

2012 ANNUAL BUDGET

CITY OF MARSHALL, TEXAS



Telegraph Park

January 1, 2012 – December 31, 2012

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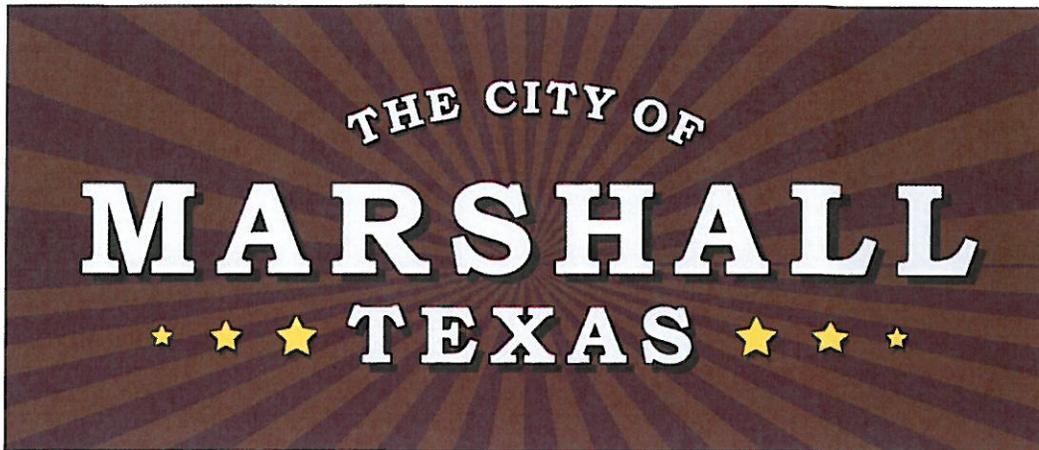
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Attached is the adopted budget for the City of Marshall Calendar Year 2012.

This statement is being provided in compliance with House Bill 3195 amending Local Government Code sections 102.005-102.008, 111.003, 111.006-111.009, 111.033, 111.037-111.040 and 111.067.

This budget will raise more total property taxes than last year's budget by \$188,289 or 3.2 %, and of that amount, \$69,408 is tax revenue to be raised from new property added to the tax roll this year.

CITY COMMISSION

May 2011 – May 2012

CHRIS PADDIE, Chairman
District #6

GLORIA MOON
District #1

ZEPHANIAH TIMMINS
District #2

JOHN FLOWERS
District #3

BILL MARSHALL
District #4

CHARLIE OLIVER
District #5

ED HOFFMAN
District #7

MANAGEMENT STAFF

CITY MANAGER
Frank Johnson

*ASSISTANT CITY MANAGER/
PURCHASING/CONVENTION CENTER
DIRECTOR*
Ardis Wright

*CITY SECRETARY/
FINANCE DIRECTOR*
Lisa Agnor

LIBRARY DIRECTOR
Anna Lane

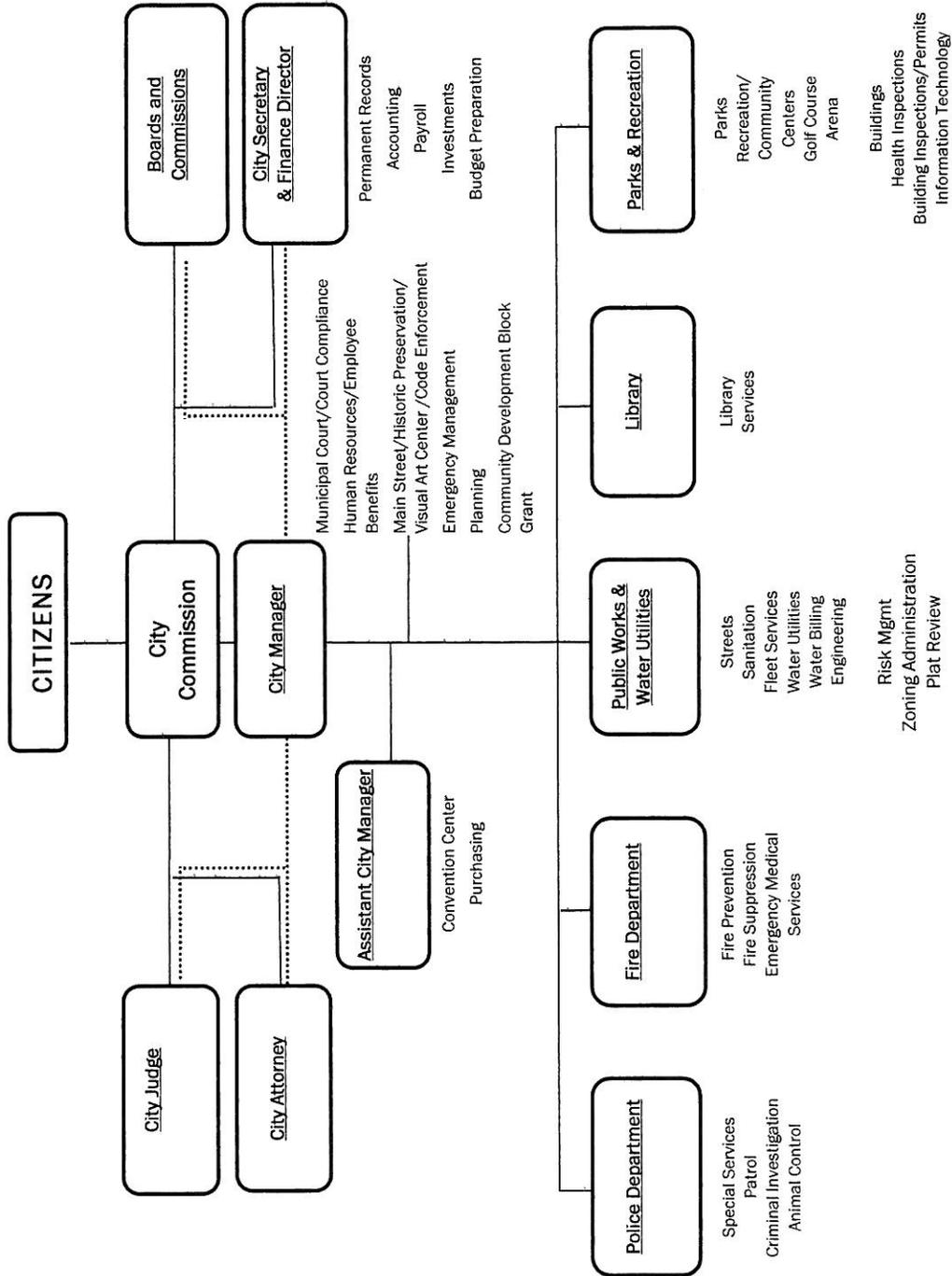
*PARKS & RECREATION
DIRECTOR*
Jack Redmon

*WATER UTILITIES/PUBLIC
WORKS DIRECTOR*
J. C. Hughes

POLICE CHIEF
Stan Spence

FIRE CHIEF
Kenneth Snyder

ORGANIZATIONAL CHART





CITY OF

Marshall

P.O. Box 698

Texas 75671-0698

www.marshalltexas.net

Mayor & City
Commission
(903) 935-4421

City Manager
(903) 935-4418

Assistant
City Manager
(903) 935-4419

City Secretary
(903) 935-4450

Engineering
(903) 935-4401

Event Facilities
(903) 935-4423

Finance
(903) 935-4445

Fire Chief
(903) 935-4580

Human Resources
(903) 935-4425

Library
(903) 935-4465

Parks and
Recreation
(903) 935-4470

Planning and
Community
Development
(903) 935-4459

Police Chief
(903) 935-4520

Public Works
(903) 935-4485

Purchasing
(903) 935-4423

Water/Waste
Water Utilities
(903) 935-4485

The Honorable Chairman and City Commissioners
City of Marshall
Marshall, Texas

Members of the City Commission:

Enclosed is the budget for the fiscal year beginning January 1, 2012 and ending December 31, 2012. The document is the result of much hard work by the City Commission and the City staff. As always, the 2012 budget seeks to provide a balance of good levels of service and maintenance of public facilities at the lowest possible cost to the citizens of Marshall.

The development of the 2012 budget was influenced by the same factors that impacted the preparation of the 2010 and 2011 budgets. A slight downturn occurred in the local economy that began in late 2007 and extended through most of 2008. It was driven by declining retail activity and sharply rising fuel costs and was made worse by a major downturn in the national economy that began in October, 2008 and continues today. Drilling activity in the Haynesville Shale natural gas field in late 2008 and early 2009 bolstered the local economy and reduced the impact locally of the severe downturn in the national economy. This drilling activity has declined from the 2009 levels, which has caused our community to experience the effects of the lagging economy more sharply through 2011.

As has become our practice, the budgeting process for development of the 2012 budget began with a goal-setting session by the City Commission. There was a consensus among the City Commission that the following points be established as goals. The budget was developed with these goals in mind.

- Increase funding for street improvements and continue to upgrade streets. This goal was established as the primary goal that would drive several major decisions during the budgeting process. Other goals that were discussed included;
- Continue with program to extend sewer service to unserved areas;
- Continue with efforts to improve code enforcement;
- Continue upgrading and supporting the Police and Fire Departments;
- Continue and strengthen litter control and blight removal programs;
- Continue upgrading and improving the parks system; and
- Continue with efforts to implement the tourism development program.

The sales tax decline that began in the fall of 2009 resulted in a \$1,000,000 decrease in the budget for 2011 compared to 2010. The decline appears to have leveled off, but there has not been a clear indication of consistent improvement in sales tax revenue or property tax revenue. With no anticipated increase in revenues and with the desire to increase funding for street improvements stated clearly and strongly by the City Commission, the decision was made to reduce staffing as a way of finding the funds to accomplish the stated goal of increasing funding for street improvements. Eleven positions were eliminated in the 2012 budget. The City workforce has seen a reduction of a total of 21 positions since the end of 2010.

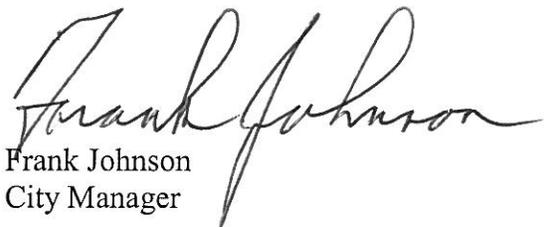
The 2012 budget is a balanced budget with no reliance on reserves. Projected revenues and budgeted expenditures for the General Fund and the Water and Sewer Enterprise Fund are as follows:

<u>Fund</u>	<u>Projected Revenues</u>	<u>Budgeted Expenditures</u>
General Fund	\$17,628,811	\$17,627,839
Water and Sewer Enterprise Fund	\$9,724,400	\$9,724,271
Total	\$27,353,211	\$27,352,110

The current economic conditions will make the 2012 fiscal year a challenging one for all of us. Revenues will need to be watched closely and expenditures will need to be controlled carefully throughout the 2012 fiscal year to assure that the City of Marshall achieves its primary goal of maintaining a balanced budget.

I wish to extend my thanks to each member of the City Commission for the many hours of work put forth attending the budget workshops, reviewing draft budget documents, and providing input to develop the adopted budget. I also would like to express my appreciation to the city staff for their hard work in striving to maintain high levels of service to our citizens in difficult economic times. It is my hope, as I am sure it is yours, that 2012 will be a good year for the City of Marshall.

Respectfully submitted,



Frank Johnson
City Manager

ORDINANCE NO. 0-11-13

AN ORDINANCE MAKING APPROPRIATIONS FOR THE SUPPORT OF THE CITY OF MARSHALL, TEXAS, FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2012 AND ENDING DECEMBER 31, 2012; APPROPRIATING MONEY TO A SINKING FUND TO PAY INTEREST AND PRINCIPAL DUE ON THE CITY'S INDEBTEDNESS; AND ADOPTING THE ANNUAL BUDGET OF THE CITY OF MARSHALL, TEXAS, FOR THE 2012 FISCAL YEAR.

WHEREAS, the budget, as presented in Section 1 below, for the fiscal year beginning January 1, 2012 and ending December 31, 2012 was duly presented to the City Commission by the City Manager and public hearings were ordered by the City Commission and said notices were published in the Marshall News Messenger and said public hearings were held according to said notice; now, therefore,

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF MARSHALL, TEXAS:

SECTION 1

THAT the appropriations for the fiscal year beginning January 1, 2012 and ending December 31, 2012 for the support of the City of Marshall, Texas, be fixed and determined for said term in accordance with the expenditures shown in the City's fiscal year 2012 budget, as detailed below:

<u>General Fund</u>	
General Government	\$ 1,849,180
Finance	218,623
Police	4,488,407
Fire	3,665,373
Public Works	3,533,797
Purchasing	4,300
Inspections	296,880
Convention Center	388,416
Library	471,332
Non-departmental	1,640,757
Tax Collection	70,500
Parks & Recreation	<u>1,000,274</u>
Total	<u>\$17,627,839</u>

<u>Water & Sewer Enterprise Fund</u>	
Administrative	\$ 292,570
Water Production	1,435,519
Distribution & Collection	1,292,370
Wastewater Treatment	1,305,120
Water Billing & Collection	474,575
Engineering	189,765
Non-departmental	890,263
Debt Service	2,494,089
Transfer to General Fund'	<u>1,350,000</u>
Total	<u>\$ 9,724,271</u>
Sub-Total – Operating Budget	<u>\$ 27,352,110</u>

<u>General Obligation Debt Service Fund</u>	
Interest & Fees	\$ 313,369
Principal Payments	<u>415,000</u>
Total	<u>\$ 728,369</u>

<u>Hotel/Motel Occupancy Tax Fund</u>	
Tourism	\$ 530,805
Debt Service Payments	142,275
Transfer to General Fund	<u>\$ 86,970</u>
Total	<u>\$ 760,050</u>

Litter Control Fund

Public Works	\$	60,800
Parks & Recreation		<u>12,600</u>
Total	\$	<u>73,400</u>

D.A.R.E. Donation Fund

Public Safety	\$	<u>10,750</u>
Total	\$	<u>10,750</u>

Total Budget	\$	<u>28,924,679</u>
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SECTION 2

THAT the budget, as shown in words and figures in Section 1, is hereby approved in all respects and adopted as the City's budget for fiscal year beginning January 1, 2012 and ending December 31, 2012.

PASSED AND APPROVED this, the 22nd day of September, 2011.

AYES: 5

NOES: 0

ABSTAINED: 0

PASSED, APPROVED, AND ADOPTED this, the 23rd day of September, 2011.

AYES: 4

NOES: 0

ABSTAINED: 0

APPROVED:



CHAIRMAN OF THE CITY COMMISSION
OF THE CITY OF MARSHALL, TEXAS

ATTEST:



LISA AGNOR
CITY SECRETARY

BUDGET SUMMARY

The City's 2012 Annual Budget is funded primarily through two types of funds. The General Fund and Water and Sewer Enterprise Fund.

The General Fund is used to pay for core City services. Examples of these services are public safety, parks and recreation, street maintenance, and the library. The revenue to pay for these services comes from primarily sales tax and property taxes, but also includes fees, licenses and permits, fines and other various sources.

The City's property tax is levied each October 1 based on the assessed value of all real and business personal property in the city. The City Commission sets the property tax rate. The value of property is established by the Harrison Central Appraisal District.

The Water and Sewer Enterprise Fund is funded from water and sewer user fees.

The following pages summarize revenue and expenditures for both of these funds.

The City also has various other funds that are designated for a special purpose and do not support the annual operations of the city. The larger of these funds are shown in this document following the Water and Sewer Enterprise Fund.

Budget Summary
Personnel Summary

2012 PERSONNEL SUMMARY
GENERAL AND
WATER AND SEWER ENTERPRISE FUND

Note: This list includes all permanent employees. Some departments have funds allocated on an annual basis for seasonal and/or part-time employees. These seasonal and/or part-time employees are not included in this listing since the number hired varies based on the needs of the department. Each department with part-time and hourly funding is indicated with an asterisk(*) by the department or division name. The funded amount can be found in the detailed department budget.

<u>ACTIVITY</u>	<u>PART-TIME</u>	<u>FULL-TIME</u>	<u>TOTAL</u>
<u>GENERAL GOVERNMENT</u>			
Municipal Court/Court Compliance *	2.00	4.00	6.00
Administration		2.00	2.00
Information Technology		1.50	1.50
City Secretary		1.00	1.00
Buildings		1.00	1.00
Human Resources		1.50	1.50
Main Street		2.00	2.00
Visual Arts Center *		0.00	0.00
Code Enforcement*		2.00	2.00
	<hr/>		
TOTAL - GENERAL GOVERNMENT	2.00	15.00	17.00
	<hr/>		
<u>FINANCE</u>			
Accounting		3.00	3.00
	<hr/>		
TOTAL - FINANCE		3.00	3.00
	<hr/>		
<u>PUBLIC SAFETY</u>			
<u>POLICE</u>			
Special Services		16.00	16.00
Patrol		45.00	45.00
Criminal Investigation		10.00	10.00
Animal Control *		3.00	3.00
	<hr/>		
Subtotal – Police		74.00	74.00
	<hr/>		
<u>FIRE</u>			
Prevention		2.00	2.00
Suppression		38.00	38.00
Emergency Medical Services		10.00	10.00
	<hr/>		
Subtotal – Fire		50.00	50.00
	<hr/>		
TOTAL – PUBLIC SAFETY		124.00	124.00
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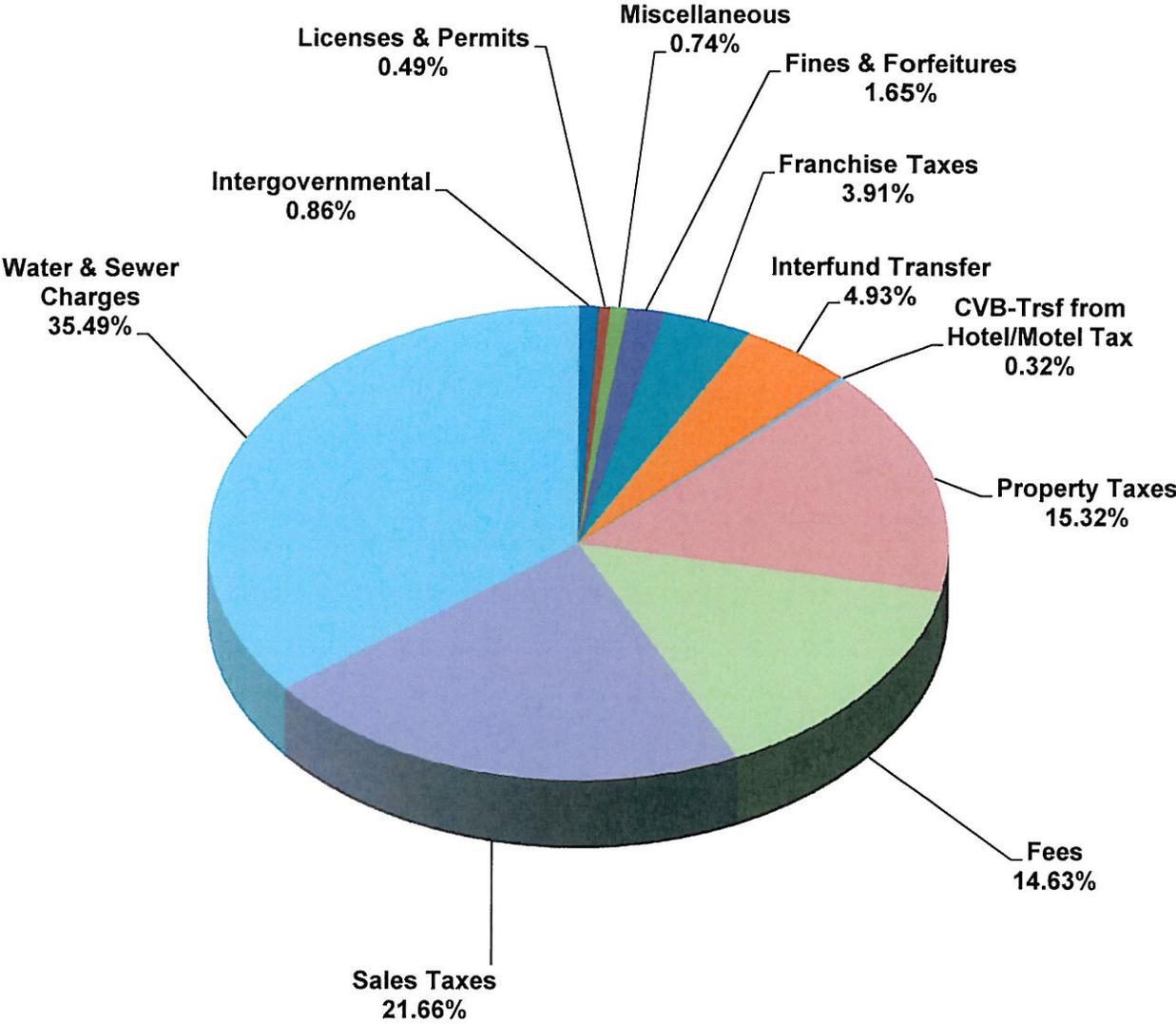
Budget Summary
Personnel Summary

<u>ACTIVITY</u>	<u>PART-TIME</u>	<u>FULL-TIME</u>	<u>TOTAL</u>
<u>PUBLIC WORKS</u>			
Street Maintenance		9.00	9.00
Fleet Services		3.00	3.00
TOTAL – PUBLIC WORKS		12.00	12.00
<u>PURCHASING</u>			
		0.00	0.00
TOTAL – PURCHASING		0.00	0.00
<u>INSPECTIONS</u>			
Health Inspection Services		2.00	2.00
Inspection		4.00	4.00
TOTAL – PLANNING & COMMUNITY DEV		6.00	6.00
<u>CONVENTION CENTER *</u>			
		5.00	5.00
TOTAL – CONVENTION CENTER		5.00	5.00
<u>LIBRARY *</u>			
		7.00	7.00
TOTAL – LIBRARY		7.00	7.00
<u>PARKS & RECREATION</u>			
Administration		1.25	1.25
Parks *		5.25	5.25
Recreation *		0.00	0.00
Golf Course *		1.50	1.50
Multi-Purpose Arena		3.00	3.00
TOTAL – PARKS & RECREATION		11.00	11.00
TOTAL – GENERAL FUND	2.00	183.00	185.00

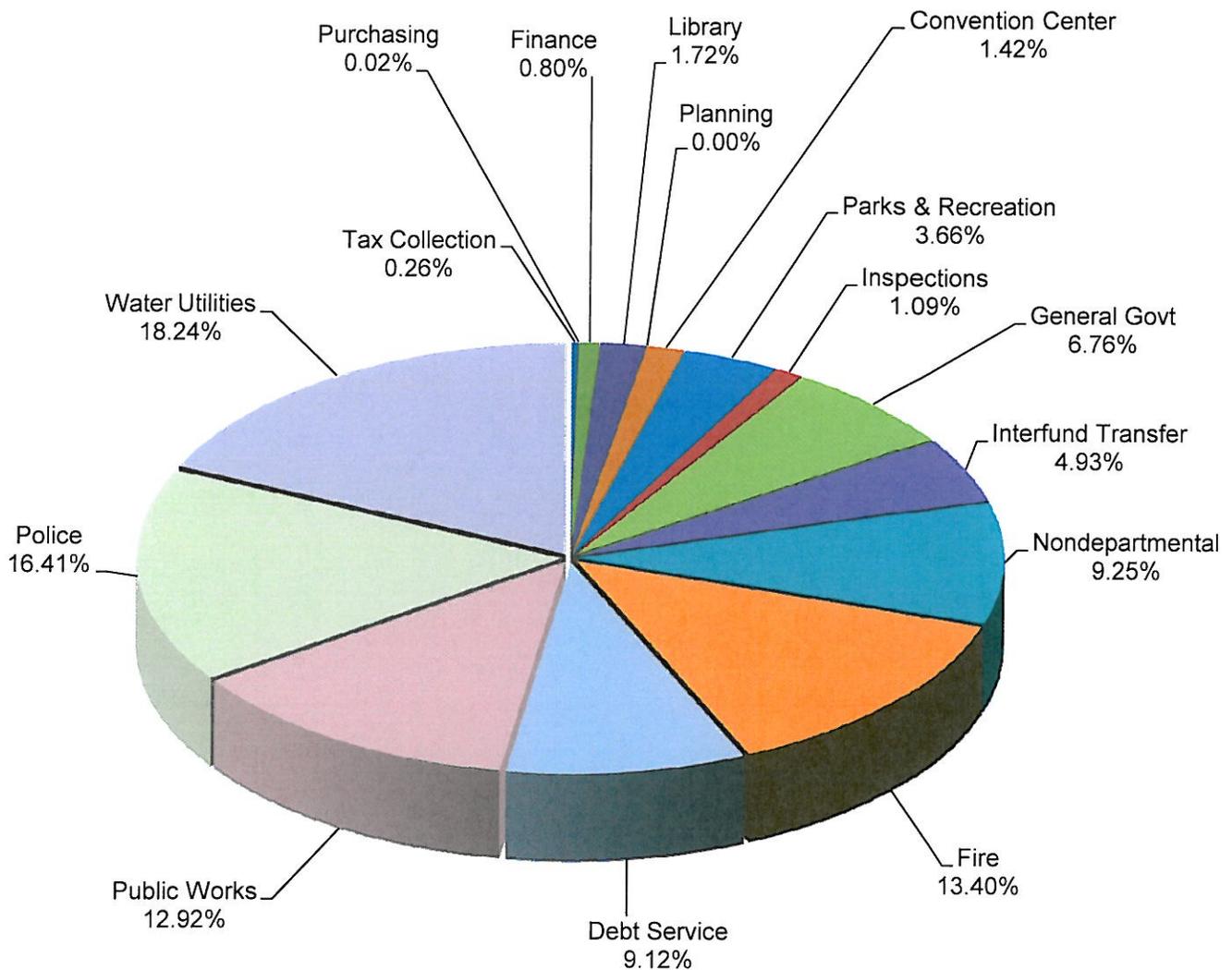
Budget Summary
Personnel Summary

<u>ACTIVITY</u>	<u>PART-TIME</u>	<u>FULL-TIME</u>	<u>TOTAL</u>
<u>WATER UTILITIES</u>			
Administration		3.00	3.00
Water Production		9.50	9.50
Water Distribution/Collection		21.00	21.00
Wastewater Treatment		13.50	13.50
Water Billing		9.00	9.00
Engineering		4.00	4.00
TOTAL – WATER UTILITIES		<u>60.00</u>	<u>60.00</u>
SUBTOTAL GENERAL FUND /WATER UTILITIES	<u>2.00</u>	<u>243.00</u>	<u>245.00</u>
Less: Contributory Funds			
a. Community Development Block Grant		<u>0.90</u>	<u>0.90</u>
TOTAL GENERAL FUND AND WATER SEWER ENTERPRISE FUND	<u>2.00</u>	<u>242.10</u>	<u>244.10</u>

**2012
BUDGET
ESTIMATED REVENUES
GENERAL AND
WATER AND SEWER ENTERPRISE
FUNDS**



**2012
BUDGET
EXPENDITURES/EXPENSES
GENERAL AND
WATER AND SEWER ENTERPRISE FUNDS**

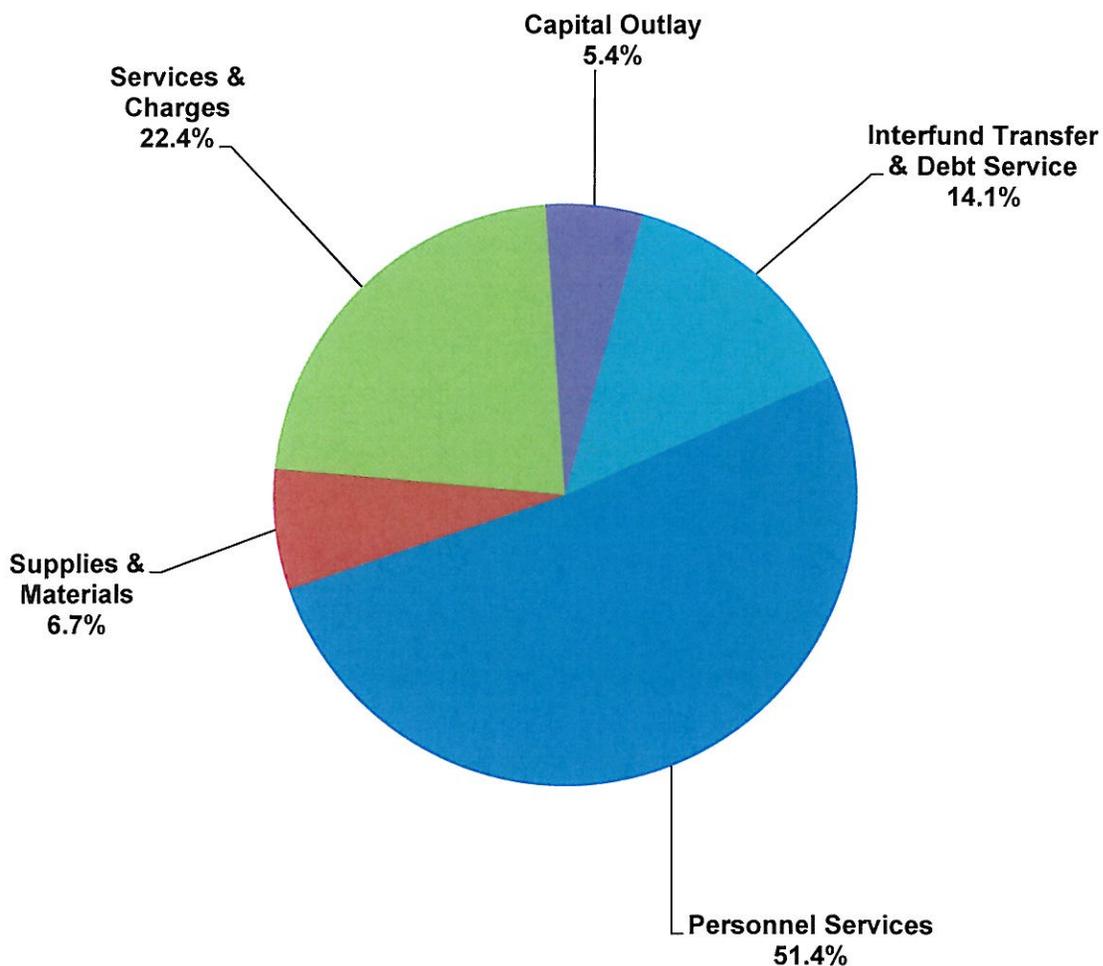


Budget Summary
Estimated Revenue & Expenditures/Expenses

ESTIMATED REVENUES AND EXPENDITURES/EXPENSES
GENERAL AND WATER SEWER ENTERPRISE FUNDS

	ACTUAL	ADOPTED		ADOPTED	
		BUDGET	ACTUAL	BUDGET	BUDGET
	<u>2010</u>	<u>2010</u>	<u>6/30/2011</u>	<u>2011</u>	<u>2012</u>
<u>REVENUES</u>					
Property Taxes	\$4,298,705	\$4,166,192	\$2,495,047	\$4,277,625	\$4,190,013
Sales Tax	5,932,077	6,675,000	3,009,219	5,781,000	5,925,000
Franchise Taxes	1,127,374	1,110,000	290,345	1,095,000	1,070,000
Licenses & Permits	171,214	118,500	112,356	134,500	135,000
Intergovernmental	587,118	245,750	75,159	318,850	234,650
Fees	4,040,662	4,173,700	2,068,092	3,950,380	4,001,380
Fines & Forfeitures	452,409	550,000	238,750	576,000	450,000
Miscellaneous	775,490	362,900	46,867	186,800	201,800
CVB-Trsf from Hotel/Motel Tax Fund	0	0	0	0	86,968
Interfund Transfer	1,219,000	1,219,000	675,000	1,350,000	1,350,000
Water & Sewer Charges	9,849,494	9,390,335	4,828,906	9,390,050	9,708,400
TOTALS	\$28,453,543	\$28,011,377	\$13,839,741	\$27,060,205	\$27,353,211
<u>EXPENDITURES</u>					
General Government	\$2,100,382	\$2,010,154	\$1,038,630	\$1,911,751	\$1,849,180
Finance	234,025	239,918	96,330	217,661	218,623
Police Department	4,676,998	4,473,148	2,180,131	4,555,355	4,488,407
Fire Department	4,318,443	3,884,379	1,891,285	3,684,235	3,665,373
Public Works	3,640,135	3,492,010	1,474,500	3,339,291	3,533,797
Purchasing	2,971	4,800	2,435	4,300	4,300
Inspections	311,295	385,677	140,821	296,781	296,880
Convention Center	339,369	369,329	142,524	361,346	388,416
Library	476,327	492,861	217,148	495,651	471,332
Tax Collection	68,144	77,000	30,408	65,000	70,500
Nondepartmental	3,041,474	2,649,489	1,500,806	2,513,176	2,531,020
Parks & Recreation	1,099,907	1,076,389	498,161	1,034,560	1,000,274
Planning	248,718	274,985	25,550	56,105	0
Water Utilities	4,389,553	4,832,077	2,198,043	4,666,303	4,989,919
Debt Service	1,081,949	2,529,405	2,195,137	2,508,142	2,494,089
Interfund Transfer	1,219,000	1,219,000	675,000	1,350,000	1,350,000
TOTALS	\$27,248,690	\$28,010,621	\$14,306,909	\$27,059,657	\$27,352,110

2012 BUDGET
ESTIMATED SUMMARY OF
EXPENDITURES/EXPENSES BY
CHARACTER & OBJECT
GENERAL AND
WATER AND SEWER ENTERPRISE
FUNDS



Budget Summary
Summary by Character & Object Classification

GENERAL AND WATER AND SEWER ENTERPRISE FUNDS

SUMMARY OF EXPENDITURES/EXPENSES
BY CHARACTER AND OBJECT CLASSIFICATION

	<u>2012</u>
Personnel Services	\$14,065,817
Supplies & Materials	\$1,825,937
Services & Charges	\$6,136,186
Capital Outlay	\$1,480,081
Subtotal	\$23,508,021
Interfund Transfer & Debt Service	<u>3,844,089</u>
Total	<u><u>\$27,352,110</u></u>

GENERAL FUND

The General Fund is used to pay for core City services. The following departments provide services directly to citizens or provide support services to the departments:

- *General Government which includes Legislative, Municipal Court, City Attorney, Administration, Information Technology, City Secretary, Buildings, Human Resources, Main Street, Emergency Management, Visual Art Center, and Code Enforcement*
- *Finance*
- *Public Safety including Police and Fire*
- *Public Works*
- *Purchasing*
- *Inspections*
- *Convention Center*
- *Library*
- *Non-departmental*
- *Parks and Recreation*

The revenue to pay for these services comes from primarily sales tax, fees and property tax, but also includes licenses and permits, fines and other various sources.

