted policy requires an increasing amount of reserves to be maintained until 3-months operating reserves achieved. (Resolution No. R-02-02)

Water & Sewer Enterprise Fund Debt Service Requirements

WATER AND SEWER ENTERPRISE FUND

DEBT SERVICE REQUIREMENTS

2021

ISSUE DATE	MATURITY DATE	DESCRIPTION	DEBT OUTSTANDING 1/1/2021	PAYMENT REQUIREMENTS 2021
2018	2021	Water & Sewer GO Refunding Bonds, Series 2018	521,000	527,901
				[P 521,000] [I 6,901]
		SUB TOTAL	521,000	527,901
				[P 521,000] [I 6,901]
2015	2022	Loan Repayment - Bio Filter	185,509	95,880
				[P 91,728] [I 4,152]
		TOTAL	706,509	623,781

2021

PUBLIC WORKS DEPARTMENT

UTILITIES DIVISIONS

MISSION STATEMENT:

The mission of the Public Works Department\Utility Division is to provide the highest quality drinking water production and distribution as well as wastewater collection and treatment in a professional, effective, and efficient manner, in accordance with TCEQ and EPA guidelines, so that public health, the environment, and quality of life are protected and enhanced.

1. **Water Production Division** is responsible for overall treatment of raw water piped from Big Cypress Bayou, which is northeast of Marshall and treating the raw water in accordance with all TCEQ permit requirements and standards.

2021 Goals and Objectives of the Water Production Division are:

- Continue to follow the comprehensive capital improvement plan that was presented in 2020 to ensure that both the Raw Water Intake facility as well as the Water Treatment Plant are operating in accordance with all permits and regulations.
 - Revise and present a revenue sufficiency/rate study that will provide a five-year forecast of revenue requirements to meet our goal of necessary improvements to production.
 - Staff will continue to pursue grant assistance and alternative programs to fund infrastructure improvements to meet our City's objectives and Mobilize Marshall.
 - In addition to system improvements, our goal is to provide an environment to continue development of our staff by providing the training and incentives to maintain a highly skilled workforce.
 - Continue to provide a cross-training program for maintenance staff.
2. **The Wastewater Treatment Division** is responsible for treatment of wastewater collected from within our community, and discharging the fully treated water product back into the Parker Creek watershed.

2021 Goals and Objectives of the Wastewater Treatment Division are:

- Maintain industrial pretreatment program at highest level possible to greatly reduce or eliminate contaminant levels of commercial or industrial discharged product.
- Operate and maintain the wastewater treatment facility at the highest level of

efficiency possible to reduce electrical and treatment costs, and extend the expected life of facility components.

- Update industrial pretreatment program reporting process to greatly increase efficiency.
- Continue to evaluate all components of the wastewater treatment plant as it relates to efficiency and age and prepare replacement schedules in accordance with the existing CIP.

3. **Water Distribution\Wastewater Collection Division** is responsible for the following functions:

- a. Repairs and maintenance of existing collection systems including pipes and manholes to allow for the efficient transfer of wastewater collected throughout the City to the wastewater treatment plant.
- b. Repair and maintenance of all potable water distribution piping, valves and hydrants within the City's water infrastructure.

2021 Goals and Objectives of the Water Distribution\Wastewater Collection Division are:

- Continue to responds to breaks within the system and make repairs as quickly as possible to restore services to the City.
- Evaluate alternative methods of servicing and repairing the existing infrastructure.
- Continue replacement of older fire hydrants as well as maintenance of existing hydrants.
- Expand the use of valve exercising equipment to insure the proper operation of all water valves.
- Evaluate the entire system to determine additional looping of water lines within the distribution system to provide interconnect and equalized water flows.
- Continue our comprehensive program to address (I & I) inflow and infiltration of groundwater and storm-water into the wastewater collection system to maintain EPA and TCEQ compliance guidelines.
- Expand program of smoke testing to locate problems within the wastewater collection system.
- Increase line inspections through our line camera/TV system to locate problems and schedule replacement of older lines to ensure system integrity and reliability.
- Research grants or loan forgiveness plans that may be available on state and federal levels to fund replacement of older line and utility infrastructure to assure system integrity.

Water & Sewer Enterprise Fund Public Works Department - Administration

Fund: 40 WATER & SEWER FUND		PUBLIC WORKS		ADMINISTRATION		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0101-20-01	SALARIES-OFFICIALS & ADMIN	175,318	212,701	98,216	221,625	195,269
40-0106-20-01	SALARIES-OFFICE & CLERICAL	35,037	33,904	17,950	34,902	37,650
40-0108-20-01	SALARIES-SERVICE MAINTENANCE	28,038	30,451	14,141	27,893	0
40-0109-20-01	SALARIES-OVERTIME	197	750		750	750
40-0110-20-01	SALARIES-PART/TIME & HOURLY		2,080		2,080	2,080
40-0111-20-01	SALARIES-LONGEVITY	1,016	2,928		1,272	672
40-0122-20-01	TMRS	40,829	48,461	22,349	49,316	40,818
40-0133-20-01	FICA	17,660	22,737	10,109	21,718	17,806
40-0134-20-01	WORKER'S COMPENSATION	1,516	1,388	1,305	2,586	545
	<i>Personnel Services-----Subtotal</i>	299,611	355,400	164,070	362,142	295,590
40-0201-20-01	OFFICE SUPPLIES	828	1,200	354	1,200	300
40-0205-20-01	FUEL, OIL, & LUBE	2,154	3,360	963	3,360	1,500
40-0206-20-01	CLOTHING	231	300	295	300	300
40-0213-20-01	MOTOR VEHICLE SUPPLIES	43	600	145	600	600
40-0217-20-01	OTHER SUPPLIES	198	50	87	50	100
	<i>Supplies-----Subtotal</i>	3,454	5,510	1,844	5,510	2,800
40-0304-20-01	TELEPHONE - CELLULAR	347	1,900	79	1,900	1,000
40-0309-20-01	RADIO REPAIRS	230		26		
40-0311-20-01	TRANSPORTATION	9,392	14,400	6,300	15,000	11,400
40-0324-20-01	PRINTING & REPRODUCTION	2,150	2,100	979	2,100	2,500
40-0342-20-01	REPAIR & MAINTENANCE EQUIPMENT		1,050		1,050	500
40-0344-20-01	RENTALS	2,635	2,800	213	2,800	1,000
40-0345-20-01	CONFERENCE & TRAINING	1,975	3,000	773	2,000	2,500
40-0346-20-01	DUES & SUBSCRIPTION	312	300	69	300	300
40-0347-20-01	MISCELLANEOUS	438	600	15	600	500
	<i>Charges for service----Subtotal</i>	17,479	26,150	8,454	25,750	19,700
40-0458-20-01	EQUIPMENT REPLACEMENT FUND			2,454	4,908	4,908
	<i>Capital outlay-----Subtotal</i>	0	0	2,454	4,908	4,908
Program Number: 1 ADMINISTRATION		320,544	387,060	176,822	398,310	322,998

Water & Sewer Enterprise Fund Public Works Department - Water Production

Fund: 40 WATER & SEWER FUND PUBLIC WORKS

WATER PRODUCTION

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0101-20-02	SALARIES OFFICIALS & ADMIN	82,303	78,780	25,584	82,202	46,137
40-0103-20-02	SALARIES-TECHNICIAN	89,414	37,336	27,165	79,290	32,825
40-0107-20-02	SALARIES-SKILLED CRAFT	159,622	237,973	98,774	193,960	231,704
40-0109-20-02	SALARIES-OVERTIME	29,034	3,410	13,015	3,410	3,410
40-0111-20-02	SALARIES-LONGEVITY	5,104	4,536	452	4,920	3,840
40-0122-20-02	TMRS	60,117	59,446	27,033	59,760	52,724
40-0133-20-02	FICA	27,937	27,696	12,586	27,944	24,321
40-0134-20-02	WORKER'S COMPENSATION	7,548	6,913	3,906	7,739	4,918
	<i>Personnel Services-----Subtotal</i>	461,079	456,090	208,515	459,225	399,879
40-0201-20-02	OFFICE SUPPLIES	1,769	1,635	106	1,635	1,000
40-0203-20-02	MEDICAL & CHEMICAL	350,720	275,000	145,362	275,000	275,000
40-0204-20-02	JANITORIAL	1,709	1,700	1,215	2,000	2,000
40-0205-20-02	FUEL, OIL & LUBE	8,790	7,000	3,496	8,000	8,000
40-0206-20-02	CLOTHING	1,550	2,000	805	2,000	2,400
40-0212-20-02	ELECTRICAL SUPPLIES	50	300		300	300
40-0213-20-02	MOTOR VEHICLE	3,747	4,000	2,854	4,500	4,500
40-0217-20-02	OTHER SUPPLIES	2,567	3,000	848	2,500	2,000
40-0218-20-02	SMALL TOOLS & MINOR EQUIPMENT	2,686	3,000	1,835	3,000	3,500
40-0219-20-02	REPAIR & MAINTENANCE SUPPLIES	2,682	18,000	1,475	12,000	12,000
	<i>Supplies-----Subtotal</i>	376,270	315,635	157,996	310,935	310,700
40-0304-20-02	TELEPHONE - CELLULAR	1,003	700	222	700	700
40-0305-20-02	OTHER PROFESSIONAL SERVICES	40,454	35,000	18,397	30,000	30,000
40-0306-20-02	SPRAY CONTRACT	1,370	2,300	795	2,300	2,500
40-0309-20-02	RADIO REPAIRS	321	2,000	53	1,000	1,000
40-0311-20-02	TRANSPORTATION	1,250		250	1,500	0
40-0323-20-02	SERVICE CONTRACTS-TECHNICAL	115	3,220			
40-0324-20-02	PRINTING & REPRODUCTION	2,058	3,000		3,000	2,000
40-0337-20-02	ELECTRICAL SERVICE	327,741	290,000	152,880	320,000	335,000
40-0340-20-02	REPAIR & MAINTENANCE BUILDINGS	1,258	5,000	1,121	5,000	10,000
40-0342-20-02	REPAIR & MAINTENANCE EQUIPMENT	106,552	114,098	11,450	100,000	100,000
40-0343-20-02	REPAIR & MAINTENANCE AIR COND		0	399		
40-0344-20-02	RENTALS	857	600	385	600	1,000
40-0345-20-02	CONFERENCE & TRAINING	1,268	2,500	90	2,500	2,500
40-0346-20-02	DUES & SUBSCRIPTIONS	1,366	1,350	161	1,550	1,550
40-0347-20-02	MISCELLANEOUS	641	100	350	100	100
40-0364-20-02	REPAIR & MAINT OF GROUNDS	3,400	5,000			
40-0369-20-02	STATE AND FEDERAL FEES		26,500	25,441	26,500	26,500
	<i>Charges for service-----Subtotal</i>	489,654	491,368	211,994	494,750	512,850

Water & Sewer Enterprise Fund **Public Works Department - Water Production**

Fund: 40 WATER & SEWER FUND		WATER UTILITIES		WATER PRODUCTION		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0405-20-02	IMPROVEMENTS - BUILDINGS				0	2,000
40-0440-20-02	OTHER MACHINERY & EQUIPMENT			9,775	453,927	0
40-0458-20-02	EQUIPMENT REPLACEMENT FUND		17,069	8,530	17,069	17,069
40-0496-20-02	EQUIPMENT REPLACEMENT SUSPENSE					
	<i>Capital outlay-----Subtotal</i>	0	17,069	18,305	470,996	19,069
Program Number: 2 WATER PRODUCTION		1,327,003	1,280,162	596,810	1,735,906	1,242,498

Water & Sewer Enterprise Fund Public Works Department - Distribution/Collection

Fund: 40 WATER & SEWER FUND PUBLIC WORKS WATER DISTRIBUTION/COLLECTION

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0101-20-03	SALARIES-OFFICIALS AND ADMIN	73,492	66,872	36,845	73,715	76,549
40-0103-20-03	SALARIES-SKILLED CRAFT	227,601	252,990	124,274	251,202	256,272
40-0107-20-03	SALARIES-SERVICE MAINTENANCE	333,340	361,795	159,736	357,739	368,461
40-0109-20-03	SALARIES-OVERTIME	58,989	27,129	20,408	27,129	27,129
40-0111-20-03	SALARIES-LONGEVITY	6,424	7,536	72	7,296	7,344
40-0122-20-03	TMRS	114,740	117,620	55,842	117,314	122,209
40-0133-20-03	FICA	53,322	54,799	25,994	54,857	56,285
40-0134-20-03	WORKER'S COMPENSATION	16,823	15,407	8,617	17,072	11,384
	<i>Personnel Services-----Subtotal</i>	884,731	904,148	431,788	906,324	925,633
40-0201-20-03	OFFICE SUPPLIES	635	1,000	266	1,000	750
40-0203-20-03	MEDICAL & CHEMICAL	7,530	10,000	2,213	10,000	10,000
00-0000-00-03	JANITORIAL	771	150	621	150	300
40-0205-20-03	FUEL, OIL & LUBE	53,315	40,000	18,709	40,000	40,000
40-0206-20-03	CLOTHING	9,263	8,000	4,726	8,000	8,000
40-0213-20-03	MOTOR VEHICLE	37,231	28,000	17,070	25,000	25,000
40-0217-20-03	OTHER SUPPLIES	1,983	1,300	26	1,300	1,300
40-0218-20-03	SMALL TOOLS & MINOR EQUIPMENT	4,766	6,000	1,551	6,000	6,000
40-0219-20-03	REPAIR & MAINTENANCE SUPPLIES	198,114	135,000	67,907	135,000	135,000
40-0220-20-03	WATER METERS & BOXES	32,026	20,000	23,003	100,000	100,000
	<i>Supplies-----Subtotal</i>	345,634	249,450	136,092	326,450	326,350
40-0304-20-03	TELEPHONE - CELLULAR	2,891	2,300	606	2,300	2,300
40-0306-20-03	SPRAY CONTRACT	1,820	4,000	800	4,000	4,000
40-0309-20-03	RADIO REPAIRS	410	500	79	500	500
40-0316-20-03	CONTRACTED SERVICES	38,009	40,000	2,611	35,000	35,000
40-0323-20-03	SERVICE AGREEMENT-TECHNICAL	4,681		2,083		
40-0340-20-03	REPAIR & MAINTENANCE BUILDINGS	-35				3,000
40-0342-20-03	REPAIR & MAINTENANCE EQUIPMENT	2,957	5,000	1,228	6,200	7,000
40-0344-20-03	RENTALS	2,918	1,000	1,194	1,000	1,000
40-0345-20-03	CONFERENCE & TRAINING	2,501	4,000	1,016	4,000	3,000
40-0346-20-03	DUES & SUBSCRIPTIONS	1,040	1,500	60	1,500	1,500
40-0347-20-03	MISCELLANEOUS	731	1,000	265	1,000	1,000
	<i>Charges for service----Subtotal</i>	57,923	59,300	9,942	55,500	58,300

Water & Sewer Enterprise Fund Public Works Department - Distribution/Collection

Fund: 40 WATER & SEWERPUBLIC WORKS WATER DISTRIBUTION/COLLECTION

	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0411-20-03 IMPROVE-SEWER MAINS & SVS		399,800	44,291	399,800	655,218
40-0412-20-03 IMPROVE-WATER MAINS & SVS		399,800	36,433	399,800	655,217
40-0435-20-03 FIRE HYDRANT		25,000	4,005	25,000	25,000
40-0440-20-03 OTHER MACHINERY & EQUIPMENT				286,596	
40-0442-20-03 ANNUAL MANHOLE REHAB		25,000		25,000	25,000
40-0458-20-03 EQUIPMENT REPLACEMENT FUND		29,341	29,278	58,557	52,492
40-0460-20-03 LEASE PURCHASE PAYMENTS		23,000			
40-0490-20-03 NON DEPRECIABLE CAPITAL ITEMS	825				
<i>Capital outlay-----Subtotal</i>	825	901,941	114,007	1,194,753	1,412,927
Program Number: 3 WATER DISTRIBUTION/COLL	1,289,113	2,114,839	691,829	2,483,027	2,723,210