This section of the budget includes the following:

- *Property tax information including the tax rate and collection schedule, 20-year property rate analysis, and analysis of property valuations for the previous 10 years*
- *General Fund estimated revenues*
- *General Fund estimated expenditures*
- *General Fund detailed line-item departmental budgets*

**General Fund
Tax Rate/Collection Schedule**

GENERAL FUND
TAX RATE COLLECTION SCHEDULE
2012

Assessed Valuation		<u>\$1,048,205,882</u>
*Tax Rate per \$100 Valuation		
*For Operations	\$0.40378	4,232,446
For Debt Service	0.07226	757,433
*Total	<u>\$0.47604</u>	<u>\$4,989,879</u>
 Total Current Tax Levy		 <u>\$4,989,879</u>

For Operation:		
Estimated Current Tax Collections (92.5%)		\$3,915,013
Estimated Debt Service Collections (92.5%)		700,625
Estimated Delinquent Tax Collections-General Fund		175,000
Estimated Delinquent Tax Collections-Debt Service Fund		17,500
Estimated Penalty & Interest Collections-General Fund		100,000
Estimated Penalty & Interest Collections-Debt Service Fund		10,000
Total Tax Collections - City Operations		<u>\$4,918,138</u>

* Tax Rate per \$100 valuation takes into consideration a 1/2 cent sales tax estimated receipt of \$1,975,000 for property tax reduction.

**General Fund
Analysis of Tax Rate**

ANALYSIS OF TAX RATE PER \$100.00 VALUATION
LAST (20) YEARS

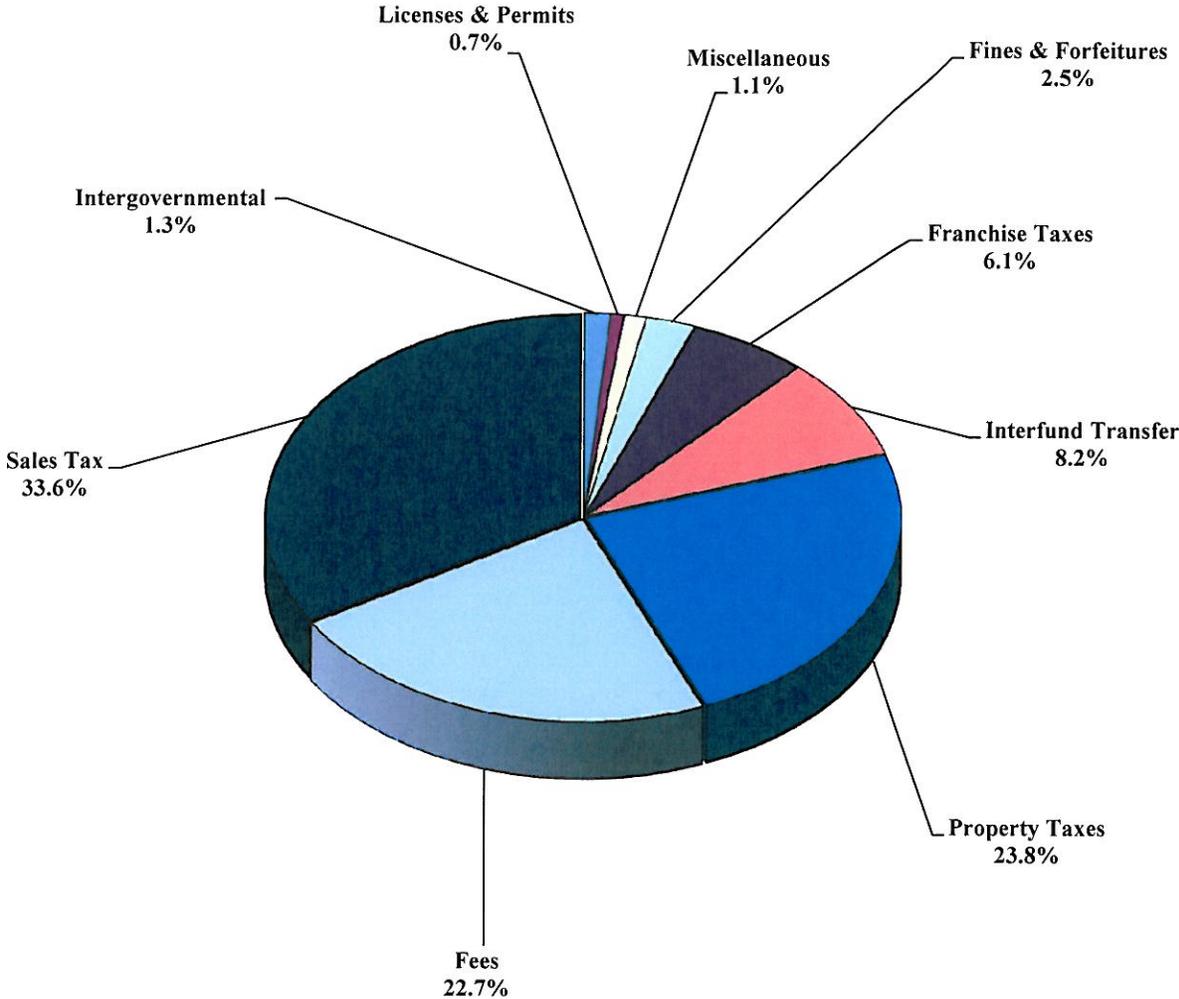
TAX YEAR	BUDGET YEAR	(A) GENERAL OPERATING		(B) INTEREST AND SINKING		(C) TOTAL TAX RATE
		TAX RATE	% OF (C)	TAX RATE	% OF (C)	
1992	1993	0.42000	82%	0.09000	18%	0.51000
1993	1994	0.42000	82%	0.09000	18%	0.51000
1994	1995	0.42000	82%	0.09000	18%	0.51000
1995	1996	0.41766	82%	0.09000	18%	0.50766
1996	1997	0.42279	84%	0.08325	16%	0.50604
1997	1998	0.42179	84%	0.08077	16%	0.50256
1998	1999	0.42342	85%	0.07613	15%	0.49955
1999	2000	0.42270	85%	0.07185	15%	0.49455
2000	2001	0.42471	86%	0.06984	14%	0.49455
2001	2002	0.43480	88%	0.05975	12%	0.49455
2002	2003	0.43700	88%	0.05755	12%	0.49455
2003	2004	0.43678	88%	0.05777	12%	0.49455
2004	2005	0.44206	89%	0.05249	11%	0.49455
2005	2006	0.44638	90%	0.04817	10%	0.49455
2006	2007	0.44979	91%	0.04476	9%	0.49455
2007	2008	0.42464	89%	0.05140	11%	0.47604
2008	2009	0.42589	89%	0.05015	11%	0.47604
2009	2010	0.42902	90%	0.04702	10%	0.47604
2010	2011	0.42723	90%	0.04881	10%	0.47604
2011	2012	0.40378	85%	0.07226	15%	0.47604

Analysis of Property Valuations

ANALYSIS OF PROPERTY VALUATIONS
PREVIOUS (10) YEARS

(A) TAX YEAR	(B) BUDGET YEAR	(C) % ASSESSED	(D) ASSESSED VALUE REAL PROPERTY	(E) ASSESSED VALUE PERSONAL PROPERTY	(F) TOTAL ASSESSED VALUE	(G) LESS EXEMPTIONS	(H) NET ASSESSED VALUE	(I) % OF TOTAL VALUE ASSESSED	(J) TAX RATE
2002	2003	100%	618,385,310	115,444,955	733,830,265	139,740,208	594,090,057	81%	0.49455
2003	2004	100%	647,946,860	122,771,770	770,718,630	172,638,746	598,079,884	78%	0.49455
2004	2005	100%	667,044,848	163,507,990	830,552,838	176,745,616	653,807,222	79%	0.49455
2005	2006	100%	752,660,840	170,062,700	922,723,540	206,822,758	715,900,782	78%	0.49455
2006	2007	100%	786,159,060	198,349,960	984,509,020	212,005,562	772,503,458	78%	0.49455
2007	2008	100%	876,399,890	270,051,785	1,146,451,675	244,646,494	901,805,181	79%	0.47604
2008	2009	100%	988,027,270	203,783,370	1,191,810,640	249,882,439	941,928,201	79%	0.47604
2009	2010	100%	1,020,098,820	242,223,560	1,262,322,380	259,220,419	1,003,101,961	79%	0.47604
2010	2011	100%	1,020,018,500	251,392,730	1,271,411,230	261,711,379	1,009,699,851	79%	0.47604
2011	2012	100%	1,041,600,370	286,717,480	1,328,317,850	280,111,968	1,048,205,882	79%	0.47604

2012 BUDGET ESTIMATED REVENUES GENERAL FUND



**General Fund
Estimated Revenues**

GENERAL FUND
ESTIMATED REVENUES

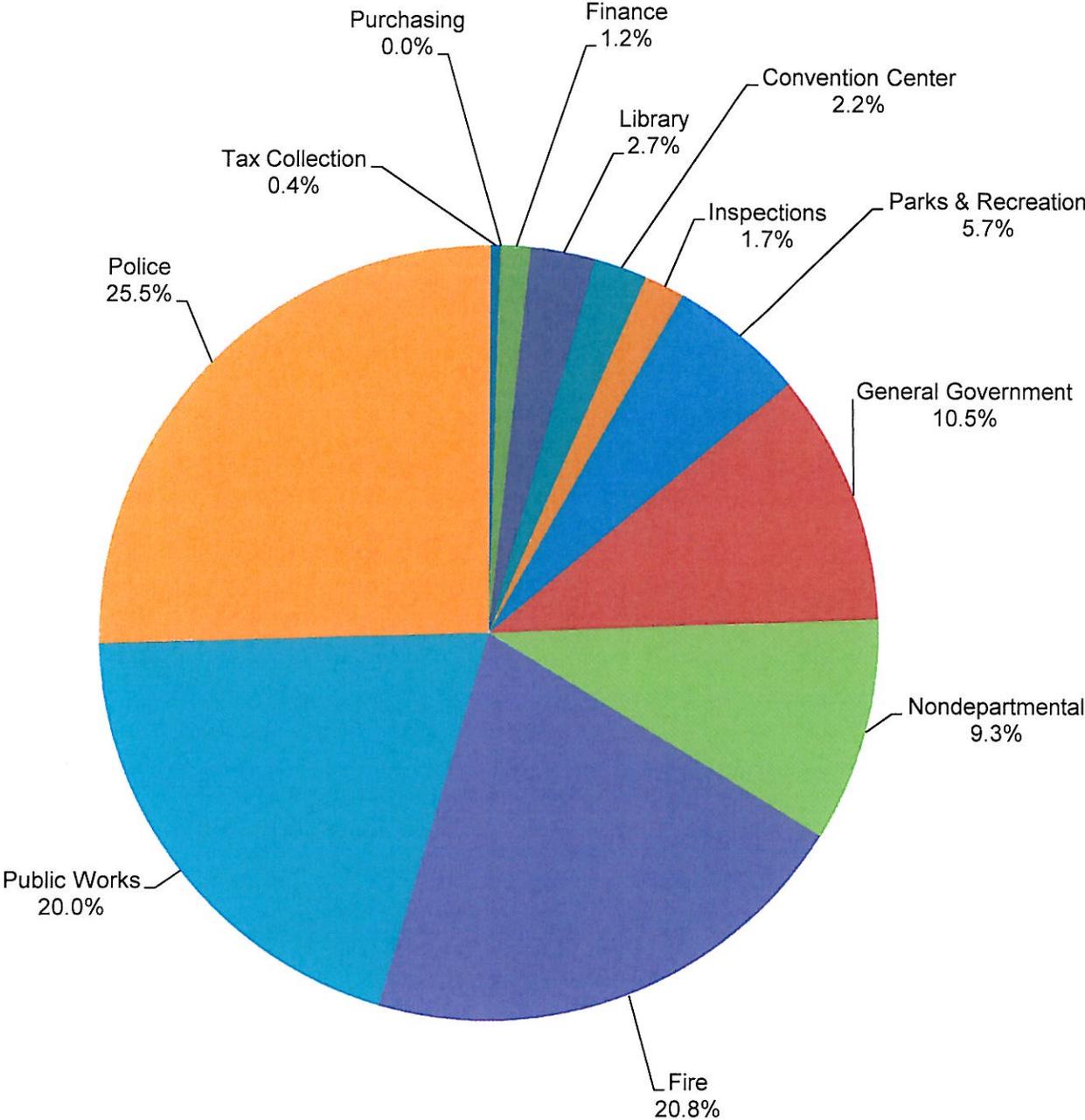
ACCT	DESCRIPTION	PROPOSED				
		ACTUAL 2010	BUDGET 2010	ACTUAL 6/30/2011	BUDGET 2011	BUDGET 2012
<u>TAXES</u>						
4000	Property Tax	\$4,021,038	\$3,916,192	\$2,344,413	\$4,012,625	\$3,915,013
4001	Delinquent Tax	172,119	165,000	80,331	175,000	175,000
4002	Penalty & Interest-Taxes	105,548	85,000	70,303	90,000	100,000
4004	Sales Tax Receipts	3,954,718	4,450,000	2,006,146	3,854,000	3,950,000
4005	Electrical Franchise Tax	706,810	660,000	166,694	660,000	660,000
4006	Gas Franchise Tax	141,576	175,000	57,200	155,000	140,000
4007	Telephone Franchise Tax	158,409	175,000	35,984	165,000	155,000
4008	Cable Television Franchise Tax	120,579	100,000	30,467	115,000	115,000
4015	Sales Tax-Property Tax Reduction	1,977,359	2,225,000	1,003,073	1,927,000	1,975,000
	Subtotal	<u>\$11,358,156</u>	<u>\$11,951,192</u>	<u>\$5,794,611</u>	<u>\$11,153,625</u>	<u>\$11,185,013</u>
<u>LICENSES & PERMITS</u>						
4100	Building Permits	\$92,481	\$65,000	\$71,850	\$75,000	\$75,000
4105	Electrical Permits	28,533	12,000	11,995	18,000	18,000
4110	Liquor Permits	1,855	2,500	840	1,500	2,000
4115	Plumbing Permits	17,745	14,000	11,619	15,000	15,000
4130	Other Licenses/Permits	2,115	2,000	735	2,000	2,000
4140	Burning Permits	9,325	10,000	4,950	10,000	10,000
	Subtotal	<u>\$152,054</u>	<u>\$105,500</u>	<u>\$101,989</u>	<u>\$121,500</u>	<u>\$122,000</u>
<u>INTERGOVERNMENTAL REVENUE</u>						
4200	Federal Grants - Police Dept	\$96,695	\$0	\$0	\$146,100	\$93,650
4202	Federal Grants - Fire Dept	108,035	137,750	40,550	69,750	38,000
4205	State Grants - Police Dept	276,277	0	0	0	0
4210	Library Services-Harrison County	44,000	44,000	18,333	44,000	44,000
4225	Mixed Drink Tax Refund	28,111	30,000	14,009	25,000	25,000
4230	Animal Control-Harrison County	34,000	34,000	2,267	34,000	34,000
	Subtotal	<u>\$587,118</u>	<u>\$245,750</u>	<u>\$75,159</u>	<u>\$318,850</u>	<u>\$234,650</u>
<u>FEES</u>						
4400	Development Fees	\$4,506	\$4,000	\$626	\$6,000	\$6,000
4402	Lot Cutting Proceeds	1,333	0	0	0	0
4405	Record Duplication	10,852	10,000	4,567	12,000	10,000
4406	Taxable Record Duplication	3,115	2,500	1,174	2,500	2,500
4410	Ambulance	1,195,664	1,350,000	597,540	1,150,000	1,200,000
4412	Special Response Fees	41,440	65,000	19,443	45,000	45,000
4413	Fire Department-OT Reimbursement	8,338	0	0	0	0
4420	Highway Street	3,431	1,000	1,438	3,000	3,000
4426	Refuse Collection	2,191,928	2,170,000	1,161,782	2,200,380	2,200,380
4427	Convenience Station	22,520	26,000	6,685	20,000	12,000
4430	Animal Shelter Fees	3,995	4,000	685	4,000	4,000

**General Fund
Estimated Revenues**

GENERAL FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u>		<u>BUDGET</u>		<u>PROPOSED</u>
		<u>2010</u>	<u>2010</u>	<u>6/30/2011</u>	<u>2011</u>	<u>BUDGET</u> <u>2012</u>
	<u>Fees - continued</u>					
4431	Animal Adoption	3,947	2,000	(543)	2,000	2,000
4432	Burglar Alarm Fees	22,705	22,000	11,565	22,000	22,000
4434	Wrecker License & Inspection Fee	8,970	5,000	20	8,000	4,000
4435	Food Handler's Fees	136,823	115,000	82,246	120,000	130,000
4445	Community Center	15,200	15,000	7,708	15,000	15,000
4454	Athletic Field Fees	2,950	5,700	1,320	5,000	5,000
4460	Swimming Fees	2,690	1,500	1,108	1,500	1,500
4462	Rentals	14,947	6,000	7,596	10,000	10,000
4463	Swimming Instruction	2,350	1,000	1,275	1,000	1,000
4465	Convention Center Rental	116,600	95,000	58,025	95,000	100,000
4470	Concession Fees	477	2,500	440	2,500	2,500
4475	Library Room Rental	1,560	1,500	610	1,500	1,500
4476	Weisman Building Tenant Rent	12,000	12,000	6,000	12,000	12,000
4490	Art Center Fees	30,256	28,000	13,462	28,000	28,000
4495	Covered Arena Fees	69,095	70,000	27,080	70,000	70,000
4496	Golf Course Fees	98,794	145,000	49,345	100,000	100,000
4497	Library Fines	14,176	14,000	6,895	14,000	14,000
	Subtotal	\$4,040,662	\$4,173,700	\$2,068,092	\$3,950,380	\$4,001,380
	<u>FINES & FORFEITURES</u>					
5000	Fines & Forfeitures	\$425,262	\$550,000	\$198,500	\$576,000	\$450,000
5075	Traffic Light Revenue	554,211	0	177,005	0	0
5076	Traffic Light Expenses	(527,064)	0	(136,755)	0	0
	Subtotal	\$452,409	\$550,000	\$238,750	\$576,000	\$450,000
	<u>MISCELLANEOUS REVENUE</u>					
5100	Interest Earned	30,607	20,000	2,542	25,000	25,000
5105	Industrial District Agreement	148,603	52,000	0	125,000	137,000
5109	MEDCO Services Agreement	4,800	4,800	2,000	4,800	4,800
5110	Interfund Transfer	1,219,000	1,219,000	675,000	1,350,000	1,350,000
5111	CVB-Trsf from Hotel/Motel Tax Fund	0	0	0	0	86,968
5115	Sale of Assets	189,114	125,500	12,800	10,000	15,000
5125	Miscellaneous	46,906	10,000	4,841	10,000	10,000
5128	Insurance Reimbursements	49,611	0	12,575	0	0
5129	Lease Proceeds	233,904	0	0	0	0
5130	Oil & Gas Royalties	7,752	10,000	3,934	7,000	7,000
	Subtotal	\$1,930,297	\$1,441,300	\$713,692	\$1,531,800	\$1,635,768
	GRAND TOTAL	\$18,520,696	\$18,467,442	\$8,992,293	\$17,652,155	\$17,628,811

2012 BUDGET
ESTIMATED EXPENDITURES
GENERAL FUND



General Fund
Estimated Expenditures

GENERAL FUND
ESTIMATED EXPENDITURES

<u>DEPARTMENT</u>	ACTUAL <u>2010</u>	ADOPTED BUDGET <u>2010</u>	ACTUAL <u>6/30/2011</u>	ADOPTED BUDGET <u>2011</u>	PROPOSED BUDGET <u>2012</u>
<u>GENERAL GOVERNMENT</u>					
Legislative	\$81,617	\$42,300	\$28,446	\$42,300	\$56,300
Municipal Court	234,340	246,916	112,608	239,772	240,197
Legal	64,203	84,400	28,012	79,200	79,200
Administrative	222,137	200,495	93,670	251,359	196,101
Information Technology	248,271	264,691	121,577	233,419	164,835
City Secretary	105,277	106,726	49,069	96,254	89,581
Buildings	796,772	713,073	382,686	566,619	659,817
Human Resources	88,814	97,679	41,092	93,274	100,314
Main Street	126,287	114,756	58,432	127,416	127,457
Emergency Management	9,529	14,734	48,815	10,300	10,300
Visual Art Center	123,135	124,384	56,402	125,142	32,930
Code Enforcement	0	0	17,821	46,696	92,148
Subtotal	\$2,100,382	\$2,010,154	\$1,038,630	\$1,911,751	\$1,849,180
<u>FINANCE</u>					
Accounting	\$234,025	\$239,918	\$96,330	\$217,661	\$218,623
Subtotal	\$234,025	\$239,918	\$96,330	\$217,661	\$218,623
<u>PUBLIC SAFETY</u>					
<u>POLICE</u>					
Special Services	\$875,705	\$855,868	\$436,562	\$918,999	\$933,038
Patrol	2,859,992	2,633,264	1,374,580	2,694,333	2,740,499
Criminal Investigation	805,482	833,396	316,802	792,024	669,474
Animal Control	135,819	150,620	52,187	149,999	145,396
Subtotal	\$4,676,998	\$4,473,148	\$2,180,131	\$4,555,355	\$4,488,407
<u>FIRE</u>					
Prevention	\$210,139	\$192,129	\$88,913	\$189,005	\$195,485
Suppression	3,023,081	2,532,064	1,198,773	2,427,839	2,517,094
Emergency Medical Services	1,085,223	1,160,186	603,599	1,067,391	952,794
Subtotal	\$4,318,443	\$3,884,379	\$1,891,285	\$3,684,235	\$3,665,373
Subtotal	\$8,995,441	\$8,357,527	\$4,071,416	\$8,239,590	\$8,153,780
<u>PUBLIC WORKS</u>					
Street Maintenance	\$1,427,821	\$1,321,725	\$386,893	\$1,190,988	\$1,348,879
Sanitation/Collection	2,057,449	1,989,000	1,013,064	2,010,900	1,999,900
Fleet Services	154,865	181,285	74,543	137,403	185,018
Subtotal	\$3,640,135	\$3,492,010	\$1,474,500	\$3,339,291	\$3,533,797

General Fund
Estimated Expenditures

GENERAL FUND
ESTIMATED EXPENDITURES

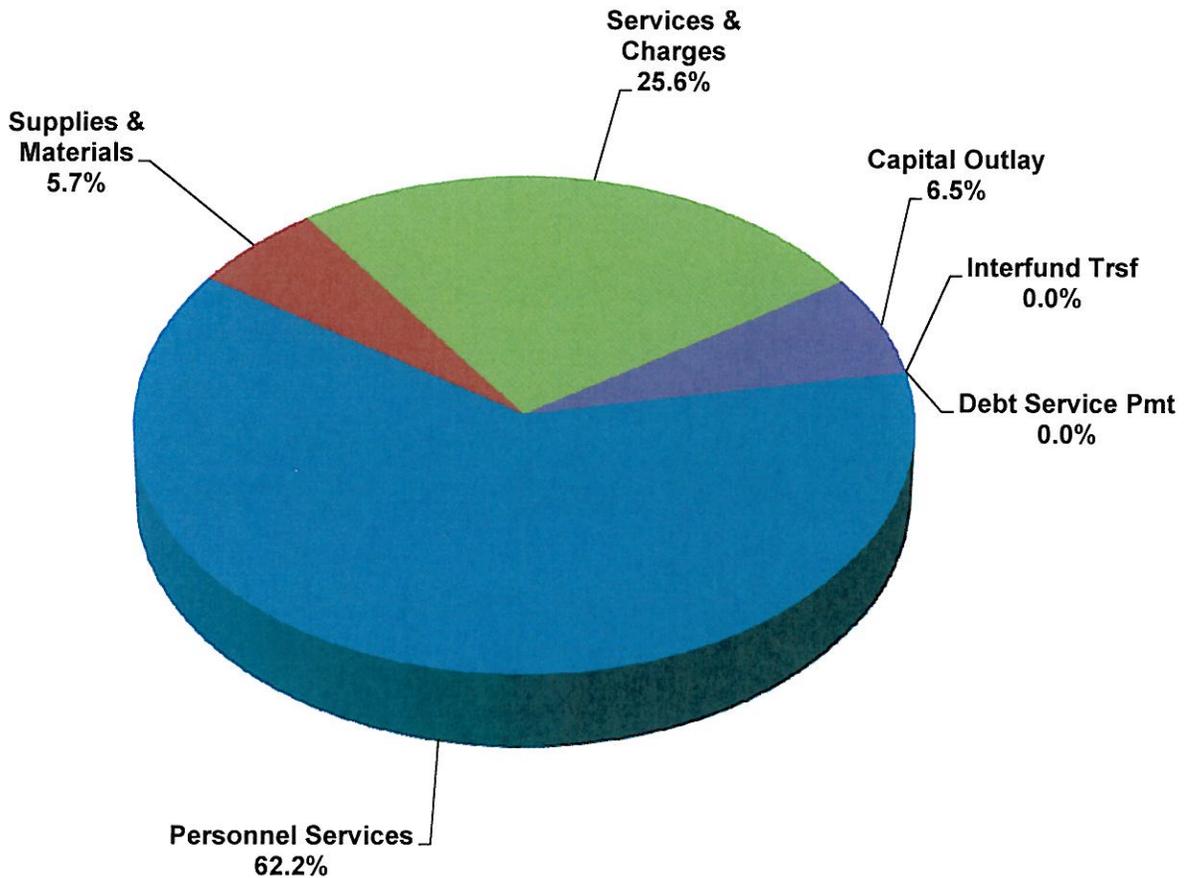
<u>DEPARTMENT</u>	<u>ACTUAL</u> <u>2010</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>2010</u>	<u>ACTUAL</u> <u>6/30/2011</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>2011</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>2012</u>
<u>PURCHASING</u>					
Purchasing	\$2,971	\$4,800	\$2,435	\$4,300	\$4,300
	\$2,971	\$4,800	\$2,435	\$4,300	\$4,300
<u>INSPECTIONS</u>					
Health Inspection Services	76,047	86,624	37,982	79,145	79,378
Inspection	235,248	299,053	102,839	217,636	217,502
Subtotal	\$311,295	\$385,677	\$140,821	\$296,781	\$296,880
<u>CONVENTION CENTER</u>					
Convention Center	339,369	369,329	142,524	361,346	388,416
Subtotal	\$339,369	\$369,329	\$142,524	\$361,346	\$388,416
<u>LIBRARY</u>					
Library	\$476,327	\$492,861	\$217,148	\$495,651	\$471,332
Subtotal	\$476,327	\$492,861	\$217,148	\$495,651	\$471,332
<u>NONDEPARTMENTAL</u>					
Nondepartmental	\$2,150,657	\$1,686,634	\$1,060,669	\$1,629,735	\$1,640,757
Subtotal	\$2,150,657	\$1,686,634	\$1,060,669	\$1,629,735	\$1,640,757
<u>TAX COLLECTION</u>					
Tax Collection	\$68,144	\$77,000	\$30,408	\$65,000	\$70,500
Subtotal	\$68,144	\$77,000	\$30,408	\$65,000	\$70,500
<u>PARKS & RECREATION</u>					
Administration	\$126,465	\$128,291	\$63,017	\$128,405	\$130,879

General Fund
Estimated Expenditures

GENERAL FUND
ESTIMATED EXPENDITURES

<u>DEPARTMENT</u>	ACTUAL <u>2010</u>	ADOPTED BUDGET <u>2010</u>	ACTUAL <u>6/30/2011</u>	ADOPTED BUDGET <u>2011</u>	PROPOSED BUDGET <u>2012</u>
Parks	417,653	440,516	215,098	424,003	429,454
Recreation/Community Centers	148,265	69,032	27,692	74,415	72,375
Golf Course	243,696	264,360	101,588	231,053	190,989
Arena	163,828	174,190	90,766	176,684	176,577
Subtotal	<u>\$1,099,907</u>	<u>\$1,076,389</u>	<u>\$498,161</u>	<u>\$1,034,560</u>	<u>\$1,000,274</u>
<u>PLANNING</u>					
Planning	\$248,718	\$274,985	\$25,550	\$56,105	\$0
Subtotal	<u>\$248,718</u>	<u>\$274,985</u>	<u>\$25,550</u>	<u>\$56,105</u>	<u>\$0</u>
<u>INTERFUND TRANSFERS</u>					
Debt Service Payments	\$173,765	\$0	\$85,000	\$0	\$0
Subtotal	<u>\$173,765</u>	<u>\$0</u>	<u>\$85,000</u>	<u>\$0</u>	<u>\$0</u>
 GRAND TOTAL	 <u>\$19,841,136</u>	 <u>\$18,467,284</u>	 <u>\$8,883,592</u>	 <u>\$17,651,771</u>	 <u>\$17,627,839</u>

**2012
BUDGET
ESTIMATED EXPENDITURES
BY CHARACTER & OBJECT
GENERAL FUND**



General Fund
Summary by Character & Object Classification

GENERAL FUND

SUMMARY OF EXPENDITURES
BY CHARACTER AND OBJECT CLASSIFICATION

	<u>2012</u>
Personnel Services	\$10,970,158
Supplies & Materials	\$1,010,367
Services & Charges	\$4,512,669
Capital Outlay	\$1,134,645
Subtotal	\$17,627,839
Interfund Transfer & Water & Sewer Debt Service	\$0
Total	<u><u>\$17,627,839</u></u>

General Fund
Revenue and Expenditure Summary

GENERAL FUND
REVENUE AND EXPENDITURE SUMMARY

	2012 <u>PROPOSED BUDGET</u>
Estimated Revenue	<u>\$17,628,811</u>
FUNDS AVAILABLE FOR APPROPRIATION	<u>\$17,628,811</u>
 <u>ESTIMATED EXPENDITURES:</u>	
Legislative	\$56,300
Municipal Court/Compliance Mgr	\$240,197
Legal	\$79,200
Administration	\$196,101
Information Technology	\$164,835
City Secretary	\$89,581
Buildings	\$659,817
Human Resources	\$100,314
Main Street	\$127,457
Emergency Management	\$10,300
Visual Art Center	\$32,930
Code Enforcement	\$92,148
Finance	\$218,623
Police	\$4,488,407
Fire	\$3,665,373
Public Works	\$3,533,797
Purchasing	\$4,300
Inspections	\$296,880
Convention Center	\$388,416
Library	\$471,332
Nondepartmental	\$1,640,757
Tax	\$70,500
Parks & Recreation	\$1,000,274
Planning	\$0
Interfund Transfers	<u>\$0</u>
 EXPENDITURES TOTAL	 <u>\$17,627,839</u>
 ESTIMATED EXCESS REVENUE OVER EXPENDITURES	 <u><u>\$972</u></u>

**General Fund
Reserve Calculation**

GENERAL FUND
RESERVE CALCULATION
2012

NET UNCOMMITTED RESERVES:

Reserves (Per 12/31/2010 Audit)		\$6,530,322
2011 Budget Amendments Requiring Use of Reserves		(511,146)
Reserved For:		
Police/Fire Stations	172,722	
Drainage Improvements - West Houston	20,000	
Drainage Improvements-Pinecrest/Turtle Creek	75,000	
Drainage Improvements-Bergstrom	65,000	
Memorial City Hall	250,000	
Feasibility Evaluation of Storm Detention Sites	13,800	
Emergency Sirens (FEMA Reimbursement)	159,450	
Fencing - Union Pacific Property	<u>40,000</u>	<u>(\$795,972)</u>

Net Uncommitted Reserves \$5,223,204

2012 Budget (As Adopted) 17,627,839

RESERVES TO BE MAINTAINED \$4,406,960

(100% of the amount necessary to fund 3 months operations based on the 2012 budget)

RESERVES OVER MINIMUM REQUIRED BY CITY COMMISSION POLICY* \$816,244

* City Commission adopted policy requires an increasing amount of reserves to be maintained until 3-months operating reserves achieved. (Resolution No. R-02-02)

DEPARTMENTAL BUDGETS

The Departmental Budgets are line-item budgets. The Departmental Budgets provide budgeted amounts by categories of expenditures. They are also divided into divisions within each department.