Water & Sewer Enterprise Fund Public Works Department - Wastewater Treatment

Fund: 40 WATER & SEWER FUND PUBLIC WORKS

WASTEWATER TREATMENT

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0101-20-04	SALARIES OFFICIALS & ADMIN	36,746	33,436	3,260	36,858	
40-0103-20-04	SALARIES-TECHNICIAN	81,703	81,390	40,804	81,390	85,100
40-0107-20-04	SALARIES-SKILLED CRAFT	284,632	298,771	122,689	292,261	286,494
40-0108-20-04	SALARIES-SERVICE MAINTENANCE	27,997	27,893	13,732	27,893	28,381
40-0109-20-04	SALARIES-OVERTIME	37,824	9,810	18,727	9,810	9,810
40-0111-20-04	SALARIES-LONGEVITY	4,744	6,600	208	5,544	3,456
40-0122-20-04	TMRS	77,850	75,187	32,666	74,480	68,639
40-0133-20-04	FICA	36,240	35,029	15,251	34,827	31,613
40-0134-20-04	WORKER'S COMPENSATION	6,999	6,410	4,030	7,984	5,436
	<i>Personnel Services-----Subtotal</i>	594,735	574,526	251,367	571,047	518,929
40-0201-20-04	OFFICE SUPPLIES	675	1,000	331	1,000	1,000
40-0203-20-04	MEDICAL & CHEMICAL	22,498	20,000	8,370	25,000	25,000
40-0204-20-04	JANITORIAL	1,071	300	615	400	500
40-0205-20-04	FUEL, OIL & LUBE	15,095	10,000	5,494	12,000	12,000
40-0206-20-04	CLOTHING	3,311	3,150	1,824	3,150	3,300
40-0212-20-04	ELECTRICAL SUPPLIES		33,000	4,681	33,000	35,000
40-0213-20-04	MOTOR VEHICLE	10,843	8,000	5,077	8,000	8,000
40-0217-20-04	OTHER SUPPLIES	6,492	9,000	3,942	10,000	9,000
40-0218-20-04	SMALL TOOLS & MINOR EQUIPMENT	2,839	2,700	3,098	2,700	3,000
40-0219-20-04	REPAIR & MAINTENANCE SUPPLIES	13,984	39,000	3,125	24,000	25,000
	<i>Supplies-----Subtotal</i>	76,808	126,150	36,557	119,250	121,800
40-0304-20-04	TELEPHONE - CELLULAR	1,215	1,775	653	1,775	1,775
40-0305-20-04	OTHER PROFESSIONAL SERVICES	79,710	90,000	38,203	115,000	100,000
40-0306-20-04	SPRAY CONTRACT	2,100	1,500	1,050	1,500	1,500
40-0309-20-04	RADIO REPAIRS		200		200	200
40-0311-20-04	TRANSPORTATION	1,250		250	1,500	
40-0323-20-04	SERVICE AGREEMENTS-TECHNICAL	10,596	12,000	5,145	12,000	15,000
40-0324-20-04	PRINTING & REPRODUCTION	-68	400	318	400	400
40-0337-20-04	ELECTRICAL SERVICE	355,354	285,000	152,456	295,000	350,000
40-0340-20-04	REPAIR & MAINTENANCE BLDG.	90	2,500		2,500	4,000
40-0342-20-04	REPAIR & MAINTENANCE EQUIP.	133,172	165,610	64,248	165,610	170,000
40-0344-20-04	RENTALS	15,436	8,000	9,769	8,000	8,000
40-0345-20-04	CONFERENCE & TRAINING	2,358	3,000	846	3,000	4,000
40-0346-20-04	DUES & SUBSCRIPTION	944	1,000	100	1,000	1,000
40-0347-20-04	MISCELLANEOUS	691	500	130	500	500
40-0369-20-04	STATE & FEDERAL FEES	50,311	45,390	200	53,000	53,000
	<i>Charges for service----Subtotal</i>	653,159	616,875	273,368	660,985	709,375

Water & Sewer Enterprise Fund **Public Works Department - Wastewater Treatment**

Fund: 40 WATER & SEWER FUND PUBLIC WORKS

WASTEWATER TREATMENT

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0440-20-04	OTHER MACHINERY & EQUIPMENT			44,467	359,921	
40-0458-20-04	EQUIPMENT REPLACEMENT FUND		6,856	3,426	6,853	
	<i>Capital outlay-----Subtotal</i>	0	6,856	47,893	366,774	0
Program Number: 4 WASTEWATER TREATMENT		1,324,702	1,324,407	609,185	1,718,056	1,350,104

Water & Sewer Enterprise Fund Public Works Department - Water Billing

Fund: 40 WATER & SEWER FUND PUBLIC WORKS		WATER BILLING				
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0101-20-06	SALARIES OFFICIALS & ADMIN	47,815	47,632	23,450	47,632	48,465
40-0106-20-06	SALARIES-OFFICE & CLERICAL	113,777	116,126	57,037	115,356	118,157
40-0107-20-06	SALARIES-SKILLED CRAFT	143,006	151,133	67,155	150,363	153,776
40-0109-20-06	SALARIES-OVERTIME		1,710		1,710	1,710
40-0110-20-06	SALARIES-PART TIME & HOURLY	1,160				
40-0111-20-06	SALARIES-LONGEVITY	2,768	3,072		3,360	3,456
40-0122-20-06	TMRS	50,389	52,490	24,154	52,094	54,076
40-0133-20-06	FICA	21,938	24,455	10,615	24,360	24,906
40-0134-20-06	WORKER'S COMPENSATION	4,017	3,679	2,029	4,019	2,807
	<i>Personnel Services-----Subtotal</i>	384,870	400,297	184,440	398,894	407,353
40-0201-20-06	OFFICE SUPPLIES	3,301	4,400	1,142	4,400	3,400
40-0205-20-06	FUEL, OIL & LUBE	8,804	10,000	3,095	10,000	10,000
40-0206-20-06	CLOTHING	710	1,200	20	1,200	1,200
40-0213-20-06	MOTOR VEHICLE	1,293	4,000	2,143	3,000	3,000
40-0217-20-06	OTHER SUPPLIES		400	42	400	1,400
40-0218-20-06	SMALL TOOLS & MINOR EQUIPMENT	1,499	3,000	156	2,000	2,000
40-0220-20-06	WATER METERS & BOXES	703	2,000		2,000	2,000
	<i>Supplies-----Subtotal</i>	16,310	25,000	6,598	23,000	23,000
40-0304-20-06	TELEPHONE-CELLULAR	3,866	1,000	1,498	3,000	3,000
40-0305-20-06	OTHER PROFESSIONAL SERVICES	422	1,000		1,000	1,000
40-0309-20-06	RADIO REPAIRS		200		200	200
40-0310-20-06	POSTAGE & FREIGHT	48,063	54,000	15,252	54,000	54,000
40-0316-20-06	CONTRACTED SERVICES	13,719	21,000	9,211	21,000	21,000
40-0323-20-06	SERVICE AGREEMENT-TECHNICAL	3,835	7,140	11,449	7,140	7,140
40-0324-20-06	PRINTING & REPRODUCTION	1,167	1,200	263	1,200	1,200
40-0342-20-06	REPAIR & MAINTENANCE EQUIPMENT	2,616	1,350	680	1,350	1,350
40-0345-20-06	CONFERENCE & TRAINING	1,093	2,000		1,500	1,500
40-0346-20-06	DUES & SUBSCRIPTIONS		100		100	100
40-0347-20-06	MISCELLANEOUS	787	500	467	500	500
	<i>Charges for service----Subtotal</i>	75,568	89,490	38,820	90,990	90,990
40-0458-20-06	EQUIPMENT REPLACEMENT FUND	0	8,172			
	<i>Capital outlay-----Subtotal</i>	0	8,172	0	0	0
Program Number: 6 WATER BILLING		476,748	522,959	229,858	512,884	521,343

Water & Sewer Enterprise Fund Public Works Department - Engineering

Fund: 40 WATER & SEWER FUND		PUBLIC WORKS		ENGINEERING		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0103-20-07	SALARIES-TECHNICIAN	44,512	44,512	10,957	22,256	22,645
40-0111-20-07	SALARIES-LONGEVITY	1,200	1,200		600	600
40-0122-20-07	TMRS	7,495	7,506	1,793	3,739	3,861
40-0133-20-07	FICA	2,347	3,497	519	1,749	1,778
40-0134-20-07	WORKER'S COMPENSATION	158	145	45	89	66
	<i>Personnel Services-----Subtotal</i>	55,712	56,860	13,314	28,433	28,950
40-0205-20-07	FUEL, OIL & LUBE	2,172		1,168		
40-0213-20-07	MOTOR VEHICLE	15				
	<i>Supplies-----Subtotal</i>	2,187		1,168		
40-0304-20-07	TELEPHONE - CELLULAR	47				
40-0323-20-07	SERVICE CONTRACTS-TECHNICAL	1,119	1,000			
40-0324-20-07	PRINTING & REPRODUCTION	65	1,000	1,074	500	500
40-0342-20-07	REPAIR & MAINTENANCE EQUIPMENT		500		500	500
40-0347-20-07	MISCELLANEOUS					
40-0360-20-07	JANITORIAL CONTRACT					
	<i>Charges for service----Subtotal</i>	1,231	2,500	1,074	1,000	1,000
40-0458-20-07	EQUIPMENT REPLACEMENT FUND		2,143	1,070	2,143	2,143
40-0496-20-07	EQUIPMENT REPLACEMENT SUSPENSE					
	<i>Capital outlay-----Subtotal</i>		2,143	1,070	2,143	2,143
Program Number: 7 ENGINEERING		59,130	61,503	16,626	31,576	32,093
Department Number: 20 PUBLIC WORKS		4,797,240	5,690,930	2,321,130	6,879,759	6,192,246

NONDEPARTMENTAL

Nondepartmental covers the cost of services, supplies and capital outlay that benefit all divisions within the Water and Sewer Enterprise Fund.

Water & Sewer Enterprise Fund Nondepartmental

Fund: 40 WATER & SEWER FUND		NONDEPARTMENTAL		NONDEPARTMENTAL		
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0122-21-00	TMRS FOR DRAG-UP	7,154	1,961	10,393	1,961	1,961
40-0123-21-00	LIFE INSURANCE	1,282	1,914	662	1,914	1,914
40-0124-21-00	HEALTH INSURANCE	495,680	504,658	291,320	555,124	593,983
40-0125-21-00	DENTAL INSURANCE	18,506	22,330	9,589	24,630	25,123
40-0127-21-00	SICK LEAVE-ACCRUED RESERVE	11,174	15,000	38,226	15,000	15,000
40-0128-21-00	VACATION-ACCRUED RESERVE	21,562	7,450	25,302	7,450	7,450
40-0133-21-00	FICA FOR DRAG-UP	3,333	995	4,860	995	995
	Personnel Services-----Subtotal	558,691	554,308	380,352	607,074	646,426
	Supplies-----Subtotal	0	0	0	0	0
40-0301-21-00	AUDIT SERVICES	12,525	15,000		15,000	15,000
40-0302-21-00	HEALTH CONSULTANT SERVICES	14,484	10,190	6,792	10,190	25,000
40-0305-21-00	OTHER PROFESSIONAL SERVICES	11,750	11,000		11,000	18,035
40-0307-21-00	TELEPHONE-INTERNET	18,640	14,000	9,600	14,000	14,000
40-0308-21-00	TELEPHONE-LAND	17,656	5,000	8,778	5,000	5,000
40-0309-21-00	TELEPHONE-WIRING	214	15,000	258	15,000	15,000
40-0310-21-00	POSTAGE & FREIGHT	16,564	15,000	10,506	18,000	18,000
40-0312-21-00	GENERAL ADVERTISING	1,255	2,000	111	2,000	2,000
40-0315-21-00	CREDIT CARD FEES	54,738	15,520	29,410	15,520	60,000
40-0317-21-00	RAW WATER RESERVATION FEE	162,950	141,190	84,000	141,190	153,475
40-0321-21-00	SALVINIA CONTROL	25,000	25,000	25,000	25,000	25,000
40-0323-21-00	SERVICE AGREEMENT-TECHNICAL	14,409	13,500	5,608	13,500	15,000
40-0324-21-00	PRINTING & REPRODUCTION	331	750	348	750	750
40-0326-21-00	PROPERTY INSURANCE	49,044	43,693	25,854	43,693	43,693
40-0331-21-00	UNEMPLOYMENT INSURANCE	623	8,825	8,344	8,825	9,435
40-0332-21-00	LIABILITY INSURANCE	28,384	35,525	12,177	35,525	35,525
40-0344-21-00	RENTALS	1,244	2,000	622	2,000	2,000
40-0347-21-00	MISCELLANEOUS	3,102	5,000	369	3,000	3,000
40-0348-21-00	AMORTIZATION	-47,400				
40-0349-21-00	DUES/TML & NLC	1,834	1,740	1,834	1,740	1,740
40-0379-21-00	DISASTER RELIEF			1,761		
40-0399-21-00	BAD DEBT EXPENSE	15,851				
	Charges for service----Subtotal	403,198	379,933	231,372	380,933	461,653
40-0455-21-00	TRANSFER TO OTHER FUNDS	65,841				
40-0458-21-00	EQUIPMENT REPLACEMENT FUND		2,260	1,130	2,260	2,257
	Capital outlay-----Subtotal	65,841	2,260	1,130	2,260	2,257
Program Number:	NONDEPARTMENTAL	1,027,730	936,501	612,854	990,267	1,110,336
Department Number:	21 NONDEPARTMENTAL	1,027,730	936,501	612,854	990,267	1,110,336

INTERFUND TRANSFERS

Interfund Transfers accounts for the allocation of funds due to other internal funds. These are primarily the annual allocation for debt service payments for water and sewer bonds and payment to the General Fund for support services to the Water and Sewer Enterprise Fund provided by the General Fund.

Water & Sewer Enterprise Fund Interfund Transfers

Fund: 40 WATER & SEWER FUND	INTERFUND TRANSFERS	INTERFUND TRANSFERS				
		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
40-0515-22-00	DEBT SERVICE PYMT W&S BONDS		2,648,588	792,000	792,000	521,000
40-0517-22-00	DEBT SVC PMT INTEREST	89,984		25,725	40,848	6,901
40-0518-22-00	BOND ISSUE COST				1,500	1,500
40-0519-22-00	LOAN PAYMENT-FILTER MEDIA		95,880		95,880	95,880
40-0520-22-00	INTERFUND TRNF GENERAL FUND	1,153,861	1,153,861	792,500	1,585,000	1,613,530
	<i>Miscellaneous-----Subtotal</i>	1,243,845	3,898,329	1,610,225	2,515,228	2,238,811
Program Number:	INTERFUND TRANSFERS	1,243,845	3,898,329	1,610,225	2,515,228	2,238,811
Department Number:	22 INTERFUND TRANSFERS	1,243,845	3,898,329	1,610,225	2,515,228	2,238,811
Fund Number:	40 WATER & SEWER FUND	7,068,815	10,525,760	4,544,209	10,385,254	9,541,393

OTHER FUNDS

The City maintains other funds that have a specific, designated purpose. Four of these types of funds are included in this section.

Debt Service Fund – The General Obligation Debt Service Fund accounts for revenue and expenditures for the payment of long-term debt principal, interest, and related costs for the general fund. On March 10, 2016 the City Commission adopted an ordinance authorizing the issuance of City of Marshall, Texas General Obligation Refunding Bonds, 2016 Series. The issuance of these Bonds resulted in savings of indebtedness on the general obligation debt issued in 2007. In June, 2017, the City Commission adopted an ordinance authorizing the issuance of \$2,000,000 Combination Tax and Revenue Certificates of Obligation, Series 2017 for the purpose of improvements to Memorial City Hall. The certificates were issued July 13, 2017. In August, 2019 the City Commission adopted an ordinance authorizing the issuance of \$1,033,000 of 2019 General Obligation Refunding Bonds. The issuance of these bonds resulted in savings of indebtedness on the 2010A Certificates of Obligation. The bonds were issued August 29, 2019. The City Commission also adopted an ordinance authorizing the issuance of \$853,000 Tax Notes for the purpose of improvements to Memorial City Hall. The Tax Notes were issued August 29, 2019. On August 13, 2020 the City Commission adopted an ordinance authorizing the issuance of \$1,795,000 2020 Series Tax Notes. The purpose of these Tax Notes are capital improvements and Downtown Redevelopment projects.

Special Revenue Funds – Several of the City's Revenue Funds are shown in this budget document. These funds are used to account for the proceeds and expenditures of specific revenue sources that are restricted to expenditures for specified purposes. They are as follows:

- Hotel/Motel Occupancy Tax Fund
- Litter Control Fund
- D.A.R.E. Donation Fund
- Street Maintenance Fund
- Emergency Medical Services – ESD Fund
- Municipal Drainage Utility

Community Development Fund – The City annually receives a Community Development Block Grant from the U. S. Department of Housing and Urban Development (HUD). HUD provides these funds directly to communities to use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

Equipment Replacement Funds – The Equipment Replacement Funds are internal service funds that provide for the purchase of capital assets.