The departments and divisions in this section of the Budget are as follows:

GENERAL GOVERNMENT

*Legislative
Municipal Court
City Attorney
Administration
Information Technology
City Secretary
Buildings
Human Resources
Main Street
Emergency Management
Visual Art Center
Code Enforcement*

FINANCE

Accounting

POLICE

*Special Services
Patrol
Criminal Investigation
Animal Control*

FIRE

*Fire Prevention
Fire Suppression
Emergency Medical Services*

PUBLIC WORKS

*Street Maintenance
Sanitation/Collection
Fleet Services*

PURCHASING

INSPECTIONS

*Health Inspections
Inspections*

CONVENTION CENTER

LIBRARY

NON-DEPARTMENTAL

APPRAISAL DISTRICT

PARKS & RECREATION

*Administration
Parks
Recreation/Community Centers
Golf Course
Arena*

GENERAL GOVERNMENT

Within the General Government budget are line-item budgets for several functions that provide various services to citizens and the City departments.

LEGISLATIVE

The Legislative budget funds the costs of elections for the City Commission and other costs incurred by or on behalf of the City Commission.

MUNICIPAL COURT

The Municipal Court budget funds the operation of the City's court. Municipal Court processes citations, collects fines and conducts court proceedings.

CITY ATTORNEY

The City Attorney budget funds the cost of legal services provided to the City. The City Commission contracts for the services of a City Attorney.

ADMINISTRATION

The Administration budget funds the operation of the City Manager's office. The City Manager is the administrative head of the City and is responsible for the day to day administration of the City. The City Manager carries out the policies and directives of the City Commission. The City Manager ensures that City ordinances, resolutions and regulations are enforced. The City Manager oversees the delivery of services and supervises all departments. The City Manager recommends measures and actions to the Commission necessary for the operation of the City and delivery of services. The City Manager is the budget officer for the City and oversees the Community Development Block Grant.

INFORMATION TECHNOLOGY

Information Technology plans and maintains the City's computer systems, web site, and network.

CITY SECRETARY

The City Secretary is responsible for indexing and maintaining the City's permanent records. This office also responds to all open record requests. The City Secretary is responsible for the annual City Commission election and special elections.

BUILDINGS

The Buildings budget funds the maintenance and operation of city-owned buildings

HUMAN RESOURCES

Human Resources Division works to attract, develop and retain a diverse, well-qualified workforce. Human Resources monitors Federal, State and local regulations to assure compliance; consults with management and employees on human resources issues; and, coordinates and monitors worker's compensation claims and activities related to employee benefits including the City's Health insurance and retirement programs.

MAIN STREET

Main Street is an economic development program focused on the revitalization of the Main Street District in downtown Marshall. The Main Street budget also includes the City's Historic Preservation Programs. The Main Street personnel oversee the management and operations of the Visual Art Center.

EMERGENCY MANAGEMENT

The Emergency Management Division funds the operation of the city's emergency preparedness programs.

VISUAL ART CENTER

The mission of the Art Center is to make the visual arts and visual arts education available to and affordable for all segments of the community. The Visual Art Center offers community art classes, hosts events and provides studio space for working artists. The Art Center also provides through cooperative partnerships educational art classes for youth and college students.

CODE ENFORCEMENT

The mission of Code Enforcement is to provide a clean environment for the City.

**General Fund
Legislative**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		LEGISLATIVE		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0125-01-01	EXTRA HELP - ELECTIONS	5,058	800	5,002	800	800
	<i>Personnel Services-----Subtotal</i>	5,058	800	5,002	800	800
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0302-01-01	CODIFICATION	2,541	2,600	0	2,600	2,600
01-0312-01-01	GENERAL ADVERTISING	3,017	1,500	2,721	1,500	1,500
01-0315-01-01	ELECTION CONTRACT FEES	2,035	8,000	6,556	8,000	8,000
01-0324-01-01	PRINTING & REPRODUCTION	109	150	0	150	150
01-0345-01-01	CONFERENCE & TRAINING	53,098	26,600	7,927	26,600	42,000
01-0346-01-01	DUES & SUBSCRIPTION	1,197	500	285	500	500
01-0347-01-01	MISCELLANEOUS	4,149	750	1,175	750	750
01-0361-01-01	AIR TRAVEL	10,413	1,400	4,780	1,400	0
	<i>Charges for service----Subtotal</i>	76,559	41,500	23,444	41,500	55,500
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1 LEGISLATIVE		81,617	42,300	28,446	42,300	56,300

General Fund
Municipal Court/Court Compliance

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		MUNICIPAL COURT / COURT COMPLIANCE		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-01-02	SALARIES-OFFICIALS & ADMIN	86,175	85,875	41,286	85,875	85,875
01-0102-01-02	SALARIES-PROFESSIONAL	39,797	39,979	18,346	39,980	39,980
01-0106-01-02	SALARIES-OFFICE & CLERICAL	51,729	49,879	24,783	51,549	51,692
01-0109-01-02	SALARIES-OVERTIME	0	200	0	200	200
01-0110-01-02	SALARIES-PART TIME & HOURLY	8,751	16,000	3,525	8,000	8,000
01-0111-01-02	SALARIES-LONGEVITY	788	768	0	960	1,152
01-0122-01-02	TMRS	25,964	25,609	13,412	28,193	28,150
01-0126-01-02	LITIGATION SUPPORT	0	2,400	0	0	0
01-0130-01-02	RELIEF FUND PAYMENT	0	24	0	24	0
01-0133-01-02	FICA	11,964	14,765	6,698	14,295	14,321
01-0134-01-02	WORKER'S COMPENSATION	308	362	141	296	272
01-0163-01-02	WEAPON REPLACEMENT ALLOWANCE	300	300	0	300	300
	<i>Personnel Services-----Subtotal</i>	225,776	236,161	108,191	229,672	229,942
01-0201-01-02	OFFICE SUPPLIES	1,158	1,500	644	1,500	1,500
01-0205-01-02	FUEL, OIL & LUBE	1,793	2,015	1,112	1,860	2,015
01-0206-01-02	CLOTHING	0	150	157	150	150
01-0213-01-02	MOTOR VEHICLE	689	750	17	750	750
01-0218-01-02	SMALL TOOL & MINOR EQUIPMENT	0	100	0	100	100
	<i>Supplies-----Subtotal</i>	3,640	4,515	1,930	4,360	4,515
01-0304-01-02	TELEPHONE - CELLULAR	1,537	910	450	910	910
01-0305-01-02	OTHER PROFESSIONAL SERVICES	0	750	0	750	750
01-0324-01-02	PRINT & REPRODUCTION	1,048	1,500	75	1,000	1,000
01-0342-01-02	REPAIR & MAINTENANCE EQUIPMENT	97	500	235	500	500
01-0345-01-02	CONFERENCE & TRAINING	1,608	1,800	555	1,800	1,800
01-0346-01-02	DUES & SUBSCRIPTION	36	180	51	180	180
01-0347-01-02	MISCELLANEOUS	-61	0	819	0	0
01-0351-01-02	LAUNDRY SERVICE	659	600	302	600	600
	<i>Charges for service----Subtotal</i>	4,924	6,240	2,487	5,740	5,740
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 2 MUNICIPAL COURT / COMPLIANCE MGR		234,340	246,916	112,608	239,772	240,197

**General Fund
City Attorney**

Fund: 1 GENERAL FUND	GENERAL GOVERNMENT	CITY ATTORNEY			
	Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
<i>Personnel Services-----Subtotal</i>	0	0	0	0	0
<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0304-01-03 TELEPHONE-CELLULAR	278	600	0	600	600
01-0305-01-03 OTHER PROFESSIONAL SERVICES	12,147	35,200	6,409	30,000	30,000
01-0316-01-03 CONTRACTED SERVICES	45,600	45,600	19,000	45,600	45,600
01-0346-01-03 DUES & SUBSCRIPTION	6,178	3,000	2,603	3,000	3,000
<i>Charges for service----Subtotal</i>	64,203	84,400	28,012	79,200	79,200
<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 3 CITY ATTORNEY	64,203	84,400	28,012	79,200	79,200

**General Fund
Administration**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		ADMINISTRATION		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-01-04	SALARIES-OFFICE & ADMIN	107,110	106,951	51,419	106,951	106,952
01-0102-01-04	SALARIES-PROFESSIONAL	0	0	0	39,255	0
01-0106-01-04	SALARIES-OFFICE & CLERICAL	50,753	29,932	15,576	32,398	32,398
01-0109-01-04	SALARIES-OVERTIME	0	100	0	100	100
01-0110-01-04	SALARIES-PART TIME & HOURLY	0	7,250	0	0	0
01-0111-01-04	SALARIES-LONGEVITY	1,968	1,392	0	1,478	1,296
01-0122-01-04	TMRS	31,037	26,984	14,209	38,648	29,672
01-0133-01-04	FICA	12,183	10,362	5,183	13,327	10,770
01-0134-01-04	WORKER'S COMPENSATION	242	284	111	302	213
	<i>Personnel Services-----Subtotal</i>	203,293	183,255	86,498	232,459	181,401
01-0201-01-04	OFFICE SUPPLIES	2,489	2,200	923	2,200	2,200
	<i>Supplies-----Subtotal</i>	2,489	2,200	923	2,200	2,200
01-0304-01-04	TELEPHONE - CELLULAR	1,128	900	323	900	900
01-0311-01-04	TRANSPORTATION	6,000	6,000	3,000	10,200	6,000
01-0324-01-04	PRINTING & REPRODUCTION	3,273	2,000	1,932	2,000	2,000
01-0342-01-04	REPAIR & MAINTENANCE EQUIPMENT	0	100	0	100	100
01-0345-01-04	CONFERENCE & TRAINING	1,682	2,000	175	2,000	2,000
01-0346-01-04	DUES & SUBSCRIPTION	1,055	1,000	550	1,000	1,000
01-0347-01-04	MISCELLANEOUS	677	500	269	500	500
	<i>Charges for service----Subtotal</i>	13,815	12,500	6,249	16,700	12,500
01-0458-01-04	EQUIPMENT REPLACEMENT FUND	2,540	2,540	0	0	0
	<i>Capital outlay-----Subtotal</i>	2,540	2,540	0	0	0
Program Number: 4 ADMINISTRATION		222,137	200,495	93,670	251,359	196,101

**General Fund
Information Technology**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		INFORMATION TECHNOLOGY		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-01-05	SALARIES-OFFICIALS & ADMIN	55,461	55,268	26,571	55,268	0
01-0103-01-05	SALARIES-TECHNICIAN	40,872	40,731	19,582	40,731	42,469
01-0106-01-05	SALARIES-OFFICE & CLERICAL	10,638	10,695	5,142	10,695	11,065
01-0109-01-05	SALARIES-OVERTIME	7,528	2,500	4,831	2,500	2,500
01-0111-01-05	SALARIES-LONGEVITY	720	792	0	912	456
01-0122-01-05	TMRS	21,569	20,556	11,394	22,351	11,422
01-0133-01-05	FICA	8,756	8,414	4,264	8,423	4,322
01-0134-01-05	WORKER'S COMPENSATION	175	206	80	175	82
	<i>Personnel Services-----Subtotal</i>	145,719	139,162	71,864	141,055	72,316
01-0201-01-05	OFFICE SUPPLIES	421	750	222	750	750
01-0205-01-05	FUEL, OIL, & LUBE	5,053	2,000	2,603	1,845	2,000
01-0213-01-05	MOTOR VEHICLE-POOL VEHICLES	2,374	0	2,015	0	0
01-0218-01-05	SMALL TOOLS & MINOR EQUIPMENT	0	600	437	600	600
	<i>Supplies-----Subtotal</i>	7,848	3,350	5,277	3,195	3,350
01-0304-01-05	TELEPHONE - CELLULAR	1,992	2,400	816	2,400	2,400
01-0305-01-05	OTHER PROFESSIONAL FEES	1,552	0	206	0	0
01-0308-01-05	TELEPHONE-LAND	188	120	95	120	120
01-0323-01-05	SERVICE AGREEMENTS-TECHNICAL	28,833	41,549	13,522	41,549	41,549
01-0342-01-05	REPAIR & MAINTENANCE EQUIPMENT	4,078	5,000	3,911	5,000	5,000
01-0344-01-05	RENTALS	0	0	417	0	0
01-0345-01-05	CONFERENCE & TRAINING	158	2,000	0	2,000	2,000
01-0346-01-05	DUES & SUBSCRIPTIONS	0	750	0	750	750
01-0347-01-05	MISCELLANEOUS	386	250	0	250	250
	<i>Charges for service----Subtotal</i>	37,187	52,069	18,967	52,069	52,069
01-0420-01-05	DATA PROCESSING IMPROVEMENTS	12,809	25,000	12,039	23,100	23,100
01-0421-01-05	COMPUTER REPLACEMENT	17,598	18,000	13,430	14,000	14,000
01-0458-01-05	EQUIPMENT REPLACEMENT FUND	27,110	27,110	0	0	0
	<i>Capital outlay-----Subtotal</i>	57,517	70,110	25,469	37,100	37,100
Program Number: 5	INFORMATION TECHNOLOGY	248,271	264,691	121,577	233,419	164,835

**General Fund
City Secretary**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		CITY SECRETARY		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-01-06	SALARIES-OFFICIAL & ADMIN	43,411	43,260	20,798	43,260	43,260
01-0103-01-06	SALARIES-TECHNICIAN	35,064	34,548	14,861	23,756	18,706
01-0109-01-06	SALARIES-OVERTIME	0	200	0	200	200
01-0111-01-06	SALARIES-LONGEVITY	1,104	1,104	160	928	816
01-0122-01-06	TMRS	15,239	15,122	7,454	14,198	13,099
01-0133-01-06	FICA	6,225	6,190	2,751	5,351	4,956
01-0134-01-06	WORKER'S COMPENSATION	129	152	59	111	94
	<i>Personnel Services-----Subtotal</i>	101,172	100,576	46,083	87,804	81,131
01-0201-01-06	OFFICE SUPPLIES	950	1,250	642	1,250	1,250
01-0217-01-06	OTHER SUPPLIES	0	100	0	100	100
	<i>Supplies-----Subtotal</i>	950	1,350	642	1,350	1,350
01-0311-01-06	TRANSPORTATION	1,800	1,800	900	1,800	1,800
01-0342-01-06	REPAIR & MAINTENANCE EQUIPMENT	159	350	0	350	350
01-0345-01-06	CONFERENCE & TRAINING	926	2,000	816	4,000	4,000
01-0346-01-06	DUES & SUBSCRIPTION	15	500	463	800	800
01-0347-01-06	MISCELLANEOUS	83	150	165	150	150
	<i>Charges for service----Subtotal</i>	2,983	4,800	2,344	7,100	7,100
01-0490-01-06	NON DEPRECIABLE CAPITAL ITEMS	172	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	172	0	0	0	0
Program Number: 6 CITY SECRETARY		105,277	106,726	49,069	96,254	89,581

**General Fund
Buildings**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		BUILDINGS		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-01-07	SALARIES-OFFICIALS & ADMIN	54,914	73,252	0	0	0
01-0103-01-07	SALARIES-TECHNICIAN	34,669	34,549	16,610	34,549	34,549
01-0109-01-07	SALARIES-OVERTIME	507	200	76	200	200
01-0111-01-07	SALARIES-LONGEVITY	0	1,824	0	672	720
01-0122-01-07	TMRS	17,457	21,255	3,387	7,190	7,172
01-0133-01-07	FICA	6,799	8,700	1,264	2,710	2,713
01-0134-01-07	WORKER'S COMPENSATION	182	213	83	56	51
	<i>Personnel Services-----Subtotal</i>	114,528	139,993	21,420	45,377	45,405
01-0201-01-07	OFFICE SUPPLIES	582	300	0	300	300
01-0204-01-07	JANITORIAL	16,337	10,350	11,275	10,350	10,350
01-0205-01-07	FUEL, OIL & LUBE	1,819	2,275	1,201	2,100	2,270
01-0206-01-07	CLOTHING	40	100	0	100	100
01-0212-01-07	ELECTRICAL SUPPLIES	276	595	73	595	595
01-0213-01-07	MOTOR VEHICLE	835	1,000	250	1,000	1,000
01-0217-01-07	OTHER SUPPLIES	315	500	264	500	500
01-0218-01-07	SMALL TOOLS & MINOR EQUIPMENT	779	1,000	24	1,000	1,000
	<i>Supplies-----Subtotal</i>	20,983	16,120	13,087	15,945	16,115
01-0304-01-07	TELEPHONE - CELLULAR	833	700	221	700	700
01-0305-01-07	OTHER PROFESSIONAL SERVICES	0	850	0	850	850
01-0309-01-07	RADIO REPAIRS	0	85	0	85	85
01-0311-01-07	TRANSPORTATION	3,250	3,900	0	0	0
01-0322-01-07	SERVICE AGREEMENT-OTHER	958	100	598	100	100
01-0323-01-07	SERVICE AGREEMENTS-TECHNICAL	37	500		500	500
01-0336-01-07	ELECTRICAL SERVICE-WEISMAN BLDG	0	1,000	0	1,000	1,000
01-0337-01-07	ELECTRICAL SERVICE	88,093	90,000	58,260	110,000	185,000
01-0338-01-07	GAS SERVICE	25,325	26,000	17,728	26,000	26,000
01-0340-01-07	REPAIR & MAINTENANCE BUILDINGS	77,947	60,000	49,757	60,000	60,000
01-0341-01-07	REPAIR & MAINT-WEISMAN BLDG	20,616	10,000	19,738	10,000	18,000
01-0342-01-07	REPAIR & MAINTENANCE EQUIPMENT	72,426	30,250	11,188	25,250	25,250
01-0343-01-07	REPAIR & MAINT- AIR CONDITIONER	0	0	13,857	20,000	30,000
01-0344-01-07	RENTALS	252	0	2,368	0	0
01-0347-01-07	MISCELLANEOUS	11	200	0	200	200
01-0355-01-07	ELECTRIC SERVICE-PERKINS BLDG	382	0	134	0	0
01-0356-01-07	ELECTRIC SERVICE-STREET LIGHTS	284,996	265,000	113,693	265,000	265,000
01-0358-01-07	GUARANTEED SVGS-SCHNEIDER ELECT	0	0	0	-106,588	-106,588
01-0360-01-07	JANITORIAL CONTRACT	19,451	23,200	17,053	23,200	23,200
01-0364-01-07	REPAIR & MAINTENANCE GROUNDS	48,870	21,250	32,982	24,250	24,250

**General Fund
Buildings**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		BUILDINGS		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0365-01-07	REPAIR & MAINT TRAFFIC SIGNALS	563	2,125	171	2,125	2,125
01-0366-01-07	REPAIR & MAINT STREET LIGHTS	579	15,000	1,719	15,000	15,000
01-0370-01-07	EXTERMINATION CONTRACT	9,687	6,800	8,712	12,800	12,800
01-0374-01-07	PASS CONTRACT	0	0	0	14,825	14,825
	<i>Charges for service----Subtotal</i>	654,276	556,960	348,179	505,297	598,297
01-0440-01-07	OTHER MACHINERY & EQUIPMENT	6,985	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	6,985	0	0	0	0
Program Number: 7 BUILDINGS		796,772	713,073	382,686	566,619	659,817

**General Fund
Human Resources**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		HUMAN RESOURCES		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-01-08	SALARIES-OFFICIALS & ADMIN	46,652	46,489	22,351	46,490	51,590
01-0106-01-08	SALARIES-OFFICE & CLERICAL	14,224	14,695	5,186	10,695	11,065
01-0109-01-08	SALARIES-OVERTIME	0	100	0	100	100
01-0111-01-08	SALARIES-LONGEVITY	720	648	0	720	792
01-0122-01-08	TMRS	10,895	10,828	5,581	11,775	12,849
01-0133-01-08	FICA	4,653	4,738	2,077	4,437	4,861
01-0134-01-08	WORKER'S COMPENSATION	99	116	45	92	92
	<i>Personnel Services-----Subtotal</i>	77,243	77,614	35,240	74,309	81,349
01-0201-01-08	OFFICE SUPPLIES	481	700	422	700	700
	<i>Supplies-----Subtotal</i>	481	700	422	700	700
01-0304-01-08	TELEPHONE-CELLULAR	437	400	186	400	400
01-0323-01-08	SERVICE AGREEMENT-TECHNICAL	1,570	1,665	1,570	1,665	1,665
01-0324-01-08	PRINTING & REPRODUCTION	0	600	46	500	500
01-0342-01-08	REPAIR & MAINTENANCE EQUIPMENT	0	500	0	500	500
01-0345-01-08	CONFERENCE & TRAINING	1,155	1,500	810	1,500	1,500
01-0346-01-08	DUES & SUBSCRIPTION	900	2,600	32	1,600	1,600
01-0347-01-08	MISCELLANEOUS	0	100	16	100	100
01-0355-01-08	H/R-CIVIL SERVICE	7,028	12,000	2,770	12,000	12,000
	<i>Charges for service----Subtotal</i>	11,090	19,365	5,430	18,265	18,265
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 8 HUMAN RESOURCES		88,814	97,679	41,092	93,274	100,314

**General Fund
Main Street**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		MAIN STREET		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0102-01-09	SALARIES-PROFESSIONAL	40,223	0	25,784	0	0
01-0105-01-09	SALARIES-PARAPROFESSIONAL	11,308	44,607	0	53,631	53,631
01-0106-01-09	SALARIES-OFFICE & CLERICAL	30,987	31,155	14,978	31,155	31,154
01-0109-01-09	SALARIES-OVERTIME	10,413	0	2,512	2,000	2,000
01-0111-01-09	SALARIES-LONGEVITY	2,592	1,104	0	1,200	1,296
01-0122-01-09	TMRS	17,879	14,366	8,785	17,861	17,810
01-0133-01-09	FICA	7,307	5,880	3,311	6,730	6,738
01-0134-01-09	WORKER'S COMPENSATION	122	144	56	139	128
	<i>Personnel Services-----Subtotal</i>	120,831	97,256	55,426	112,716	112,757
01-0201-01-09	OFFICE SUPPLIES	40	300	10	300	300
01-0217-01-09	OTHER SUPPLIES	24	400	134	400	400
	<i>Supplies-----Subtotal</i>	64	700	144	700	700
01-0304-01-09	TELEPHONE - CELLULAR	586	1,000	600	1,000	1,000
01-0312-01-09	GENERAL ADVERTISING	35	3,600	0	2,000	2,000
01-0345-01-09	CONFERENCE & TRAINING	1,943	3,500	712	3,500	3,500
01-0346-01-09	DUES & SUBSCRIPTION	745	1,500	550	1,500	1,500
01-0347-01-09	MISCELLANEOUS	33	0	0	0	0
01-0373-01-09	PROMOTION	2,050	7,200	1,000	6,000	6,000
	<i>Charges for service----Subtotal</i>	5,392	16,800	2,862	14,000	14,000
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 9 MAIN STREET		126,287	114,756	58,432	127,416	127,457

**General Fund
Emergency Management**

Fund: 1 GENERAL FUND	GENERAL GOVERNMENT	EMERGENCY MANAGEMENT				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<i>Personnel Services-----Subtotal</i>	0	0	0	0	0
01-0201-01-10	OFFICE SUPPLIES	0	620	0	600	600
	<i>Supplies-----Subtotal</i>	0	620	0	600	600
01-0304-01-10	TELEPHONE-CELLULAR	769	2,000	1,068	2,000	2,000
01-0334-01-10	INTERNET-SATELLITE SERVICE	0	4,000	0	4,000	4,000
01-0342-01-10	REPAIR & MAINTENANCE-SIREN	4,360	1,500	2,643	2,500	2,500
01-0345-01-10	CONFERENCE & TRAINING	136	2,000	0	1,000	1,000
01-0346-01-10	DUES & SUBSCRIPTIONS	-100	250	0	200	200
01-0347-01-10	MISCELLANEOUS	0	0	125	0	0
	<i>Charges for service----Subtotal</i>	5,165	9,750	3,836	9,700	9,700
01-0440-01-10	OTHER MACHINERY & EQUIPMENT	0	0	44,979	0	0
01-0458-01-10	EQUIPMENT REPLACEMENT FUND	4,364	4,364		0	0
	<i>Capital outlay-----Subtotal</i>	4,364	4,364	44,979	0	0
Program Number: 10	EMERGENCY MANAGEMENT	9,529	14,734	48,815	10,300	10,300

**General Fund
Visual Art Center**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		VISUAL ART CENTER		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0102-01-11	SALARIES-PROFESSIONAL	48,318	48,151	23,149	48,150	0
01-0106-01-11	SALARIES-OFFICE & CLERICAL	22,949	22,869	10,995	22,870	0
01-0110-01-11	SALARIES-PART/TIME & HOURLY	2,811	2,500	1,320	2,500	2,500
01-0111-01-11	SALARIES-LONGEVITY	0	864	0	960	0
01-0122-01-11	TMRS	13,342	13,435	6,931	14,612	0
01-0133-01-11	FICA-SALARY RESERVE	5,667	5,691	2,713	5,697	191
01-0134-01-11	WORKER'S COMPENSATION	118	139	54	118	4
	<i>Personnel Services-----Subtotal</i>	93,205	93,649	45,162	94,907	2,695
01-0201-01-11	OFFICE SUPPLIES	716	500	89	500	500
01-0217-01-11	OTHER SUPPLIES	1,638	1,000	270	1,000	1,000
	<i>Supplies-----Subtotal</i>	2,354	1,500	359	1,500	1,500
01-0312-01-11	GENERAL ADVERTISING	1,811	1,800	192	1,800	1,800
01-0322-01-11	SERVICE AGREEMENT-OTHER	360	400	144	300	300
01-0324-01-11	PRINTING & REPRODUCTION	111	500	74	300	300
01-0337-01-11	ELECTRIC SERVICE	6,842	7,000	2,444	7,000	7,000
01-0338-01-11	GAS SERVICE	3,662	3,200	2,336	3,200	3,200
01-0342-01-11	REPAIR & MAINTENANCE EQUIPMENT	1,023	750	246	750	750
01-0345-01-11	CONFERENCE & TRAINING	146	1,000	416	800	800
01-0346-01-11	DUES & SUBSCRIPTION	20	100	0	100	100
01-0347-01-11	MISCELLANEOUS	5	0	94	0	0
01-0360-01-11	JANITORIAL CONTRACT	13,596	14,485	4,935	14,485	14,485
	<i>Charges for service----Subtotal</i>	27,576	29,235	10,881	28,735	28,735
01-0440-01-11	OTHER MACHINERY & EQUIPMENT	0	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 11 VISUAL ART CENTER		123,135	124,384	56,402	125,142	32,930

**General Fund
Code Enforcement**

Fund: 1 GENERAL FUND		GENERAL GOVERNMENT		CODE ENFORCEMENT		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0102-01-12	SALARIES-PROFESSIONAL	0	0	1,498	3,115	3,115
01-0108-01-12	SALARIES-SERVICE MAINTENANCE	0	0	11,585	24,096	24,097
01-0109-01-12	SALARIES-OVERTIME	0	0	854	0	0
01-0110-01-12	SALARIES-PART/TIME & HOURLY	0	0	0	10,000	10,000
01-0111-01-12	SALARIES-LONGEVITY	0	0	0	456	509
01-0122-01-12	TMRS	0	0	2,829	5,617	5,605
01-0133-01-12	FICA	0	0	1,055	2,882	2,886
01-0134-01-12	WORKER'S COMPENSATION	0	0	0	530	486
	<i>Personnel Services-----Subtotal</i>	0	0	17,821	46,696	46,698
01-0201-01-12	OFFICE SUPPLIES	0	0	0	0	250
01-0205-01-12	FUEL, OIL & LUBE	0	0	0	0	4,000
	<i>Supplies-----Subtotal</i>	0	0	0	0	4,250
01-0304-01-12	TELEPHONE - CELLULAR	0	0	0	0	250
01-0320-01-12	WASTE DISPOSAL-CONDEMMED STRUCTURES	0	0	0	0	40,000
01-0324-01-12	PRINTING & REPRODUCTION	0	0	0	0	250
01-0342-01-12	REPAIR & MAINTENANCE EQUIPMENT	0	0	0	0	700
	<i>Charges for service----Subtotal</i>	0	0	0	0	41,200
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 12 CODE ENFORCEMENT		0	0	17,821	46,696	92,148
Department Number: 1 GENERAL GOVERNMENT		2,100,382	2,010,154	1,038,630	1,911,751	1,849,180

Note: Code Enforcement was included in Planning's budget in 2010

FINANCE DEPARTMENT

The mission of the Finance Department is to provide timely, complete and accurate financial information to the City Commission, City Manager and all departments and to properly safeguard the assets of the City.

It is the responsibility of the Finance Department to maintain the general ledger system, maintain the bi-weekly payroll, generate vendor accounts payable checks, perform daily cash and banking activities, maintain financial records for all City grant programs, maintain all City bank accounts, maintain investment records and prepare quarterly investment reports.

The Finance Department is responsible for the preparation of the periodic reports to Federal and State agencies and the bi-annual depository contracts. The department bills and collects Hotel/Motel Occupancy Tax, coordinates with the City's independent, Federal and State auditors, and prepares financial reports for the City Commission and City Manager.

The Finance Department also maintains the accounting records for Marshall Downtown Development Corporation and generates their vendor accounts payable checks.

The Finance Director and staff also assist the City Manager with the preparation of the annual City budget. The Finance Director serves as trustee on the Firemen's Relief and Retirement Pension Fund Board and as an ex-officio member of the Board of the Marshall Downtown Development Corporation.

**General Fund
Finance**

Fund: 1 GENERAL FUND

FINANCE

ACCOUNTING

		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-02-02	SALARIES-OFFICIAL & ADMIN	43,411	43,260	20,798	43,260	43,260
01-0106-02-02	SALARIES-OFFICE & CLERICAL	113,343	107,645	43,171	89,882	90,591
01-0109-02-02	SALARIES-OVERTIME	0	2,800	0	2,800	2,800
01-0110-02-02	SALARIES-PART TIME & HOURLY	945	0	326	0	0
01-0111-02-02	SALARIES-LONGEVITY	2,652	2,064	0	1,680	1,824
01-0122-02-02	TMRS	30,170	29,450	13,168	28,302	28,364
01-0133-02-02	FICA	11,623	12,054	4,595	10,666	10,731
01-0134-02-02	WORKER'S COMPENSATION	251	295	115	221	203
	<i>Personnel Services-----Subtotal</i>	202,395	197,568	82,173	176,811	177,773
01-0201-02-02	OFFICE SUPPLIES	4,536	5,000	1,201	5,000	5,000
	<i>Supplies-----Subtotal</i>	4,536	5,000	1,201	5,000	5,000
01-0304-02-02	TELEPHONE - CELLULAR	684	1,200	268	1,200	1,200
01-0305-02-02	OTHER PROFESSIONAL SERVICES	5,690	11,000	0	6,500	2,200
01-0311-02-02	TRANSPORTATION	1,800	1,800	900	1,800	1,800
01-0318-02-02	GENERAL PRINTING	0	200	0	200	200
01-0323-02-02	SERVICE AGREEMENTS-TECHNICAL	10,442	11,800	8,745	11,800	13,900
01-0324-02-02	PRINTING & REPRODUCTION	454	300	228	300	300
01-0342-02-02	REPAIR & MAINTENANCE EQUIPMENT	0	4,000	0	3,000	3,000
01-0345-02-02	CONFERENCE & TRAINING	4,127	4,450	1,740	4,450	4,450
01-0346-02-02	DUES & SUBSCRIPTION	1,688	2,500	916	2,000	2,000
01-0347-02-02	MISCELLANEOUS	232	100	159	100	100
	<i>Charges for service----Subtotal</i>	25,117	37,350	12,956	31,350	29,150
01-0420-02-02	IMPROVEMENTS-DATA PROCESSING	0	0	0	4,500	6,700
01-0490-02-02	NON DEPRECIABLE CAPITAL ITEMS	1,977	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	1,977	0	0	4,500	6,700
Program Number: 2	ACCOUNTING	234,025	239,918	96,330	217,661	218,623
Department Number: 2	FINANCE	234,025	239,918	96,330	217,661	218,623

POLICE DEPARTMENT

The mission of the Marshall Police Department is to preserve public safety and quality of life within the City of Marshall, to respond effectively to the changing needs of the community, and to promote mutual respect between the Police Department and the people we serve.

To preserve a high quality of life and feeling of safety for the City's diverse population, all members of the Marshall Police Department are committed to serve with professionalism, respect and concern for the community. To optimize the use of police resources, the Marshall Police Department balances firm and quick response to all forms of crime with crime prevention approaches and community involvement in addressing specific problems.

The Marshall Police Department's philosophy and work processes reflect modern, quality law enforcement concepts and technology, involving every member of the Marshall Police Department in an effort to continually improve all areas of administration and operations. Quality leadership at all levels reflects the Marshall Police Department's commitment to a strong work ethic, while valuing diversity, promoting effective policing methods and through training, enhance and maintain the flexibility to serve the public.

The Marshall Police Department constantly strives for effectiveness in preventing and fighting crime, for effective collaboration with other city departments, and for providing leadership and support for regional law enforcement efforts through several task force commitments. To this end, the Marshall Police Department recruits, hires, trains, supports and retains qualified personnel as sworn and civilian members as a progressive law enforcement agency.

The divisions of the Police Department are Administrative (titled Special Services in the line-item budget), Patrol and Investigative (titled Criminal Investigation in the line-item budget). The City's Animal Control Division is also assigned to the Police Department. The Marshall Police Department features many specialized "Divisions" to increase the overall effectiveness of the Department. Specialized Divisions consist of the Crime Scene Unit, Special Response Team (S.R.T.), a Hostage Negotiation Unit, Police Canine Units, Narcotics Unit, Traffic Division, and specially trained Juvenile Investigators. The Marshall Police Department also supports the Crime Stoppers and D.A.R.E. Programs.

**General Fund
Police-Special Services**

Fund: 1 GENERAL FUND		POLICE		SPECIAL SERVICES		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-03-02	SALARIES-OFFICIAL & ADMIN	163,241	162,309	78,366	163,602	164,202
01-0106-03-02	SALARIES-OFFICE & CLERICAL	392,775	386,291	180,612	396,797	442,335
01-0109-03-02	SALARIES-OVERTIME	12,930	6,000	7,171	6,000	6,000
01-0111-03-02	SALARIES-LONGEVITY	5,976	5,948	24	6,476	7,244
01-0112-03-02	SALARIES-INCENTIVE	4,457	4,440	2,135	4,440	4,440
01-0113-03-02	UNIFORM ALLOWANCES	1,440	1,440	720	1,440	1,440
01-0122-03-02	TMRS	109,630	106,875	55,100	118,584	127,601
01-0130-03-02	RELIEF FUND PAYMENT	66	120	36	120	84
01-0133-03-02	FICA	31,526	31,321	14,445	32,171	35,714
01-0134-03-02	WORKER'S COMPENSATION	3,597	4,224	1,646	3,279	2,888
01-0155-03-02	CIVIL SERVICE	21	0	18	0	0
01-0163-03-02	WEAPON REPLACEMENT ALLOWANCE	600	600	0	600	600
	<i>Personnel Services-----Subtotal</i>	726,259	709,568	340,273	733,509	792,548
01-0201-03-02	OFFICE SUPPLIES	10,438	12,000	7,424	12,000	12,000
01-0203-03-02	MEDICAL & CHEMICAL	0	0	273	0	0
01-0208-03-02	FOOD SUPPLIES	2,819	2,500	0	0	0
01-0217-03-02	OTHER SUPPLIES	0	800	0	400	400
01-0218-03-02	SMALL TOOLS & MINOR EQUIPMENT	800	200	333	200	200
01-0225-03-02	TACTICAL	3,281	3,000	4,360	5,500	5,500
	<i>Supplies-----Subtotal</i>	17,338	18,500	12,390	18,100	18,100
01-0304-03-02	TELEPHONE-CELLULAR	13,002	12,000	8,230	12,000	12,000
01-0305-03-02	OTHER PROFESSIONAL SERVICES	45,000	45,000	25,350	47,850	2,850
01-0306-03-02	DRUG TESTING	404	1,000	144	1,000	1,000
01-0308-03-02	TELEPHONE-LAND	3,973	4,000	183	3,000	3,000
01-0309-03-02	RADIO REPAIRS	10,225	12,240	5,593	12,240	12,240
01-0311-03-02	TRANSPORTATION	4,800	4,800	2,400	4,800	4,800
01-0323-03-02	SERVICE AGREEMENTS-TECHNICAL	12,937	17,600	13,237	15,600	15,600
01-0324-03-02	PRINTING & REPRODUCTION	862	3,100	525	3,100	3,100
01-0342-03-02	REPAIR & MAINTENANCE EQUIPMENT	2,617	3,000	1,489	3,000	3,000
01-0344-03-02	RENTALS	4,301	4,000	1,000	4,000	4,000
01-0345-03-02	CONFERENCE & TRAINING	1,914	4,000	631	3,500	3,500
01-0346-03-02	DUES & SUBSCRIPTION	699	800	762	800	800
01-0347-03-02	MISCELLANEOUS	1,582	1,500	1,355	1,500	1,500
01-0359-03-02	JAIL CONTRACT	8,680	0	8,840	25,000	25,000
01-0360-03-02	JANITORIAL CONTRACT	21,112	14,760	14,160	30,000	30,000
	<i>Charges for service----Subtotal</i>	132,108	127,800	83,899	167,390	122,390
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 2 SPECIAL SERVICES		875,705	855,868	436,562	918,999	933,038

**General Fund
Police-Patrol**

Fund: 1 GENERAL FUND		POLICE		PATROL		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0102-03-03	SALARIES-PROFESSIONAL	277,508	327,751	157,668	328,749	329,249
01-0103-03-03	SALARIES-TECHNICIAN	178,222	187,391	92,074	188,889	189,389
01-0104-03-03	SALARIES-PROTECTIVE SERVICE	1,222,263	1,086,410	593,219	1,216,535	1,227,435
01-0109-03-03	SALARIES-OVERTIME	41,563	39,952	21,951	39,952	39,952
01-0111-03-03	SALARIES-LONGEVITY	17,124	17,272	0	19,260	21,360
01-0112-03-03	SALARIES-INCENTIVE	18,483	30,976	17,344	32,349	37,305
01-0113-03-03	UNIFORM ALLOWANCES	0	1,440	0	0	0
01-0115-03-03	SPECIAL ASSIGNMENT PAY	10,828	5,000	4,056	7,500	7,500
01-0122-03-03	TMRS	331,259	319,149	180,393	374,644	377,001
01-0130-03-03	RELIEF FUND PAYMENT	252	399	132	399	343
01-0133-03-03	FICA	25,226	24,760	12,579	26,761	27,035
01-0134-03-03	WORKER'S COMPENSATION	30,824	36,192	14,103	30,290	25,825
01-0163-03-03	WEAPON REPLACEMENT ALLOWANCE	11,100	11,400	0	12,300	12,300
01-0165-03-03	OVERTIME REIMBURSEMENT	0	0	-1,320	0	0
	<i>Personnel Services-----Subtotal</i>	2,164,652	2,088,092	1,092,199	2,277,628	2,294,694
01-0203-03-03	MEDICAL & CHEMICAL	0	410	0	410	410
01-0205-03-03	FUEL, OIL & LUBE	130,963	167,700	78,958	154,800	167,200
01-0206-03-03	CLOTHING	8,701	13,000	2,902	13,000	13,000
01-0213-03-03	MOTOR VEHICLE	45,978	33,000	20,173	33,000	33,000
01-0217-03-03	OTHER SUPPLIES	462	1,500	398	1,500	1,500
01-0224-03-03	AMMUNITION	6,596	7,450	5,299	7,450	7,450
01-0228-03-03	PERSONNEL PROTECTIVE EQUIPMENT	0	0	0	0	16,700
	<i>Supplies-----Subtotal</i>	192,700	223,060	107,730	210,160	239,260
01-0309-03-03	RADIO REPAIRS	3,002	5,000	592	5,000	5,000
01-0332-03-03	LIABILITY INSURANCE	20,739	26,000	11,023	26,000	26,000
01-0336-03-03	CAR WASHING SERVICE	90	200	52	200	200
01-0342-03-03	REPAIR & MAINTENANCE EQUIPMENT	5,291	6,500	1,769	6,500	6,500
01-0345-03-03	CONFERENCE & TRAINING	7,000	7,000	639	7,000	7,000
01-0346-03-03	DUES & SUBSCRIPTION	0	100	0	100	100
01-0347-03-03	MISCELLANEOUS	2,519	2,700	1,581	2,700	2,700
01-0351-03-03	LAUNDRY SERVICE	3,827	4,000	1,473	4,000	4,000
	<i>Charges for service----Subtotal</i>	42,468	51,500	17,129	51,500	51,500
01-0425-03-03	CARS & TRUCKS	199,433	8,500	7,679	8,500	8,500
01-0458-03-03	EQUIPMENT REPLACEMENT FUND	72,312	72,312	0	0	0
01-0460-03-03	LEASE/PURCHASE PAYMENTS	188,427	189,800	147,177	146,545	146,545
01-0490-03-03	NON DEPRECIABLE CAPITAL ITEMS	0	0	2,666	0	0
	<i>Capital outlay-----Subtotal</i>	460,172	270,612	157,522	155,045	155,045
Program Number: 3 PATROL		2,859,992	2,633,264	1,374,580	2,694,333	2,740,499

General Fund
Police-Criminal Investigation

Fund: 1 GENERAL FUND

POLICE

CRIMINAL INVESTIGATION

	Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0102-03-04 SALARIES-PROFESSIONAL	116,731	167,024	59,637	168,024	113,348
01-0103-03-04 SALARIES-TECHNICIAN	307,609	235,364	99,715	236,862	235,862
01-0104-03-04 SALARIES-PROTECTIVE SERVICE	123,203	160,214	51,184	122,564	83,209
01-0106-03-04 SALARIES-OFFICE & CLERICAL	25,950	25,850	12,428	25,850	25,850
01-0109-03-04 SALARIES-OVERTIME	21,101	15,880	3,757	15,880	15,880
01-0111-03-04 SALARIES-LONGEVITY	7,496	7,592	100	8,024	6,568
01-0112-03-04 SALARIES-INCENTIVE	12,348	14,640	7,125	16,860	14,460
01-0113-03-04 UNIFORM ALLOWANCES	7,920	8,640	3,300	7,920	6,480
01-0115-03-04 SPECIAL ASSIGNMENT PAY	2,510	4,720	1,202	2,500	2,500
01-0122-03-04 TMRS	116,950	120,275	48,405	123,380	102,487
01-0130-03-04 RELIEF FUND PAYMENTS	77	96	37	96	84
01-0133-03-04 FICA	9,733	10,089	4,113	9,573	8,964
01-0134-03-04 WORKER'S COMPENSATION	10,456	12,277	4,784	8,691	6,067
01-0163-03-04 WEAPON REPLACEMENT ALLOWANCE	3,300	3,600	0	3,300	2,700
01-0165-03-04 OVERTIME REIMBURSEMENT	-806	0	0	0	0
<i>Personnel Services-----Subtotal</i>	764,578	786,261	295,787	749,524	624,459
01-0203-03-04 MEDICAL & CHEMICAL	0	100	0	100	100
01-0205-03-04 FUEL, OIL & LUBE	21,579	27,300	12,214	25,200	27,215
01-0213-03-04 MOTOR VEHICLE	5,215	5,200	3,402	5,200	5,200
01-0217-03-04 OTHER SUPPLIES	149	300	0	300	300
01-0218-03-04 SMALL TOOLS & MINOR EQUIPMENT	3,798	4,050	654	4,050	4,050
<i>Supplies-----Subtotal</i>	30,741	36,950	16,270	34,850	36,865
01-0305-03-04 OTHER PROFESSIONAL SERVICES	0	150	0	0	0
01-0309-03-04 RADIO REPAIRS	46	400	82	0	0
01-0318-03-04 GENERAL PRINTING	0	150	0	0	0
01-0324-03-04 PRINTING & REPRODUCTION	46	150	0	0	0
01-0342-03-04 REPAIR & MAINTENANCE EQUIPMENT	0	950	0	950	950
01-0344-03-04 RENTALS	334	100	0	100	100
01-0345-03-04 CONFERENCE & TRAINING	4,000	4,000	2,336	4,000	4,000
01-0346-03-04 DUES & SUBSCRIPTION	0	100	0	100	100
01-0347-03-04 MISCELLANEOUS	5,005	3,000	2,327	2,500	2,500
01-0368-03-04 PRISONER TRANSFER	47	500	0	0	500
<i>Charges for service----Subtotal</i>	9,478	9,500	4,745	7,650	8,150
01-0458-03-04 EQUIPMENT REPLACEMENT FUND	685	685	0	0	0
<i>Capital outlay-----Subtotal</i>	685	685	0	0	0
Program Number: 4 CRIMINAL INVESTIGATION	805,482	833,396	316,802	792,024	669,474

**General Fund
Police-Animal Control**

Fund: 1 GENERAL FUND

POLICE

ANIMAL CONTROL

		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0103-03-05	SALARIES-TECHNICIAN	89,895	83,809	31,865	83,809	83,106
01-0109-03-05	SALARIES-OVERTIME	1,775	1,500	3,891	1,500	1,500
01-0110-03-05	SALARIES-PART TIME & HOURLY	4,071	13,304	0	12,792	12,792
01-0111-03-05	SALARIES-LONGEVITY	288	528	40	432	336
01-0122-03-05	TMRS	15,277	16,043	7,267	17,405	17,175
01-0130-03-05	RELIEF FUND PAYMENTS	0	12	0	12	0
01-0133-03-05	FICA	7,167	7,584	2,579	7,538	7,477
01-0134-03-05	WORKER'S COMPENSATION	1,073	1,260	491	1,391	1,265
	<i>Personnel Services-----Subtotal</i>	119,546	124,040	46,133	124,879	123,651
01-0201-03-05	OFFICE SUPPLIES	278	300	119	300	300
01-0203-03-05	MEDICAL & CHEMICAL	3,533	3,400	1,445	3,400	3,400
01-0205-03-05	FUEL, OIL & LUBE	2,980	8,450	1,104	7,800	5,425
01-0206-03-05	CLOTHING	354	400	0	400	400
01-0207-03-05	ANIMAL FOOD	1,143	1,200	360	1,200	1,200
01-0213-03-05	MOTOR VEHICLE	1,241	4,000	444	4,000	3,000
01-0217-03-05	OTHER SUPPLIES	123	400	11	400	400
01-0218-03-05	SMALL TOOLS & MINOR EQUIPMENT	517	1,750	0	1,750	1,750
	<i>Supplies-----Subtotal</i>	10,169	19,900	3,483	19,250	15,875
01-0308-03-05	TELEPHONE - LAND	0	210	0	0	0
01-0309-03-05	RADIO REPAIRS	0	300	0	0	0
01-0324-03-05	PRINTING & REPRODUCTION	120	200	0	0	0
01-0342-03-05	REPAIR & MAINTENANCE EQUIPMENT	285	500	60	500	500
01-0344-03-05	RENTALS	201	100	0	0	0
01-0345-03-05	CONFERENCE & TRAINING	586	300	0	300	300
01-0346-03-05	DUES & SUBSCRIPTION	0	150	0	150	150
01-0347-03-05	MISCELLANEOUS	532	600	231	600	600
01-0360-03-05	JANITORIAL CONTRACT	4,380	4,320	2,280	4,320	4,320
	<i>Charges for service----Subtotal</i>	6,104	6,680	2,571	5,870	5,870
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 5	ANIMAL CONTROL	135,819	150,620	52,187	149,999	145,396
Department Number: 3	POLICE	4,676,998	4,473,148	2,180,131	4,555,355	4,488,407

FIRE DEPARTMENT

The mission of the Marshall Fire Department is to serve the citizens of Marshall by providing the highest level of Fire Prevention, Fire Suppression, and Emergency Medical Services through professionalism and compassion.

The primary long-range goal is to add an additional fire station in the Marshall Business Park area.

Goals of the Fire Department are to continue to meet national and state recommended staffing levels for fire fighting operations and make improvements to the fire stations.

The major responsibilities of the Marshall Fire Department are Fire Prevention, Fire Suppression, and Emergency Medical Services.

The Fire Department also undertakes many other specialized duties including rescue and hazardous materials response.

**General Fund
Fire-Fire Prevention**

Fund: 1 GENERAL FUND		FIRE		FIRE PREVENTION		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0102-04-01	SALARIES-PROFESSIONAL	130,717	125,412	60,631	125,513	126,813
01-0109-04-01	SALARIES-OVERTIME	0	3,000	0	3,000	3,000
01-0111-04-01	SALARIES-LONGEVITY	864	2,060	0	2,108	2,156
01-0112-04-01	SALARIES-INCENTIVE	2,620	8,220	5,308	8,220	11,040
01-0113-04-01	UNIFORM ALLOWANCE	720	720	360	720	720
01-0115-04-01	SPECIAL ASSIGNMENT PAY	1,506	1,500	721	1,500	1,500
01-0129-04-01	RELIEF FUND PAYMENTS	52	50	25	50	52
01-0132-04-01	FIREMEN RELIEF & RETIREMENT	25,333	26,393	13,605	28,696	29,487
01-0133-04-01	FICA	1,336	1,104	964	1,113	1,118
01-0134-04-01	WORKER'S COMPENSATION	1,917	2,251	877	1,695	1,554
01-0163-04-01	WEAPON REPLACEMENT ALLOWANCE	300	300	0	300	600
	<i>Personnel Services-----Subtotal</i>	165,365	171,010	82,491	172,915	178,040
01-0201-04-01	OFFICE SUPPLIES	228	200	82	200	200
01-0205-04-01	FUEL, OIL & LUBE	3,476	4,810	1,946	4,440	4,795
01-0206-04-01	CLOTHING	0	150	0	150	150
01-0213-04-01	MOTOR VEHICLE	2,189	400	272	600	600
01-0217-04-01	OTHER SUPPLIES	357	800	0	800	800
01-0218-04-01	SMALL TOOLS & MINOR EQUIPMENT	341	400	0	400	1,400
	<i>Supplies-----Subtotal</i>	6,591	6,760	2,300	6,590	7,945
01-0305-04-01	OTHER PROFESSIONAL SERVICES	24,800	400	0	400	400
01-0309-04-01	RADIO REPAIRS	0	200	0	200	200
01-0324-04-01	PRINTING & REPRODUCTION	1,265	1,500	0	1,500	1,500
01-0342-04-01	REPAIR & MAINTENANCE EQUIPMENT	0	200	0	200	200
01-0345-04-01	CONFERENCE & TRAINING	4,389	4,000	3,180	6,000	6,000
01-0346-04-01	DUES & SUBSCRIPTION	1,070	1,100	942	1,100	1,100
01-0347-04-01	MISCELLANEOUS	-200	100	0	100	100
	<i>Charges for service----Subtotal</i>	31,324	7,500	4,122	9,500	9,500
01-0458-04-01	EQUIPMENT REPLACEMENT FUND	6,859	6,859	0	0	0
	<i>Capital outlay-----Subtotal</i>	6,859	6,859	0	0	0
Program Number: 1 FIRE PREVENTION		210,139	192,129	88,913	189,005	195,485

General Fund
Fire-Fire Suppression

Fund: 1 GENERAL FUND		FIRE		FIRE SUPPRESSION		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-04-02	SALARIES-OFFICIALS & ADMIN	100,924	100,437	48,431	101,036	101,336
01-0102-04-02	SALARIES-PROFESSIONAL	304,016	342,037	162,276	342,039	336,048
01-0103-04-02	SALARIES-TECHNICIAN	168,682	140,708	120,166	140,909	325,291
01-0104-04-02	SALARIES-PROTECTIVE SERVICE	1,130,512	1,040,916	475,635	1,039,604	919,070
01-0109-04-02	SALARIES-OVERTIME	6,965	6,000	1,486	6,000	6,000
01-0111-04-02	SALARIES-LONGEVITY	21,273	17,856	504	16,872	15,216
01-0112-04-02	SALARIES-INCENTIVE	48,847	92,689	53,961	107,905	115,141
01-0113-04-02	UNIFORM ALLOWANCE	720	720	360	720	720
01-0115-04-02	SPECIAL ASSIGNMENT PAY	7,500	6,000	2,885	6,000	6,000
01-0118-04-02	PREMIUM PAY	46,966	42,435	21,026	42,776	44,349
01-0119-04-02	STEP PAY	9,179	7,000	5,319	7,000	7,000
01-0122-04-02	TMRS	20,847	20,722	10,791	22,639	22,620
01-0129-04-02	RELIEF FUND PAYMENTS	1,001	834	481	834	988
01-0132-04-02	FIREMEN RELIEF & RETIREMENT	325,187	316,333	170,849	346,367	358,077
01-0133-04-02	FICA	22,404	21,328	11,160	22,166	23,790
01-0134-04-02	WORKER'S COMPENSATION	24,479	28,742	11,200	21,792	20,068
01-0155-04-02	CIVIL SERVICE	21	0	17	0	0
01-0163-04-02	WEAPON REPLACEMENT ALLOWANCE	0	0	0	300	0
	<i>Personnel Services-----Subtotal</i>	2,239,523	2,184,757	1,096,547	2,224,959	2,301,714
01-0201-04-02	OFFICE SUPPLIES	3,461	2,200	1,244	2,200	2,200
01-0202-04-02	AGRICULTURE	126	150	0	250	250
01-0203-04-02	MEDICAL & CHEMICAL	0	150	0	150	150
01-0205-04-02	FUEL, OIL & LUBE	20,266	26,000	15,147	24,000	30,000
01-0206-04-02	CLOTHING	14,048	16,000	13,600	16,000	16,000
01-0208-04-02	FOOD SUPPLIES	141	300	0	300	300
01-0212-04-02	ELECTRICAL SUPPLIES	42	150	0	150	150
01-0213-04-02	MOTOR VEHICLE	17,246	28,900	9,039	28,900	28,900
01-0217-04-02	OTHER SUPPLIES	1,070	1,500	673	1,500	1,500
01-0218-04-02	SMALL TOOLS & MINOR EQUIPMENT	658	2,500	1,175	2,500	4,000
01-0223-04-02	FIRE HOSE / ACCESSORIES SUPPLIES	2,944	7,000	6,405	7,000	7,000
01-0225-04-02	FIRE TRAINING SUPPLIES	0	0	2,768	0	0
01-0226-04-02	HAZARD MATERIAL SUPPLIES	1,171	5,000	0	5,000	5,000
01-0228-04-02	PERSONNEL PROTECTIVE EQUIPMENT	0	0	0	0	20,000
	<i>Supplies-----Subtotal</i>	61,173	89,850	50,051	87,950	115,450
01-0301-04-02	AUDIT SERVICES	6,500	6,500	0	10,880	10,880
01-0304-04-02	TELEPHONE - CELLULAR	4,098	10,500	3,225	4,500	4,500
01-0306-04-02	DRUG TESTING	702	200	298	1,000	1,000
01-0307-04-02	CHRONIC DISEASE PREVENTION	0	1,500	0	1,500	1,500
01-0309-04-02	RADIO REPAIRS	9,582	13,875	5,095	13,875	13,875
01-0311-04-02	TRANSPORTATION	6,600	6,600	3,300	6,600	6,600
01-0323-04-02	SERVICE AGREEMENTS-TECHNOLOGY	1,285	1,400	0	1,400	1,400
01-0324-04-02	PRINTING & REPRODUCTION	276	350	-7	350	350

**General Fund
Fire-Fire Suppression**

Fund: 1 GENERAL FUND	FIRE	FIRE SUPPRESSION				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0342-04-02	REPAIR & MAINTENANCE EQUIPMENT	1,509	9,000	1,076	9,000	9,000
01-0344-04-02	RENTALS	2,940	2,500	1,470	3,000	3,000
01-0345-04-02	CONFERENCE & TRAINING	14,323	17,000	6,126	17,000	19,500
01-0346-04-02	DUES & SUBSCRIPTION	591	950	567	950	950
01-0347-04-02	MISCELLANEOUS	152	375	463	375	375
01-0360-04-02	JANITORIAL CONTRACT	13,492	14,760	0	0	0
	<i>Charges for service---Subtotal</i>	62,050	85,510	21,613	70,430	72,930
01-0440-04-02	OTHER MACHINERY & EQUIPMENT	506,766	30,850	28,425	44,500	27,000
01-0458-04-02	EQUIPMENT REPLACEMENT FUND	141,097	141,097	0	0	0
01-0490-04-02	NON DEPRECIABLE CAPITAL ITEMS	12,472	0	2,137	0	0
	<i>Capital outlay-----Subtotal</i>	660,335	171,947	30,562	44,500	27,000
Program Number: 2 FIRE SUPPRESSION		3,023,081	2,532,064	1,198,773	2,427,839	2,517,094

General Fund
Fire-Emergency Medical Services

Fund: 1 GENERAL FUND

FIRE

EMERGENCY MEDICAL SERVICES

		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0102-04-03	SALARIES-PROFESSIONAL	251,958	218,788	103,892	218,190	218,293
01-0104-04-03	SALARIES-PROTECTIVE SERVICE	192,982	284,173	95,914	287,179	203,071
01-0106-04-03	SALARIES-OFFICE & CLERICAL	26,917	24,818	12,896	26,824	26,824
01-0109-04-03	SALARIES-OVERTIME	0	6,500	0	6,500	6,500
01-0110-04-03	SALARIES-PART/TIME & HOURLY	0	0	721	0	0
01-0111-04-03	SALARIES-LONGEVITY	2,821	7,692	0	6,972	5,880
01-0112-04-03	INCENTIVE PAY	8,112	48,312	19,744	44,892	41,280
01-0115-04-03	SPECIAL ASSIGNMENT PAY	29	1,500	721	1,500	1,500
01-0118-04-03	PREMIUM PAY	6,123	13,238	5,114	13,202	10,797
01-0119-04-03	STEP PAY	6,031	2,400	1,894	2,400	2,400
01-0122-04-03	TMRS	5,102	4,701	2,618	5,523	5,511
01-0129-04-03	RELIEF FUND PAYMENTS	225	250	113	250	234
01-0132-04-03	FIREMENT RELIEF & RETIREMENT	87,001	108,826	46,138	117,832	98,934
01-0133-04-03	FICA	7,502	8,642	4,168	8,850	9,180
01-0134-04-03	WORKER'S COMPENSATION	7,944	9,327	3,634	7,002	5,255
	<i>Personnel Services-----Subtotal</i>	602,747	739,167	297,567	747,116	635,659
01-0201-04-03	OFFICE SUPPLIES	2,196	2,400	258	2,400	2,400
01-0203-04-03	MEDICAL & CHEMICAL	49,140	50,000	24,570	50,000	50,000
01-0205-04-03	FUEL, OIL & LUBE	44,656	61,750	30,166	57,000	61,560
01-0208-04-03	FOOD SUPPLIES	250	200	103	200	200
01-0213-04-03	MOTOR VEHICLE	32,153	29,969	13,360	40,000	40,000
01-0217-04-03	OTHER SUPPLIES	32	200	0	200	200
01-0218-04-03	SMALL TOOLS & MINOR EQUIPMENT	661	6,800	3,594	6,800	8,000
	<i>Supplies-----Subtotal</i>	129,088	151,319	72,051	156,600	162,360
01-0305-04-03	EMERGENCY DOCTOR CONTRACT	16,500	18,600	9,000	18,600	18,600
01-0306-04-03	DRUG TESTING	0	100	0	100	100
01-0307-04-03	CHRONIC DISEASE PREVENTION	1,186	1,100	112	1,100	1,100
01-0309-04-03	RADIO REPAIRS	349	500	447	500	500
01-0316-04-03	CONTRACTED SERVICES	117,815	135,000	52,045	115,000	115,000
01-0342-04-03	REPAIR & MAINTENANCE EQUIPMENT	3,097	5,000	166	5,000	5,000
01-0345-04-03	CONFERENCE & TRAINING	2,459	4,000	802	4,000	6,000
01-0346-04-03	DUES & SUBSCRIPTION	175	150	0	300	300
01-0347-04-03	MISCELLANEOUS	37	75	12	75	75
	<i>Charges for service----Subtotal</i>	141,618	164,525	62,584	144,675	146,675

**General Fund
Fire-Emergency Medical Services**

Fund: 1 GENERAL FUND

FIRE

EMERGENCY MEDICAL SERVICES

		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0425-04-03	CARS & TRUCKS	0	0	171,397	0	0
01-0440-04-03	OTHER MACHINERY & EQUIPMENT	117,595	11,000	0	19,000	8,100
01-0458-04-03	EQUIPMENT REPLACEMENT FUND	94,175	94,175	0	0	0
	<i>Capital outlay-----Subtotal</i>	211,770	105,175	171,397	19,000	8,100
Program Number: 3 EMERGENCY MEDICAL SERVICES		1,085,223	1,160,186	603,599	1,067,391	952,794
Department Number: 4 FIRE		4,318,443	3,884,379	1,891,285	3,684,235	3,665,373

PUBLIC WORKS DEPARTMENT

The mission of the Street Division is to maintain street and traffic safety through proper maintenance of street surfaces, street cuts, pothole repairs and drainage improvements, through the use of better business practices and maintenance procedures in order to ensure safer roadway conditions for the public.