Capital Improvement Fund – The Capital Improvement Fund is an internal service fund that provides for the improvements to or replacement of capital assets.

Other Funds
Debt Service Funds Estimated Revenues

2016 GENERAL OBLIGATION REFUNDING SERIES DEBT
SERVICE FUNDS
SERIES 2017 COMBINATION TAX & REVENUE
CERTIFICATES OF OBLIGATION
2019 SERIES TAX NOTES
2019 SERIES GENERAL OBLIGATION REFUNDING CERTIFICATES OF OBLIGATION
2020 SERIES TAX NOTES
DEBT SERVICE FUNDS

ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2019</u>	<u>Budget</u> <u>2019</u>	<u>Actual</u> <u>6/30/2020</u>	<u>Budget</u> <u>2020</u>	<u>Budget</u> <u>2021</u>
	<u>TAXES</u>					
62-4000-00-00	Property Taxes	764,163	763,127	451,638	804,152	795,414
62-4001-00-00	Delinquent Taxes	43,388	30,000	16,224	30,000	35,300
62-4002-00-00	Penalty & Interest-Taxes	21,956	18,000	15,122	18,000	20,000
	Subtotal	829,507	811,127	482,984	852,152	850,714
	<u>MISCELLANEOUS REVENUES</u>					
62-5100-00-00	Interest Earned	9,239	1,000	2,634	1,000	6,003
62-5110-00-00	Transfer from Other Funds	0	0	0	0	218,030
62-5300-00-00	Bond Proceeds	43,000	0	0	0	0
	Subtotal	52,239	1,000	2,634	1,000	224,033
	GRAND TOTAL	881,746	812,127	485,618	853,152	1,074,747

Other Funds
Debt Service Funds Estimated Expenditures

2016 GENERAL OBLIGATION REFUNDING SERIES DEBT
SERVICE FUNDS
SERIES 2017 COMBINATION TAX & REVENUE
CERTIFICATES OF OBLIGATION
2019 SERIES TAX NOTES
2019 SERIES GENERAL OBLIGATION REFUNDING CERTIFICATES OF OBLIGATION
2020 SERIES TAX NOTES
DEBT SERVICE FUNDS
ESTIMATED EXPENSES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2019</u>	<u>Budget</u> <u>2019</u>	<u>Actual</u> <u>6/30/2020</u>	<u>Budget</u> <u>2020</u>	<u>Budget</u> <u>2021</u>
	<u>DEBT SERVICE</u>					
62-0348-00-00	Service Fees/Mgt Fees	10,899	6,000	7,938	6,000	6,000
62-0353-00-00	Interest & Fees	190,706	198,679	98,344	190,383	181,747
62-0354-00-00	Principal Payments	650,000	650,000	611,000	661,769	887,000
62-0355-00-00	Bond Costs	32,584				0
	Subtotal	884,189	854,679	717,282	858,152	1,074,747
	GRAND TOTAL	884,189	854,679	717,282	858,152	1,074,747

Other Funds
Debt Service Funds Summary

2016 GENERAL OBLIGATION REFUNDING SERIES DEBT
SERVICE FUNDS

SERIES 2017 COMBINATION TAX & REVENUE
CERTIFICATES OF OBLIGATION

2019 SERIES TAX NOTES

2019 SERIES GENERAL OBLIGATION REFUNDING CERTIFICATES OF OBLIGATION

2020 SERIES TAX NOTES

DEBT SERVICE FUNDS

ESTIMATED OPENING BALANCE - 1/1/21	325,357
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ANTICIPATED REVENUE:

Current Property Tax	795,414	
Delinquent Property Tax/Penalty & Interest	55,300	
Transfer from Other Funds	218,030	
Interest Income	6,003	
	6,003	
 TOTAL REVENUE		 1,074,747

ANTICIPATED EXPENDITURES:

Service Fees/Mgmt Fees	6,000	
Interest on Tax Bonds	181,747	
Principal on Tax Bonds	887,000	
	887,000	
 TOTAL EXPENDITURES		 1,074,747

ESTIMATED CLOSING BALANCE - 12/31/21	325,357
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Other Funds

Debt Service Funds Proposed Requirements

2016 GENERAL OBLIGATION REFUNDING SERIES DEBT
SERVICE FUNDS
SERIES 2017 COMBINATION TAX & REVENUE
CERTIFICATES OF OBLIGATION
2019 SERIES TAX NOTES
2019 SERIES GENERAL OBLIGATION REFUNDING CERTIFICATES OF OBLIGATION
2020 SERIES TAX NOTES
DEBT SERVICE FUNDS
DEBT SERVICE REQUIREMENTS
2021

GENERAL OBLIGATION BONDS

<u>ISSUE</u> <u>DATE</u>	<u>MATURITY</u> <u>DATE</u>	<u>DESCRIPTION</u>	<u>DEBT</u> <u>OUTSTANDING</u> 1/1/2021	<u>PAYMENT</u> <u>REQUIREMENTS</u> 2021	<u>TAX</u> <u>RATE</u> <u>REQUIRED</u>
2016	2027	General Obligation Refunding Series 2016	2,765,000	436,500 ^[P 350,000] _[U 86,500]	0.032863
2019	2032	General Obligation Refunding Series 2019	942,000	115,931 ^[P 95,000] _[U 20,931]	0.008728
		Sub Total	3,707,000	552,431 ^[P 445,000] _[U 107,431]	

COMBINATION TAX AND LIMITED SURPLUS
REVENUE CERTIFICATES OF OBLIGATION

2017	2032	Certificates of Obligation, Series 2017	1,800,000	113,299 ^[P 75,000] _[U 38,299]	0.008530
2019	2026	Tax Notes Series 2019	739,000	133,218 ^[P 116,000] _[U 17,218]	0.010030
2020	2027	Tax Notes Series 2020	1,797,000	269,799 ^[P 251,000] _[U 18,799]	0.020313
		Sub Total	4,336,000	516,316 ^[P 442,000] _[U 74,316]	0.038872
		GRAND TOTAL	8,043,000	1,068,747 ^[P 887,000] _[U 181,747]	0.080464

Hotel/Motel Occupancy Tax Fund-Estimated Revenues

HOTEL/MOTEL OCCUPANCY TAX FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>TAXES</u>					
03-4011-00-00	Hotel/Motel Tax	836,198	760,000	252,640	760,000	800,000
03-4002-00-00	Penalty & Interest-Taxes	165		511		
	Subtotal	836,363	760,000	253,151	760,000	800,000
	<u>MISCELLANEOUS REVENUES</u>					
03-5100-00-00	Interest Earned	1				
03-5101-00-00	Interest Earned-Texpool D/S	3		1		
	Subtotal	4		1		
	GRAND TOTAL	836,367	760,000	253,152	760,000	800,000

Hotel/Motel Occupancy Tax Fund-Estimated Expenditures

HOTEL/MOTEL OCCUPANCY TAX FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>TOURISM</u>					
03-0101-30-02	Salaries-Officials & Admin	1,044				*
03-0106-30-02	Salaries-Office & Clerical	52,032		14,871		*
03-0110-30-02	Salaries-Part/Time & Hourly	4,445				*
03-0122-30-02	TMRS	8,532		2,522		*
03-0133-30-02	FICA	4,640		1,267		*
03-0134-30-02	Workmen's Compensation	100		51		*
03-0311-30-02	Transportation			546		*
03-0314-30-02	Tourism Promotion	178,382	418,000	86,137	397,861	437,552
03-0342-30-02	Repair & maintenance Equipment	765				*
03-0365-30-02	Wonderland of Lights	60,000		10,521		*
	Subtotal	309,940	418,000	115,915	397,861	437,552
	<u>DEBT SERVICE</u>					
03-0514-30-05	Interfund Transfer	583,945	300,340		298,908	299,217
03-0515-30-05	Debt Service Payment				63,231	63,231
03-0517-30-05	Interest & Fees					
03-0520-30-05	G.F. Interfund Trsf					
	Subtotal	583,945	300,340		362,139	362,448
	GRAND TOTAL	893,885	718,340	115,915	760,000	800,000

* Provided for under 03-0314-30-02 Tourism Promotion

Hotel/Motel Occupancy Tax Fund-Revenue & Expenditure Summary

HOTEL/MOTEL OCCUPANCY TAX FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/21 0

ESTIMATED REVENUE:

Hotel/Motel Taxes	800,000	
TOTAL REVENUE		800,000

ESTIMATED EXPENDITURES:

Tourism	437,552	
Debt Service	<u>362,448</u>	
TOTAL EXPENDITURES		<u>800,000</u>

ESTIMATED CLOSING BALANCE - 12/31/21 0

Other Funds
Litter Control Fund-Estimated Revenues

LITTER CONTROL FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>FEES</u>					
13-4423-00-00	Litter Control Contributions	6,198	6,700	2,927	6,700	6,700
13-4429-00-00	Litter Control Fees	59,285	48,700		48,700	
	 GRAND TOTAL	 65,483	 55,400	 2,927	 55,400	 6,700

Litter Control Fund-Estimated Expenditures

LITTER CONTROL FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>PUBLIC WORKS</u>					
13-0347-00-00	Miscellaneous	7,546				
13-0357-00-00	Litter Control-Special Litter Pickup	13,000	8,000	4,503	8,000	
13-0358-00-00	Litter Control-Streets	44,937	47,400		47,400	6,700
	 GRAND TOTAL	 65,483	 55,400	 4,503	 55,400	 6,700

Other Funds

Litter Control Fund-Revenue & Expenditure Summary

LITTER CONTROL FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/21 0

ANTICIPATED REVENUE:

Contributions and Fees	6,700	
Interest	<u>0</u>	
TOTAL REVENUE		6,700

ANTICIPATED EXPENDITURES:

Litter Control-Streets	<u>6,700</u>	
TOTAL EXPENDITURES		<u>6,700</u>

ESTIMATED CLOSING BALANCE - 12/31/21 0

D.A.R.E. Donation Fund-Estimated Revenues

D.A.R.E. DONATION FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual 2019</u>	<u>Budget 2019</u>	<u>Actual 6/30/2020</u>	<u>Budget 2020</u>	<u>Budget 2021</u>
21-5044-00-00	DARE/DAP	1,464	1,000	127	1,000	1,000
	<u>MISCELLANEOUS REVENUES</u>					
21-5100-00-00	Interest Earned	460	0	82	0	0
	Subtotal	460	0	82	0	0
	GRAND TOTAL	1,924	1,000	209	1,000	1,000

D.A.R.E. Donation Fund-Estimated Expenditures

D.A.R.E. DONATION FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>PUBLIC SAFETY</u>					
21-0217-00-00	D.A.R.E. Supplies/Services	0	2,200	0	2,200	2,200
21-0345-00-00	D.A.R.E. Conference and Training		2,000		2,000	2,000
21-0347-00-00	D.A.R.E. Miscellaneous	2,500	2,000		2,000	2,000
	 GRAND TOTAL	 2,500	 6,200	 0	 6,200	 6,200

D.A.R.E. Donation Fund-Revenue & Expenditure SummaryD.A.R.E. DONATION FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/21	27,799
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ANTICIPATED REVENUE:

Donations	1,000	
Interest	<u>0</u>	
TOTAL REVENUE		1,000

ANTICIPATED EXPENDITURES:

D.A.R.E. Supplies/Services	2,200	
D.A.R.E. Conference & Training	2,000	
D.A.R.E. Miscellaneous	2,000	
TOTAL EXPENDITURES	<u>6,200</u>	

ESTIMATED CLOSING BALANCE - 12/31/21	<u><u>22,599</u></u>
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Other Funds
Street Maintenance Fund-
Estimated Revenues

STREET MAINTENANCE FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>FEES</u>					
80-4004-00-00	Sales Tax - Street Maintenance	582,087	535,937	274,423	535,937	570,405
	Subtotal	582,087	535,937	274,423	535,937	570,405
	<u>MISCELLANEOUS REVENUES</u>					
80-5100-00-00	Interest Earned	8,389	0	1,121	0	0
	Subtotal	8,389	0	1,121	0	0
	GRAND TOTAL	590,476	535,937	275,544	535,937	570,405

Other Funds
Street Maintenance Fund-
Estimated Expenses

STREET MAINTENANCE FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual 2019</u>	<u>Budget 2019</u>	<u>Actual 6/30/2020</u>	<u>Budget 2020</u>	<u>Budget 2021</u>
80-0408-00-00	Street Improvement	923,207	458,839		381,741	570,405
80-0425-00-00	Cars & Trucks		77,098		154,196	
	Total	<u>923,207</u>	<u>535,937</u>		<u>535,937</u>	<u>570,405</u>

Other Funds
Street Maintenance Fund-
Revenue & Expenditure Summary

STREET MAINTENANCE FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/21	0
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ANTICIPATED REVENUE:

Sales Tax-Street Maintenance	570,405	
TOTAL REVENUE		570,405

ANTICIPATED EXPENDITURES:

Street Improvement	570,405	
TOTAL EXPENDITURES		<u>570,405</u>

ESTIMATED CLOSING BALANCE - 12/31/21	<u><u>0</u></u>
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Other Funds
Emergency Medical Services - ESD Fund
Estimated Revenues

EMERGENCY MEDICAL SERVICES-ESD
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2019</u>	<u>Budget</u> <u>2019</u>	<u>Actual</u> <u>6/30/2020</u>	<u>Budget</u> <u>2020</u>	<u>Budget</u> <u>2021</u>
	<u>FEES</u>					
82-4410-00-00	Emergency Service District Contracts	160,700	160,700	160,700	160,700	160,700
	Subtotal	160,700	160,700	160,700	160,700	160,700
	GRAND TOTAL	160,700	160,700	160,700	160,700	160,700

Other Funds
Emergency Medical Services - ESD Fund
Estimated Expenditures

EMERGENCY MEDICAL SERVICES-ESD
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
82-0347-00-00	EMS Expenses from General Fund		38,000	19,748	38,000	
82-0460-00-00	Other Machinery & Equipment	19,748				120,000
	Total	19,748	38,000	19,748	38,000	120,000

Other Funds
Emergency Medical Services - ESD Fund
Revenue & Expenditure Summary

EMERGENCY MEDICAL SERVICES-ESD
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/21	209,390
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ANTICIPATED REVENUE:

Emergency Service Districts	160,700
TOTAL REVENUE	160,700

ANTICIPATED EXPENDITURES:

Other Machinery & Equipment	120,000
TOTAL EXPENDITURES	<u>120,000</u>

ESTIMATED CLOSING BALANCE - 12/31/21	<u><u>250,090</u></u>
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Other Funds
Municipal Drainage Fund
Estimated Revenues

MUNICIPAL DRAINAGE UTILITY FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual 2019</u>	<u>Budget 2019</u>	<u>Actual 6/30/2020</u>	<u>Budget 2020</u>	<u>Budget 2021</u>
	<u>FEES</u>					
84-4200-00-00	DRAINAGE UTILITY FEE	339,775	380,100	167,801	380,100	380,100
	SUBTOTAL	339,775	380,100	167,801	380,100	380,100
	<u>MISCELLANEOUS REVENUES</u>					
84-5100-00-00	INTEREST EARNED	0	500	0	0	0
	SUBTOTAL	0	500	0	0	0
	GRAND TOTAL	339,775	380,600	167,801	380,100	380,100