Street Department is responsible for providing and maintaining safe and convenient thoroughfares within the City of Marshall through a program of professional service; providing a high level of:

- Concrete and asphalt roadway maintenance
- Mosquito control services
- Roadway crack sealing programs
- Storm water drainage ditch facility maintenance
- Striping of streets, walkways and public parking areas
- Sweeping and litter control on public streets
- Traffic signal maintenance

The goals and objectives of the Street Division are:

- Increase litter control and landscaping projects on all roadways
- Increase roadway maintenance program using updated repair methods & materials and initiate a new work order program
- Provide a higher degree of maintenance to drainage basins, drainage structures and ditches, investigate possible upstream detention pond locations to lessen downstream flooding
- Repair and improve worn traffic control devices
- Update Street Division webpage to provide access to an online work order request program
- Update street maintenance schedule and condition report

Sanitation Division provides a high degree of customer service for environmentally sound sanitation collection, recycling and convenience station operations for city residents and businesses.

The Sanitation Division is responsible for primary services provided by Sanitation Division through a program of contracted services, and:

- Assist in proper disposal of household hazardous waste, household chemicals, and electronic wastes
- Provide annual city-wide cleanup programs each quarter
- Provide weekly collection and disposal of solid waste product
- Provide weekly recycling collections
- Reduce waste deposited in landfill through source reduction and increased emphasis on recycling programs

The goals of the Sanitation Division are:

- Create educational outreach to MISD elementary grade students
- Develop a written solid waste and recycling management plan in accordance with the Texas Health and Safety Code
- Study methods to convert waste and recycling collection to a more efficient and environmentally sound type collection system; research use of automated side load refuse trucks with 95 gallon rolling carts for refuse and recycling
- Update Sanitation webpage to provide easier access to solid waste, bulk, brush, and recycling information

Fleet Maintenance Division provides timely maintenance and repairs of city owned vehicles and equipment in order to reduce costs and assist city departments.

Fleet Services is primarily responsible for maintenance and/or repair of city vehicles and equipment:

- Assist in development of vehicle and equipment specifications
- Maintain city fueling stations for city vehicles and fuel use reports
- Perform annual State Inspections and stickers for city vehicles
- Provide fleet and equipment preventive maintenance program

General Fund
Public Works-Street Maintenance

Fund: 1 GENERAL FUND		PUBLIC WORKS		STREET MAINTENANCE		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-05-02	SALARIES-OFFICIAL & ADMIN	24,027	48,462	0	48,462	0
01-0106-05-02	SALARIES-OFFICE & CLERICAL	12,834	22,869	0	0	0
01-0107-05-02	SALARIES-SKILLED CRAFT	144,649	143,063	70,590	115,719	119,481
01-0108-05-02	SALARIES-SERVICE MAINTENANCE	89,790	147,392	47,535	125,605	129,328
01-0109-05-02	SALARIES-OVERTIME	13,176	9,000	9,593	9,000	12,000
01-0111-05-02	SALARIES-LONGEVITY	3,576	5,328	0	3,552	3,936
01-0122-05-02	TMRS	53,912	70,296	25,927	61,374	53,532
01-0133-05-02	FICA	21,962	28,773	9,733	23,129	20,253
01-0134-05-02	WORKER'S COMPENSATION	15,237	17,890	6,971	11,472	9,209
	<i>Personnel Services-----Subtotal</i>	379,163	493,073	170,349	398,313	347,739
01-0201-05-02	OFFICE SUPPLIES	374	400	75	400	400
01-0203-05-02	MEDICAL & CHEMICAL	6,326	10,000	0	6,000	0
01-0205-05-02	FUEL, OIL & LUBE	32,532	52,000	23,356	48,000	51,840
01-0206-05-02	CLOTHING	1,367	2,000	1,202	2,000	1,500
01-0210-05-02	SIGN SUPPLIES	8,104	12,000	5,447	10,000	11,000
01-0213-05-02	MOTOR VEHICLE	44,094	25,000	25,682	25,000	30,000
01-0216-05-02	STREET MAINTENANCE	147,956	100,000	37,803	100,000	100,000
01-0217-05-02	OTHER SUPPLIES	576	1,275	544	900	900
01-0218-05-02	SMALL TOOLS & MINOR EQUIPMENT	4,185	1,500	1,109	1,500	2,000
01-0219-05-02	REPAIR & MAINTENANCE SUPPLIES	606	1,500	3,600	1,500	1,500
	<i>Supplies-----Subtotal</i>	246,120	205,675	98,818	195,300	199,140
01-0304-05-02	TELEPHONE - CELLULAR	1,588	1,000	696	1,000	1,400
01-0305-05-02	OTHER PROFESSIONAL SERVICES	120	0	18,205	0	0
01-0306-05-02	SPRAY CONTRACT	22,718	26,000	12,869	26,000	27,500
01-0308-05-02	TELEPHONE - LAND	147	200	267	200	200
01-0309-05-02	RADIO REPAIRS	1,991	2,600	1,024	2,600	2,600
01-0316-05-02	CONTRACTED SERVICES	5,755	1,500	4,170	1,500	6,000
01-0324-05-02	PRINTING & REPRODUCTION	46	100	0	100	100
01-0342-05-02	REPAIR & MAINTENANCE EQUIPMENT	808	4,250	567	4,250	2,000
01-0344-05-02	RENTALS	727	850	327	850	850
01-0345-05-02	CONFERENCE & TRAINING	350	425	0	425	900
01-0346-05-02	DUES & SUBSCRIPTION	13	250	0	250	250
01-0347-05-02	MISCELLANEOUS	1,094	200	0	200	200
	<i>Charges for service----Subtotal</i>	35,357	37,375	38,125	37,375	42,000
01-0408-05-02	IMPROVEMENTS-STREETS	412,621	342,000	64,179	550,000	750,000
01-0409-05-02	IMPROVEMENT-PUBLIC SAFETY PROJ	275,242	0	0	0	0
01-0410-05-02	IMPROVEMENTS-BRIDGES & CULVERT	7,250	10,000	788	10,000	10,000
01-0416-05-02	IMPROVEMENTS-DRAINAGE	16,342	0	12,340	0	0

General Fund
Public Works-Street Maintenance

Fund: 1 GENERAL FUND	PUBLIC WORKS	STREET MAINTENANCE				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0440-05-02	OTHER MACHINERY & EQUIPMENT	8,632	185,650	2,294	0	0
01-0458-05-02	EQUIPMENT REPLACEMENT FUND	43,615	43,615	0	0	0
01-0460-05-02	LEASE/PURCHASE PAYMENTS	0	4,337	0	0	0
01-0490-05-02	NON DEPRECIABLE CAPITAL ITEMS	3,479	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	767,181	585,602	79,601	560,000	760,000
Program Number: 2 STREET MAINTENANCE		1,427,821	1,321,725	386,893	1,190,988	1,348,879

**General Fund
Public Works-Sanitation/Collection**

Fund: 1 GENERAL FUND	PUBLIC WORKS	SANITATION/COLLECTION				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<i>Personnel Services-----Subtotal</i>	0	0	0	0	0
01-0211-05-03	GARBAGE BAGS	6,880	4,000	0	0	0
01-0218-05-03	SMALL TOOLS & MINOR EQUIPMENT	0	0	9,972	0	0
	<i>Supplies-----Subtotal</i>	6,880	4,000	9,972	0	0
01-0305-05-03	OTHER-SANITATION CONTRACT	1,868,496	1,850,000	949,572	1,875,900	1,875,900
01-0320-05-03	WASTE DISPOSAL-CONDEMNED STRUCTURES	117,037	35,000	1,578	35,000	0
01-0347-05-03	MISCELLANEOUS	98	0	0	0	0
01-0362-05-03	CONVENIENCE STATION REFUSE FEE	62,432	100,000	51,942	100,000	124,000
01-0399-05-03	BAD DEBT EXPENSE	2,506	0	0	0	0
	<i>Charges for service----Subtotal</i>	2,050,569	1,985,000	1,003,092	2,010,900	1,999,900
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 3	SANITATION/COLLECTION	2,057,449	1,989,000	1,013,064	2,010,900	1,999,900

**General Fund
Public Works-Fleet Services**

Fund: 1 GENERAL FUND

PUBLIC WORKS

FLEET SERVICES

		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0107-05-04	SALARIES-SKILLED CRAFT	71,005	82,483	37,579	46,490	110,772
01-0108-05-04	SALARIES-SERVICE MAINTENANCE	28,387	28,288	13,600	0	0
01-0109-05-04	SALARIES OVERTIME	0	2,000	0	2,000	2,000
01-0111-05-04	SALARIES-LONGEVITY	2,568	1,776	0	1,200	2,016
01-0122-05-04	TMRS	19,079	21,409	10,389	10,087	23,210
01-0133-05-04	FICA	7,735	8,763	3,892	3,802	8,782
01-0134-05-04	WORKER'S COMPENSATION	1,675	1,967	767	719	1,523
	<i>Personnel Services-----Subtotal</i>	130,449	146,686	66,227	64,298	148,303
01-0201-05-04	OFFICE SUPPLIES	697	500	514	500	500
01-0203-05-04	MEDICAL CHEMICAL	235	255	0	255	255
01-0205-05-04	FUEL, OIL, & LUBE	2,490	7,500	1,647	4,000	3,000
01-0206-05-04	CLOTHING	457	450	395	200	400
01-0213-05-04	MOTOR VEHICLE-POOL VEHICLES	1,245	1,500	335	1,200	1,200
01-0217-05-04	OTHER SUPPLIES	1,217	1,700	789	1,200	1,200
01-0218-05-04	SMALL TOOLS & MINOR EQUIPMENT	1,997	5,000	1,404	3,000	3,000
	<i>Supplies-----Subtotal</i>	8,338	16,905	5,084	10,355	9,555
01-0304-05-04	TELEPHONE - CELLULAR	600	510	279	510	760
01-0322-05-04	SERVICE AGREEMENT-OTHER	288	340	384	340	1,500
01-0323-05-04	SERVICE AGREEMENTS-TECHNICAL	6,680	4,400	1,500	4,000	4,000
01-0324-05-04	PRINTING & REPRODUCTION	0	510	0	200	200
01-0342-05-04	REPAIR & MAINTENANCE EQUIPMENT	2,906	4,000	809	55,000	3,000
01-0344-05-04	RENTALS	1,340	1,500	260	1,200	1,200
01-0345-05-04	CONFERENCE & TRAINING	0	425	0	200	200
01-0346-05-04	DUES & SUBSCRIPTION	0	1,530	0	1,200	1,200
01-0347-05-04	MISCELLANEOUS	0	215	0	100	100
	<i>Charges for service----Subtotal</i>	11,814	13,430	3,232	62,750	12,160
01-0440-05-04	OTHER MACHINERY & EQUIPMENT	0	0	0	0	15,000
01-0458-05-04	EQUIPMENT REPLACEMENT FUND	4,264	4,264	0	0	0
	<i>Capital outlay-----Subtotal</i>	4,264	4,264	0	0	15,000
Program Number: 4	FLEET SERVICES	154,865	181,285	74,543	137,403	185,018
Department Number: 5	PUBLIC WORKS	3,640,135	3,492,010	1,474,500	3,339,291	3,533,797

PURCHASING DEPARTMENT

The mission of Purchasing is to provide support to City management and departments in the procurement of goods and services in compliance with Federal, State and local laws and regulations.

The City's Purchasing Director is responsible for purchasing required services and items at the best possible price while meeting the departments' operational requirements. The Purchasing Director also oversees various annual contracts and agreements.

**General Fund
Purchasing**

Fund: 1 GENERAL FUND	PURCHASING	PURCHASING				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<i>Personnel Services-----Subtotal</i>	0	0	0	0	0
01-0201-06-01	OFFICE SUPPLIES	395	400	116	100	100
	<i>Supplies-----Subtotal</i>	395	400	116	100	100
01-0323-06-01	SERVICE AGREEMENTS-TECHNOLOGY	1,325	1,500	1,325	1,500	1,500
01-0324-06-01	PRINT AND REPRODUCTION	0	200	0	200	200
01-0345-06-01	CONFERENCE & TRAINING	1,118	2,000	564	2,000	2,000
01-0346-06-01	DUES & SUBSCRIPTIONS	133	700	430	500	500
	<i>Charges for service----Subtotal</i>	2,576	4,400	2,319	4,200	4,200
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1 PURCHASING		2,971	4,800	2,435	4,300	4,300
Department Number: 6 PURCHASING		2,971	4,800	2,435	4,300	4,300

INSPECTIONS DEPARTMENT

The mission of the Inspections Department is to efficiently and effectively deliver inspection services to citizens, developers, contractors and businesses.

The Department is made up of two divisions: Health Inspection Services and Building Inspection Services (titled Inspection in line-item budget).

Health Inspection Services enforces state and local public health laws for food service establishments in Marshall and Harrison County. This includes conducting food handlers' training classes, issuing permits for food service establishments, and making physical inspections of food establishments.

Building codes and ordinances have been adopted by the City Commission to ensure the construction of safe buildings. Building permits are the vehicles that the city uses to inspect all construction work as it progresses. The city's Building Inspection Division is responsible for permitting all construction and conducting inspection of the work.

General Fund
Health Inspection Services

Fund: 1 GENERAL FUND	INSPECTIONS	HEALTH INSPECTION SERVICES				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-07-01	SALARIES-OFFICIALS & ADMIN	52,448	60,399	26,237	54,573	54,573
01-0111-07-01	SALARIES-LONGEVITY	48	672	0	96	192
01-0122-07-01	TMRS	9,829	11,414	5,326	11,098	11,073
01-0133-07-01	FICA-SALARY RESERVE	3,985	4,672	2,007	4,182	4,190
01-0134-07-01	WORKER'S COMPENSATION	251	295	115	199	183
	<i>Personnel Services-----Subtotal</i>	66,561	77,452	33,685	70,148	70,211
01-0201-07-01	OFFICE SUPPLIES	867	600	198	600	600
01-0205-07-01	FUEL, OIL & LUBE	1,916	2,275	1,112	2,100	2,270
01-0213-07-01	MOTOR VEHICLE	1,285	357	121	357	357
	<i>Supplies-----Subtotal</i>	4,068	3,232	1,431	3,057	3,227
01-0304-07-01	TELEPHONE - CELLULAR	1,113	840	469	840	840
01-0312-07-01	GENERAL ADVERTISING	0	200	0	200	200
01-0324-07-01	PRINTING & REPRODUCTION	807	700	251	700	700
01-0345-07-01	CONFERENCE & TRAINING	1,050	1,500	200	1,500	1,500
01-0346-07-01	DUES & SUBSCRIPTION	178	100	0	100	100
01-0347-07-01	MISCELLANEOUS	363	100	-15	100	100
01-0372-07-01	FOOD SEMINAR EXPENSE	1,907	2,500	1,961	2,500	2,500
	<i>Charges for service----Subtotal</i>	5,418	5,940	2,866	5,940	5,940
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1 HEALTH INSPECTION SERVICES		76,047	86,624	37,982	79,145	79,378

**General Fund
Inspection**

Fund: 1 GENERAL FUND		INSPECTIONS		INSPECTION		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-07-02	SALARIES-OFFICIALS & ADMIN	108,158	108,668	27,861	94,827	57,951
01-0103-07-02	SALARIES-TECHNICIAN	39,734	78,156	35,711	39,079	76,492
01-0106-07-02	SALARIES-OFFICE & CLERICAL	23,435	32,398	10,995	22,870	22,870
01-0109-07-02	SALARIES-OVERTIME	201	0	0	0	0
01-0110-07-02	SALARIES-PART/TIME & HOURLY	419	0	0	0	0
01-0111-07-02	SALARIES-LONGEVITY	2,176	2,832	0	2,064	1,248
01-0122-07-02	TMRS	32,511	41,502	15,137	32,244	32,061
01-0133-07-02	FICA-SALARY RESERVE	13,320	16,988	5,704	12,151	12,130
01-0134-07-02	WORKER'S COMPENSATION	831	976	380	531	485
	<i>Personnel Services-----Subtotal</i>	220,785	281,520	95,788	203,766	203,237
01-0201-07-02	OFFICE SUPPLIES	1,244	1,000	1,500	1,000	1,000
01-0205-07-02	FUEL, OIL & LUBE	4,699	5,330	2,775	4,920	5,315
01-0206-07-02	CLOTHING	273	300	0	300	300
01-0213-07-02	MOTOR VEHICLE	3,049	328	167	2,000	2,000
01-0218-07-02	SMALL TOOLS & MINOR EQUIPMENT	0	75	34	0	0
	<i>Supplies-----Subtotal</i>	9,265	7,033	4,476	8,220	8,615
01-0304-07-02	TELEPHONE - CELLULAR	1,493	1,500	679	1,500	1,500
01-0305-07-02	OTHER PROFESSIONAL SERVICES	1,100	2,000	1,397	2,000	2,000
01-0324-07-02	PRINTING & REPRODUCTION	1,323	300	225	300	300
01-0342-07-02	REPAIR & MAINTENANCE EQUIPMENT	409	360	0	350	350
01-0345-07-02	CONFERENCE & TRAINING	437	3,500	0	1,000	1,000
01-0346-07-02	DUES & SUBSCRIPTION	185	500	130	400	400
01-0347-07-02	MISCELLANEOUS	251	140	144	100	100
	<i>Charges for service----Subtotal</i>	5,198	8,300	2,575	5,650	5,650
01-0420-07-02	IMPROVEMENTS-DATA PROCESSING	0	2,200	0	0	0
	<i>Capital outlay-----Subtotal</i>	0	2,200	0	0	0
Program Number: 2 INSPECTION		235,248	299,053	102,839	217,636	217,502
Department Number: 7 INSPECTIONS		311,295	385,677	140,821	296,781	296,880

CONVENTION CENTER DEPARTMENT

The mission of the Convention Center Department is to provide an excellent, well-maintained facility for use by citizens and visitors.

Convention Center includes the management, operation and maintenance of the Marshall Convention Center that host meetings, conventions and other events.

**General Fund
Convention Center**

Fund: 1 GENERAL FUND CONVENTION CENTER		CONVENTION CENTER				
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0102-08-02	SALARIES-PROFESSIONAL	44,764	44,607	21,446	44,607	44,608
01-0106-08-02	SALARIES-OFFICE & CLERICAL	19,672	22,130	14,585	29,931	29,931
01-0108-08-02	SALARIES-SERVICE MAINTENANCE	71,072	71,083	33,958	71,082	71,822
01-0109-08-02	SALARIES-OVERTIME	2,530	1,000	1,112	3,000	3,000
01-0110-08-02	SALARIES-PART/TIME & HOURLY	3,058	4,000	1,200	2,000	2,000
01-0111-08-02	SALARIES-LONGEVITY	1,392	1,488	0	1,872	2,016
01-0122-08-02	TMRS	26,108	26,223	14,433	30,550	30,609
01-0133-08-02	FICA-SALARY RESERVE	10,833	11,040	5,497	11,666	11,733
01-0134-08-02	WORKER'S COMPENSATION	1,600	1,879	732	1,488	1,377
	<i>Personnel Services-----Subtotal</i>	181,029	183,450	92,963	196,196	197,096
01-0201-08-02	OFFICE SUPPLIES	514	500	1,115	500	500
01-0202-08-02	AGRICULTURAL	469	500	299	500	500
01-0203-08-02	MEDICAL & CHEMICAL	0	0	0	0	0
01-0204-08-02	JANITORIAL	6,618	6,800	4,105	6,000	6,000
01-0205-08-02	FUEL, OIL & LUBE	2,103	2,250	554	2,075	2,245
01-0206-08-02	CLOTHING	388	300	0	300	300
01-0208-08-02	FOOD SUPPLIES	383	100	85	100	100
01-0212-08-02	ELECTRICAL SUPPLIES	2,128	2,500	994	2,250	2,250
01-0213-08-02	MOTOR VEHICLE	1,552	300	25	300	300
01-0215-08-02	BUILDING SUPPLIES	33	500	0	500	500
01-0217-08-02	OTHER SUPPLIES	1,042	1,000	211	1,000	1,000
01-0218-08-02	SMALL TOOLS & MINOR EQUIPMENT	2,053	2,500	1,996	2,500	2,500
01-0219-08-02	REPAIR & MAINTENANCE SUPPLIES	732	300	206	500	500
	<i>Supplies-----Subtotal</i>	18,015	17,550	9,590	16,525	16,695
01-0304-08-02	TELEPHONE - CELLULAR	1,334	800	507	800	800
01-0308-08-02	TELEPHONE - LAND	102	0	67	0	0
01-0322-08-02	SERVICE AGREEMENT-OTHER	2,136	1,975	1,350	1,975	1,975
01-0326-08-02	TEXAS MULTIPLE PERIL INSURANCE	6,672	4,100	3,457	4,100	4,100
01-0337-08-02	ELECTRIC SERVICE	64,449	100,000	24,542	100,000	100,000
01-0338-08-02	GAS SERVICE	27,560	27,000	5,888	27,000	27,000
01-0342-08-02	REPAIR & MAINTENANCE EQUIPMENT	4,038	4,000	1,896	4,000	4,000
01-0344-08-02	RENTALS	374	500	137	500	500
01-0345-08-02	CONFERENCE & TRAINING	1,007	1,250	0	1,500	1,500
01-0346-08-02	DUES & SUBSCRIPTIONS	100	150	249	150	150
01-0347-08-02	MISCELLANEOUS	114	100	570	100	100
01-0360-08-02	JANITORIAL CONTRACT	8,330	9,930	0	0	0
01-0364-08-02	REPAIR & MAINTENANCE GROUNDS	3,290	3,500	512	3,500	3,500
	<i>Charges for service----Subtotal</i>	119,506	153,305	39,175	143,625	143,625

**General Fund
Convention Center**

Fund: 1 GENERAL FUND	CONVENTION CENTER	CONVENTION CENTER				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0420-08-02	IMPROVEMENTS-DATA PROCESSING	9,737	7,705	0	0	0
01-0426-08-02	FURNITURE & FIXTURES	0	5,000	796	5,000	5,000
01-0440-08-02	OTHER MACHINERY & EQUIPMENT	3,670	0	0	0	26,000
01-0458-08-02	EQUIPMENT REPLACEMENT FUND	2,319	2,319	0	0	0
01-0490-08-02	NON DEPRECIABLE CAPITAL ITEMS	5,093	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	20,819	15,024	796	5,000	31,000
Program Number: 2 CONVENTION CENTER		339,369	369,329	142,524	361,346	388,416
Department Number: 8 CONVENTION CENTER		339,369	369,329	142,524	361,346	388,416

LIBRARY

Marshall Public Library has its roots in a private lending library serving members of five women's clubs dating back to the end of the 19th century. The lending library serving these women's groups was organized into the Marshall Library in 1902. In 1904, as the Marshall Library Association, it obtained a 50-year state charter governing its operation. In the mid-1960s, a movement, led by the Marshall Chamber of Commerce, was begun in Marshall to establish a municipally-operated library.

With support of the Chamber, the Friends of a Public Library organization was established in August 1969, and they began a fundraising effort to raise money to build a city library. In December 1969, the City Commission voted to establish a public library department. The Marshall Public Library was opened in September 1970. The following year, the Marshall Library Association transferred its land, building, and collection to the Marshall Public Library. With the successful completion of the Friends fundraising effort, construction of the library began in December 1972 and its dedication was held in October 1973.

Today, the Marshall Public Library offers a wide range of services to the citizens of the City of Marshall and Harrison County. Current programs and services are guided by the goals from the library's Long Range Plan for Library Services 2005-2009 in the areas of Lifelong Learning, Current Topics and Titles, Information Services, and Commons. To maintain accreditation, the library must meet the minimum criteria of the Texas Library Systems Act established by the Texas State Library and Archives Commission (TSLAC) for expenditures, collection size, service hours, and number of professional librarians. The library also endeavors to meet the basic, enhanced, and comprehensive levels of service standards outlined by TSLAC and the Texas Library Association in the Texas Public Library Standards. Purposes of the standards are to promote quality library service and to create qualitative and quantitative benchmarks in the following areas: Administration, Collection, Facility, Finance, Marketing/Public Relations/Advocacy, Personnel, Service/Accessibility/Information Services, and Technology.

The Marshall Public Library is dedicated to initiating and providing quality library service and free access to information to citizens of the City of Marshall and other citizens of Harrison County and providing an environment which increases the literacy and education level of citizens in order to raise the quality of life and standard of living.

**General Fund
Library**

Fund: 1 GENERAL FUND		LIBRARY		LIBRARY		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-09-00	SALARIES-OFFICIAL & ADMIN	59,211	59,006	28,368	59,006	59,006
01-0102-09-00	SALARIES-PROFESSIONAL	80,444	81,488	39,177	81,488	81,488
01-0105-09-00	SALARIES-PARAPROFESSIONAL	102,722	104,409	48,954	103,669	82,279
01-0106-09-00	SALARIES-OFFICE & CLERICAL	25,941	25,850	12,428	25,850	25,850
01-0110-09-00	SALARIES-PART/TIME & HOURLY	5,384	4,800	1,432	4,800	4,800
01-0111-09-00	SALARIES-LONGEVITY	1,776	1,824	0	2,160	2,448
01-0122-09-00	TMRS	50,718	50,945	26,172	55,251	50,766
01-0133-09-00	FICA-SALARY RESERVE	21,049	21,219	9,960	21,188	19,574
01-0134-09-00	WORKER'S COMPENSATION	443	520	202	439	371
	<i>Personnel Services-----Subtotal</i>	347,688	350,061	166,693	353,851	326,582
01-0201-09-00	OFFICE SUPPLIES	8,796	13,000	5,370	11,000	11,000
01-0212-09-00	ELECTRICAL SUPPLIES	0	100	0	100	100
	<i>Supplies-----Subtotal</i>	8,796	13,100	5,370	11,100	11,100
01-0322-09-00	SERVICE AGREEMENT-OTHER	1,525	2,175	0	2,200	2,000
01-0323-09-00	SERVICE AGREEMENTS-TECHNICAL	12,393	17,000	1,799	17,000	18,000
01-0326-09-00	PROPERTY INSURANCE	2,020	1,875	1,046	2,000	2,000
01-0337-09-00	ELECTRIC SERVICE	17,811	19,000	8,348	19,000	18,000
01-0338-09-00	GAS SERVICE	5,803	7,500	1,216	9,000	7,000
01-0342-09-00	REPAIR & MAINTENANCE EQUIPMENT	393	1,000	144	500	500
01-0345-09-00	CONFERENCE & TRAINING	371	750	82	600	200
01-0346-09-00	DUES & SUBSCRIPTION	16,946	13,000	7,023	13,000	22,000
01-0347-09-00	MISCELLANEOUS	0	50	14	50	50
01-0360-09-00	JANITORIAL CONTRACT	14,674	15,550	6,030	15,550	12,100
01-0364-09-00	REPAIR & MAINTENANCE GROUNDS	1,745	1,800	975	1,800	1,800
	<i>Charges for service----Subtotal</i>	73,681	79,700	26,677	80,700	83,650
01-0414-09-00	IMPROVEMENTS BOOKS-PUBLICATION	0	50,000	18,408	50,000	50,000
01-0490-09-00	NON DEPRECIABLE CAPITAL ITEMS	46,162	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	46,162	50,000	18,408	50,000	50,000
Program Number:	LIBRARY	476,327	492,861	217,148	495,651	471,332
Department Number:	9 LIBRARY	476,327	492,861	217,148	495,651	471,332

NONDEPARTMENTAL

Nondepartmental covers the cost of services, supplies and capital outlay that benefit all divisions within the General Fund.

**General Fund
Nondepartmental**

Fund: 1 GENERAL FUND		NONDEPARTMENTAL			NONDEPARTMENTAL	
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0112-12-00	EDUCATIONAL & INCENTIVE	6,771	3,000	2,172	3,000	3,000
01-0122-12-00	TMRS FOR DRAG-UP	20,132	5,885	14,256	5,885	5,885
01-0123-12-00	LIFE INSURANCE	2,820	4,094	1,443	4,094	4,094
01-0124-12-00	HEALTH INSURANCE	911,529	845,000	472,877	942,300	937,700
01-0125-12-00	DENTAL INSURANCE	48,856	51,000	26,427	51,000	53,150
01-0127-12-00	SICK LEAVE-ACCRUED PAYMENTS	165,883	30,100	63,743	30,100	30,100
01-0128-12-00	VACATION-ACCRUED PAYMENTS	80,321	15,100	42,151	15,100	15,100
01-0132-12-00	FIREMEN R&R FOR DRAG-UP	0	2,500	0	2,500	2,500
01-0133-12-00	FICA FOR DRAG-UP	7,176	5,000	3,700	5,000	5,000
01-0134-12-00	WORKMEN'S COMPENSATION	0	2,000	0	2,000	2,000
	<i>Personnel Services-----Subtotal</i>	1,243,488	963,679	626,769	1,060,979	1,058,529
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0301-12-00	AUDIT SERVICES	35,775	34,000	0	34,000	34,000
01-0302-12-00	HEALTH INSURANCE SERVICES	13,500	16,875	5,850	16,875	16,800
01-0303-12-00	BRIDGE OF COMPASSION	2,000	2,000	2,000	2,000	2,000
01-0305-12-00	PROFESSIONAL SERVICES	2,240	0	22,104	0	0
01-0306-12-00	OPEB FUNDING	0	131,723	0	0	0
01-0307-12-00	TELEPHONE - INTERNET	27,944	23,500	17,307	35,500	35,500
01-0308-12-00	TELEPHONE - LAND	122,490	75,000	66,225	75,000	75,000
01-0309-12-00	TELEPHONE - WIRING	9,474	13,000	5,510	13,000	13,000
01-0310-12-00	POSTAGE & FREIGHT	15,240	18,000	6,510	19,000	19,000
01-0312-12-00	GENERAL ADVERTISING	8,332	8,000	1,848	8,000	8,000
01-0314-12-00	MEDIAN MAINTENANCE	4,255	3,000	2,040	3,000	3,000
01-0315-12-00	AMERICAN RED CROSS	2,000	2,000	2,000	2,000	2,000
01-0316-12-00	MARSHALL/HARRISON HEALTH DIST	53,940	53,940	26,970	53,940	53,940
01-0317-12-00	STAR BOOT CAMP	36,982	36,982	18,491	36,982	36,982
01-0318-12-00	MY FRIENDS HOUSE	2,000	0	2,000	2,000	2,000
01-0319-12-00	ARC OF HARRISON COUNTY	2,000	2,000	2,000	2,000	2,000
01-0320-12-00	ETCADA	2,000	2,000	2,000	2,000	2,000
01-0321-12-00	THE CRISIS CENTER	2,000	2,000	2,000	2,000	2,000
01-0322-12-00	WOMEN'S CENTER OF EAST TEXAS	2,000	2,000	2,000	2,000	2,000
01-0323-12-00	SERVICE AGREEMENTS-TECHNOLOGY	0	18,000	3,367	0	0
01-0324-12-00	PRINTING & REPRODUCTION	1,548	700	595	700	700
01-0326-12-00	PROPERTY INSURANCE	63,021	33,150	33,045	35,500	65,500
01-0331-12-00	UNEMPLOYMENT INSURANCE	41,536	24,430	14,068	29,069	27,616
01-0332-12-00	LIABILITY INSURANCE	64,103	70,200	33,936	75,000	60,000
01-0339-12-00	CEMETERY GROUNDS MAINTENANCE	17,750	15,000	6,500	15,000	15,000
01-0343-12-00	DUES/ETCOG	3,590	870	3,590	3,590	3,590
01-0344-12-00	RENTALS	1,824	2,000	912	2,000	2,000
01-0346-12-00	SUB/NEWSPAPERS - BNA	132	200	0	200	200

**General Fund
Nondepartmental**

Fund: 1 GENERAL FUND	NONDEPARTMENTAL	NONDEPARTMENTAL				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0347-12-00	MISCELLANEOUS	39,962	15,000	22,104	15,000	15,000
01-0348-12-00	I-69 ALLIANCE DUES	5,000	5,000	0	5,000	5,000
01-0349-12-00	DUES/TML & NLC	3,376	2,600	1,519	3,400	3,400
01-0350-12-00	LOT CLEARING EXPENSE	0	17,500	0	10,000	10,000
01-0351-12-00	ETCOG TRANSIT	65,000	65,000	65,000	65,000	65,000
01-0373-12-00	PROMOTION-BOOGIE WOOGIE	0	0	29,074	0	0
01-0378-12-00	DISASTER RELIEF/IKE	16,526	0	0	0	0
	<i>Charges for service----Subtotal</i>	667,540	695,670	400,565	568,756	582,228
01-0420-12-00	IMPROVEMENTS-DATA PROCESSING	201,229	0	33,335	0	0
01-0440-12-00	OTHER MACHINERY & EQUIPMENT	11,115	0	0	0	0
01-0458-12-00	EQUIPMENT REPLACEMENT FUND	27,285	27,285	0	0	0
	<i>Capital outlay-----Subtotal</i>	239,629	27,285	33,335	0	0
Program Number:	NONDEPARTMENTAL	2,150,657	1,686,634	1,060,669	1,629,735	1,640,757
Department Number:	12 NONDEPARTMENTAL	2,150,657	1,686,634	1,060,669	1,629,735	1,640,757

APPRAISAL DISTRICT

The Appraisal District budget covers the fees paid by the City to the Harrison Central Appraisal District for activities associated with the assessment of properties within the City limits and the billing and collection of property taxes.

**General Fund
Appraisal District**

Fund: 1 GENERAL FUND	APPRAISAL DISTRICT	APPRAISAL DISTRICT				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<i>Personnel Services-----Subtotal</i>	0	0	0	0	0
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
01-0306-13-00	APPRAISAL DISTRICT CHARGES	68,144	77,000	30,408	65,000	70,500
	<i>Charges for service----Subtotal</i>	68,144	77,000	30,408	65,000	70,500
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number:	APPRAISAL DISTRICT	68,144	77,000	30,408	65,000	70,500
Department Number:	13 APPRAISAL DISTRICT	68,144	77,000	30,408	65,000	70,500

PARKS & RECREATION DEPARTMENT

The mission of the Parks & Recreation Department is to maintain city parks in excellent condition under guidance from the City's adopted Outdoor Parks and Recreation Plan.

The Parks and Recreation Department is made up of five divisions: Administration, Parks, Recreation/Community Centers, Municipal Golf Course and Wrecker Management for the Police Department, and Arena.

Administration funds the overall management of the Department. Special projects are undertaken by Administration throughout the year.

The Parks division maintains City parks, provides support services for organizations holding events at the parks, and mows City property and rights-of-way. Parks division maintains the city's community park, five neighborhood parks, a nature park, and a ball field sports complex.

The Recreation division operates the City's public swimming pool, the City's neighborhood parks summer recreation program, and includes the management, operation and maintenance of the Lions Community Center and Smith Community Center that host meetings and other events.

The Municipal Golf Course division operates Oaklawn Golf Course.

Wrecker Management consist of inspection and licensing of non-consensual towing and enforcement of all City ordinances dealing with the eight towing companies the Police Department utilizes.

City Arena includes the management, operation and maintenance of the City Arena that hosts livestock, equine and other outdoor events. It also includes the City fishing pond and RV campsites.

The Parks & Recreation Director oversees the maintenance and operation of city-owned buildings, Health Inspections, Building Inspections, and Information Technology.

General Fund
Parks & Recreation-Administration

Fund: 1 GENERAL FUND		PARKS AND RECREATION		ADMINISTRATION		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-14-01	SALARIES-OFFICIALS & ADMIN	83,158	82,758	40,722	82,758	84,702
01-0106-14-01	SALARIES-OFFICE & CLERICAL	6,962	6,937	3,335	6,937	6,937
01-0109-14-01	SALARIES-OVERTIME	0	1,000	0	1,000	1,000
01-0111-14-01	SALARIES-LONGEVITY	1,680	684	0	744	804
01-0122-14-01	TMRS	18,345	18,200	9,553	19,780	20,107
01-0133-14-01	FICA	7,472	7,449	3,588	7,454	7,608
01-0134-14-01	WORKER'S COMPENSATION	168	198	77	167	156
	<i>Personnel Services-----Subtotal</i>	117,785	117,226	57,275	118,840	121,314
01-0201-14-01	OFFICE SUPPLIES	354	680	632	680	680
01-0218-14-01	SMALL TOOLS & MINOR EQUIPMENT	0	85	26	85	85
	<i>Supplies-----Subtotal</i>	354	765	658	765	765
01-0304-14-01	TELEPHONE - CELLULAR	766	800	403	800	800
01-0308-14-01	TELEPHONE-LAND	0	100	0	100	100
01-0311-14-01	TRANSPORTATION	6,200	6,000	3,000	6,000	6,000
01-0324-14-01	PRINTING & REPRODUCTION	900	900	900	900	900
01-0342-14-01	REPAIR & MAINTENANCE EQUIPMENT	0	400	621	400	400
01-0346-14-01	DUES & SUBSCRIPTION	172	2,000	132	500	500
01-0347-14-01	MISCELLANEOUS	288	100	28	100	100
	<i>Charges for service----Subtotal</i>	8,326	10,300	5,084	8,800	8,800
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1	ADMINISTRATION	126,465	128,291	63,017	128,405	130,879

**General Fund
Parks & Recreation-Parks**

Fund: 1 GENERAL FUND		PARKS AND RECREATION		PARKS		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0103-14-04	SALARIES-TECHNICIAN	27,358	34,548	15,906	33,084	33,084
01-0106-14-04	SALARIES-OFFICE & CLERICAL	6,962	6,937	3,335	6,937	6,937
01-0107-14-04	SALARIES-SKILLED CRAFT	29,341	29,238	14,057	29,238	29,239
01-0108-14-04	SALARIES-SERVICE MAINTENANCE	98,602	98,261	40,306	98,260	72,731
01-0109-14-04	SALARIES OVERTIME	13,597	4,000	10,775	4,000	10,000
01-0110-14-04	SALARIES-PART/TIME & HOURLY	13,280	14,000	12,633	14,000	14,000
01-0111-14-04	SALARIES-LONGEVITY	1,920	1,884	64	2,088	1,860
01-0122-14-04	TMRS	33,283	32,683	17,142	35,242	31,109
01-0133-14-04	FICA	14,165	14,449	7,208	14,352	12,841
01-0134-14-04	WORKER'S COMPENSATION	2,770	3,252	1,267	2,722	2,223
	<i>Personnel Services-----Subtotal</i>	241,278	239,252	122,693	239,923	214,024
01-0201-14-04	OFFICE SUPPLIES	195	350	112	350	350
01-0202-14-04	AGRICULTURE	1,653	3,700	993	2,500	2,500
01-0203-14-04	MEDICAL & CHEMICAL	2,198	2,500	1,335	2,500	2,500
01-0205-14-04	FUEL, OIL & LUBE	18,470	18,200	9,357	16,800	18,150
01-0206-14-04	CLOTHING	851	1,400	296	1,400	1,400
01-0211-14-04	GARBAGE BAGS	0	0	4,960	2,000	4,000
01-0212-14-04	ELECTRICAL SUPPLIES	99	7,000	37	7,000	500
01-0213-14-04	MOTOR VEHICLE	10,805	15,000	7,962	12,000	12,000
01-0214-14-04	PLUMBING SUPPLIES	293	500	40	500	500
01-0215-14-04	BUILDING SUPPLIES	106	800	6	500	500
01-0217-14-04	OTHER SUPPLIES	6,128	5,000	2,754	5,000	5,000
01-0218-14-04	SMALL TOOLS & MINOR EQUIPMENT	3,588	6,000	5,171	6,000	6,000
01-0219-14-04	REPAIR & MAINTENANCE SUPPLIES	2,111	4,500	1,078	4,500	4,500
	<i>Supplies-----Subtotal</i>	46,497	64,950	34,101	61,050	57,900
01-0304-14-04	TELEPHONE - CELLULAR	2,103	1,500	817	1,500	1,500
01-0323-14-04	SERVICE AGREEMENT-TECHNICAL	2,720	2,500	420	2,500	2,500
01-0337-14-04	ELECTRICAL SERVICE	21,162	20,000	11,849	20,000	20,000
01-0340-14-04	REPAIR & MAINTENANCE BUILDINGS	4,593	3,400	717	4,400	4,400
01-0341-14-04	REPAIR & MAINTENANCE-LIGHTS	12,545	10,000	6,727	10,000	10,000
01-0342-14-04	REPAIR & MAINTENANCE EQUIPMENT	7,083	15,000	3,715	15,000	15,000
01-0343-14-04	REPAIR & MAINTENANCE PARKS	29,378	35,000	15,375	40,000	45,000
01-0344-14-04	RENTALS	5,266	3,500	2,473	3,500	3,500
01-0345-14-04	CONFERENCE & TRAINING	427	0	0	0	0
01-0347-14-04	MISCELLANEOUS	37	200	580	200	200
01-0360-14-04	JANITORIAL - COMMUNITY CENTERS	0	0	1,768	9,930	9,930
01-0363-14-04	REPAIR & MAINT-FLOOD DAMAGE	15,350	0	0	0	0
01-0364-14-04	REPAIR & MAINT GROUNDS-CITY PARK	0	16,000	12,225	16,000	16,000
	<i>Charges for service----Subtotal</i>	100,664	107,100	56,666	123,030	128,030

**General Fund
Parks & Recreation-Parks**

Fund: 1 GENERAL FUND	PARKS AND RECREATION	PARKS				
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
		<hr/>				
01-0424-14-04	EQUIPMENT (DONATIONS)	0	0	1,638	0	0
01-0425-14-04	CARS AND TRUCKS	0	0	0	0	29,500
01-0458-14-04	EQUIPMENT REPLACEMENT FUND	29,214	29,214	0	0	0
01-0496-14-04	EQUIPMENT REPLACEMENT SUSPENSE	0	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	29,214	29,214	1,638	0	29,500
Program Number: 4 PARKS		417,653	440,516	215,098	424,003	429,454

General Fund
Parks & Recreation-Recreation/Community Centers

Fund: 1 GENERAL FUND PARKS AND RECREATION RECREATION/COMMUNITY CENTERS

	Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0109-14-05 SALARIES OVERTIME	0	1,000	0	1,000	1,000
01-0110-14-05 SALARIES-PART/TIME & HOURLY	30,520	25,850	10,305	30,850	30,850
01-0133-14-05 FICA	2,335	2,054	788	2,437	2,437
01-0134-14-05 WORKER'S COMPENSATION	407	478	186	478	438
<i>Personnel Services-----Subtotal</i>	33,262	29,382	11,279	34,765	34,725
01-0201-14-05 OFFICE SUPPLIES	58	100	93	100	100
01-0203-14-05 MEDICAL & CHEMICAL	12,377	15,000	7,507	15,000	13,000
01-0217-14-05 OTHER SUPPLIES	143	500	84	500	500
01-0218-14-05 SMALL TOOLS & MINOR EQUIPMENT	721	1,000	45	1,000	1,000
01-0219-14-05 REPAIR & MAINTENANCE SUPPLIES	249	1,500	55	1,500	1,500
<i>Supplies-----Subtotal</i>	13,548	18,100	7,784	18,100	16,100
01-0305-14-05 PROFESSIONAL SERVICES	855	0	0	0	0
01-0337-14-05 ELECTRICAL SERVICE	15,480	15,000	7,999	15,000	15,000
01-0338-14-05 GAS SERVICE	103	150	69	150	150
01-0342-14-05 REPAIR & MAINTENANCE EQUIPMENT	3,406	5,000	93	5,000	5,000
01-0343-14-05 REPAIR & MAINTENANCE - POOL	4,742	0	0	0	0
01-0344-14-05 RENTAL	0	200	0	200	200
01-0345-14-05 CONFERENCE & TRAINING	0	500	0	500	500
01-0346-14-05 DUES & SUBSCRIPTION	0	300	0	300	300
01-0347-14-05 MISCELLANEOUS	432	300	468	300	300
01-0371-14-05 RED CROSS SWIM LESSON FEES	95	100	0	100	100
<i>Charges for service----Subtotal</i>	25,113	21,550	8,629	21,550	21,550
01-0421-14-05 IMPROVEMENTS-POOL	76,342	0	0	0	0
<i>Capital outlay-----Subtotal</i>	76,342	0	0	0	0
Program Number: 5 RECREATION/COMMUNITY CENTERS	148,265	69,032	27,692	74,415	72,375

General Fund
Parks & Recreation-Golf Course

Fund: 1 GENERAL FUND		PARKS AND RECREATION		GOLF COURSE		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0101-14-06	SALARIES OFFICIALS & ADMIN	44,764	44,608	21,446	44,608	44,608
01-0106-14-06	SALARIES-OFFICE & CLERICAL	13,923	36,744	6,670	13,875	13,875
01-0107-14-06	SALARIES-SKILLED CRAFT	0	31,154	0	31,154	0
01-0109-14-06	SALARIES-OVERTIME	0	9,000	2,458	9,000	9,000
01-0110-14-06	SALARIES-PART/TIME & HOURLY	53,386	25,000	21,391	25,000	25,000
01-0111-14-06	SALARIES-LONGEVITY	528	1,656	0	912	888
01-0122-14-06	TMRS	15,449	23,019	6,363	20,208	13,824
01-0133-14-06	FICA	8,489	11,334	3,748	9,528	7,143
01-0134-14-06	WORKER'S COMPENSATION	1,919	2,253	878	1,863	1,226
	<i>Personnel Services-----Subtotal</i>	138,458	184,768	62,954	156,148	115,564
01-0201-14-06	OFFICE SUPPLIES	169	425	107	425	425
01-0202-14-06	AGRICULTURAL	5,441	7,000	2,955	7,000	7,000
01-0203-14-06	MEDICAL & CHEMICAL	1,183	2,700	1,271	2,700	2,700
01-0205-14-06	FUEL, OIL & LUBE	6,225	7,020	4,218	6,480	7,000
01-0206-14-06	CLOTHING	78	300	108	300	300
01-0208-14-06	FOOD SUPPLIES	3,918	5,800	1,288	5,800	5,800
01-0209-14-06	PRO SHOP	803	1,500	461	1,500	1,500
01-0210-14-06	DRIVING RANGE	88	1,200	0	1,200	1,200
01-0212-14-06	ELECTRICAL SUPPLIES	11	150	12	150	150
01-0213-14-06	MOTOR VEHICLE SUPPLIES	2,827	5,500	2,512	5,500	5,500
01-0217-14-06	OTHER SUPPLIES	522	1,000	58	1,000	1,000
01-0218-14-06	SMALL TOOLS & MINOR EQUIPMENT	322	500	254	500	500
01-0219-14-06	REPAIR & MAINTENANCE SUPPLIES	828	2,550	254	2,550	2,550
	<i>Supplies-----Subtotal</i>	22,415	35,645	13,498	35,105	35,625
01-0304-14-06	TELEPHONE - CELLULAR	533	400	0	400	400
01-0322-14-06	SERVICE AGREEMENT-OTHER	288	300	144	300	300
01-0337-14-06	ELECTRICAL SERVICE	11,619	13,000	4,403	13,000	13,000
01-0340-14-06	REPAIR & MAINTENANCE BUILDINGS	465	1,000	257	1,000	1,000
01-0342-14-06	REPAIR & MAINTENANCE EQUIPMENT	2,554	4,500	2,443	4,500	4,500
01-0344-14-06	RENTALS	4,592	4,500	2,131	4,500	4,500
01-0345-14-06	CONFERENCE & TRAINING	0	0	90	0	0
01-0346-14-06	DUES & SUBSCRIPTIONS	715	700	504	700	700
01-0347-14-06	MISCELLANEOUS	258	200	53	200	200
	<i>Charges for service----Subtotal</i>	21,024	24,600	10,025	24,600	24,600
01-0440-14-06	OTHER MACHINERY & EQUIPMENT	42,541	0	0	0	0
01-0458-14-06	EQUIPMENT REPLACEMENT FUND	4,147	4,147	0	0	0
01-0460-14-06	LEASE PURCHASE PAYMENTS	15,111	15,200	15,111	15,200	15,200
	<i>Capital outlay-----Subtotal</i>	61,799	19,347	15,111	15,200	15,200
Program Number: 6 GOLF COURSE		243,696	264,360	101,588	231,053	190,989

General Fund
Parks and Recreation-Multi-Purpose Arena

Fund: 1 GENERAL FUND		PARKS AND RECREATION		MULTI-PURPOSE ARENA		
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0102-14-10	SALARIES-PROFESSIONAL	38,596	48,151	21,401	44,607	44,607
01-0108-14-10	SALARIES-SERVICE MAINTENANCE	40,246	48,168	18,072	49,130	48,167
01-0109-14-10	SALARIES-OVERTIME	2,193	0	0	2,000	2,000
01-0110-14-10	SALARIES-PART TIME & HOURLY	112	0	0	0	0
01-0111-14-10	SALARIES-LONGEVITY	864	816	0	144	240
01-0122-14-10	TMRS	15,247	18,603	8,013	19,464	19,212
01-0133-14-10	FICA-SALARY RESERVE	6,312	7,614	3,007	7,335	7,269
01-0134-14-10	WORKER'S COMPENSATION	1,510	1,773	690	1,439	1,307
	<i>Personnel Services-----Subtotal</i>	105,080	125,125	51,183	124,119	122,802
01-0201-14-10	OFFICE SUPPLIES	51	150	0	150	150
01-0202-14-10	AGRICULTURAL	7,063	6,500	3,565	6,500	6,500
01-0203-14-10	MEDICAL & CHEMICAL	1,737	800	272	800	1,800
01-0205-14-10	FUEL, OIL & LUBE	3,489	2,600	1,549	2,600	2,810
01-0212-14-10	ELECTRICAL SUPPLIES	460	800	0	800	800
01-0213-14-10	MOTOR VEHICLE-POOL VEHICLES	951	0	183	0	0
01-0215-14-10	BUILDING SUPPLIES	293	600	0	100	100
01-0217-14-10	OTHER SUPPLIES	103	500	0	500	500
01-0218-14-10	SMALL TOOLS & MINOR EQUIPMENT	1,078	1,750	301	1,750	1,750
01-0219-14-10	REPAIR & MAINTENANCE SUPPLIES	469	1,000	347	1,000	1,000
	<i>Supplies-----Subtotal</i>	15,694	14,700	6,217	14,200	15,410
01-0304-14-10	TELEPHONE - CELLULAR	975	840	597	840	840
01-0311-14-10	TRANSPORTATION	800	2,400	0	0	0
01-0312-14-10	GENERAL ADVERTISING	100	400	100	200	200
01-0313-14-10	TEMPORARY SERVICES	1,500	0	0	0	0
01-0322-14-10	SERVICE AGREEMENT-OTHER	376	400	144	400	400
01-0326-14-10	TEXAS MULTIPLE PERIL INSURANCE	2,134	2,000	1,106	2,000	2,000
01-0337-14-10	ELECTRIC SERVICE	22,547	22,200	10,019	22,200	22,200
01-0338-14-10	GAS SERVICE	590	1,200	116	1,200	1,200
01-0340-14-10	REPAIR & MAINTENANCE BUILDINGS	0	0	16,630	0	0
01-0342-14-10	REPAIR & MAINTENANCE EQUIPMENT	4,785	2,000	723	2,000	2,000
01-0344-14-10	RENTALS	0	300	0	300	300
01-0346-14-10	DUES & SUBSCRIPTION	288	200	550	200	200
01-0347-14-10	MISCELLANEOUS	507	25	105	25	25
01-0360-14-10	JANITORIAL CONTRACT	8,452	2,400	3,276	9,000	9,000
	<i>Charges for service----Subtotal</i>	43,054	34,365	33,366	38,365	38,365
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 10 MULTI-PURPOSE ARENA		163,828	174,190	90,766	176,684	176,577
Department Number: 14 PARKS AND RECREATION		1,099,907	1,076,389	498,161	1,034,560	1,000,274

Note: Multi-Purpose Arena was budgeted in Event Facilities in 2010

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT

Duties and responsibilities involving zoning, special use permits, subdivision plat review, and site plan review have been delegated to Engineering. Administration of the Community Development Block Grant program has been delegated to Administration.

**General Fund
Planning**

Fund: 1 GENERAL FUND		PLANNING		PLANNING		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
01-0101-15-00	SALARIES-OFFICIAL & ADMIN	76,452	81,883	10,610	22,069	0
01-0102-15-00	SALARIES-PROFESSIONAL	44,954	40,528	0	0	0
01-0106-15-00	SALARIES-OFFICE & CLERICAL	9,056	41,250	4,398	9,148	0
01-0108-15-00	SALARIES-SERVICE MAINTENANCE	24,181	24,096	0	0	0
01-0110-15-00	SALARIES-PART/TIME & HOURLY	154	10,000	0	0	0
01-0111-15-00	SALARIES-LONGEVITY	864	1,402	0	250	0
01-0122-15-00	TMRS	29,868	36,139	3,047	6,388	0
01-0133-15-00	FICA	12,193	15,557	1,094	2,407	0
01-0134-15-00	WORKER'S COMPENSATION	896	1,052	410	95	0
	<i>Personnel Services-----Subtotal</i>	198,618	251,907	19,559	40,357	0
01-0201-15-00	OFFICE SUPPLIES	970	1,300	363	1,300	0
01-0205-15-00	FUEL, OIL & LUBE	3,152	4,300	1,508	3,970	0
01-0213-15-00	MOTOR VEHICLE	2,676	0	336	0	0
	<i>Supplies-----Subtotal</i>	6,798	5,600	2,207	5,270	0
01-0304-15-00	TELEPHONE - CELLULAR	1,744	2,500	324	700	0
01-0305-15-00	OTHER PROFESSIONAL SERVICES	24,900	0	0	0	0
01-0311-15-00	TRANSPORTATION	4,200	4,200	0	0	0
01-0312-15-00	GENERAL ADVERTISING	4,160	5,000	1,096	5,000	0
01-0324-15-00	PRINTING & REPRODUCTION	983	700	82	700	0
01-0342-15-00	REPAIR & MAINTENANCE EQUIPMENT	139	628	595	628	0
01-0345-15-00	CONFERENCE & TRAINING	5,799	2,900	1,515	2,900	0
01-0346-15-00	DUES & SUBSCRIPTIONS	50	250	0	250	0
01-0347-15-00	MISCELLANEOUS	1,327	300	172	300	0
	<i>Charges for service----Subtotal</i>	43,302	16,478	3,784	10,478	0
01-0420-15-00	DATA PROCESSING IMPROVEMENTS	0	1,000	0	0	0
	<i>Capital outlay-----Subtotal</i>	0	1,000	0	0	0
Program Number: PLANNING		248,718	274,985	25,550	56,105	0
Department Number: 15 PLANNING		248,718	274,985	25,550	56,105	0

Note: Planning & Community Development Department duties and responsibilities have been allocated to Water Utilities Engineering Department and General Fund Administration for the year 2012.

INTERFUND TRANSFERS

Interfund Transfers accounts for the allocation of funds due to other internal funds. These are primarily the annual allocation for debt service payments for bonds provided by the General Fund.

**General Fund
Interfund Transfers**

Fund: 01 GENERAL FUND	INTERFUND TRANSFERS	INTERFUND TRANSFERS				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
01-0515-22-00	DEBT SERVICE TRANSFER	58,245	0	0	0	0
01-0522-22-00	INTERFUND TRSF	115,520	0	85,000	0	0
	<i>Miscellaneous-----Subtotal</i>	173,765	0	85,000	0	0
Program Number:	INTERFUND TRANSFERS	173,765	0	85,000	0	0
Department Number: 22	INTERFUND TRANSFERS	173,765	0	85,000	0	0
Fund Number: 1	GENERAL FUND	19,841,136	18,467,284	8,883,592	17,651,771	17,627,839

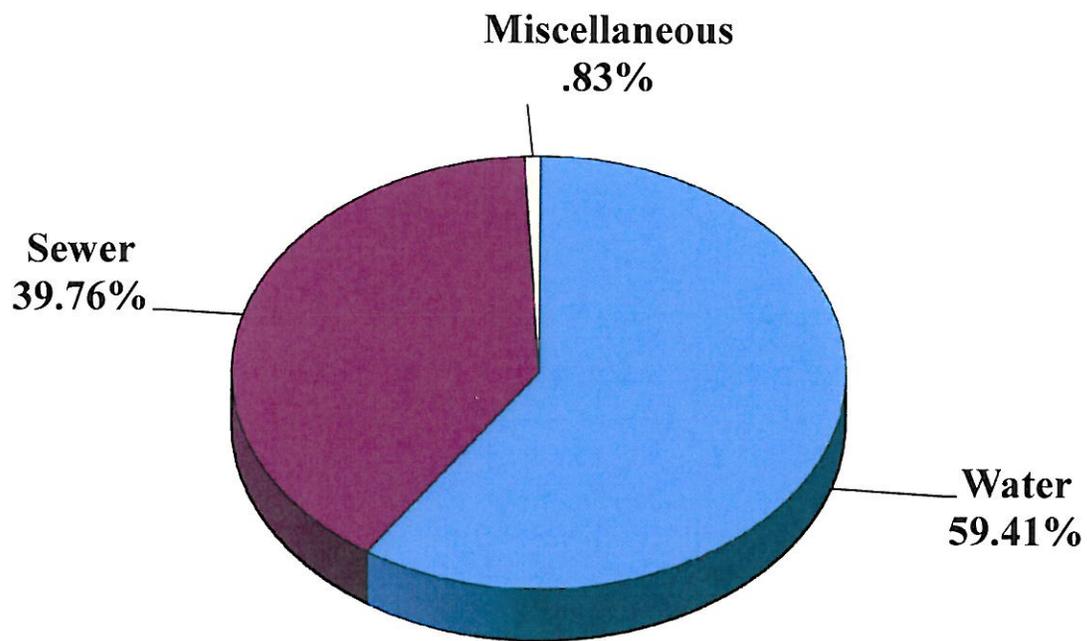
WATER & SEWER ENTERPRISE FUND

The Water and Sewer Enterprise Fund supports the operation of the Marshall Water Utilities Department that operates the water utility services. The fund is supported through user fees paid by the City's water and sewer customers and other miscellaneous related fees.