Other Funds
Municipal Drainage Fund
Estimated Expenses

MUNICIPAL DRAINAGE UTILITY FUND
ESTIMATED EXPENSES

		Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
84-0107-00-00	SALARIES-SKILLED CRAFT	69,349	30,742	34,502	67,912	67,912
84-0108-00-00	SALARIES-SERVICE MAINTENANCE	23,949	67,080	13,335	27,082	27,082
84-0109-00-00	SALARIES-OVERTIME	3,866		933		
84-0111-00-00	SALARIES-LONGEVITY		144		144	144
84-0122-00-00	TMRS	15,935	16,086	7,879	15,622	15,622
84-0133-00-00	FICA	7,433	7,494	3,731	7,278	7,278
84-0134-00-00	WORKER'S COMPENSATION	236	216	106	209	209
	<i>Personnel Services-----Subtotal</i>	120,768	121,762	60,486	118,247	118,247
84-0203-00-00	MEDICAL & CHEMICAL		750	92	750	750
84-0205-00-00	FUEL, OIL & LUBE	190	4,500	155	4,500	4,500
84-0206-00-00	CLOTHING	611	600	468	600	600
84-0210-00-00	SIGN SUPPLIES	43	1,750		1,750	1,750
84-0213-00-00	MOTOR VEHICLE	2,360	1,750	2,092	1,750	1,750
84-0217-00-00	OTHER SUPPLIES	479	200		200	200
84-0218-00-00	SMALL TOOLS & MINOR EQUIPMENT	1,550	500	216	1,000	1,000
84-0219-00-00	REPAIR & MAINTENANCE SUPPLIES	9,791	5,000	3,918	5,000	5,000
	<i>Supplies-----Subtotal</i>	15,024	15,050	6,941	15,550	15,550
84-0304-00-00	TELEPHONE - CELLULAR	498	1,400	207	1,400	1,400
84-0305-00-00	OTHER PROFESSIONAL SERVICES		30,000		30,000	30,000
84-0306-00-00	SPRAY CONTRACT	11,880	20,000	10,020	20,000	20,000
84-0309-00-00	RADIO REPAIRS		500		500	500
84-0312-00-00	GENERAL ADVERTISING					
84-0316-00-00	CONTRACTED SERVICES	386		190		
84-0324-00-00	PRINTING & REPRODUCTION		500		500	500
84-0331-00-00	UNEMPLOYMENT INSURANCE	27		432		
84-0342-00-00	REPAIR & MAINTENANCE EQUIPMENT	324	1,000	429	1,000	1,000
84-0344-00-00	RENTALS	273	500		500	500
84-0345-00-00	CONFERENCE & TRAINING		150		150	150
84-0346-00-00	DUES & SUBSCRIPTIONS		150		150	150
84-0347-00-00	MISCELLANEOUS	79	200		200	200
84-0399-00-00	BAD DEBT EXPENSE	527				
	<i>Charges for service----Subtotal</i>	13,994	54,400	11,278	54,400	54,400
84-0410-00-00	CULVERTS		25,000		25,000	25,000
84-0415-00-00	DETENTION PONDS		10,000		10,000	10,000
84-0416-00-00	DRAINAGE IMPROVEMENTS	34,506	100,000		100,000	100,000
84-0425-00-00	CARS & TRUCKS				26,903	26,903
84-0440-00-00	OTHER MACHINERY & EQUIPMENT		20,000		30,000	30,000
84-0458-00-00	EQUIPMENT REPLACEMENT PMTS		10,000			
84-0490-00-00	NON DEPRECIABLE CAPITAL ITEMS	5,620				
	<i>Capital outlay-----Subtotal</i>	40,126	165,000		191,903	191,903
	GRAND TOTAL	189,912	356,212	78,705	380,100	380,100

Other Funds
Municipal Drainage Fund
Revenue & Expenditure Summary

MUNICIPAL DRAINAGE FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/21 0

ANTICIPATED REVENUE:

Municipal Drainage Fees	380,100	
Interest	<u>0</u>	
TOTAL REVENUE		380,100

ANTICIPATED EXPENDITURES:

Personnel Services	118,247	
Supplies	15,550	
Charges for Services	54,400	
Capital Outlay	191,903	
TOTAL EXPENDITURES		<u>380,100</u>

ESTIMATED CLOSING BALANCE - 12/31/21 0

Other Funds
Community Development Block Grant Fund

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

	2020-2021* <u>BUDGET</u>
Grant Amount	361,302
Funds Available for Appropriation	<u>361,302</u>
<u>ESTIMATED EXPENDITURES</u>	
Administration	72,260
Code Enforcement	68,000
Boys & Girls Club	16,250
Mission Marshall Food Bank	12,000
Marshall/Harrison County Literacy Center	15,000
Neighborhood Revitalization	<u>177,792</u>
TOTAL EXPENDITURES	<u>361,302</u>
BALANCE	<u><u>0</u></u>

* The accounting year for the Community Development Block Grant Program is June 1-May 31.

Other Funds
Replacement Fund-
General Fund
Estimated Revenues

REPLACEMENT FUND - GENERAL FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>MISCELLANEOUS</u>					
66-5100-00-00	Interest Earned	288	0	55	0	0
66-5112-00-00	Payment for Equipment Cost	106,795	106,791	54,004	107,998	107,998
	GRAND TOTAL	107,083	106,791	54,059	107,998	107,998

Other Funds
Replacement Fund-
General Fund
Estimated Expenditures

REPLACEMENT FUND - GENERAL FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DEPARTMENT</u>	<u>Actual 2019</u>	<u>Budget 2019</u>	<u>Actual 6/30/2020</u>	<u>Budget 2020</u>	<u>Budget 2021</u>
<u>GENERAL FUND</u>						
Police Dept						
66-0440-03-03	Patrol		23,535			
66-0440-03-04	CID					6,000
	Sub Total		23,535			6,000
Public Works						
Street Dept						
66-0425-05-02	Cars & Trucks					28,680
	Sub Total					28,680
IT						
66-0420-16-02	Improvements-Data Processing		28,000			
			28,000			
Parks & Recreation						
66-0440-14-04	Other Machinery & Equipment					39,935
66-0421-14-04	Splash Pad (Partial)		77,000			
66-0440-14-06	Trim Mower					
	Sub Total		77,000			39,935
Community & Economic Dev						
Health Inspections						
66-0425-15-04	Cars & Trucks					24,000
	Sub Total					24,000
	GRAND TOTAL		128,535			98,615

Other Funds
Replacement Fund-
General Fund
Revenue & Expenditure
Summary

REPLACEMENT FUND - GENERAL FUND
REVENUE AND EXPENDITURE SUMMARY
2021

OPENING BALANCE - 1/1/21		132,085
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ESTIMATED REVENUE:

Payments from Departments	<u>107,998</u>	
TOTAL REVENUE		107,998

ESTIMATED EXPENDITURES:

General Fund

Police Department	6,000	
Public Works - Streets	28,680	
Public Works - Parks	39,935	
Community & Econ Dev - Health	24,000	
	<u>98,615</u>	

TOTAL EXPENDITURES		<u>98,615</u>
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ESTIMATED CLOSING BALANCE - 12/31/21		<u><u>141,468</u></u>
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Other Funds
Replacement Fund-
General Fund
Expenditure Budget Detail

REPLACEMENT FUND - GENERAL FUND
EXPENDITURE BUDGET DETAIL.

2021

General Fund

Police Department - CID

Faro Scanner	<u>6,000</u>	6,000
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Public Works Department - Streets

1/2 Ton Vehicle	<u>28,680</u>	28,680
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Public Works Department - Parks

Skid Steer 2/3	22,935	
Field Drag	<u>17,000</u>	
		39,935

Community & Economic Dev. - Health

1/2 Ton Vehicle	<u>24,000</u>	
		<u>24,000</u>

Total Replacement Fund - General Fund Expenditures		<u><u>98,615</u></u>
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Other Funds
Replacement Fund-
Water & Sewer Enterprise Fund
Estimated Revenues

REPLACEMENT FUND - WATER & SEWER ENTERPRISE FUND
ESTIMATED REVENUES
2021

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>MISCELLANEOUS</u>					
18-5100-00-00	Interest Earned	9,943		1,914		
18-5112-00-00	Payment for Equipment Costs		65,841	45,892	91,790	73,961
	GRAND TOTAL	9,943	65,841	47,806	91,790	73,961

Other Funds
Replacement Fund-
Water & Sewer Enterprise Fund
Estimated Expenditures

REPLACEMENT FUND - WATER & SEWER ENTERPRISE FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DEPARTMENT</u>	<u>Actual</u> <u>2019</u>	<u>Budget</u> <u>2019</u>	<u>Actual</u> <u>6/30/2020</u>	<u>Budget</u> <u>2020</u>	<u>Budget</u> <u>2021</u>
<u>WATER & SEWER ENTERPRISE FUND:</u>						
	Water Production					
18-0405-40-02	Improvements-Buildings					
18-0440-40-02	Other Machinery & Equipment		75,561			
	Sub Total Water Production		75,561			
	Water Distribution/Collection					
18-0425-40-03	Cars & Trucks		113,598			
18-0440-40-03	Other Machinery & Equipment					254,116
	Sub Total Water Dist/Collection		113,598			254,116
	Wastewater Treatment					
18-0425-40-04	Cars & Trucks		37,350			
18-0440-40-04	Other Machinery & Equipment		18,214			
	Sub Total Wastewater Treatment		55,564			
	GRAND TOTAL		244,723			254,116

Other Funds
Replacement Fund-
Water & Sewer Enterprise Fund
Revenue & Expenditure Summary