This section of the budget includes the following:

- *Water and Sewer Enterprise Fund estimated revenues*
- *Water and Sewer Enterprise Fund estimated expenses*
- *Water and Sewer Enterprise Fund detailed line-item budget*

**2012 BUDGET
ESTIMATED REVENUES
WATER AND SEWER ENTERPRISE
FUND**

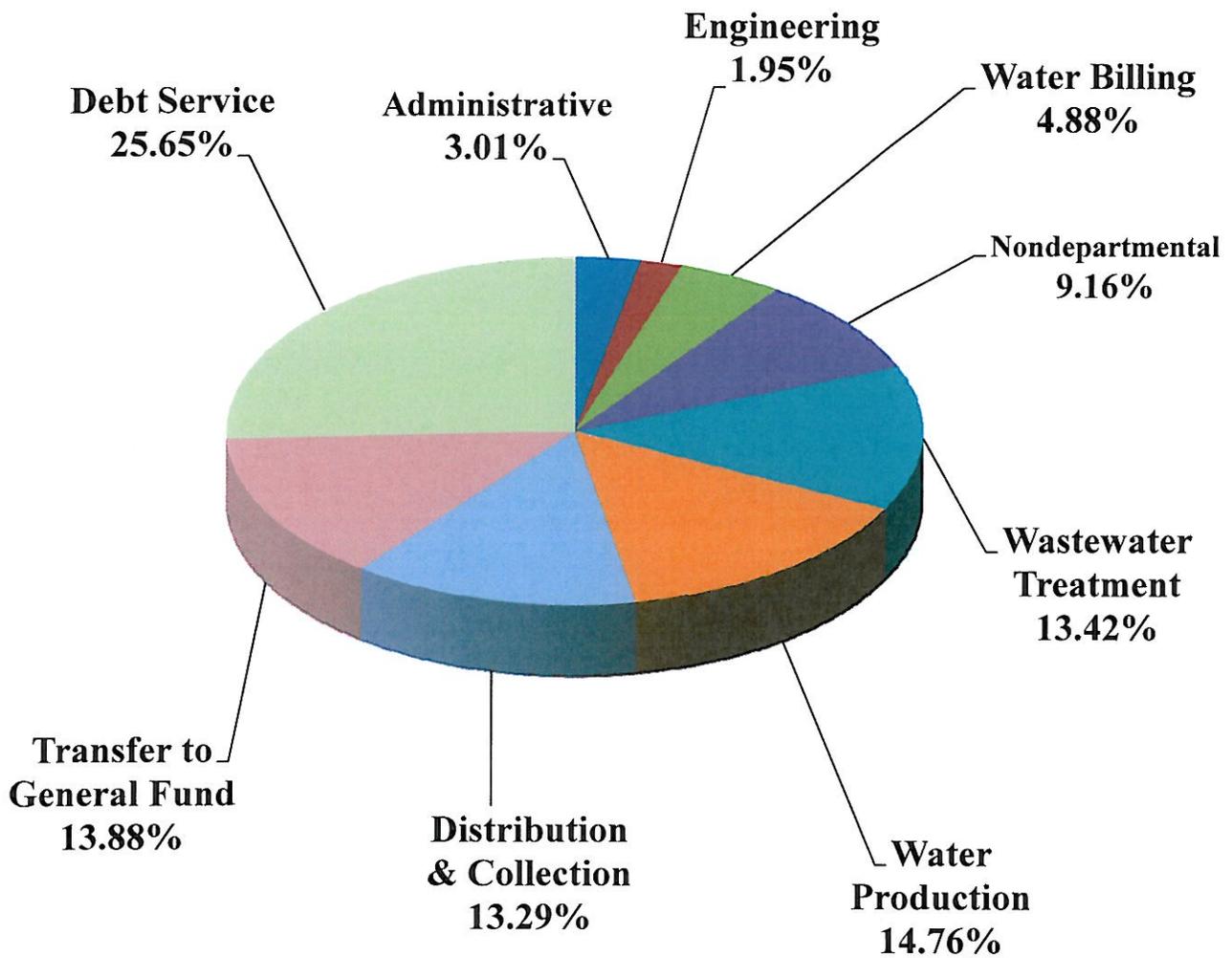


Water & Sewer Enterprise Fund
Estimated Revenues

WATER AND SEWER ENTERPRISE FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u> <u>2010</u>	<u>BUDGET</u> <u>2010</u>	<u>ACTUAL</u> <u>6/30/11</u>	<u>BUDGET</u> <u>2011</u>	<u>BUDGET</u> <u>2012</u>
<u>PERMITS & FEES</u>						
4135	Discharge Permit	\$4,600	\$1,000	\$600	\$1,000	\$1,000
4435	Pollution Control Fees	14,560	12,000	9,767	12,000	12,000
	Subtotal	<u>\$19,160</u>	<u>\$13,000</u>	<u>\$10,367</u>	<u>\$13,000</u>	<u>\$13,000</u>
<u>WATER & SEWER CHARGES</u>						
4300	Water Service	\$5,876,812	\$5,541,660	\$2,784,100	\$5,489,350	\$5,662,750
4305	Sewer Service	3,720,919	3,667,675	1,901,792	3,706,700	3,851,650
4308	Recovered Fees	7,886	9,000	5,597	9,000	9,000
4002	Penalty & Interest - W/S	300	0	150	0	0
4310	Water Connections	64,101	25,000	45,313	30,000	30,000
4315	Sewer Connections	21,121	17,000	12,700	15,000	15,000
4320	Billing Service Fees	74,487	70,000	44,249	75,000	75,000
4325	Waste Hauler Fees	83,868	60,000	35,005	65,000	65,000
	Subtotal	<u>\$9,849,494</u>	<u>\$9,390,335</u>	<u>\$4,828,906</u>	<u>\$9,390,050</u>	<u>\$9,708,400</u>
<u>MISCELLANEOUS REVENUES</u>						
5100	Interest on Investments	\$4,626	\$15,000	\$1,503	\$5,000	\$3,000
5115	Sale of Assets	34,800	125,600	0	0	0
5120	I & S Fund Interest	1,323	0	572	0	0
5125	Miscellaneous Revenues	23,444	0	6,100	0	0
	Subtotal	<u>\$64,193</u>	<u>\$140,600</u>	<u>\$8,175</u>	<u>\$5,000</u>	<u>\$3,000</u>
	GRAND TOTAL	<u><u>\$9,932,847</u></u>	<u><u>\$9,543,935</u></u>	<u><u>\$4,847,448</u></u>	<u><u>\$9,408,050</u></u>	<u><u>\$9,724,400</u></u>

**2012 BUDGET
ESTIMATED EXPENSES
WATER AND SEWER ENTERPRISE
FUND**



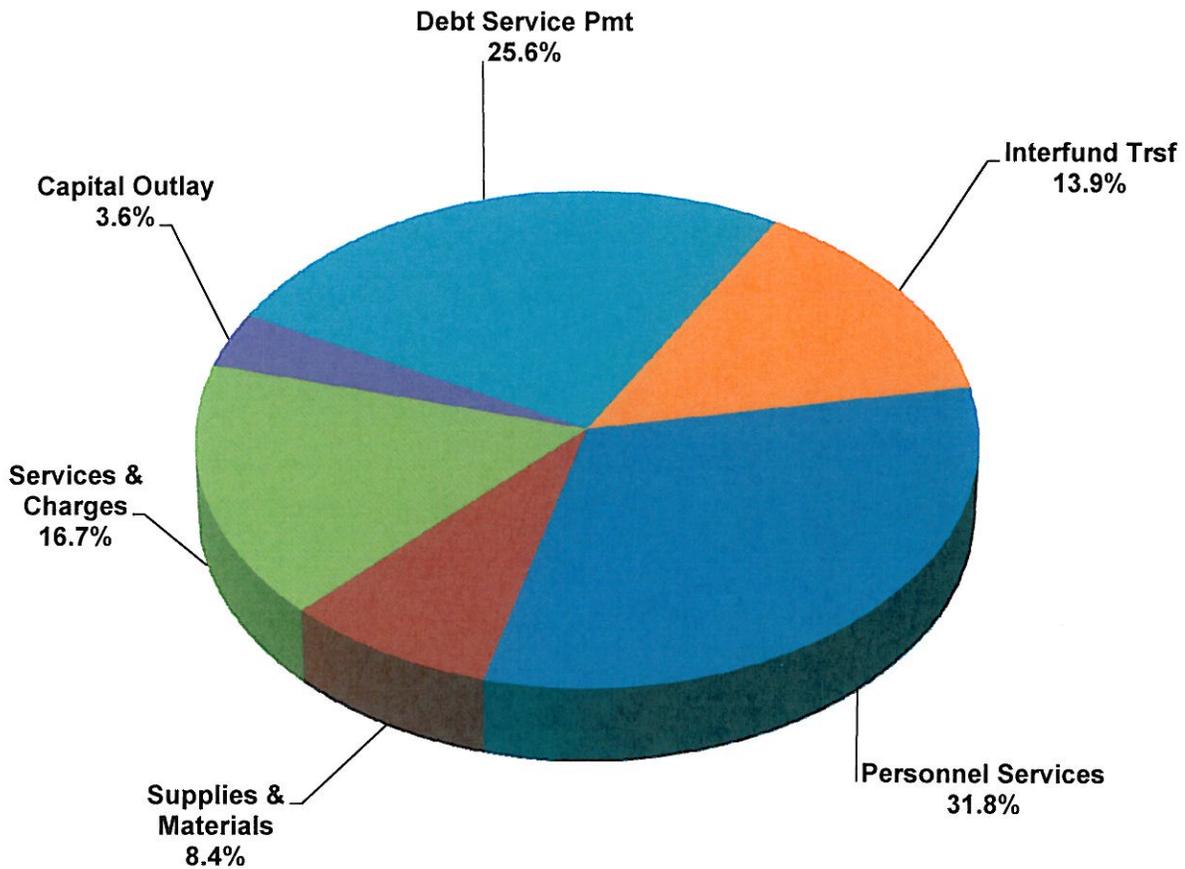
Water and Sewer Enterprise Fund
Estimated Expenses

WATER AND SEWER ENTERPRISE FUND
ESTIMATED EXPENSES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u> <u>2010</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>2010</u>	<u>ACTUAL</u> <u>6/30/2011</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>2011</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>2012</u>
<u>WATER UTILITIES</u>						
40-20-01	Administrative	\$247,293	\$268,939	\$140,074	\$287,519	\$292,570
40-20-02	Water Production	1,180,958	1,258,573	534,096	1,301,569	1,435,519
40-20-03	Distribution & Collection	1,141,763	1,440,231	669,444	1,276,689	1,292,370
40-20-04	Wastewater Treatment	1,189,396	1,163,328	560,625	1,166,923	1,305,120
40-20-06	Water Billing & Collection	411,921	435,360	213,510	442,347	474,575
40-20-07	Engineering	218,222	265,646	80,294	191,256	189,765
	Subtotal	<u>\$4,389,553</u>	<u>\$4,832,077</u>	<u>\$2,198,043</u>	<u>\$4,666,303</u>	<u>\$4,989,919</u>
40-21	Non-Departmental	<u>\$890,817</u>	<u>\$962,855</u>	<u>\$440,137</u>	<u>\$883,441</u>	<u>\$890,263</u>
	Subtotal	<u>\$890,817</u>	<u>\$962,855</u>	<u>\$440,137</u>	<u>\$883,441</u>	<u>\$890,263</u>
<u>INTERFUND TRANSFERS</u>						
40-22	Debt Service	908,184	2,529,405	2,110,137	2,508,142	2,494,089
40-22	Transfer to General Fund	1,219,000	1,219,000	675,000	1,350,000	1,350,000
	Subtotal	<u>\$2,127,184</u>	<u>\$3,748,405</u>	<u>\$2,785,137</u>	<u>\$3,858,142</u>	<u>\$3,844,089</u>
	GRAND TOTAL	<u>\$7,407,554</u>	<u>\$9,543,337</u>	<u>\$5,423,317</u>	<u>\$9,407,886</u>	<u>\$9,724,271</u>

Water & Sewer Enterprise Fund
Summary By Character & Object Classification

2012
BUDGET
ESTIMATED EXPENSES
BY CHARACTER & OBJECT
WATER & SEWER ENTERPRISE FUND



Water & Sewer Enterprise Fund
Summary by Character & Object Classification

WATER & SEWER

SUMMARY OF EXPENSES
BY CHARACTER AND OBJECT CLASSIFICATION

	<u>2012</u>
Personnel Services	\$3,095,659
Supplies & Materials	\$815,570
Services & Charges	\$1,623,517
Capital Outlay	<u>\$345,436</u>
Subtotal	\$5,880,182
Interfund Transfer & Water & Sewer Debt Service	<u>3,844,089</u>
Total	<u><u>\$9,724,271</u></u>

Water & Sewer Enterprise Fund
Revenue & Expense Summary

WATER AND SEWER ENTERPRISE FUND
REVENUE AND EXPENSE SUMMARY

2012
PROPOSED BUDGET

Estimated Revenues	\$9,724,400
 FUNDS AVAILABLE FOR APPROPRIATION	 \$9,724,400
 <u>ESTIMATED EXPENDITURES:</u>	
Administrative	\$292,570
Water Production	1,435,519
Distribution & Collection	1,292,370
Wastewater Treatment	1,305,120
Water Billing	474,575
Engineering	189,765
Subtotal	\$4,989,919
 Nondepartmental	 \$890,263
Subtotal	\$890,263
 Debt Service	 2,494,089
Transfer to General Fund	1,350,000
Subtotal	\$3,844,089
EXPENDITURES TOTAL	\$9,724,271
 EXCESS REVENUES OVER EXPENSES	 \$129

**Water Sewer Enterprise Fund
Reserve Calculation**

WATER & SEWER ENTERPRISE FUND
RESERVE CALCULATION
2012

NET UNCOMMITTED RESERVES:	
Reserves (Per 12/31/2010 Audit)	\$1,931,096
Reserved for Trickling Filter Arm Replacement for Wastewater Treatment	<u>(125,000)</u>
Net Uncommitted Reserves	\$1,806,096
2011 BUDGET - (Recurring):	\$9,407,886
2011 Budget:	
Nonrecurring amendments	<u>0</u>
Current 2011 Budget - Recurring	<u><u>\$9,407,886</u></u>
RESERVES TO BE MAINTAINED:	<u>1,806,096</u>
(76.8% of amount necessary to fund 3 months operations based on 2011 recurring budget)	
RESERVES OVER MINIMUM REQUIRED BY CITY COMMISSION POLICY*	<u><u>\$0</u></u>

* City Commission adopted policy requires an increasing amount of reserves to be maintained until 3-months operating reserves achieved. (Resolution No. R-02-02)

Water & Sewer Enterprise Fund
Debt Service Requirements

WATER AND SEWER ENTERPRISE FUND
DEBT SERVICE REQUIREMENTS
2012

<u>ISSUE DATE</u>	<u>MATURITY DATE</u>	<u>DESCRIPTION</u>	<u>DEBT OUTSTANDING 1/1/2012</u>	<u>PAYMENT REQUIREMENTS 2012</u>
1998	2012	Water & Sewer Revenue Bonds	\$405,000	\$414,315
2000	2013	Water & Sewer Revenue Bonds	\$535,000	\$280,756
2001	2016	Water & Sewer Revenue Bonds	\$650,000	\$142,673
2003	2023	Water & Sewer Revenue Bonds	\$5,065,000	\$528,933
2006	2022	Water & Sewer Revenue Bonds	\$9,075,000	\$586,712
2010	2017	Tax & Surplus Revenue Refunding Bonds, Series 2010	\$3,025,000	\$540,700
		TOTALS	<u>\$18,755,000</u>	<u>\$2,494,089</u>

WATER UTILITIES DEPARTMENT

The mission of the Water Utilities Department is to provide the best quality water and wastewater treatment for the citizens of Marshall in a professional, effective, and efficient manner in all aspects of operation so that the public health, environment, and quality of life are enhanced.

Water Production is responsible for overall treatment of raw water piped from our pump station located on Big Cypress Bayou, northeast of Marshall; treatment process includes:

- *Providing a safe and high quality drinking water product in accordance with TCEQ and EPA guidelines*
- *Treat sufficient volume of water to exceed daily and monthly maximum flow demands by business and residential customers*

The goals and objectives of the Water Production Division are:

- *Implement water-use reduction strategies and practices*
- *Investigate long-term water supply alternatives*

Water/Wastewater Distribution and Collection division is responsible for efficient transfer of water and wastewater throughout the community, and performs inspection and evaluation of water and wastewater service complaints or backups.

The goals and objectives of the Distribution & Collection Division are:

- *Construct water and wastewater extension projects to provide utility services to previously un-served or under-served areas*
- *Continue our comprehensive program to address inflow and infiltration (I & I) of water into the wastewater distribution system*
- *Perform additional looping of water lines within the distribution system to provide interconnected and equalized water flows*

The Wastewater Treatment Division is responsible for treatment of wastewater collected from within our community, and discharging the fully treated water product back into the Parker Creek watershed.

The goals and objectives of the Wastewater Treatment Division are:

- *Maintain the wastewater treatment facilities in the highest efficiency level possible*
- *Maintain the pretreatment program at a high level to reduce possible contaminant levels of commercially discharged product*

The Water Billing division is responsible for all actions and events related to the entire billing process including opening, transferring or cancelling accounts, water meter reading, water bill printing and billing collections for the water utility, wastewater utility and solid waste collection system.

The goals and objectives of the Water Billing Division are:

- *Complete conversion to online billing, allowing customers 24/7 access to their accounts and online pay*
- *Improve water billing web page and online access to account and services*
- *Work with the Distribution Division to reduce water loss due to meter leaks*

Engineering division is responsible for assisting in all engineering related activities including:

- *Distributing passes to residents for use at city refuse Transfer Station*
- *Maintaining records of fire hydrant flow testing history and locations*
- *Maintaining records of street name and 911 addressing system*
- *Maintaining updated inventory of streets, water lines and wastewater lines*
- *Providing construction coordination for subdivision and other retail or commercial development projects*
- *Repairing and replacing city street signs*

The goals and objectives of the Engineering Division are:

- *Protect and archive important and sensitive files, maps and records*
- *Provide a more effective means of communicating with residents regarding refuse station passes and uses*

Water & Sewer Enterprise Fund
Water Utilities Department-Administration

Fund: 40 WATER & SEWER FUND WATER UTILITIES

ADMINISTRATION

		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0101-20-01	SALARIES-OFFICIALS & ADMIN	149,691	171,583	85,568	177,981	177,981
40-0106-20-01	SALARIES-OFFICE & CLERICAL	27,437	27,749	12,896	26,824	26,824
40-0109-20-01	SALARIES-OVERTIME	3,984	0	2,942	0	4,000
40-0111-20-01	SALARIES-LONGEVITY	192	2,016	0	912	1,056
40-0122-20-01	TMRS	35,633	38,529	21,803	44,197	44,860
40-0133-20-01	FICA	14,255	15,770	7,972	16,655	16,972
40-0134-20-01	WORKER'S COMPENSATION	330	387	151	345	322
	<i>Personnel Services-----Subtotal</i>	231,522	256,034	131,332	266,914	272,015
40-0201-20-01	OFFICE SUPPLIES	1,373	850	1,088	850	1,200
40-0217-20-01	OTHER SUPPLIES	150	150	0	150	150
	<i>Supplies-----Subtotal</i>	1,523	1,000	1,088	1,000	1,350
40-0304-20-01	TELEPHONE - CELLULAR	524	1,200	653	2,000	1,650
40-0308-20-01	TELEPHONE SERVICE	0	130	0	130	130
40-0311-20-01	TRANSPORTATION	9,000	4,800	6,000	12,000	12,000
40-0324-20-01	PRINTING & REPRODUCTION	300	1,200	46	900	600
40-0342-20-01	REPAIR & MAINTENANCE EQUIPMENT	1,433	1,300	371	1,200	1,200
40-0345-20-01	CONFERENCE & TRAINING	474	850	89	1,200	2,000
40-0346-20-01	DUES & SUBSCRIPTION	358	2,000	0	1,750	1,200
40-0347-20-01	MISCELLANEOUS	2,159	425	495	425	425
	<i>Charges for service---Subtotal</i>	14,248	11,905	7,654	19,605	19,205
	<i>Capital outlay-----Subtotal</i>	0	0	0	0	0
Program Number: 1 ADMINISTRATION		247,293	268,939	140,074	287,519	292,570

Water & Sewer Enterprise Fund

Water Utilities Department-Water Production

Fund: 40 WATER & SEWER FUND		WATER UTILITIES		WATER PRODUCTION		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0101-20-02	SALARIES OFFICIALS & ADMIN	28,962	27,874	24,674	63,868	67,303
40-0103-20-02	SALARIES-TECHNICIAN	34,670	34,548	7,308	34,549	34,549
40-0107-20-02	SALARIES-SKILLED CRAFT	207,166	216,439	99,078	217,368	215,469
40-0109-20-02	SALARIES-OVERTIME	23,246	8,000	10,269	8,000	8,000
40-0111-20-02	SALARIES-LONGEVITY	5,152	4,584	0	4,848	4,680
40-0122-20-02	TMRS	56,009	54,471	28,690	66,713	66,726
40-0133-20-02	FICA	22,795	22,296	10,757	25,141	25,245
40-0134-20-02	WORKER'S COMPENSATION	5,243	6,156	2,399	5,227	4,986
	<i>Personnel Services-----Subtotal</i>	383,243	374,368	183,175	425,714	426,958
40-0201-20-02	OFFICE SUPPLIES	1,053	935	778	935	1,135
40-0203-20-02	MEDICAL & CHEMICAL	346,650	450,000	130,656	450,000	450,000
40-0204-20-02	JANITORIAL	213	700	49	700	700
40-0205-20-02	FUEL, OIL & LUBE	7,564	11,570	4,131	10,680	9,000
40-0206-20-02	CLOTHING	589	750	579	750	750
40-0212-20-02	ELECTRICAL SUPPLIES	4	680	65	300	300
40-0213-20-02	MOTOR VEHICLE	3,107	3,500	2,274	3,500	3,500
40-0217-20-02	OTHER SUPPLIES	2,571	4,000	962	3,000	3,000
40-0218-20-02	SMALL TOOLS & MINOR EQUIPMENT	1,183	2,000	949	2,000	2,000
40-0219-20-02	REPAIR & MAINTENANCE SUPPLIES	1,701	6,500	744	6,000	2,000
	<i>Supplies-----Subtotal</i>	364,635	480,635	141,187	477,865	472,385
40-0304-20-02	TELEPHONE - CELLULAR	527	500	333	500	700
40-0305-20-02	OTHER PROFESSIONAL SERVICES	24,448	40,800	20,598	40,800	40,800
40-0306-20-02	SPRAY CONTRACT	2,075	2,300	1,150	2,300	2,300
40-0309-20-02	RADIO REPAIRS	1,991	2,500	1,024	2,500	2,500
40-0323-20-02	SERVICE CONTRACTS-TECHNICAL	0	400	1,434	1,800	2,900
40-0324-20-02	PRINTING & REPRODUCTION	4,556	3,500	1,991	4,500	4,500
40-0337-20-02	ELECTRICAL SERVICE	298,396	262,500	138,013	262,500	300,000
40-0340-20-02	REPAIR & MAINTENANCE BUILDINGS	1,005	1,500	257	2,500	2,500
40-0342-20-02	REPAIR & MAINTENANCE EQUIPMENT	47,838	35,000	33,858	35,000	50,000
40-0344-20-02	RENTALS	1,871	600	447	600	600
40-0345-20-02	CONFERENCE & TRAINING	1,362	2,000	250	2,000	2,000
40-0346-20-02	DUES & SUBSCRIPTIONS	2,054	1,550	46	1,550	1,550
40-0347-20-02	MISCELLANEOUS	563	100	132	100	100
40-0360-20-02	JANITORIAL CONTRACT	8,940	9,840	3,120	9,840	9,840
40-0364-20-02	REPAIR & MAINTENANCE OF GROUNDS	5,700	6,500	3,400	6,500	6,500
40-0369-20-02	STATE AND FEDERAL FEES	22,774	25,000	0	25,000	25,000
	<i>Charges for service----Subtotal</i>	424,100	394,590	206,053	397,990	451,790

Water & Sewer Enterprise Fund
Water Utilities Department-Water Production

Fund: 40 WATER & SEWER FUND	WATER UTILITIES	WATER PRODUCTION				
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0440-20-02	OTHER MACHINERY & EQUIPMENT	0	0	3,681	0	84,386
40-0458-20-02	EQUIPMENT REPLACEMENT FUND	8,980	8,980	0	0	0
	<i>Capital outlay-----Subtotal</i>	8,980	8,980	3,681	0	84,386
Program Number: 2 WATER PRODUCTION		1,180,958	1,258,573	534,096	1,301,569	1,435,519

Water & Sewer Enterprise Fund
Water Utilities Department-Distribution/Collection

Fund: 40 WATER & SEWER FUND WATER UTILITIES WATER DISTRIBUTION/COLLECTION

		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
40-0101-20-03	SALARIES-OFFICIALS AND ADMIN	55,724	53,630	28,961	53,630	60,239
40-0107-20-03	SALARIES-SKILLED CRAFT	303,335	300,888	145,491	302,840	258,421
40-0108-20-03	SALARIES-SERVICE MAINTENANCE	261,382	294,784	126,611	270,213	270,269
40-0109-20-03	SALARIES-OVERTIME	44,343	34,789	26,733	34,789	34,789
40-0111-20-03	SALARIES-LONGEVITY	9,600	10,224	0	10,656	10,128
40-0122-20-03	TMRS	127,262	129,768	66,542	136,442	128,164
40-0133-20-03	FICA	50,720	53,115	24,536	51,418	48,489
40-0134-20-03	WORKER'S COMPENSATION	14,081	16,533	6,442	12,026	10,396
	<i>Personnel Services-----Subtotal</i>	866,447	893,731	425,316	872,014	820,895
40-0201-20-03	OFFICE SUPPLIES	350	425	414	500	500
40-0203-20-03	MEDICAL & CHEMICAL	4,449	7,500	3,226	6,500	6,500
40-0204-20-03	JANITORIAL	11	150	0	150	150
40-0205-20-03	FUEL, OIL & LUBE	54,419	71,500	32,432	66,000	71,300
40-0206-20-03	CLOTHING	4,717	3,500	2,507	4,000	4,600
40-0213-20-03	MOTOR VEHICLE	29,774	30,000	14,723	30,000	30,000
40-0217-20-03	OTHER SUPPLIES	457	1,700	220	1,200	600
40-0218-20-03	SMALL TOOLS & MINOR EQUIPMENT	4,310	4,250	4,888	4,250	4,250
40-0219-20-03	REPAIR & MAINTENANCE SUPPLIES	82,956	61,000	83,952	61,000	61,000
40-0220-20-03	WATER METERS & BOXES	47,748	44,000	32,421	44,000	25,000
	<i>Supplies-----Subtotal</i>	229,191	224,025	174,783	217,600	203,900
40-0304-20-03	TELEPHONE - CELLULAR	3,280	2,300	1,261	2,300	2,300
40-0305-20-03	OTHER PROFESSIONAL SERVICES	437	0	0	0	0
40-0306-20-03	SPRAY CONTRACT	6,800	8,000	3,400	8,000	8,000
40-0308-20-03	TELEPHONE-LAND	-5	1,200	0	1,200	1,200
40-0309-20-03	RADIO REPAIRS	0	500	0	500	500
40-0316-20-03	CONTRACTED SERVICES	2,500	10,000	375	10,000	25,000
40-0342-20-03	REPAIR & MAINTENANCE EQUIPMENT	5,860	8,500	4,292	8,500	8,500
40-0344-20-03	RENTALS	4,057	500	0	1,000	1,000
40-0345-20-03	CONFERENCE & TRAINING	1,545	2,000	1,203	2,000	2,000
40-0346-20-03	DUES & SUBSCRIPTIONS	632	1,250	0	1,250	1,250
40-0347-20-03	MISCELLANEOUS	1,981	1,275	587	1,275	1,275
	<i>Charges for service----Subtotal</i>	27,087	35,525	11,118	36,025	51,025
40-0411-20-03	IMPROVEMENTS-SEWER MAINS & SVS	0	0	0	36,700	36,700
40-0412-20-03	IMPROVEMENTS-WATER MAINS & SVS	0	5,000	2,742	54,350	54,350

Water & Sewer Enterprise Fund
Water Utilities Department-Distribution/Collection

Fund: 40 WATER & SEWER FUND WATER UTILITIES WATER DISTRIBUTION/COLLECTION

		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0425-20-03	CARS & TRUCKS	0	0	0	0	37,500
40-0440-20-03	OTHER MACHINERY & EQUIPMENT	0	200,452	0	4,000	7,000
40-0442-20-03	ANNUAL MANHOLE REHAB	0	0	0	0	25,000
40-0458-20-03	EQUIPMENT REPLACEMENT FUND	17,498	17,498	0	0	0
40-0460-20-03	LEASE PURCHASE PAYMENTS	0	64,000	55,485	56,000	56,000
40-0490-20-03	NON DEPRECIABLE CAPITAL ITEMS	1,540	0	0	0	0
	<i>Capital outlay-----Subtotal</i>	19,038	286,950	58,227	151,050	216,550
Program Number: 3 WATER DISTRIBUTION/COLLECTION		1,141,763	1,440,231	669,444	1,276,689	1,292,370

Water & Sewer Enterprise Fund

Water Utilities Department-Wastewater Treatment

Fund: 40 WATER & SEWER FUND		WATER UTILITIES		WASTEWATER TREATMENT		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0101-20-04	SALARIES OFFICIALS & ADMIN	28,962	27,874	15,052	27,874	31,308
40-0103-20-04	SALARIES-TECHNICIAN	76,074	75,279	36,657	75,279	75,279
40-0107-20-04	SALARIES-SKILLED CRAFT	263,140	274,145	127,861	274,145	300,036
40-0108-20-04	SALARIES-SERVICE MAINTENANCE	24,651	24,565	11,810	24,565	24,565
40-0109-20-04	SALARIES-OVERTIME	23,541	13,000	12,000	13,000	13,000
40-0111-20-04	SALARIES-LONGEVITY	4,508	5,544	0	5,952	5,640
40-0122-20-04	TMRS	78,816	78,574	41,286	85,426	90,955
40-0133-20-04	FICA	32,038	32,161	15,434	32,193	34,412
40-0134-20-04	WORKER'S COMPENSATION	6,005	7,051	2,747	5,774	5,900
	<i>Personnel Services-----Subtotal</i>	537,735	538,193	262,847	544,208	581,095
40-0201-20-04	OFFICE SUPPLIES	691	500	247	500	500
40-0203-20-04	MEDICAL & CHEMICAL	13,327	12,000	7,793	12,000	15,000
40-0204-20-04	JANITORIAL	136	850	14	850	850
40-0205-20-04	FUEL, OIL & LUBE	14,914	19,500	9,488	18,000	19,450
40-0206-20-04	CLOTHING	1,865	1,700	1,831	2,000	2,000
40-0212-20-04	ELECTRICAL SUPPLIES-UV BULBS	21,080	40,000	1,065	40,000	40,000
40-0213-20-04	MOTOR VEHICLE	14,928	7,500	6,936	7,500	7,500
40-0217-20-04	OTHER SUPPLIES	7,401	7,100	3,577	7,100	7,100
40-0218-20-04	SMALL TOOLS & MINOR EQUIPMENT	2,007	2,200	2,025	2,200	2,200
40-0219-20-04	REPAIR & MAINTENANCE SUPPLIES	1,960	5,950	1,160	5,950	5,950
	<i>Supplies-----Subtotal</i>	78,309	97,300	34,136	96,100	100,550
40-0304-20-04	TELEPHONE - CELLULAR	1,775	1,275	692	1,275	1,775
40-0305-20-04	OTHER PROFESSIONAL SERVICES	136,018	103,000	48,474	103,000	123,000
40-0306-20-04	SPRAY CONTRACT	1,725	1,500	750	1,500	1,500
40-0308-20-04	TELEPHONE-LAND	525	600	279	600	600
40-0309-20-04	RADIO REPAIRS	0	200	0	200	200
40-0323-20-04	SERVICE AGREEMENTS-TECHNICAL	9,919	11,200	6,588	15,400	15,400
40-0324-20-04	PRINTING & REPRODUCTION	-251	400	-147	400	400
40-0337-20-04	ELECTRICAL SERVICE	298,000	282,500	137,818	282,500	292,500
40-0340-20-04	REPAIR & MAINTENANCE BUILDINGS	104	2,550	1,377	2,000	2,000
40-0342-20-04	REPAIR & MAINTENANCE EQUIPMENT	72,621	70,000	49,796	74,800	94,800
40-0344-20-04	RENTALS	380	1,200	10,369	700	700
40-0345-20-04	CONFERENCE & TRAINING	1,649	3,400	365	3,400	3,400
40-0346-20-04	DUES & SUBSCRIPTION	1,321	1,050	219	1,200	1,200
40-0347-20-04	MISCELLANEOUS	206	500	103	500	500
40-0369-20-04	STATE & FEDERAL FEES	40,040	39,140	0	39,140	41,000
	<i>Charges for service----Subtotal</i>	564,032	518,515	256,683	526,615	578,975

Water & Sewer Enterprise Fund
Water Utilities Department-Wastewater Treatment

Fund: 40 WATER & SEWER FUND	WATER UTILITIES	WASTEWATER TREATMENT				
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0425-20-04	CARS AND TRUCKS	0	0	0	0	19,500
40-0440-20-04	OTHER MACHINERY & EQUIPMENT	0	0	6,959	0	25,000
40-0458-20-04	EQUIPMENT REPLACEMENT FUND	9,320	9,320	0	0	0
	<i>Capital outlay-----Subtotal</i>	9,320	9,320	6,959	0	44,500
Program Number: 4 WASTEWATER TREATMENT		1,189,396	1,163,328	560,625	1,166,923	1,305,120

Water & Sewer Enterprise Fund
Water Utilities Department-Water Billing

Fund: 40 WATER & SEWER FUND		WATER UTILITIES		WATER BILLING		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0101-20-06	SALARIES OFFICIALS & ADMIN	52,869	51,590	26,634	51,590	55,399
40-0106-20-06	SALARIES-OFFICE & CLERICAL	69,372	71,823	33,679	71,082	71,082
40-0107-20-06	SALARIES-SKILLED CRAFT	130,582	132,914	62,718	131,450	131,450
40-0109-20-06	SALARIES-OVERTIME	1,427	2,000	500	2,000	2,000
40-0110-20-06	SALARIES-PART TIME & HOURLY	1,152	0	576	0	0
40-0111-20-06	SALARIES-LONGEVITY	4,872	5,952	0	5,040	5,232
40-0122-20-06	TMRS	48,510	49,393	25,077	53,016	53,616
40-0133-20-06	FICA	19,871	20,217	9,478	19,979	20,285
40-0134-20-06	WORKER'S COMPENSATION	1,968	2,311	900	1,925	1,771
	<i>Personnel Services-----Subtotal</i>	330,623	336,200	159,562	336,082	340,835
40-0201-20-06	OFFICE SUPPLIES	4,106	4,600	1,298	3,600	3,600
40-0205-20-06	FUEL, OIL & LUBE	11,083	15,275	7,877	14,100	15,225
40-0206-20-06	CLOTHING	897	650	615	650	650
40-0213-20-06	MOTOR VEHICLE	4,512	3,000	2,477	4,000	4,000
40-0217-20-06	OTHER SUPPLIES	380	340	157	340	340
40-0218-20-06	SMALL TOOLS & MINOR EQUIPMENT	1,097	1,020	351	1,020	1,020
40-0220-20-06	WATER METERS & BOXES	1,307	10,200	444	4,000	4,000
	<i>Supplies-----Subtotal</i>	23,382	35,085	13,219	27,710	28,835
40-0305-20-06	OTHER PROFESSIONAL SERVICES	4,904	2,500	511	2,500	2,500
40-0309-20-06	RADIO REPAIRS	0	0	92	0	0
40-0310-20-06	POSTAGE & FREIGHT	30,000	33,000	28,400	34,650	60,000
40-0316-20-06	CONTRACTED SERVICES	0	0	4,039	27,000	28,000
40-0323-20-06	SERVICE CONTRACTS-TECHNICAL	5,755	9,750	5,755	6,000	6,000
40-0324-20-06	PRINTING & REPRODUCTION	1,840	2,000	653	2,000	2,000
40-0342-20-06	REPAIR & MAINTENANCE EQUIPMENT	2,579	3,350	536	3,350	3,350
40-0345-20-06	CONFERENCE & TRAINING	1,041	1,775	330	1,775	1,775
40-0346-20-06	DUES & SUBSCRIPTIONS	60	200	0	200	200
40-0347-20-06	MISCELLANEOUS	316	0	36	0	0
40-0360-20-06	JANITORIAL CONTRACT	1,001	1,080	377	1,080	1,080
	<i>Charges for service----Subtotal</i>	47,496	53,655	40,729	78,555	104,905
40-0458-20-06	EQUIPMENT REPLACEMENT FUND	10,420	10,420	0	0	0
	<i>Capital outlay-----Subtotal</i>	10,420	10,420	0	0	0
Program Number: 6	WATER BILLING	411,921	435,360	213,510	442,347	474,575

Water & Sewer Enterprise Fund
Water Utilities Department-Engineering

Fund: 40 WATER & SEWER FUND WATER UTILITIES

ENGINEERING

		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
40-0101-20-07	SALARIES OFFICIALS & ADMIN	0	46,489	0	0	0
40-0102-20-07	SALARIES-PROFESSIONAL	31,471	0	0	0	0
40-0103-20-07	SALARIES-TECHNICIAN	72,213	71,961	34,597	71,962	75,073
40-0106-20-07	SALARIES-OFFICE & CLERICAL	22,950	22,869	10,995	22,870	22,870
40-0108-20-07	SALARIES-SERVICE MAINTENANCE	25,673	25,584	12,300	25,584	25,584
40-0109-20-07	SALARIES-OVERTIME	1,550	0	0	0	0
40-0111-20-07	SALARIES-LONGEVITY	2,128	2,256	0	2,064	2,304
40-0122-20-07	TMRS	29,191	31,616	11,752	24,863	25,443
40-0133-20-07	FICA	11,589	12,941	4,370	9,370	9,626
40-0134-20-07	WORKER'S COMPENSATION	480	564	220	333	315
	<i>Personnel Services-----Subtotal</i>	197,245	214,280	74,234	157,046	161,215
40-0201-20-07	OFFICE SUPPLIES	599	425	158	425	425
40-0205-20-07	FUEL, OIL & LUBE	5,414	7,215	2,739	6,660	6,000
40-0206-20-07	CLOTHING	246	375	188	300	300
40-0213-20-07	MOTOR VEHICLE	1,733	1,250	807	1,250	1,250
40-0218-20-07	SMALL TOOLS & MINOR EQUIPMENT	537	575	0	575	575
40-0219-20-07	REPAIR & MAINTENANCE SUPPLIES	0	150	0	0	0
	<i>Supplies-----Subtotal</i>	8,529	9,990	3,892	9,210	8,550
40-0304-20-07	TELEPHONE - CELLULAR	576	1,000	311	700	700
40-0305-20-07	OTHER PROFESSIONAL SERVICES	1,800	25,000	248	20,000	10,000
40-0308-20-07	TELEPHONE-LAND	0	450	0	250	250
40-0309-20-07	RADIO REPAIRS	0	120	0	120	120
40-0315-20-07	GENERAL ADVERTISING	0	0	0	0	5,000
40-0323-20-07	SERVICE CONTRACTS-TECHNICAL	440	2,080	0	500	500
40-0324-20-07	PRINTING & REPRODUCTION	113	2,000	672	1,200	1,200
40-0342-20-07	REPAIR & MAINTENANCE EQUIPMENT	672	850	560	850	850
40-0345-20-07	CONFERENCE & TRAINING	0	100	0	100	100
40-0346-20-07	DUES & SUBSCRIPTIONS	0	650	0	0	0
40-0347-20-07	MISCELLANEOUS	0	200	0	200	200
40-0360-20-07	JANITORIAL CONTRACT	1,001	1,080	377	1,080	1,080
	<i>Charges for service----Subtotal</i>	4,602	33,530	2,168	25,000	20,000
40-0458-20-07	EQUIPMENT REPLACEMENT FUND	7,846	7,846	0	0	0
	<i>Capital outlay-----Subtotal</i>	7,846	7,846	0	0	0
Program Number: 7	ENGINEERING	218,222	265,646	80,294	191,256	189,765
Department Number: 20	WATER UTILITIES	4,389,553	4,832,077	2,198,043	4,666,303	4,989,919

NONDEPARTMENTAL

Nondepartmental covers the cost of services, supplies and capital outlay that benefit all divisions within the Water and Sewer Enterprise Fund.