REPLACEMENT FUND - WATER & SEWER ENTERPRISE FUND
REVENUE AND EXPENDITURE SUMMARY

OPENING BALANCE - 1/1/21		259,989
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ESTIMATED REVENUE:

Payments from Departments	<u>73,961</u>	
TOTAL REVENUE		73,961

ESTIMATED EXPENDITURES:

Water & Sewer Enterprise Fund:

Water Distribution/Collection	254,116	
TOTAL EXPENDITURES		<u>254,116</u>

ESTIMATED CLOSING BALANCE - 12/31/21		<u><u>79,834</u></u>
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Other Funds
Replacement Fund-
Water & Sewer Enterprise Fund
Expenditure Budget Detail

REPLACEMENT FUND - WATER & SEWER ENTERPRISE FUND
EXPENDITURE BUDGET DETAIL.
2021

Water & Sewer Enterprise Fund:

Water Distribution/Collection

Cars & Trucks	124,151	
Backhoe	118,500	
Skid Steer 1/3	<u>11,465</u>	
Total		254,116

Total Replacement Fund Expenditures	<u><u>254,116</u></u>
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Other Funds
Capital Impr Fund-
General Fund
Estimated Revenues

CAPITAL IMPROVEMENT FUND - GENERAL FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2019</u>	<u>Budget</u> <u>2019</u>	<u>Actual</u> <u>6/30/2020</u>	<u>Budget</u> <u>2020</u>	<u>Budget</u> <u>2021</u>
	<u>MISCELLANEOUS</u>					
68-5110-00-00	Interfund Transfer				537,000	
	GRAND TOTAL				537,000	

CAPITAL IMPROVEMENT FUND - GENERAL FUND
ESTIMATED EXPENDITURES

ACCT	DEPARTMENT	Actual 2019	Budget 2019	Actual 6/30/2020	Budget 2020	Budget 2021
	<u>GENERAL FUND</u>					
68-0305-01-01	Professional Fees			28,467		
68-0347-01-00	Miscellaneous			1,515		
68-0405-01-00	Improvements-Buildings				899,527	861,139
	GRAND TOTAL			29,982	899,527	861,139

Other Funds
Capital Impr Fund-
General Fund
Revenue & Expenditure
Summary

CAPITAL IMPROVEMENT FUND - GENERAL FUND
REVENUE AND EXPENDITURE SUMMARY
2021

OPENING BALANCE - 1/1/21		861,139
ESTIMATED REVENUE:		
Interfund Transfer	<u> </u>	
TOTAL REVENUE		0
ESTIMATED EXPENDITURES:		
Adoption Center	<u>861,139</u>	
TOTAL EXPENDITURES		<u>861,139</u>
ESTIMATED CLOSING BALANCE - 12/31/21		<u><u>0</u></u>

CAPITAL OUTLAY

This section of the 2021 Budget contains a separate listing of expenditures in departmental budgets for capital assets. These are things the City will purchase or improvements to city facilities or infrastructure that cost a considerable amount of money and are intended to last a long time. Examples are equipment purchases, street improvements and water/sewer line improvements.

Capital Outlay

<u>2021 BUDGET</u> <u>CAPITAL OUTLAY</u>			BUDGET
<u>ACCT</u>	<u>DEPARTMENT/DIVISION-DESCRIPTION</u>		<u>2021</u>
<u>GENERAL FUND</u>			
<u>POLICE-PATROL</u>			
01-0460-03-03	LEASE/PURCHASE PAYMENTS (PATROL CARS)		216,404
			<u>216,404</u>
<u>FIRE-SUPPRESSION</u>			
01-0460-04-02	LEASE/PURCHASE PAYMENTS (FIRE TRUCK)		119,485
01-0458-04-02	EQUIPMENT REPLACEMENT FUND PMTS		48,265
			<u>167,750</u>
<u>PUBLIC WORKS-STREETS</u>			
01-0408-05-02	STREET IMPROVEMENTS		989,295
01-0458-05-02	EQUIPMENT REPLACEMENT FUND PMTS		6,402
			<u>995,697</u>
<u>PUBLIC WORKS-PARKS & RECREATION</u>			
<u>PARKS</u>			
01-0458-14-04	EQUIPMENT REPLACEMENT FUND PMTS		12,761
			<u>12,761</u>
<u>PUBLIC WORKS-INFORMATION TECHNOLOGY</u>			
01-0420-16-02	DATA PROCESSING IMPROVEMENTS		45,000
01-0421-16-02	COMPUTER REPLACEMENT		17,500
01-0458-16-02	EQUIPMENT REPLACEMENT FUND PMTS		10,580
			<u>73,080</u>
<u>PUBLIC WORKS-BUILDINGS</u>			
01-0405-16-04	IMPROVEMENTS BUILDINGS		20,000
			<u>20,000</u>
<u>COMMUNITY & ECONOMIC DEVELOPMENT</u>			
<u>PLANNING</u>			
01-0420-15-01	IMPROVEMENTS - DATA PROCESSING		10,000
			<u>10,000</u>
<u>PLANNING & DEVELOPMENT -</u> <u>CODE ENFORCEMENT</u>			
01-0458-15-03	EQUIPMENT REPLACEMENT FUND PMTS		4,196
			<u>4,196</u>

Capital Outlay

<u>ACCT</u>	<u>DEPARTMENT/DIVISION-DESCRIPTION</u>	<u>BUDGET 2021</u>
<u>TOURISM & PROMOTIONS-COMMUNITY FACILITIES- CONVENTION/COMMUNITY CENTERS</u>		
01-0426-17-01	FURNITURE & FIXTURES (TABLES AND CHAIRS)	3,000
		<u>3,000</u>
<u>TOURISM & PROMOTIONS-COMMUNITY FACILITIES- MEMORIAL CITY HALL</u>		
01-0426-17-05	FURNITURE & FIXTURES (TABLES AND CHAIRS)	2,000
		<u>2,000</u>
<u>TOURISM & PROMOTIONS-COMMUNITY FACILITIES- GOLF COURSE</u>		
01-0458-17-06	EQUIPMENT REPLACEMENT FUND PMTS	5,297
		<u>5,297</u>
<u>TOURISM & PROMOTIONS-COMMUNITY FACILITIES- LIBRARY</u>		
01-0414-17-07	BOOK PURCHASE PROGRAM	60,000
01-0420-17-07	IMPROVEMENTS-20 COMPUTERS	8,000
01-0440-17-07	MACHINERY & EQUIPMENT	6,000
		<u>74,000</u>
TOTAL GENERAL FUND		<u>1,584,185</u>

Capital Outlay

<u>ACCT</u>	<u>DEPARTMENT/DIVISION-DESCRIPTION</u>	<u>BUDGET</u> <u>2021</u>
	<u>WATER & SEWER ENTERPRISE FUND</u>	
	<u>WATER ADMINISTRATION</u>	
40-0458-20-01	EQUIPMENT REPLACEMENT FUND PMTS	4,908
		<u>4,908</u>
	<u>WATER PRODUCTION</u>	
40-0405-20-02	IMPROVEMENTS BUILDINGS	2,000
40-0458-20-02	EQUIPMENT REPLACEMENT FUND PMTS	17,069
		<u>19,069</u>
	<u>DISTRIBUTION/COLLECTION</u>	
40-0411-20-03	IMPROVEMENTS-SEWER MAINS & SVS	655,218
40-0412-20-03	IMPROVEMENTS-WATER MAINS & SVS	655,217
40-0435-20-03	FIRE HYDRANT	25,000
40-0442-20-03	ANNUAL MANHOLE REHAB	25,000
40-0458-20-03	EQUIPMENT REPLACEMENT FUND PMTS	52,492
		<u>1,412,927</u>
	<u>ENGINEERING</u>	
40-0458-20-07	EQUIPMENT REPLACEMENT FUND PMTS	2,143
		<u>2,143</u>
	<u>NONDEPARTMENTAL</u>	
40-0458-21-00	EQUIPMENT REPLACEMENT FUND PMTS	2,257
		<u>2,257</u>
	SUB-TOTAL WATER & SEWER ENTERPRISE FUND	<u>1,441,304</u>
40-0519-22-00	FILTER MEDIA LOAN PAYMENT	95,880
		<u>95,880</u>
	TOTAL WATER & SEWER ENTERPRISE FUND	<u>1,537,184</u>
	TOTAL GENERAL FUND & WATER & SEWER ENTERPRISE FUND	<u>3,121,369</u>