**Water & Sewer Enterprise Fund
Nondepartmental**

Fund: 40 WATER & SEWER FUND		NONDEPARTMENTAL		NONDEPARTMENTAL		
		Actual	Budget	Actual	Budget	Budget
		2010	2010	6/30/2011	2011	2012
40-0122-21-00	TMRS FOR DRAG-UP	4,665	1,961	155	1,961	1,961
40-0123-21-00	LIFE INSURANCE	1,208	1,740	618	1,740	1,740
40-0124-21-00	HEALTH INSURANCE	390,600	372,000	202,637	403,850	438,175
40-0125-21-00	DENTAL INSURANCE	20,938	21,850	11,326	21,850	22,775
40-0127-21-00	SICK LEAVE-ACCRUED RESERVE	10,660	10,000	0	10,000	10,000
40-0128-21-00	VACATION-ACCRUED RESERVE	5,645	5,000	760	5,000	5,000
40-0133-21-00	FICA FOR DRAG-UP	1,909	995	58	995	995
40-0134-21-00	WORKMAN'S COMPENSATION	0	0	0	0	0
	<i>Personnel Services-----Subtotal</i>	435,625	413,546	215,554	445,396	480,646
	<i>Supplies-----Subtotal</i>	0	0	0	0	0
40-0301-21-00	AUDIT SERVICES	13,425	15,000	0	15,000	15,000
40-0302-21-00	HEALTH CONSULTANT SERVICES	9,000	5,625	3,900	5,625	7,200
40-0305-21-00	OTHER PROFESSIONAL SERVICES	8,719	11,000	18,601	11,000	11,000
40-0306-21-00	OPEB FUNDING	0	56,453	0	0	0
40-0307-21-00	TELEPHONE-INTERNET	11,084	15,000	5,766	15,000	15,000
40-0308-21-00	TELEPHONE-LAND	81,351	70,000	44,108	70,000	70,000
40-0309-21-00	TELEPHONE-WIRING	4,148	4,000	1,780	4,000	4,000
40-0310-21-00	POSTAGE & FREIGHT	14,140	15,000	5,698	15,000	15,000
40-0312-21-00	GENERAL ADVERTISING	1,729	2,000	1,198	2,000	2,000
40-0317-21-00	RAW WATER RESERVATION FEE	100,767	135,000	70,000	135,000	135,000
40-0321-21-00	SALVINIA CONTROL	0	25,000	0	25,000	25,000
40-0323-21-00	SERVICE AGREEMENT-TECHNICAL	22,790	45,000	10,515	23,500	23,500
40-0324-21-00	PRINTING & REPRODUCTION	1,444	750	596	750	750
40-0326-21-00	PROPERTY INSURANCE	27,009	25,350	14,162	28,350	28,350
40-0331-21-00	UNEMPLOYMENT INSURANCE	12,059	9,977	4,223	9,200	9,197
40-0332-21-00	LIABILITY INSURANCE	32,697	66,300	17,156	69,300	39,300
40-0343-21-00	DUES/ETCOG	0	580	0	580	580
40-0344-21-00	RENTALS	1,824	2,000	912	2,000	2,000
40-0347-21-00	MISCELLANEOUS	16,721	5,000	8,241	5,000	5,000
40-0348-21-00	AMORTIZATION	49,239	0	0	0	0
40-0349-21-00	DUES/TML & NLC	1,515	1,740	1,519	1,740	1,740
40-0350-21-00	BOND ISSUE COST	3,490	0	0	0	0
40-0399-21-00	BAD DEBT EXPENSE	31,007	0	0	0	0
	<i>Charges for service----Subtotal</i>	444,158	510,775	208,375	438,045	409,617
40-0420-21-00	IMPROVEMENTS - DATA PROCESSING	0	17,500	16,208	0	0
40-0421-21-00	COMPUTER REPLACEMENT	0	10,000	0	0	0
40-0455-21-00	TRANSFER TO OTHER FUNDS	0	0	0	0	0

Water & Sewer Enterprise Fund
Nondepartmental

Fund: 40 WATER & SEWER FUND	NONDEPARTMENTAL	NONDEPARTMENTAL				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
40-0458-21-00	EQUIPMENT REPLACEMENT FUND	11,034	11,034	0	0	0
	<i>Capital outlay-----Subtotal</i>	11,034	38,534	16,208	0	0
Program Number: NONDEPARTMENTAL		890,817	962,855	440,137	883,441	890,263
Department Number: 21 NONDEPARTMENTAL		890,817	962,855	440,137	883,441	890,263

INTERFUND TRANSFERS

Interfund Transfers accounts for the allocation of funds due to other internal funds. These are primarily the annual allocation for debt service payments for water and sewer bonds and payment to the General Fund for support services to the Water and Sewer Enterprise Fund provided by the General Fund.

Water & Sewer Enterprise Fund
Interfund Transfers

Fund: 40 WATER & SEWER FUND	INTERFUND TRANSFERS	INTERFUND TRANSFERS				
		Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
40-0510-22-00	DEVELOPERS REFUND	0	3,000	0	0	0
40-0515-22-00	DEBT SERVICE PYMT W&S BONDS	0	2,526,405	1,677,720	2,508,142	2,494,089
40-0517-22-00	DEBT SVC PMT INTEREST	908,184	0	432,417	0	0
40-0520-22-00	INTERFUND TRNF GENERAL FUND	1,219,000	1,219,000	675,000	1,350,000	1,350,000
	<i>Miscellaneous-----Subtotal</i>	2,127,184	3,748,405	2,785,137	3,858,142	3,844,089
Program Number:	INTERFUND TRANSFERS	2,127,184	3,748,405	2,785,137	3,858,142	3,844,089
Department Number:	22 INTERFUND TRANSFERS	2,127,184	3,748,405	2,785,137	3,858,142	3,844,089
Fund Number:	40 WATER & SEWER FUND	7,407,554	9,543,337	5,423,317	9,407,886	9,724,271

OTHER FUNDS

The City maintains other funds that have a specific, designated purpose. Four of these types of funds are included in this section.

Debt Service Fund – The General Obligation Debt Service Fund accounts for revenue and expenditures for the payment of long-term debt principal, interest, and related costs for the general obligation debt issued in 2007 and the Series 2010 & Series 2010A Combination Tax and Limited Surplus Revenue Certificates of Obligation issued in 2010. In November 2006, the City voters authorized the issuance of \$6,230,000 General Obligation Bonds. The proceeds were for the purpose of constructing, renovating, equipping, improving and acquiring land for the City's Public Safety Facilities and for constructing, improving and equipping the City's parks. The Bonds were issued March 1, 2007. In January, 2010, the City Commission adopted an ordinance authorizing the issuance of \$1,140,000 Combination Tax and Limited Surplus Revenue Certificates of Obligation, Series 2010. The proceeds were for the purpose of constructing, equipping, installing, and improving the air conditioning and heating systems for energy conservation at the City Hall, Convention Center, Library, Police and Fire Stations and to install new light fixtures in the Lions Community Center, Smith Community Center, and the Chamber of Commerce. The certificates were issued January 28, 2010. In May, 2010, the City Commission adopted an ordinance authorizing the issuance of \$2,100,000 Combination Tax and Limited Surplus Revenue Certificates of Obligation, Series 2010A. The proceeds were for the purpose of improvements to Memorial City Hall. The certificates were issued June 16, 2010.

Special Revenue Funds – Several of the City's Revenue Funds are shown in this budget document. These funds are used to account for the proceeds and expenditures of specific revenue sources that are restricted to expenditures for specified purposes. They are as follows:

- Hotel/Motel Occupancy Tax Fund
- Litter Control Fund
- D.A.R.E. Donation Fund

Community Development Fund – The City annually receives a Community Development Block Grant from the U. S. Department of Housing and Urban Development (HUD). HUD provides these funds directly to communities to use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

Other Funds

**2007 General Obligation Debt Service Fund & Series 2010 & Series 2010A
Combination Tax and Limited Surplus Revenue CO Debt Service Funds-Estimated
Revenues**

2007 GENERAL OBLIGATION DEBT SERVICE FUND & SERIES 2010 & SERIES 2010A COMBINATION TAX
AND LIMITED SURPLUS REVENUE CERTIFICATES OF OBLIGATION DEBT SERVICE FUNDS

ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual 2010</u>	<u>Budget 2010</u>	<u>Actual 6/30/2011</u>	<u>Budget 2011</u>	<u>Budget 2012</u>
	<u>TAXES</u>					
62-4000-00-00	Property Taxes	\$0	\$0	\$253,251	\$433,457	\$700,625
62-4001-00-00	Delinquent Taxes	0	0	8,678	17,500	17,500
62-4002-00-00	Penalty & Interest-Taxes	0	0	7,594	7,875	10,000
	Subtotal	\$0	\$0	\$269,523	\$458,832	\$728,125
	<u>MISCELLANEOUS REVENUES</u>					
62-5100-00-00	Interest Earned	\$39	\$0	\$335	\$2,000	\$1,000
62-5110-00-00	Transfer from Other Fund	396,818	0	145,745	0	0
	Subtotal	\$396,857	\$0	\$146,080	\$2,000	\$1,000
	GRAND TOTAL	\$396,857	\$0	\$415,603	\$460,832	\$729,125

Other Funds

**2007 General Obligation Debt Service Fund & Series 2010 & Series 2010A
Combination Tax and Limited Surplus Revenue CO Debt Service Funds-Estimated
Expenditures**

2007 GENERAL OBLIGATION DEBT SERVICE FUND & SERIES 2010 & SERIES 2010A COMBINATION TAX
AND LIMITED SURPLUS REVENUE CERTIFICATES OF OBLIGATION DEBT SERVICE FUNDS

ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual 2010</u>	<u>Budget 2010</u>	<u>Actual 6/30/2011</u>	<u>Budget 2011</u>	<u>Budget 2012</u>
	<u>DEBT SERVICE</u>					
62-0348-00-00	Service Fees/Mgt Fees	\$0	\$0	\$300	\$0	\$300
62-0353-00-00	Interest & Fees	236,818	0	135,490	263,781	313,069
62-0354-00-00	Principal Payments	160,000	0	295,000	295,000	415,000
	Subtotal	<u>\$396,818</u>	<u>\$0</u>	<u>\$430,790</u>	<u>\$558,781</u>	<u>\$728,369</u>
62-0455-00-00	Transfer to Other Funds	\$0	\$0	\$0	\$0	\$0
	Subtotal	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
	GRAND TOTAL	<u>\$396,818</u>	<u>\$0</u>	<u>\$430,790</u>	<u>\$558,781</u>	<u>\$728,369</u>

Other Funds

**2007 General Obligation Debt Service Fund & Series 2010 & Series 2010A
Combination Tax and Limited Surplus Revenue CO Debt Service Funds-Rev & Exp
Summary**

2007 GENERAL OBLIGATION DEBT SERVICE FUND & SERIES 2010 & SERIES 2010A COMBINATION TAX
AND LIMITED SURPLUS REVENUE CERTIFICATES OF OBLIGATION DEBT SERVICE FUNDS

ESTIMATED OPENING BALANCE - 1/1/2012 \$320,513

ANTICIPATED REVENUE:

Current Property Tax	\$700,625
Delinquent Property Tax/Penalty & Interest	27,500
Interest Income	<u>1,000</u>

TOTAL REVENUE 729,125

ANTICIPATED EXPENDITURES:

Service Fees/Mgt Fees	300
Interest on Tax Bonds	\$313,069
Principal on Tax Bonds	<u>415,000</u>

TOTAL EXPENDITURES 728,369

ESTIMATED CLOSING BALANCE - 12/31/2012 \$321,269

Other Funds**2007 General Obligation Debt Service Fund & Series 2010 & Series 2010A
Combination Tax and Limited Surplus Revenue CO Debt Service Funds-Retirements**

2007 GENERAL OBLIGATION DEBT SERVICE FUND & SERIES 2010 & SERIES 2010A COMBINATION TAX
AND LIMITED SURPLUS REVENUE CERTIFICATES OF OBLIGATION DEBT SERVICE FUNDS

DEBT SERVICE REQUIREMENTS2012**GENERAL OBLIGATION BONDS**

<u>ISSUE</u> <u>DATE</u>	<u>MATURITY</u> <u>DATE</u>	<u>DESCRIPTION</u>	<u>DEBT</u> <u>OUTSTANDING</u> <u>1/1/2012</u>	<u>PAYMENT</u> <u>REQUIREMENTS</u> <u>2012</u>	<u>TAX</u> <u>RATE</u> <u>REQUIRED</u>
2007	2027	General Obligation Bonds	\$5,495,000	\$450,693	\$0.04473

**COMBINATION TAX AND LIMITED SURPLUS
REVENUE CERTIFICATES OF OBLIGATION**

2010	2023	Certificates of Obligation, Series 2010	1,070,000	103,438	0.01027
2010	2025	Certificates of Obligation, Series 2010A	1,995,000	173,938	0.01726
		GRAND TOTAL	<u>\$8,560,000</u>	<u>\$728,069</u>	<u>\$0.07226</u>

Hotel/Motel Occupancy Tax Fund-Estimated Revenues

HOTEL/MOTEL OCCUPANCY TAX FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2010</u>	<u>Budget</u> <u>2010</u>	<u>Actual</u> <u>6/30/2011</u>	<u>Budget</u> <u>2011</u>	<u>Budget</u> <u>2012</u>
	<u>TAXES</u>					
03-4011-00-00	Hotel/Motel Tax	\$844,818	\$925,000	\$267,445	\$750,000	\$760,000
03-4002-00-00	Penalty & Interest-Taxes	3,684	0	3,319	0	0
	Subtotal	<u>\$848,502</u>	<u>\$925,000</u>	<u>\$270,764</u>	<u>\$750,000</u>	<u>\$760,000</u>
	<u>MISCELLANEOUS REVENUES</u>					
03-5100-00-00	Interest Earned	\$50	\$100	\$7	\$50	\$50
00-0003-51-10	Interfund Transfer	\$0	\$0	\$85,000	\$0	\$0
	Subtotal	<u>\$50</u>	<u>\$100</u>	<u>\$85,007</u>	<u>\$50</u>	<u>\$50</u>
	GRAND TOTAL	<u>\$848,552</u>	<u>\$925,100</u>	<u>\$355,771</u>	<u>\$750,050</u>	<u>\$760,050</u>

Other Funds

Hotel/Motel Occupancy Tax Fund-Estimated Expenditures

HOTEL/MOTEL OCCUPANCY TAX FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2010</u>	<u>Budget</u> <u>2010</u>	<u>Actual</u> <u>6/30/2011</u>	<u>Budget</u> <u>2011</u>	<u>Budget</u> <u>2012</u>
	<u>TOURISM</u>					
03-0314-30-02	Tourism Promotion	\$28,990	\$45,000	\$500	\$0	\$0
03-0315-30-02	Promotional Advertising	500	0	0	0	0
03-0316-30-02	Marshall Depot	16,500	16,500	8,250	16,500	16,500
03-0351-30-02	Harrison County Historical Museum	8,475	8,750	4,268	8,750	8,750
03-0352-30-02	Michelson Museum of Art	9,635	10,000	4,851	10,000	10,000
03-0353-30-02	Convention & Visitor Bureau	541,230	645,000	235,156	400,300	409,405
03-0355-30-02	Marshall Festivals, Inc	17,867	29,500	0	0	0
03-0356-30-02	Marshall Regional Arts Council	20,429	21,150	10,286	21,150	21,150
03-0373-30-02	Boogie Woogie Promotion	0	0	0	0	65,000
	Subtotal	\$643,626	\$775,900	\$263,311	\$456,700	\$530,805
	<u>DEBT SERVICE & TRANSFERS</u>					
03-0514-30-05	Interfund Transfer	\$0	\$0	\$0	\$0	\$86,970
03-0515-30-05	Debt Service Payment	147,688	147,688	274,300	293,335	142,275
	Subtotal	\$147,688	\$147,688	\$274,300	\$293,335	\$229,245
	GRAND TOTAL	\$791,314	\$923,588	\$537,611	\$750,035	\$760,050

Hotel/Motel Occupancy Tax Fund-Revenue & Expenditure Summary

HOTEL/MOTEL OCCUPANCY TAX FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/2012 \$124,723

ESTIMATED REVENUE:

Hotel/Motel Taxes	\$760,000	
Interest Income	50	
	50	

TOTAL REVENUE 760,050

ESTIMATED EXPENDITURES:

Tourism	\$530,805	
Debt Service & Transfers	229,245	
	229,245	

TOTAL EXPENDITURES 760,050

ESTIMATED CLOSING BALANCE - 12/31/2012 \$124,723

Other Funds
Hotel/Motel Occupancy Tax Fund-
Debt Service Requirements

HOTEL/MOTEL OCCUPANCY TAX FUND
DEBT SERVICE REQUIREMENTS
2012

<u>ISSUE</u> <u>DATE</u>	<u>MATURITY</u> <u>DATE</u>	<u>DESCRIPTION</u>	<u>DEBT</u> <u>OUTSTANDING</u> <u>1/1/2012</u>	<u>PAYMENT</u> <u>REQUIREMENTS</u> <u>2012</u>
2010	2017	Tax and Surplus Revenue Refunding Bonds	<u>\$660,000</u>	<u>\$142,275</u>
TOTAL			<u><u>\$660,000</u></u>	<u><u>\$142,275</u></u>

Other Funds
Litter Control Fund-Estimated Revenues

LITTER CONTROL FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<u>FEES</u>					
13-4423-00-00	Litter Control Contributions	\$9,533	\$9,500	\$4,263	\$9,500	\$8,500
13-4429-00-00	Litter Control Fees	64,420	63,900	0	63,900	64,900
	Subtotal	<u>\$73,953</u>	<u>\$73,400</u>	<u>\$4,263</u>	<u>\$73,400</u>	<u>\$73,400</u>
	<u>MISCELLANEOUS REVENUES</u>					
13-5100-00-00	Interest Earned	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
	Subtotal	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
	GRAND TOTAL	<u><u>\$73,953</u></u>	<u><u>\$73,400</u></u>	<u><u>\$4,263</u></u>	<u><u>\$73,400</u></u>	<u><u>\$73,400</u></u>

Other Funds
Litter Control Fund-Estimated Expenditures

LITTER CONTROL FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<u>PUBLIC WORKS</u>					
13-0357-00-00	Litter Control-Special Litter Pickup	\$8,570	\$8,000	\$3,000	\$8,000	\$8,000
13-0358-00-00	Litter Control-Streets	52,800	52,800	26,400	52,800	52,800
	Subtotal	<u>\$61,370</u>	<u>\$60,800</u>	<u>\$29,400</u>	<u>\$60,800</u>	<u>\$60,800</u>
	<u>PARKS & RECREATION</u>					
13-0359-00-00	Litter Control-Parks	12,583	12,600	4,719	12,600	12,600
	Subtotal	<u>\$12,583</u>	<u>\$12,600</u>	<u>\$4,719</u>	<u>\$12,600</u>	<u>\$12,600</u>
	GRAND TOTAL	<u>\$73,953</u>	<u>\$73,400</u>	<u>\$34,119</u>	<u>\$73,400</u>	<u>\$73,400</u>

Litter Control Fund-Revenue & Expenditure Summary

LITTER CONTROL FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/12 \$0

ANTICIPATED REVENUE:

Contributions and Fees	\$73,400	
Interest	<u>0</u>	
TOTAL REVENUE		73,400

ANTICIPATED EXPENDITURES:

Litter Control-Contracted Services	\$52,800	
Litter Control-Special Pickups	\$8,000	
Litter Control-Parks	<u>12,600</u>	
TOTAL EXPENDITURES		73,400

ESTIMATED CLOSING BALANCE - 12/31/12 \$0

Other Funds
D.A.R.E. Donation Fund-Estimated Revenues

D.A.R.E. DONATION FUND
ESTIMATED REVENUES

<u>ACCT</u>	<u>DESCRIPTION</u>	<u>Actual</u> <u>2010</u>	<u>Budget</u> <u>2010</u>	<u>Actual</u> <u>6/30/2011</u>	<u>Budget</u> <u>2011</u>	<u>Budget</u> <u>2012</u>
21-4005-00-00	State Grant	\$0	\$0	\$0	\$0	\$0
21-5044-00-00	DARE/DAP	\$4,053	\$5,000	\$2,282	\$3,750	\$3,750
 <u>MISCELLANEOUS REVENUES</u>						
21-5100-00-00	Interest Earned	\$94	\$0	\$21	\$0	\$0
21-5126-00-00	Donations	400	8,750	6,915	8,750	7,000
	Subtotal	<u>\$494</u>	<u>\$8,750</u>	<u>\$6,936</u>	<u>\$8,750</u>	<u>\$7,000</u>
	GRAND TOTAL	<u>\$4,547</u>	<u>\$13,750</u>	<u>\$9,218</u>	<u>\$12,500</u>	<u>\$10,750</u>

Other Funds
D.A.R.E. Donation Fund-Estimated Expenditures

D.A.R.E. DONATION FUND
ESTIMATED EXPENDITURES

<u>ACCT</u>	<u>DESCRIPTION</u>	Actual 2010	Budget 2010	Actual 6/30/2011	Budget 2011	Budget 2012
	<u>PUBLIC SAFETY</u>					
21-0217-00-00	D.A.R.E. Supplies/Services	\$347	\$7,000	\$2,287	\$7,000	\$5,250
21-0345-00-00	D.A.R.E. Conference and Training	1,426	2,000	587	2,000	2,000
21-0347-00-00	D.A.R.E. Miscellaneous	7,178	3,500	1,802	3,500	3,500
	Subtotal	<u>\$8,951</u>	<u>\$12,500</u>	<u>\$4,676</u>	<u>\$12,500</u>	<u>\$10,750</u>
21-0440-00-00	Other Machinery & Equipment	\$3,500	\$0	\$0	\$0	\$0
21-0490-00-00	Non Depreciable Asset Items	0	0	0	0	0
	Subtotal	\$3,500	\$0	\$0	\$0	\$0
	GRAND TOTAL	<u>\$12,451</u>	<u>\$12,500</u>	<u>\$4,676</u>	<u>\$12,500</u>	<u>\$10,750</u>

Other Funds

D.A.R.E. Donation Fund-Revenue & Expenditure Summary

D.A.R.E. DONATION FUND
REVENUE AND EXPENDITURE SUMMARY

ESTIMATED OPENING BALANCE - 1/1/2012 \$33,581

ANTICIPATED REVENUE:

Donations	\$10,750	
Interest	<u>0</u>	
TOTAL REVENUE		10,750

ANTICIPATED EXPENDITURES:

D.A.R.E. Supplies/Services	\$5,250	
D.A.R.E. Conference & Training	2,000	
D.A.R.E. Miscellaneous	<u>3,500</u>	
TOTAL EXPENDITURES		10,750

ESTIMATED CLOSING BALANCE - 12/31/2012 \$33,581

Other Funds
Community Development Block Grant Fund

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

	2011-12* <u>BUDGET</u>
Grant Amount	\$380,764
Funds Available for Appropriation	<u>\$380,764</u>
 <u>ESTIMATED EXPENDITURES</u>	
Administration	76,152
Streets	75,612
Housing Rehab	150,000
Literacy Council	10,000
Boys & Girls Club	5,000
Code Enforcement	<u>64,000</u>
	380,764
TOTAL EXPENDITURES	<u>380,764</u>
 BALANCE	 <u><u>\$380,764</u></u>

* The accounting year for the Community Development Block Grant Program is June 1-May 31.

CAPITAL OUTLAY

This section of the 2012 Budget contains a separate listing of expenditures in departmental budgets for capital assets. These are things the City will purchase or improvements to city facilities or infrastructure that cost a considerable amount of money and are intended to last a long time. Examples are equipment purchases, street improvements and water/sewer line improvements.

2012 BUDGET
CAPITAL OUTLAY

<u>ACCT</u>	<u>DEPARTMENT/DIVISION-DESCRIPTION</u>	<u>BUDGET</u> <u>2012</u>
<u>GENERAL FUND</u>		
<u>GENERAL GOVERNMENT-INFORMATION TECHNOLOGY</u>		
01-0420-01-05	DATA PROCESSING IMPROVEMENTS	\$23,100
01-0421-01-05	COMPUTER REPLACEMENT	14,000
		<u>\$37,100</u>
<u>FINANCE</u>		
01-0420-02-02	IMPROVEMENTS-DATA PROCESSING	\$6,700
		<u>\$6,700</u>
<u>POLICE-PATROL</u>		
01-0425-03-03	CARS AND TRUCKS	\$8,500
01-0460-03-03	VEHICLES-CAPITAL LEASE	146,545
		<u>\$155,045</u>
<u>FIRE-SUPPRESSION</u>		
01-0440-04-02	OTHER MACHINERY & EQUIPMENT	\$27,000
		<u>\$27,000</u>
<u>FIRE-EMERGENCY MEDICAL SERVICES</u>		
01-0440-04-03	OTHER MACHINERY & EQUIPMENT	\$8,100
		<u>\$8,100</u>
<u>PUBLIC WORKS-STREET MAINTENANCE</u>		
01-0408-05-02	STREET IMPROVEMENTS	\$750,000
01-0410-05-02	BRIDGES & CULVERTS REPLACEMENT PROGRAM	10,000
		<u>\$760,000</u>
<u>PUBLIC WORKS-FLEET SERVICES</u>		
01-0440-05-04	OTHER MACHINERY & EQUIPMENT	\$15,000
		<u>\$15,000</u>
<u>CONVENTION CENTER</u>		
01-0426-08-02	FURNITURE & FIXTURES	\$5,000
01-0440-08-02	OTHER MACHINERY & EQUIPMENT	26,000
		<u>\$31,000</u>
<u>LIBRARY</u>		
01-0414-09-00	BOOK PURCHASE PROGRAM	\$50,000

Capital Outlay

<u>ACCT</u>	<u>DEPARTMENT/DIVISION-DESCRIPTION</u>	<u>BUDGET 2012</u>
		<u>\$50,000</u>
	<u>PARKS & RECREATION-PARKS</u>	
01-0425-14-04	CARS AND TRUCKS	<u>\$29,500</u>
		<u>\$29,500</u>
	<u>PARKS & RECREATION-GOLF COURSE</u>	
01-0460-14-06	LEASE PURCHASE PAYMENTS	<u>\$15,200</u>
		<u>\$15,200</u>
	SUB-TOTAL GENERAL FUND	<u>\$1,134,645</u>

Capital Outlay

<u>ACCT</u>	<u>DEPARTMENT/DIVISION-DESCRIPTION</u>	<u>BUDGET</u> <u>2012</u>
<u>WATER & SEWER ENTERPRISE FUND</u>		
<u>WATER PRODUCTION</u>		
40-0440-20-02	OTHER MACHINERY & EQUIPMENT	\$84,386
		<u>\$84,386</u>
<u>DISTRIBUTION/COLLECTION</u>		
40-0411-20-03	SEWER MAINS & SERVICES	\$36,700
40-0412-20-03	WATER MAINS & SERVICES	54,350
04-0425-20-03	CARS AND TRUCKS	37,500
40-0440-20-03	OTHER MACHINERY & EQUIPMENT	7,000
40-0442-20-03	ANNUAL MANHOLE REHAB	25,000
40-0460-20-03	LEASE PURCHASE PAYMENTS	56,000
		<u>\$216,550</u>
<u>WASTEWATER TREATMENT</u>		
40-0425-20-04	CARS AND TRUCKS	\$19,500
40-0440-20-04	OTHER MACHINERY & EQUIPMENT	25,000
		<u>\$44,500</u>
SUB-TOTAL WATER & SEWER ENTERPRISE FUND		<u><u>\$345,436</u></u>
TOTAL		<u><u>\$1,480,081</u></u>